

**CRAWFORD COUNTY  
LAND REUTILIZATION CORPORATION**

**CRAWFORD COUNTY, OHIO  
(A Component Unit of Crawford County)**

**Basic Financial Statements  
(Audited)**

**For the Years Ended  
December 31, 2019 and 2018**



OHIO AUDITOR OF STATE  
KEITH FABER



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Board of Directors  
Crawford County Land Reutilization Corporation  
112 East Mansfield Street  
Bucyrus, Ohio 44820

We have reviewed the *Independent Auditor's Report* of the Crawford County Land Reutilization Corporation, Crawford County, prepared by Julian & Grube, Inc., for the audit period January 1, 2018 through December 31, 2019. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Crawford County Land Reutilization Corporation is responsible for compliance with these laws and regulations

A handwritten signature in cursive script that reads "Keith Faber".

Keith Faber  
Auditor of State  
Columbus, Ohio

July 16, 2020

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**CRAWFORD COUNTY LAND REUTILIZATION CORPORATION**  
**CRAWFORD COUNTY, OHIO**  
**(A Component Unit of Crawford County)**

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## Independent Auditor's Report

Crawford County Land Reutilization Corporation  
Crawford County  
112 East Mansfield Street, Suite 102  
Bucyrus, Ohio 44820

To the Board of Directors:

### *Report on the Financial Statements*

We have audited the accompanying financial statements of the governmental activities and the major fund of the Crawford County Land Reutilization Corporation, Crawford County, Ohio, a component unit of Crawford County, as of and for the years ended December 31, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the Crawford County Land Reutilization Corporation's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for preparing and fairly presenting these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes designing, implementing, and maintaining internal control relevant to preparing and fairly presenting financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to opine on these financial statements based on our audit. We audited in accordance with auditing standards generally accepted in the United States of America and the financial audit standards in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require us to plan and perform the audit to reasonably assure the financial statements are free from material misstatement.

An audit requires obtaining evidence about financial statement amounts and disclosures. The procedures selected depend on our judgment, including assessing the risks of material financial statement misstatement, whether due to fraud or error. In assessing those risks, we consider internal control relevant to the Crawford County Land Reutilization Corporation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not to the extent needed to opine on the effectiveness of the Crawford County Land Reutilization Corporation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of management's accounting policies and the reasonableness of their significant accounting estimates, as well as our evaluation of the overall financial statement presentation.

We believe the audit evidence we obtained is sufficient and appropriate to support our audit opinions.

### *Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Crawford County Land Reutilization Corporation, Crawford County, Ohio, as of December 31, 2019 and 2018, and the respective changes in financial position thereof for the years then ended in accordance with the accounting principles generally accepted in the United States of America.

***Emphasis of Matter***

As discussed in Note 8 to the financial statements for the year ended December 31, 2019, the financial impact of COVID-19 and the ensuing emergency measures will impact subsequent periods of the Crawford County Land Reutilization Corporation. We did not modify our opinion regarding this matter.

***Other Matters***

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require this presentation to include *management's discussion and analysis*, listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, consisting of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, to the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not opine or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to opine or provide any other assurance.

***Supplemental Information***

Our audit was conducted to opine on the Crawford County Land Reutilization Corporation's basic financial statements taken as a whole.

The Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget (Non-GAAP Basis) and Actual – General Fund presents additional analysis and is not a required part of the basic financial statements.

The schedule is management's responsibility, and derives from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. We subjected this information to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated May 18, 2020, on our consideration of the Crawford County Land Reutilization Corporation's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. That report describes the scope of our internal control testing over financial reporting and compliance, and the results of that testing, and does not opine on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Crawford County Land Reutilization Corporation's internal control over financial reporting and compliance.



Julian & Grube, Inc.  
May 18, 2020



**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2019  
Unaudited

The management's discussion and analysis of the Crawford County Land Reutilization Corporation's (the Corporation) financial performance provides an overall review of the Corporation's financial activities for the year ended December 31, 2019. The intent of this discussion and analysis is to look at the Corporation's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the Corporation's financial performance.

### **Financial Highlights**

Key financial highlights are as follows:

The Corporation is focused on facilitating the transition of blighted, foreclosed and abandoned properties into viable, marketable properties by working collaboratively with public and private entities in a financially responsible, transparent manner with a long-term goal of returning these properties to the tax roll or other greater public purpose.

The Corporation received \$75,747 from Crawford County in 2019 under an arrangement to receive 5 percent of delinquent taxes collected.

### **Using This Annual Report**

This annual report consists of financial statements and notes to the financial statements. These statements prepared and organized so the reader can understand the Corporation as a financial whole or as an entire operating entity.

*The Statement of Net Position and the Statement of Activities* provide information about the activities of the whole Corporation, presenting both an aggregate view of the Corporation's finances and a longer-term view of those finances.

Fund financial statements provide the next level of detail. These statements tell how services were financed in the short-term, as well as what remains for future spending.

### **Reporting the Corporation as a Whole**

The statement of net position and the statement of activities reflect how the Corporation did financially during 2019. These statements include all assets and liabilities using the accrual basis of accounting that is similar to the accounting method used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the Corporation's net position and changes in net position. This change in net position is important because it tells the reader whether the financial position of the Corporation as a whole has improved or diminished. However, in evaluating the overall position of the Corporation, non-financial information such as the condition of the Corporation's needs will also need to be evaluated.

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2019  
Unaudited

In the Statement of Net Position and the Statement of Activities, the Corporation has one kind of activity:

Governmental Activities - All of the Corporation's programs and services are reported here. These programs will be funded primarily by a percentage of delinquent property taxes collected and intergovernmental revenue including federal grants.

**Reporting the Corporation's Most Significant Fund**

The fund financial statements provide detailed information about the Corporation's major fund. The Corporation's major governmental fund is the General Fund.

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Corporation uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Funds are classified into three categories: governmental funds, proprietary funds, and fiduciary funds. The Corporation has only a governmental fund.

Governmental Fund - The presentation for the Corporation's only fund, the General Fund, focuses on how money flows into and out of it and the year end balance available for spending. The governmental fund is reported on the modified accrual accounting method that measures cash and all other financial assets that can be readily converted to cash. The governmental fund financial statements provide a detailed short-term view of the Corporation's general operations and the basic services being provided, along with the financial resources available.

Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities on the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Corporation's short-term financing decisions.

Notes to the Financial Statements - The notes provide additional information that is essential to a full understanding of the data provided on the government-wide and fund financial statements.

**Government-Wide Financial Analysis**

Table 1 provides a summary of the Corporation's net position for 2019 and 2018.

Table 1  
Net Position

	2019	2018
Assets		
Current and Other Assets	\$270,386	\$370,961
Total Assets	270,386	370,961
Liabilities		
Current and Other Liabilities	2,351	61,298
Total Liabilities	2,351	61,298
Net Position		
Unrestricted	268,035	309,663
Total Net Position	\$268,035	\$309,663

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2019  
Unaudited

In reviewing the table above, current and other assets is comprised of cash, prepaid items, and properties held for resale by the Corporation. Current and Other Assets decreased approximately 27 percent from 2018. The decrease was largely attributable to the decrease in properties held for resale from the Corporation's returning properties to the tax roll. Current and other liabilities is comprised of amounts due for services provided to the Corporation and decreased in 2019 from decreases in accounts payable. The Corporation's total net position was unrestricted. The 13 percent decrease in the Corporation's unrestricted net position primarily resulted from the decrease in properties held for resale from the prior year.

Table 2 shows the change in net position for 2019 and 2018.

Table 2  
Change in Net Position

	<u>2019</u>	<u>2018</u>
Revenues		
Program Revenues		
Charges for Services	\$6,140	\$9,165
Operating Grants and Contributions	235,628	801,586
Total Program Revenues	<u>241,768</u>	<u>810,751</u>
General Revenues		
Grants and Entitlements Not Restricted to Specific Programs	75,747	79,192
Interest	62	15
Other	283	14,902
Total General Revenues	<u>76,092</u>	<u>94,109</u>
Total Revenues	<u>317,860</u>	<u>904,860</u>
Program Expenses		
General Government		
Professional and Contract Services	344,843	762,643
Program Administration	14,645	32,140
Total Expenses	<u>359,488</u>	<u>794,783</u>
Change in Net Position	(41,628)	110,077
Net Position Beginning of Year	309,663	199,586
Net Position End of Year	<u>\$268,035</u>	<u>\$309,663</u>

Funding for the programs of the Corporation is derived from charges for services, and operating grants and contributions.

Charges for services represents revenues realized by the Corporation for clear title to properties that have been reclaimed, rehabilitated, and reutilized. The most significant decrease from 2018 was realized in operating grants and contributions as a result of the Corporation receiving grants from the OHFA Neighborhood Initiative Program in 2018. General revenues are mostly comprised of the 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that was authorized by the Crawford County Board of Commissioners.

The Professional and Contract Services program consists of costs associated with the acquisition, demolition, and inspection of properties entrusted to the Corporation for the purposes of furthering the economic and housing development of Crawford County. The Program Administration program consists of costs related to the general administration of county land reutilization.

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management’s Discussion and Analysis  
For the Year Ended December 31, 2019  
Unaudited

The Corporation’s expenses decreased significantly in 2019 due to a decrease in land reutilization expense associated with readying properties for anticipated return to community use and the related administrative costs.

Table 3, for governmental activities, indicates the total cost of services and the net cost of services. The statement of activities reflects the cost of program services and the charges for services, grants, and contributions offsetting those services. The net cost of services identifies the cost of those services supported by unrestricted intergovernmental revenues, and other general revenues.

Table 3

	<u>Total Cost of Services</u> 2019	<u>Net Cost of Services</u> 2019	<u>Total Cost of Services</u> 2018	<u>Net Cost of Services</u> 2018
General Government				
Professional and Contract Services	\$344,843	(\$103,075)	\$762,643	\$48,108
Program Administration	14,645	(14,645)	32,140	(32,140)
Total Expenses	<u>\$359,488</u>	<u>(\$117,720)</u>	<u>\$794,783</u>	<u>\$15,968</u>

A review of the above table demonstrates that program revenues paid for 67 percent of the total cost of services provided by the Corporation in 2019. For the professional and contract services program, operating grants and contributions primarily offset program expenses. For program administration, support was provided by general revenues that is comprised of 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that was authorized by the Crawford County Board of Commissioners.

**The Corporation’s Fund**

The Corporation’s governmental fund is the General Fund. The General Fund realized total revenues of \$318,460. Nearly 24 percent of the total revenues received by the Corporation was derived from 5 percent of delinquent taxes collected. Total expenditures for the General Fund amounted to \$360,088. The majority of expenditures were related to the acquisition of properties and returning them to a productive condition. The fund balance for the General Fund decreased by \$41,628 in 2019.

**Requests for Information**

This financial report is designed to provide a general overview of the Corporation’s finances for all those with an interest in the Corporation’s finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Manager, Crawford County Land Reutilization Corporation, 112 East Mansfield Street, Suite 207, Bucyrus, Ohio 44820.

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Statement of Net Position*

*December 31, 2019*

	<u>Governmental Activities</u>
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$234,959
Prepaid Items	963
Properties Held for Resale	<u>34,464</u>
<i>Total Assets</i>	<u>270,386</u>
<b>Liabilities</b>	
Accounts Payable	<u>2,351</u>
<b>Net Position</b>	
Unrestricted	<u>268,035</u>
<i>Total Net Position</i>	<u><u>\$268,035</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Statement of Activities*

*For the Year Ended December 31, 2019*

	Program Revenues		Net (Expense) Revenue and Change in Net Position
	Charges for Services	Operating Grants and Contributions	Governmental Activities
	<u>Expenses</u>		
<b>Governmental Activities</b>			
Professional and Contract Services	\$345,443	\$6,140	\$236,228
Program Administration	14,645	0	0
<i>Total Governmental Activities</i>	<u>\$360,088</u>	<u>\$6,140</u>	<u>\$236,228</u>
		<b>General Revenues</b>	
		Grants and Entitlements not Restricted to Specific Purposes	75,747
		Interest	62
		Other	283
		<i>Total General Revenues</i>	<u>76,092</u>
		Change in Net Position	(41,628)
		<i>Net Position Beginning of Year</i>	<u>309,663</u>
		<i>Net Position End of Year</i>	<u>\$268,035</u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Balance Sheet*

*Governmental Fund*

*December 31, 2019*

	<u>General</u>
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$234,959
Prepaid Items	963
Properties Held for Resale	<u>34,464</u>
<i>Total Assets</i>	<u><u>\$270,386</u></u>
<b>Liabilities</b>	
Accounts Payable	2,351
<b>Fund Balances</b>	
Nonspendable	35,427
Unassigned	<u>232,608</u>
<i>Total Fund Balances</i>	<u><u>268,035</u></u>
<i>Total Liabilities and Fund Balances</i>	<u><u>\$270,386</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Reconciliation of Total Governmental Fund Balances  
to Net Position of Governmental Activities  
December 31, 2019*

<i>Total Governmental Fund Balances</i>	<u>\$268,035</u>
<i>Net Position of Governmental Activities</i>	<u><u>\$268,035</u></u>

See accompanying notes to the basic financial statements



**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Statement of Revenues, Expenditures, and Changes in Fund Balances*  
*Governmental Fund*  
For the Year Ended December 31, 2019

	General
<b>Revenues</b>	
Charges for Services	\$6,140
Contributions	8,622
Intergovernmental	303,353
Interest	62
Other	283
	318,460
 <b>Expenditures</b>	
Current:	
General Government	
Professional and Contract Services	345,443
Program Administration	14,645
	360,088
<i>Total Expenditures</i>	360,088
 <i>Net Changes in Fund Balances</i>	 (41,628)
 <i>Fund Balances Beginning of Year</i>	 309,663
 <i>Fund Balances End of Year</i>	 \$268,035

See accompanying notes to the basic financial statements

**Crawford County, Ohio**  
(A Component Unit of Crawford County)  
*Reconciliation of Statement of Revenues, Expenditures, and Changes in Fund Balances  
of Governmental Fund to Statement of Activities  
For the Year Ended December 31, 2019*

<i>Net Changes in Fund Balances - Total Governmental Fund</i>	<u>(\$41,628)</u>
<i>Change in Net Position of Governmental Activities</i>	<u><u>(\$41,628)</u></u>

See accompanying notes to the basic financial statements

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

### **Note 1 - Reporting Entity**

The Crawford County Land Reutilization Corporation (the Corporation) is a body corporate and politic authorized by the Board of County Commissioners of Crawford County on November 24, 2015 and incorporated on December 4, 2015 under Chapter 1724 of the Ohio Revised Code.

The Corporation's governing body is the Board of Directors, which consists of five to nine members including two County Commissioners, the County Treasurer, a representative of the municipal corporation in the County with the largest population, and one member selected by the statutory directors (Commissioners and County Treasurer).

The Corporation has been designated as the County's agent to further its mission to reclaim, rehabilitate, and reutilize vacant, abandoned, tax foreclosed and other real property in the County by exercising the powers of the County under Chapter 5722 of the Ohio Revised Code.

The Corporation is a component unit of Crawford County, Ohio.

### **Note 2 - Summary of Significant Accounting Policies**

The financial statements of the Corporation have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following are the more significant of the Corporation's accounting policies.

#### **A. Basis of Presentation**

The Corporation's basic financial statements consist of government-wide financial statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

#### **Government-Wide Financial Statements**

The statement of net position and the statement of activities display information about the Corporation as a whole. These statements include the financial activities of the primary government. The statements distinguish between those activities of the Corporation that are governmental in nature and those that are considered business-type activities. The Corporation, however, does not have any business-type activities.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

The statement of net position presents the financial condition of the governmental activities of the Corporation at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Corporation's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program, and interest that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Corporation, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program is self-financing or draws from the general revenues of the Corporation.

### Fund Financial Statements

During the year, the Corporation segregates transactions related to certain Corporation functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Corporation at this more detailed level. The Corporation's General Fund is its only governmental fund.

### B. Fund Accounting

The Corporation uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and attaining certain objectives in accordance with special regulations, restrictions, or limitations.

### Governmental Funds

Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purpose for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following is the Corporation's only governmental fund:

General Fund - The General Fund accounts for all financial resources, except those required to be accounted for in another fund. The General Fund balance is available to the Corporation for any purpose provided it is expended or transferred according to the general laws of Ohio.

### C. Measurement Focus

#### Government-Wide Financial Statements

The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and liabilities associated with the operation of the Corporation are included on the statement of net position. The statement of activities presents increases (e.g. revenues) and decreases (e.g. expenses) in total net position.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

### Fund Financial Statements

The governmental fund is accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reflects the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the fund financial statements for the General Fund.

### D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. The governmental fund uses the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred outflows and deferred inflows, and in the presentation of expenses versus expenditures.

### Revenues - Exchange and Nonexchange Transactions

Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the Corporation, available means expected to be received within thirty-one days after year end.

Nonexchange transactions, in which the Corporation receives value without directly giving equal value in return, include grants, entitlements, and donations. On the accrual basis, revenue from grants, entitlements, and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Corporation must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Corporation on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

### Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then.

For the year ended December 31, 2019 the Corporation reported no amounts which are classified as deferred outflows of resources.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the Corporation, deferred inflows of resources include unavailable revenue. Unavailable revenue is reported only on the governmental fund balance sheet and represents receivables which will not be collected within the available period. For the Corporation, unavailable revenue includes intergovernmental revenues including grants. These amounts are deferred and recognized as inflows of resources in the period when the amounts become available.

For the year ended December 31, 2019 the Corporation reported no amounts which are classified as deferred inflows of resources.

### Expenses/Expenditures

On the accrual basis, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

### E. Budgetary Process

The Corporation is not bound by the budgetary laws prescribed by the Ohio Revised Code for purely governmental entities. The Board of Directors of the Corporation adopts an annual budget prior to the beginning of the fiscal year. Appropriations and subsequent amendments are approved by the Board of Directors during the year as required.

### F. Federal Income Tax

The Corporation is exempt from federal income tax under Section 115(1) of the Internal Revenue Code.

### G. Cash and Investments

All monies received by the Corporation are deposited in demand deposit accounts. The Corporation had no investments during the year or at the end of the year.

Investments with an original maturity of three months or less at the time of purchase are presented on the financial statements as cash equivalents.

### H. Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2019, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

### I. Properties Held for Resale

Properties held for resale represent properties purchased by or donated to the Corporation. The transfer fees paid to the Crawford County Auditor for these abandoned properties are expensed in the year paid. The Corporation holds the properties until they are either sold or transferred to a private purchaser, non-profit, or public end user. Properties may be merged with adjacent parcels for development or green space projects, or the Corporation may sell other lots to the owners of adjacent parcels for nominal cost.

### J. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

Governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the fund.

### K. Net Position

Net position represents the difference between assets/deferred outflows of resources and liabilities/deferred inflows of resources as of December 31, 2019. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislations or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The Corporation had no restricted net position at December 31, 2019.

### L. Intergovernmental Revenue

The Corporation receives operating income through Crawford County. This money represents the penalties and interest on current unpaid and delinquent property taxes once these taxes are paid. Pursuant to ORC 321.263, these penalty and interest monies are collected by the County when taxes are paid and then are paid to the Corporation.

### M. Estimates

The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the basic financial statements and accompanying notes. Actual results may differ from those estimates.

### N. Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the Corporation is bound to observe constraints imposed upon the use of the resources in governmental funds. The classifications are as follows:

Nonspendable - The nonspendable classification includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact. The “not in spendable form” includes items that are not expected to be converted to cash. It also includes prepaid items, as well as property acquired for resale, unless the use of the proceeds from the collection of those receivables or from the sale of those properties is restricted, committed, or assigned.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

Restricted - The restricted classification includes amounts restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions.

Committed - The committed classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Corporation's Board of Directors. The committed amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned - Amounts in the assigned classification are intended to be used by the Corporation for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by policies of the Corporation's Board of Directors. The Board of Directors may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget.

Unassigned - Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance.

The Corporation first applies restricted resources when an expenditure is incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used.

### **Note 3 - Deposits**

Custodial credit risk is the risk that in the event of bank failure the Corporation's deposits may not be returned to it. At December 31, 2019, the carrying amount of the Corporation's deposits and the bank balance was \$234,959. At December 31, 2019, the Corporation was not exposed to custodial credit risk. The Corporation's financial institution was approved for a reduced collateral rate of 50 percent through the Ohio Pooled Collateral System.

The Corporation has no deposit policy for custodial risk beyond the requirements of State statute. Ohio law requires that deposits be either insured or be protected by:

Eligible securities pledged to the Corporation and deposited with a qualified trustee by the financial institution as security for repayment whose market value at all times shall be at least 105 percent of the deposits being secured; or



## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

Participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited with a qualified trustee and pledged to the Treasurer of State to secure the repayment of all public monies deposited in the financial institution. OPCS requires the total market value of the securities pledged to be 102 percent of the deposits being secured or a rate set by the Treasurer of State.

Although all statutory requirements for the deposit of money had been followed, noncompliance with Federal requirements could potentially subject the Corporation to a successful claim by the FDIC.

### **Note 4 - Government Grants**

Support funded by grants is recognized as the Corporation performs the contracted services or incurs outlays eligible for reimbursement under the grant agreements. Grant activities and outlays are subject to audit and acceptance by the granting agency and, as a result of such audit, adjustments could be required.

On November 28, 2016, the Corporation was awarded a grant through the Hardest Hit Fund (HHF) of the Neighborhood Initiative Program (NIP) to acquire blighted properties to improve property values and communities. On December 18, 2017, the grant agreement was amended and the Corporation was awarded \$1,293,750. The award is funded on a reimbursement basis as expenses are incurred first. As of December 31, 2019, \$1,293,750 of reimbursable expenses were incurred.

### **Note 5 - Transactions with Crawford County**

Pursuant to and in accordance with Section 321.261 (B) of the Ohio Revised Code, the Corporation has been authorized by the Crawford County Board of Commissioners to receive 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that are deposited into the County's Delinquent Tax and Assessment Collection (DTAC) fund and will be available for appropriation by the Corporation to fund operations. For December 31, 2019, this amount was \$75,747.

Pursuant to a Contract for Services Agreement approved by the Board of Directors, the Corporation incurred personnel and related charges to the Crawford County Treasurer's Office and to the Crawford County Auditor's Office for the year ended December 31, 2019 in the amounts of \$9,941 and \$1,453, respectively.

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2019*

**Note 6 - Risk Management**

The Corporation is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2019, the Corporation contracted with Auto-Owners (Mutual) Ins. Co. for the following coverage.

General Aggregate	\$3,000,000
Products and Completed OP Aggregate	3,000,000
Personal and Advertising Injury	1,000,000
Each Occurrence	1,000,000
Damage to Rented Premises	50,000
Medical Expense (any one person)	5,000

Settled claims did not exceed commercial coverage in the past three years and there has not been a significant reduction in coverage from the prior year.

**Note 7 - Fund Balance**

Fund balance is classified as nonspendable, restricted, committed, assigned, and/or unassigned based primarily on the extent to which the Corporation is bound to observe constraints imposed upon the use of the resources in the governmental fund. The constraints placed on fund balance for the General Fund is presented below.

	<u>Fund Balance</u>
Nonspendable for:	
Prepaid Items	\$963
Properties Held for Resale	34,464
Total Nonspendable	<u>35,427</u>
Unassigned	<u>232,608</u>
Total Fund Balance	<u>\$268,035</u>

**Note 8 - Subsequent Event**

The United States and the State of Ohio declared a state of emergency in March 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the ensuing emergency measures will impact subsequent periods of the Corporation. In addition, the impact on the Corporation's future operating costs, receipts, and any recovery from emergency funding, either federal or state, cannot be estimated.

# SUPPLEMENTAL INFORMATION

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Schedule of Revenues, Expenditures, and Changes in Fund Balance*  
*Budget (Non-GAAP Basis) and Actual*  
*General Fund*  
For the Year Ended December 31, 2019

	Budgeted Amounts		Actual	Variance With Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Sales	\$2,000	\$5,000	\$6,140	\$1,140
Grants	675,000	310,000	227,606	(82,394)
Intergovernmental	70,000	75,000	75,747	747
Interest	0	10	62	52
Other	0	100	283	183
<i>Total Revenues</i>	747,000	390,110	309,838	(80,272)
<b>Expenditures</b>				
Current:				
General Government				
Professional and Contract Services	715,000	301,500	311,046	(9,546)
Program Administration	28,200	24,500	14,793	9,707
<i>Total Expenditures</i>	743,200	326,000	325,839	161
<i>Net Changes in Fund Balance</i>	3,800	64,110	(16,001)	(80,111)
<i>Fund Balance Beginning of Year</i>	250,960	250,960	250,960	0
<i>Fund Balance End of Year</i>	\$254,760	\$315,070	\$234,959	(\$80,111)

See accompanying notes to the supplemental information.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Supplemental Information*

*For the Year Ended December 31, 2019*

### **Note 1 - Budgetary Basis of Accounting**

#### ***Budgetary Process***

The budgetary process that is followed by the Corporation is for control purposes and is set forth in its Code of Regulations. At least thirty days prior to the end of each fiscal year, the Manager shall present to the Board of Directors the annual budget of the Corporation for the next succeeding fiscal year. The Board of Directors shall, at a regular or special meeting, conduct a public hearing on such budget and shall, at such meeting or at another meeting called for the purpose, adopt the annual budget which shall govern the expenditures of the Corporation during the fiscal year to which such budget applies. On and after the commencement of a fiscal year, the annual budget adopted for such fiscal year may be amended or supplemented by the Board of Directors as circumstances warrant. No binding monetary obligation of the Corporation shall be entered into unless there exists at the time in the applicable budget line item an unencumbered balance in an amount no less than lesser of (a) the amount of the monetary obligation to be incurred without either the amendment or supplement of such budget and line items by the Board of Directors and (b) the amount of the monetary obligation that will be due and payable in the fiscal year in which the monetary obligation is incurred. Nothing in this budgetary process shall be construed as prohibiting the President from approving the transfer of an unencumbered balance from any line item, account, or fund to a line item, account, or fund with respect to which an insufficient unencumbered balance exists when it is in the best interests of the Corporation to enter into the binding monetary obligation. In the event that due to unforeseen circumstances the annual budget has not been adopted and is not ready for adoption by the last day of the fiscal year immediately preceding the year for which such budget is to be effective, the Board of Directors may adopt a temporary budget governing fiscal matters for the first three months of the new fiscal year.

#### ***Budgetary Basis of Accounting***

While reporting financial position, results of operations, and changes in fund balances on the basis of accounting principles generally accepted in the United States of America (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The Statements of Revenues, Expenditures, and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual are presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis are as follows:

1. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
2. Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
3. Encumbrances are treated as expenditures (budget basis) rather than as a restricted, committed, or assigned fund balance (GAAP basis).

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Supplemental Information*

*For the Year Ended December 31, 2019*

The adjustments necessary to reconcile the GAAP and budgetary basis statements are as follows:

Net Change in Fund Balance

	<u>General</u>
GAAP Basis	(\$41,628)
Net Adjustment for Expenditure	
Accruals	(58,947)
Prepaid Items	190
Properties Held for Resale	84,384
Budget Basis	<u><u>(\$16,001)</u></u>

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2018  
Unaudited

The management's discussion and analysis of the Crawford County Land Reutilization Corporation's (the Corporation) financial performance provides an overall review of the Corporation's financial activities for the year ended December 31, 2018. The intent of this discussion and analysis is to look at the Corporation's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the Corporation's financial performance.

### **Financial Highlights**

Key financial highlights are as follows:

The Corporation is focused on facilitating the transition of blighted, foreclosed and abandoned properties into viable, marketable properties by working collaboratively with public and private entities in a financially responsible, transparent manner with a long-term goal of returning these properties to the tax roll or other greater public purpose.

The Corporation paid a promissory note in 2018 that contributed to a 55 percent increase in total net position from 2017.

The Corporation received \$79,192 from Crawford County in 2018 under an arrangement to receive 5 percent of delinquent taxes collected.

### **Using This Annual Report**

This annual report consists of financial statements and notes to the financial statements. These statements prepared and organized so the reader can understand the Corporation as a financial whole or as an entire operating entity.

*The Statement of Net Position and the Statement of Activities* provide information about the activities of the whole Corporation, presenting both an aggregate view of the Corporation's finances and a longer-term view of those finances.

Fund financial statements provide the next level of detail. These statements tell how services were financed in the short-term, as well as what remains for future spending.

### **Reporting the Corporation as a Whole**

The statement of net position and the statement of activities reflect how the Corporation did financially during 2018. These statements include all assets and liabilities using the accrual basis of accounting that is similar to the accounting method used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the Corporation's net position and changes in net position. This change in net position is important because it tells the reader whether the financial position of the Corporation as a whole has improved or diminished. However, in evaluating the overall position of the Corporation, non-financial information such as the condition of the Corporation's needs will also need to be evaluated.

In the Statement of Net Position and the Statement of Activities, the Corporation has one kind of activity:

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management’s Discussion and Analysis  
For the Year Ended December 31, 2018  
Unaudited

Governmental Activities - All of the Corporation’s programs and services are reported here. These programs will be funded primarily by a percentage of delinquent property taxes collected and intergovernmental revenue including federal grants.

**Reporting the Corporation’s Most Significant Fund**

The fund financial statements provide detailed information about the Corporation’s major fund. The Corporation’s major governmental fund is the General Fund.

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Corporation uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Funds are classified into three categories: governmental funds, proprietary funds, and fiduciary funds. The Corporation has only a governmental fund.

Governmental Fund - The presentation for the Corporation’s only fund, the General Fund, focuses on how money flows into and out of it and the year end balance available for spending. The governmental fund is reported on the modified accrual accounting method that measures cash and all other financial assets that can be readily converted to cash. The governmental fund financial statements provide a detailed short-term view of the Corporation’s general operations and the basic services being provided, along with the financial resources available.

Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities on the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Corporation’s short-term financing decisions.

Notes to the Financial Statements - The notes provide additional information that is essential to a full understanding of the data provided on the government-wide and fund financial statements.

**Government-Wide Financial Analysis**

Table 1 provides a summary of the Corporation’s net position for 2018 and 2017.

Table 1  
Net Position

	2018	2017
Assets		
Current and Other Assets	\$370,961	\$378,752
Total Assets	370,961	378,752
Liabilities		
Current and Other Liabilities	61,298	79,166
Long-Term Liabilities	0	100,000
Total Liabilities	61,298	179,166
Net Position		
Unrestricted	309,663	199,586
Total Net Position	\$309,663	\$199,586



**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2018  
Unaudited

In reviewing the table above, current and other assets is comprised of cash, prepaid items, and properties held for resale by the Corporation. Current and Other Assets did not change significantly from 2017. Current and other liabilities is comprised of amounts due for services provided to the Corporation and decreased in 2018 from decreases in accounts payable. Long-term liabilities decreased from the prior year because the Corporation repaid a loan in 2018 for the purpose of acquiring additional properties. The Corporation's total net position was unrestricted. The 55 percent increase in the Corporation's unrestricted net position primarily resulted from the decrease in long term liabilities and in accounts payable from the prior year.

Table 2 shows the change in net position for 2018 and 2017.

Table 2  
Change in Net Position

	2018	2017
Revenues		
Program Revenues		
Charges for Services	\$9,165	\$199
Operating Grants and Contributions	801,586	480,787
Total Program Revenues	<u>810,751</u>	<u>480,986</u>
General Revenues		
Grants and Entitlements Not Restricted to Specific Programs	79,192	74,029
Interest	15	8
Other	14,902	183
Total General Revenues	<u>94,109</u>	<u>74,220</u>
Total Revenues	<u>904,860</u>	<u>555,206</u>
Program Expenses		
General Government		
Professional and Contract Services	762,643	425,398
Program Administration	32,140	25,261
Interest and Fiscal Charges	0	259
Total Expenses	<u>794,783</u>	<u>450,918</u>
Change in Net Position	110,077	104,288
Net Position Beginning of Year	<u>199,586</u>	<u>95,298</u>
Net Position End of Year	<u>\$309,663</u>	<u>\$199,586</u>

Funding for the programs of the Corporation is derived from charges for services, and operating grants and contributions.

Charges for services represents revenues realized by the Corporation for clear title to properties that have been reclaimed, rehabilitated, and reutilized. The most significant increase from 2017 was realized in operating grants and contributions as a result of the Corporation receiving grants from the OHFA Neighborhood Initiative Program. General revenues are mostly comprised of the 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that was authorized by the Crawford County Board of Commissioners.

The Professional and Contract Services program consists of costs associated with the acquisition, demolition, and inspection of properties entrusted to the Corporation for the purposes of furthering the economic and housing development of Crawford County. The Program Administration program consists of costs related to the general administration of county land reutilization.

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
Management's Discussion and Analysis  
For the Year Ended December 31, 2018  
Unaudited

The Corporation's expenses increased significantly in 2018 due to an increase in land reutilization expense associated with readying properties for anticipated return to community use and the related administrative costs.

Table 3, for governmental activities, indicates the total cost of services and the net cost of services. The statement of activities reflects the cost of program services and the charges for services, grants, and contributions offsetting those services. The net cost of services identifies the cost of those services supported by unrestricted intergovernmental revenues, and other general revenues.

Table 3

	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
	2018	2018	2017	2017
General Government				
Professional and Contract Services	\$762,643	\$48,108	\$425,398	(\$290,845)
Program Administration	32,140	(32,140)	25,261	321,172
Interest and Fiscal Charges	0	0	259	(259)
Total Expenses	<u>\$794,783</u>	<u>\$15,968</u>	<u>\$450,918</u>	<u>\$30,068</u>

A review of the above table demonstrates that program revenues paid over 100 percent of the total cost of services provided by the Corporation in 2018. For the professional and contract services program, operating grants and contributions primarily offset program expenses. For program administration, support was provided by general revenues that is comprised of 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that was authorized by the Crawford County Board of Commissioners.

**The Corporation's Fund**

The Corporation's governmental fund is the General Fund. The General Fund realized total revenues of \$1,051,293. Approximately 7 percent of the total revenues received by the Corporation was derived from 5 percent of delinquent taxes collected. Total expenditures for the General Fund amounted to \$795,042. The majority of expenditures were related to the acquisition of properties and returning them to a productive condition. The fund balance for the General Fund increased by \$156,251 in 2018.

**Debt**

On December 6, 2017, the Corporation entered into a loan agreement to acquire properties held for resale. All outstanding principal and accrued interest on the promissory note was paid in 2018.

**Requests for Information**

This financial report is designed to provide a general overview of the Corporation's finances for all those with an interest in the Corporation's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Manager, Crawford County Land Reutilization Corporation, 112 East Mansfield Street, Suite 207, Bucyrus, Ohio 44820.

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Statement of Net Position*

*December 31, 2018*

	<u>Governmental Activities</u>
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$250,960
Prepaid Items	1,153
Properties Held for Resale	<u>118,848</u>
<i>Total Assets</i>	<u>370,961</u>
<b>Liabilities</b>	
Accounts Payable	4,092
Due to Other Governments	<u>57,206</u>
<i>Total Liabilities</i>	<u>61,298</u>
<b>Net Position</b>	
Unrestricted	<u>309,663</u>
<i>Total Net Position</i>	<u><u>\$309,663</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Statement of Activities*

*For the Year Ended December 31, 2018*

	<u>Program Revenues</u>		<u>Net (Expense) Revenue and Change in Net Position</u>
	<u>Expenses</u>	<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>
			<u>Governmental Activities</u>
<b>Governmental Activities</b>			
Professional and Contract Services	\$762,643	\$9,165	\$801,586
Program Administration	<u>32,140</u>	<u>0</u>	<u>0</u>
<i>Total Governmental Activities</i>	<u><u>\$794,783</u></u>	<u><u>\$9,165</u></u>	<u><u>\$801,586</u></u>
		<b>General Revenues</b>	
		Grants and Entitlements not	
		Restricted to Specific Purposes	79,192
		Interest	15
		Other	<u>14,902</u>
		<i>Total General Revenues</i>	<u>94,109</u>
		Change in Net Position	110,077
		<i>Net Position Beginning of Year</i>	<u>199,586</u>
		<i>Net Position End of Year</i>	<u><u>\$309,663</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Balance Sheet*

*Governmental Fund*

*December 31, 2018*

	<u>General</u>
<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$250,960
Prepaid Items	1,153
Properties Held for Resale	<u>118,848</u>
<i>Total Assets</i>	<u><u>\$370,961</u></u>
<b>Liabilities</b>	
Accounts Payable	4,092
Due to Other Governments	<u>57,206</u>
<i>Total Liabilities</i>	<u>61,298</u>
<b>Fund Balances</b>	
Nonspendable	120,001
Unassigned	<u>189,662</u>
<i>Total Fund Balances</i>	<u>309,663</u>
<i>Total Liabilities and Fund Balances</i>	<u><u>\$370,961</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Reconciliation of Total Governmental Fund Balances  
to Net Position of Governmental Activities  
December 31, 2018*

<i>Total Governmental Fund Balances</i>	<u>\$309,663</u>
<i>Net Position of Governmental Activities</i>	<u><u>\$309,663</u></u>

See accompanying notes to the basic financial statements

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Statement of Revenues, Expenditures, and Changes in Fund Balances*  
*Governmental Fund*  
For the Year Ended December 31, 2018

	General
<b>Revenues</b>	
Charges for Services	\$9,165
Contributions	78,008
Intergovernmental	949,203
Interest	15
Other	14,902
<i>Total Revenues</i>	1,051,293
<b>Expenditures</b>	
Current:	
General Government	
Professional and Contract Services	762,643
Program Administration	32,399
<i>Total Expenditures</i>	795,042
<i>Excess of Revenues Over Expenditures</i>	256,251
<b>Other Financing Uses</b>	
Loan Payment	(100,000)
<i>Net Changes in Fund Balances</i>	156,251
<i>Fund Balances Beginning of Year</i>	153,412
<i>Fund Balances End of Year</i>	\$309,663

See accompanying notes to the basic financial statements

**Crawford County, Ohio**  
 (A Component Unit of Crawford County)  
*Reconciliation of Statement of Revenues, Expenditures, and Changes in Fund Balances  
 of Governmental Fund to Statement of Activities  
 For the Year Ended December 31, 2018*

<i>Net Changes in Fund Balances - Total Governmental Fund</i>	\$156,251
 <i>Amounts reported for governmental activities on the statement of activities are different because of the following:</i>	
 Revenues on the statement of activities that do not provide current financial resources are not reported as revenues in the governmental fund.	
Intergovernmental	(146,433)
 Repayment of loans is an expenditure in the governmental fund but the repayment reduces long-term liabilities on the statement of net position.	
Loan Payment	100,000
 Interest is reported as an expenditure when due in the governmental fund but is accrued on outstanding debt on the statement of net position.	
Accrued Interest Payable	<u>259</u>
 <i>Change in Net Position of Governmental Activities</i>	 <u><u>\$110,077</u></u>
 See accompanying notes to the basic financial statements	



## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

### **Note 1 - Reporting Entity**

The Crawford County Land Reutilization Corporation (the Corporation) is a body corporate and politic authorized by the Board of County Commissioners of Crawford County on November 24, 2015 and incorporated on December 4, 2015 under Chapter 1724 of the Ohio Revised Code.

The Corporation's governing body is the Board of Directors, which consists of five to nine members including two County Commissioners, the County Treasurer, a representative of the municipal corporation in the County with the largest population, and one member selected by the statutory directors (Commissioners and County Treasurer).

The Corporation has been designated as the County's agent to further its mission to reclaim, rehabilitate, and reutilize vacant, abandoned, tax foreclosed and other real property in the County by exercising the powers of the County under Chapter 5722 of the Ohio Revised Code.

The Corporation is a component unit of Crawford County, Ohio.

### **Note 2 - Summary of Significant Accounting Policies**

The financial statements of the Corporation have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following are the more significant of the Corporation's accounting policies.

#### **A. Basis of Presentation**

The Corporation's basic financial statements consist of government-wide financial statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

#### **Government-Wide Financial Statements**

The statement of net position and the statement of activities display information about the Corporation as a whole. These statements include the financial activities of the primary government. The statements distinguish between those activities of the Corporation that are governmental in nature and those that are considered business-type activities. The Corporation, however, does not have any business-type activities.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

The statement of net position presents the financial condition of the governmental activities of the Corporation at year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Corporation's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program, and interest that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Corporation, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program is self-financing or draws from the general revenues of the Corporation.

### Fund Financial Statements

During the year, the Corporation segregates transactions related to certain Corporation functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Corporation at this more detailed level. The Corporation's General Fund is its only governmental fund.

### B. Fund Accounting

The Corporation uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and attaining certain objectives in accordance with special regulations, restrictions, or limitations.

### Governmental Funds

Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purpose for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following is the Corporation's only governmental fund:

General Fund - The General Fund accounts for all financial resources, except those required to be accounted for in another fund. The General Fund balance is available to the Corporation for any purpose provided it is expended or transferred according to the general laws of Ohio.

### C. Measurement Focus

#### Government-Wide Financial Statements

The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and liabilities associated with the operation of the Corporation are included on the statement of net position. The statement of activities presents increases (e.g. revenues) and decreases (e.g. expenses) in total net position.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

### Fund Financial Statements

The governmental fund is accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reflects the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the fund financial statements for the General Fund.

### D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. The governmental fund uses the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred outflows and deferred inflows, and in the presentation of expenses versus expenditures.

### Revenues - Exchange and Nonexchange Transactions

Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the Corporation, available means expected to be received within thirty-one days after year end.

Nonexchange transactions, in which the Corporation receives value without directly giving equal value in return, include grants, entitlements, and donations. On the accrual basis, revenue from grants, entitlements, and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Corporation must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Corporation on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

### Deferred Outflows/Inflows of Resources

In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then.

For the year ended December 31, 2018 the Corporation reported no amounts which are classified as deferred outflows of resources.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the Corporation, deferred inflows of resources include unavailable revenue. Unavailable revenue is reported only on the governmental fund balance sheet and represents receivables which will not be collected within the available period. For the Corporation, unavailable revenue includes intergovernmental revenues including grants. These amounts are deferred and recognized as inflows of resources in the period when the amounts become available. For further detail on unavailable revenue, refer to the Reconciliation of Total Governmental Fund Balance to Net Position of Governmental Activities.

For the year ended December 31, 2018 the Corporation reported no amounts which are classified as deferred inflows of resources.

### Expenses/Expenditures

On the accrual basis, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

### E. Budgetary Process

The Corporation is not bound by the budgetary laws prescribed by the Ohio Revised Code for purely governmental entities. The Board of Directors of the Corporation adopts an annual budget prior to the beginning of the fiscal year. Appropriations and subsequent amendments are approved by the Board of Directors during the year as required.

### F. Federal Income Tax

The Corporation is exempt from federal income tax under Section 115(1) of the Internal Revenue Code.

### G. Cash and Investments

All monies received by the Corporation are deposited in demand deposit accounts. The Corporation had no investments during the year or at the end of the year.

Investments with an original maturity of three months or less at the time of purchase are presented on the financial statements as cash equivalents.

### H. Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2018, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

### I. Properties Held for Resale

Properties held for resale represent properties purchased by or donated to the Corporation. The transfer fees paid to the Crawford County Auditor for these abandoned properties are expensed in the year paid. The Corporation holds the properties until they are either sold or transferred to a private purchaser, non-profit, or public end user. Properties may be merged with adjacent parcels for development or green space projects, or the Corporation may sell other lots to the owners of adjacent parcels for nominal cost.

### J. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

Governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the fund.

### K. Net Position

Net position represents the difference between assets/deferred outflows of resources and liabilities/deferred inflows of resources as of December 31, 2018. Net position is reported as restricted when there are limitations imposed on its use either through the enabling legislations or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The Corporation had no restricted net position at December 31, 2018.

### L. Intergovernmental Revenue

The Corporation receives operating income through Crawford County. This money represents the penalties and interest on current unpaid and delinquent property taxes once these taxes are paid. Pursuant to ORC 321.263, these penalty and interest monies are collected by the County when taxes are paid and then are paid to the Corporation.

### M. Estimates

The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the basic financial statements and accompanying notes. Actual results may differ from those estimates.

### N. Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the Corporation is bound to observe constraints imposed upon the use of the resources in governmental funds. The classifications are as follows:

Nonspendable - The nonspendable classification includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact. The “not in spendable form” includes items that are not expected to be converted to cash. It also includes prepaid items, as well as property acquired for resale, unless the use of the proceeds from the collection of those receivables or from the sale of those properties is restricted, committed, or assigned.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

Restricted - The restricted classification includes amounts restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions.

Committed - The committed classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Corporation's Board of Directors. The committed amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned - Amounts in the assigned classification are intended to be used by the Corporation for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by policies of the Corporation's Board of Directors. The Board of Directors may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget.

Unassigned - Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance.

The Corporation first applies restricted resources when an expenditure is incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used.

### **Note 3 - Deposits**

Custodial credit risk is the risk that in the event of bank failure the Corporation's deposits may not be returned to it. At December 31, 2018, the carrying amount of the Corporation's deposits was \$250,960 and the bank balance was \$250,990. At December 31, 2018, \$250,000 of the Corporation's bank balance was covered by the Federal Deposit Insurance Corporation (FDIC), while the remaining balance was either covered by the Ohio Pooled Collateral System (OPCS) or subject to custodial credit risk described below. The Corporation's financial institution was approved for a reduced collateral rate of 50 percent through the Ohio Pooled Collateral System.

The Corporation has no deposit policy for custodial risk beyond the requirements of State statute. Ohio law requires that deposits be either insured or be protected by:

Eligible securities pledged to the Corporation and deposited with a qualified trustee by the financial institution as security for repayment whose market value at all times shall be at least 105 percent of the deposits being secured; or

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

Participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited with a qualified trustee and pledged to the Treasurer of State to secure the repayment of all public monies deposited in the financial institution. OPCS requires the total market value of the securities pledged to be 102 percent of the deposits being secured or a rate set by the Treasurer of State.

Although all statutory requirements for the deposit of money had been followed, noncompliance with Federal requirements could potentially subject the Corporation to a successful claim by the FDIC.

### **Note 4 - Government Grants**

Support funded by grants is recognized as the Corporation performs the contracted services or incurs outlays eligible for reimbursement under the grant agreements. Grant activities and outlays are subject to audit and acceptance by the granting agency and, as a result of such audit, adjustments could be required. On November 28, 2016, the Corporation was awarded a grant through the Hardest Hit Fund (HHF) of the Neighborhood Initiative Program (NIP) to acquire blighted properties to improve property values and communities. On December 18, 2017, the grant agreement was amended and the Corporation was awarded \$1,293,750. The award is funded on a reimbursement basis as expenses are incurred first. As of December 31, 2018, \$1,012,805 of reimbursable expenses were incurred.

### **Note 5 - Transactions with Crawford County**

Pursuant to and in accordance with Section 321.261 (B) of the Ohio Revised Code, the Corporation has been authorized by the Crawford County Board of Commissioners to receive 5 percent of all collections of delinquent real property, personal property, and manufactured and mobile home taxes that are deposited into the County's Delinquent Tax and Assessment Collection (DTAC) fund and will be available for appropriation by the Corporation to fund operations. For December 31, 2018, this amount was \$79,192.

Pursuant to a Contract for Services Agreement approved by the Board of Directors, the Corporation incurred personnel and related charges to the Crawford County Treasurer's Office and to the Crawford County Auditor's Office for the year ended December 31, 2018 in the amounts of \$15,034 and \$413, respectively.

### **Note 6 - Debt**

On December 6, 2017, the Corporation obtained a loan in an amount of \$100,000 to acquire properties held for resale. The promissory note had a variable interest rate (indexed at 4.75%). All outstanding principal and accrued interest on the promissory note was paid in 2018.

The Corporation also has an available line of credit with the Neighborhood Initiative Program in the amount of \$200,000 which was drawn during 2017.

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Basic Financial Statements*

*For the Year Ended December 31, 2018*

The change in the Corporation’s long-term obligations during 2018 was as follows:

	Balance at December 31, 2017	Additions	Reductions	Balance at December 31, 2018
Loans Payable	\$100,000	\$0	\$100,000	\$0

**Note 7 - Risk Management**

The Corporation is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2018, the Corporation contracted with Auto-Owners (Mutual) Ins. Co. for the following coverage.

General Aggregate	\$3,000,000
Products and Completed OP Aggregate	3,000,000
Personal and Advertising Injury	1,000,000
Each Occurrence	1,000,000
Damage to Rented Premises	50,000
Medical Expense (any one person)	5,000

Settled claims did not exceed commercial coverage in the past three years and there has not been a significant reduction in coverage from the prior year.

**Note 8 - Fund Balance**

Fund balance is classified as nonspendable, restricted, committed, assigned, and/or unassigned based primarily on the extent to which the Corporation is bound to observe constraints imposed upon the use of the resources in the governmental fund. The constraints placed on fund balance for the General Fund is presented below.

	<u>Fund Balance</u>
Nonspendable for:	
Prepaid Items	\$1,153
Properties Held for Resale	118,848
Total Nonspendable	<u>120,001</u>
Unassigned	189,662
Total Fund Balance	<u>\$309,663</u>



# SUPPLEMENTAL INFORMATION

**Crawford County Land Reutilization Corporation**  
(A Component Unit of Crawford County)  
*Schedule of Revenues, Expenditures, and Changes in Fund Balance*  
*Budget (Non-GAAP Basis) and Actual*  
*General Fund*  
For the Year Ended December 31, 2018

	Budgeted Amounts		Actual	Variance With Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Sales	\$2,000	\$4,000	\$9,165	\$5,165
Grants	550,000	550,000	870,011	320,011
Intergovernmental	70,000	70,000	79,192	9,192
Interest	0	10	15	5
Other	0	100	14,902	14,802
<i>Total Revenues</i>	622,000	624,110	973,285	349,175
<b>Expenditures</b>				
Current:				
General Government				
Professional and Contract Services	660,000	466,500	654,839	(188,339)
Program Administration	28,200	27,100	30,851	(3,751)
<i>Total Expenditures</i>	688,200	493,600	685,690	(192,090)
<i>Excess of Revenues Over (Under) Expenditures</i>	(66,200)	130,510	287,595	157,085
<b>Other Financing Sources (Uses)</b>				
Loan Proceeds	125,000	100,000	0	(100,000)
Loan Payment	(65,000)	(65,000)	(100,000)	(35,000)
<i>Total Other Financing Sources (Uses)</i>	60,000	35,000	(100,000)	(135,000)
<i>Net Changes in Fund Balance</i>	(6,200)	165,510	187,595	22,085
<i>Fund Balance Beginning of Year</i>	63,365	63,365	63,365	0
<i>Fund Balance End of Year</i>	\$57,165	\$228,875	\$250,960	\$22,085

See accompanying notes to the supplemental information.

## **Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Supplemental Information*

*For the Year Ended December 31, 2018*

### **Note 1 - Budgetary Basis of Accounting**

#### ***Budgetary Process***

The budgetary process that is followed by the Corporation is for control purposes and is set forth in its Code of Regulations. At least thirty days prior to the end of each fiscal year, the Manager shall present to the Board of Directors the annual budget of the Corporation for the next succeeding fiscal year. The Board of Directors shall, at a regular or special meeting, conduct a public hearing on such budget and shall, at such meeting or at another meeting called for the purpose, adopt the annual budget which shall govern the expenditures of the Corporation during the fiscal year to which such budget applies. On and after the commencement of a fiscal year, the annual budget adopted for such fiscal year may be amended or supplemented by the Board of Directors as circumstances warrant. No binding monetary obligation of the Corporation shall be entered into unless there exists at the time in the applicable budget line item an unencumbered balance in an amount no less than lesser of (a) the amount of the monetary obligation to be incurred without either the amendment or supplement of such budget and line items by the Board of Directors and (b) the amount of the monetary obligation that will be due and payable in the fiscal year in which the monetary obligation is incurred. Nothing in this budgetary process shall be construed as prohibiting the President from approving the transfer of an unencumbered balance from any line item, account, or fund to a line item, account, or fund with respect to which an insufficient unencumbered balance exists when it is in the best interests of the Corporation to enter into the binding monetary obligation. In the event that due to unforeseen circumstances the annual budget has not been adopted and is not ready for adoption by the last day of the fiscal year immediately preceding the year for which such budget is to be effective, the Board of Directors may adopt a temporary budget governing fiscal matters for the first three months of the new fiscal year.

#### ***Budgetary Basis of Accounting***

While reporting financial position, results of operations, and changes in fund balances on the basis of accounting principles generally accepted in the United States of America (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The Statements of Revenues, Expenditures, and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual are presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis are as follows:

1. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
2. Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
3. Encumbrances are treated as expenditures (budget basis) rather than as a restricted, committed, or assigned fund balance (GAAP basis).

**Crawford County Land Reutilization Corporation**

(A Component Unit of Crawford County)

*Notes to the Supplemental Information  
For the Year Ended December 31, 2018*

The adjustments necessary to reconcile the GAAP and budgetary basis statements are as follows:

Net Change in Fund Balance

	<u>General</u>
GAAP Basis	\$156,251
Net Adjustment for Expenditure Accruals	(17,609)
Prepaid Items	206
Properties Held for Resale	48,747
Budget Basis	<u>\$187,595</u>

**Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Required by *Government Auditing Standards***

Crawford County Land Reutilization Corporation  
Crawford County  
112 East Mansfield Street, Suite 102  
Bucyrus, Ohio 44820

To the Board of Directors:

We have audited, in accordance with auditing standards generally accepted in the United States and the Comptroller General of the United States' *Government Auditing Standards*, the financial statements of the governmental activities and the major fund of the Crawford County Land Reutilization Corporation, Crawford County, Ohio, a component unit of Crawford County, as of and for the years ended December 31, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the Crawford County Land Reutilization Corporation's basic financial statements and have issued our report thereon dated May 18, 2020. Furthermore, as discussed in Note 8 to the financial statements for the year ended December 31, 2019, the financial impact of COVID-19 and the ensuing emergency measures will impact subsequent periods.

***Internal Control Over Financial Reporting***

As part of our financial statement audit, we considered the Crawford County Land Reutilization Corporation's internal control over financial reporting (internal control) to determine the audit procedures appropriate in the circumstances to the extent necessary to support our opinions on the financial statements, but not to the extent necessary to opine on the effectiveness of the Crawford County Land Reutilization Corporation's internal control. Accordingly, we have not opined on it.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, when performing their assigned functions, to prevent, or detect and timely correct misstatements. A *material weakness* is a deficiency, or combination of internal control deficiencies resulting in a reasonable possibility that internal control will not prevent or detect and timely correct a material misstatement of the Crawford County Land Reutilization Corporation's financial statements. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all internal control deficiencies that might be material weaknesses or significant deficiencies. Given these limitations, we did not identify any deficiencies in internal control that we consider material weaknesses. However, unidentified material weaknesses may exist.

***Compliance and Other Matters***

As part of reasonably assuring whether the Crawford County Land Reutilization Corporation's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the determination of financial statement amounts. However, opining on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

***Purpose of this Report***

This report only describes the scope of our internal control and compliance testing and our testing results, and does not opine on the effectiveness of the Crawford County Land Reutilization Corporation's internal control or on compliance. This report is an integral part of an audit performed under *Government Auditing Standards* in considering the Crawford County Land Reutilization Corporation's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in cursive script that reads "Julian & Grube, Inc.".

Julian & Grube, Inc.  
May 18, 2020

# OHIO AUDITOR OF STATE KEITH FABER



**CRAWFORD COUNTY LAND REUTILIZATION CORPORATION**

**CRAWFORD COUNTY**

## **CLERK'S CERTIFICATION**

**This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.**

*Susan Babbitt*

**CLERK OF THE BUREAU**

**CERTIFIED  
JULY 30, 2020**