



Dave Yost • Auditor of State



**TWINSBURG CITY SCHOOL DISTRICT  
SUMMIT COUNTY**

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# Dave Yost • Auditor of State

## INDEPENDENT ACCOUNTANTS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

Twinsburg City School District  
Summit County  
11136 Ravenna Road  
Twinsburg, Ohio 44087-1022

To the Board of Education:

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Twinsburg City School District, Summit County, Ohio, (the District) as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements and have issued our report thereon dated February 29, 2012 wherein we noted the District restated governmental fund balances due to implementing GASB Statement 54. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of opining on the effectiveness of the District's internal control over financial reporting. Accordingly, we have not opined on the effectiveness of the District's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, when performing their assigned functions, to prevent, or detect and timely correct misstatements. A *material weakness* is a deficiency, or combination of internal control deficiencies resulting in more than a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and timely corrected.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider material weaknesses, as defined above.

### Compliance and Other Matters

As part of reasonably assuring whether the District's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

We did note certain matters not requiring inclusion in this report that we reported to the District's management in a separate letter dated February 29, 2012.

We intend this report solely for the information and use of management, audit committee, Board of Education, and federal awarding agencies and pass-through entities, and others within the District. We intend it for no one other than these specified parties.

A handwritten signature in black ink that reads "Dave Yost". The signature is written in a cursive style with a large, looping "D" and "Y".

**Dave Yost**  
Auditor of State

February 29, 2012



# Dave Yost • Auditor of State

## INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

Twinsburg City School District  
Summit County  
11136 Ravenna Road  
Twinsburg, Ohio 44087-1022

To the Board of Education:

### Compliance

We have audited the compliance of Twinsburg City School District, Summit County, Ohio (the District) with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133, Compliance Supplement* that could directly and materially affect each of Twinsburg City School District's major federal programs for the year ended June 30, 2011. The *summary of auditor's results* section of the accompanying schedule of findings identifies the District's major federal programs. The District's management is responsible for complying with the requirements of laws, regulations, contracts, and grants applicable to each major federal program. Our responsibility is to express an opinion on the District's compliance based on our audit.

Our compliance audit followed auditing standards generally accepted in the United States of America; the standards applicable to financial audits included in the Comptroller General of the United States' *Government Auditing Standards*; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. These standards and OMB Circular A-133 require that we plan and perform the audit to reasonably assure whether noncompliance occurred with the compliance requirements referred to above that could directly and materially affect a major federal program. An audit includes examining, on a test basis, evidence about the District's compliance with these requirements and performing other procedures we considered necessary in the circumstances. We believe our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with these requirements.

In our opinion, the Twinsburg City School District complied, in all material respects, with the requirements referred to above that could directly and materially affect each of its major federal programs for the year ended June 30, 2011.

### **Internal Control Over Compliance**

The District's management is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could directly and materially affect a major federal program, to determine our auditing procedures for the purpose of opining on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of opining on the effectiveness of internal control over compliance. Accordingly, we have not opined on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, when performing their assigned functions, to prevent, or to timely detect and correct, noncompliance with a federal program compliance requirement. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a federal program compliance requirement will not be prevented, or timely detected and corrected.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

We noted certain matters not requiring inclusion in this report that we reported to the District's management in a separate letter dated February 29, 2012.

### **Federal Awards Receipts and Expenditures Schedule**

We have also audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Twinsburg City School District, Summit County, Ohio, as of and for the year ended June 30, 2011, and have issued our report thereon dated February 29, 2011 wherein we noted the District implemented GASB 54. Our audit was performed to form an opinion on the financial statements that collectively comprise the District's basic financial statements taken as a whole. The accompanying Federal Awards Receipts and Expenditures Schedule provide additional information required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and is not a required part of the basic financial statements. The Schedule is management's responsibility, and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. This Schedule was subject to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.



We intend this report solely for the information and use of the audit committee, management, Board of Education, others within the District, federal awarding agencies and pass-through entities. It is not intended for anyone other than these specified parties.

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**Dave Yost**  
Auditor of State

February 29, 2012

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**TWINSBURG CITY SCHOOL DISTRICT  
SUMMIT COUNTY**

**FEDERAL AWARDS RECEIPTS AND EXPENDITURES SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011**

<b>FEDERAL GRANTOR</b> <i>Pass Through Grantor</i>	Pass Through Entity Number	Federal CFDA Number	Receipts	Non-Cash Receipts	Expenditures	Non-Cash Expenditures
Program Title						
<b>U.S. DEPARTMENT OF AGRICULTURE</b>						
<i>Passed Through Ohio Department of Education</i>						
Child Nutrition Cluster:						
Non-Cash Assistance (Food Distribution):						
National School Lunch Program	N/A	10.555		\$ 130,723		\$ 130,723
Cash Assistance:						
School Breakfast Program	N/A	10.553	\$ 10,936		\$ 10,936	
National School Lunch Program		10.555	322,487		322,487	
Cash Assistance Total			<u>333,423</u>		<u>333,423</u>	
<b>Total U.S. Department of Agriculture/Total Nutrition Cluster</b>			<u>333,423</u>	<u>130,723</u>	<u>333,423</u>	<u>130,723</u>
<b>U.S. DEPARTMENT OF EDUCATION</b>						
<i>Passed Through Ohio Department of Education</i>						
Title I Grants to Local Educational Agencies Cluster:						
Title I Grants to Local Educational Agencies	050070-3M00-2010	84.010			5,703	
Title I Grants to Local Educational Agencies	050070-3M00-2011	84.010	294,776		275,366	
ARRA - Title I Grants to Local Educational Agencies	050070-3DK0-2010	84.389	69,727		69,727	
ARRA - Title I Grants to Local Educational Agencies	050070-3DK0-2011	84.389	108,488		104,355	
Total Title I Grants to Local Educational Agencies			<u>472,991</u>		<u>455,151</u>	
Special Education Cluster:						
ARRA Special Education-Preschool Grants (Preschool)	050070-3DLO-2011	84.392	22,790		22,433	
Special Education - Preschool Grants (Preschool)	050070-3C50-2011	84.173	8,067		17,718	
Special Education Grants to States	050070-3M20-2010	84.027	77,783		102,343	
Special Education Grants to States	050070-3M20-2011	84.027	703,859		661,881	
ARRA - Special Education Grants to States	050070-3DJ0-2011	84.391	284,530		322,350	
Total Special Education Cluster			<u>1,097,029</u>		<u>1,126,725</u>	
English Language Acquisition Grants						
English Language Acquisition Grants	050070-3Y70-2010	84.365	9,184		9,184	
English Language Acquisition Grants	050070-3Y70-2011	84.365	19,176		19,176	
Total English Language Acquisition Grants			<u>28,360</u>		<u>28,360</u>	
Educational Technology State Grants						
Educational Technology State Grants	050070-3S20-2010	84.318	1,709			
Educational Technology State Grants	050070-3S20-2011	84.318	1,058		1,058	
Total Educational Technology State Grants			<u>2,767</u>		<u>1,058</u>	
Improving Teacher Quality State Grants						
Improving Teacher Quality State Grants	050070-3Y60-2010	84.367	8,567		5,941	
Improving Teacher Quality State Grants	050070-3Y60-2011	84.367	91,154		86,715	
Total Improving Teacher Quality State Grants			<u>99,721</u>		<u>92,656</u>	
ARRA - Fiscal Stabilization Fund						
ARRA - Fiscal Stabilization Fund	050070-GRF-2010	84.394	(113,506)		5,015	
ARRA - Fiscal Stabilization Fund	050070-GRF-2011	84.394	426,043		286,793	
Total ARRA - Fiscal Stabilization Fund			<u>312,537</u>		<u>291,808</u>	
<b>Total U.S. Department of Education</b>			<u>2,013,405</u>		<u>1,995,758</u>	
<b>Total Federal Financial Assistance</b>			<u>\$2,346,828</u>	<u>\$ 130,723</u>	<u>\$ 2,329,181</u>	<u>\$ 130,723</u>

The accompanying notes are an integral part of this schedule.

**TWINSBURG CITY SCHOOL DISTRICT  
SUMMIT COUNTY**

**NOTES TO THE FEDERAL AWARDS RECEIPTS AND EXPENDITURES SCHEDULE  
FISCAL YEAR ENDED JUNE 30, 2011**

**NOTE A - SIGNIFICANT ACCOUNTING POLICIES**

The accompanying Federal Awards Receipts and Expenditures Schedule (the Schedule) reports the Twinsburg City School District's (the District's) federal award programs' receipts and disbursements. The schedule has been prepared on the cash basis of accounting.

**NOTE B - CHILD NUTRITION CLUSTER**

The District commingles cash receipts from the U.S. Department of Agriculture with similar State grants. When reporting expenditures on this Schedule, the District assumes it expends federal monies first.

**NOTE C - FOOD DONATION PROGRAM**

The District reports commodities consumed on the Schedule at the fair value. The District allocated donated food commodities to the respective program that benefitted from the use of those donated food commodities.

**TWINSBURG CITY SCHOOL DISTRICT  
SUMMIT COUNTY**

**SCHEDULE OF FINDINGS  
OMB CIRCULAR A -133 § .505  
JUNE 30, 2011**

**1. SUMMARY OF AUDITOR'S RESULTS**

<b>(d)(1)(i)</b>	<b>Type of Financial Statement Opinion</b>	Unqualified
<b>(d)(1)(ii)</b>	<b>Were there any material control weaknesses reported at the financial statement level (GAGAS)?</b>	No
<b>(d)(1)(ii)</b>	<b>Were there any significant deficiencies in internal control reported at the financial statement level (GAGAS)?</b>	No
<b>(d)(1)(iii)</b>	<b>Was there any reported material noncompliance at the financial statement level (GAGAS)?</b>	No
<b>(d)(1)(iv)</b>	<b>Were there any material internal control weaknesses reported for major federal programs?</b>	No
<b>(d)(1)(iv)</b>	<b>Were there any significant deficiencies in internal control reported for major federal programs?</b>	No
<b>(d)(1)(v)</b>	<b>Type of Major Programs' Compliance Opinion</b>	Unqualified
<b>(d)(1)(vi)</b>	<b>Are there any reportable findings under § .510(a)?</b>	No
<b>(d)(1)(vii)</b>	<b>Major Programs (list):</b>	<p><u>ARRA - State Fiscal Stabilization Fund - CFDA #84.394</u></p> <p><u>Title I Cluster:</u></p> <p>Title I Grants to Local Educational Agencies – CFDA #84.010</p> <p>ARRA - Title I Grants to Local Educational Agencies – CFDA #84.389</p> <p><u>Special Education Cluster:</u></p> <p>Special Education Grants to States – CFDA #84.027</p> <p>Special Education Preschool Grants – CFDA #84.173</p> <p>ARRA - Special Education Grants to States – CFDA #84.391</p> <p>ARRA – Special Education Preschool Grants – CFDA #84.392</p>
<b>(d)(1)(viii)</b>	<b>Dollar Threshold: Type A/B Programs</b>	Type A: > \$ 300,000 Type B: all others
<b>(d)(1)(ix)</b>	<b>Low Risk Auditee?</b>	No

**2. FINDINGS RELATED TO THE FINANCIAL STATEMENTS  
REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS**

**Note noted.**

**3. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS**

**None noted.**

**TWINSBURG CITY SCHOOL DISTRICT  
SUMMIT COUNTY**

**SCHEDULE OF PRIOR AUDIT FINDINGS  
JUNE 30, 2011**

Finding Number	Finding Summary	Fully Corrected?	Not Corrected, Partially Corrected; Significantly Different Corrective Action Taken; or Finding No Longer Valid; <b><i>Explain</i></b>
2010-001	<b>Ohio Rev. Code Section 5705.10(A)</b> \$2,008,130 of general fund levy property taxes was directly receipted into the Bond Retirement Fund rather than the General Fund in order to accelerate debt repayments.	Yes	

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# Dave Yost • Auditor of State

## Independent Accountants' Report on Applying Agreed-Upon Procedure

Twinsburg City School District  
Summit County  
11136 Ravenna Road  
Twinsburg, Ohio 44087-1022

To the Board of Education:

Ohio Rev. Code Section 117.53 states "the auditor of state shall identify whether the school district or community school has adopted an anti-harassment policy in accordance with Section 3313.666 of the Revised Code. This determination shall be recorded in the audit report. The auditor of state shall not prescribe the content or operation of any anti-harassment policy adopted by a school district or community school."

Accordingly, we have performed the procedure enumerated below, which was agreed to by the Board, solely to assist the Board in evaluating whether Twinsburg City School District has updated its anti-harassment policy in accordance with Ohio Rev. Code Section 3313.666. Management is responsible for complying with this requirement. This agreed-upon procedure engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of this procedure is solely the responsibility of the Board. Consequently; we make no representation regarding the sufficiency of the procedure described below either for the purpose for which this report has been requested or for any other purpose.

1. We noted the Board amended its anti-harassment policy at its meeting on February 16, 2011 to include violence within a dating relationship within its definition of harassment, intimidation or bullying.

We were not engaged to and did not conduct an examination, the objective of which would be the expression of an opinion on compliance with the anti-harassment policy. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

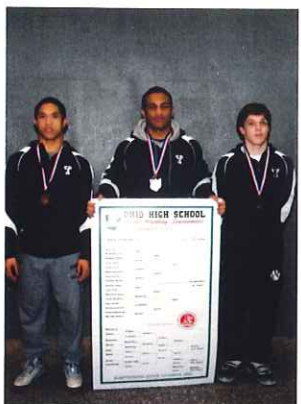
This report is intended solely for the information and use of the Board and is not intended to be and should not be used by anyone other than these specified parties.

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**Dave Yost**  
Auditor of State

February 29, 2012

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*Twinsburg City  
School District  
Twinsburg, Ohio*



*Comprehensive Annual  
Financial Report*

*For The Fiscal Year Ended  
June 30, 2011*



# *Twinsburg City School District*

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Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2011

Prepared By:  
Martin Aho, Director of Finance/Treasurer and  
Treasurer's Office Staff



**Twinsburg City School District  
 Comprehensive Annual Financial Report  
 For the fiscal year ended June 30, 2011**

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**Comprehensive Annual Financial Report**  
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**Comprehensive Annual Financial Report**  
**For the fiscal year ended June 30, 2011**

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## INTRODUCTORY SECTION





# Twinsburg City School District

11136 Ravenna Road • Twinsburg, Ohio 44087-1022

Phone: (330) 486-2000

Fax: (330) 425-7216

Mr. Stephen Marlow, Superintendent  
Mr. Michael Lenzo, Assistant to the Superintendent  
Mr. Martin Aho, Treasurer

Mrs. Susan Buckbee, Director of Curriculum/Staff Development  
Mrs. Judith Henning, Director of Pupil Personnel

February 29, 2012

To the Citizens and Board of Education of the Twinsburg City School District:

The Comprehensive Annual Financial Report (CAFR) of the Twinsburg City School District, (the School District) for the fiscal year ended June 30, 2011, is hereby submitted. This report, prepared by the Fiscal Office, includes financial statements, supplemental statements, and other financial and statistical information to provide complete and full disclosure of all material financial aspects of the School District for the 2010-2011 fiscal year. This report is presented in compliance with Governmental Accounting Standards Board (GASB) Statement No. 34, "Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments and is representative of the School District's commitment to provide meaningful information to its' stakeholders.

Responsibility for both the accuracy of the data presented, and the completeness and fairness of the presentation, including the disclosures, rests with the School District's management. To the best of our knowledge and belief, the CAFR and enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds of the School District.

State law requires the School District's financial statements to be subjected to a biennial examination by the Auditor of State of Ohio (Auditor) or an independent auditor contracted by the Auditor unless an annual Federal Single Audit is required. In addition, the law requires the School District to prepare and file, within 150 days following the close of their fiscal period, a financial statement prepared in accordance with generally accepted accounting principles (GAAP) with the Auditor. The financial statements, at a minimum, should be the basic financial statements of the School District and include the notes to those statements. Although not required by law, management of the School District has decided to prepare this CAFR. A further discussion of the audit can be found later in this letter.

This CAFR, which includes an opinion from the Auditor of State, conforms to generally accepted accounting principals as set forth by the Government Accounting Standards Board (GASB) and is representative of the School District's commitment to provide meaningful information to the citizens of the Twinsburg City School District.

Management's discussion and analysis (MD&A) immediately follows the independent accountants' report and provides a narrative introduction, overview and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### ***Description of the School District***

The School District serves an area of approximately 30 square miles. It is comprised of the City of Twinsburg, Twinsburg Township, the Village of Reminderville and portions of the City of Macedonia. It is located in the Northeast corner of Summit County and is approximately 21 miles southeast of downtown Cleveland and 24 miles northwest of Akron. According to the 2000 Census, the population of the School District was 30,730.

As of October 2011, there were 4,267 students attending the five schools in the School District. They are: Wilcox Primary built in 1960, Bissell Elementary built in 1963, Dodge Intermediate built in 1969, Chamberlin Middle School built in 1958, and Twinsburg High School built in 1999. The School District also owns a central office building built in 1957, a bus garage, a football stadium, and various athletic fields.

There has been a steady growth in student population. The 1992-93 enrollment was 2,431 students. Since then the student population has increased well over 75%. Enrollment projections indicate continued growth over the next ten years. Projections indicate the School District's student population is anticipated to grow to approximately 5,000 students.

### ***Organization of the School District***

The Board of Education of the School District is comprised of five members elected at-large by the citizens of the School District. The Board serves as the taxing authority, contracting body, and policy initiator for the operation of the School District. The Board is responsible for the adoption of the tax budget, the annual operating budget and approves all expenditures of the School District. The Board is a body politic and corporate, as defined by Section 3313.02 of the Ohio Revised Code, and has only those powers and authority conferred upon it by the law.

The Superintendent is the Chief Executive Officer of the School District and is directly responsible to the Board for all operations within the School District. In January 2005, Stephen Marlow was hired as Superintendent. Mr. Marlow has served the School District as Middle School Principal and Assistant Superintendent prior to accepting the position as Superintendent. Mr. Marlow announced his resignation at the February 2, 2011 board meeting. Mrs. Kathryn Powers was hired as Superintendent effective August 1, 2011.

The Treasurer is the Chief Fiscal Officer of the School District and is responsible directly to the Board for all financial operations, investments, custody of School District funds and assets, and serves as Secretary to the Board. Martin Aho has served in this capacity since July 2002. He has over seventeen years of public sector employment experience. After seven years of service with the State Auditors Office, he was an Assistant Treasurer for three years. He has an MBA from the University of Akron. The Treasurer's office employs three additional staff members.

All other School District employees are responsible to the Superintendent and are employed by the Board upon the recommendation of the Superintendent.

## ***The Reporting Entity***

The School District has reviewed its reporting entity definition in order to ensure conformance with the Governmental Accounting Standards Board Statement (GASB) No. 14, “The Financial Reporting Entity” as amended by GASB Statement No. 39 “Determining Whether Certain Organizations are Component Units.” In evaluating how to define the School District for financial reporting purposes, management has considered all agencies, departments and organizations making up the School District (the primary government) and its potential component units.

The School District participates in certain organizations that are defined as jointly governed organizations and public entity risk pools. These organizations include the Cuyahoga Valley Career Center, the Ohio Schools Council, and the Northeast Ohio Network for Educational Technology.

## ***Economic Conditions***

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the School District operates.

## **Local Economy**

The City of Twinsburg is an enviable location as part of the metropolitan Cleveland-Akron area. The two entrances to Interstate 480 are in very close proximity to Interstate 271 and Interstate 80 (Ohio Turnpike). The easy access to interstate highways has enabled the growth of an industrial park. Located within this park was a Chrysler stamping plant, one of the largest employers in Summit County. The Twinsburg School District was informed on May 1, 2009, that the Chrysler Stamping Plant will close March 2010. While the closing was not unexpected in light of the economic difficulties experienced by the US auto industry, the timing was unforeseen.

Four State-supported and six private colleges and universities are located within a convenient driving distance from Twinsburg. The Twinsburg Public Library has been nationally recognized when compared to similar facilities. The Twinsburg Public Library’s sixth consecutive number one rating is based on fifteen factors as measured by Hennen’s American Public Library Rating. In 2006 the Library surpassed the circulation milestone of one million items and surpassed 1.2 million items in 2010. The Library celebrated its 100 birthday on May 2, 2010.

Twinsburg City, Twinsburg Township and the Village of Reminderville have experienced strong business growth over the past ten years. The growth continues as land is available for this use. A tax incentive program has assisted the growth. The future benefits of such a plan are being realized at this point as most businesses are ending their abatement periods and remaining in the community.

The School District, like the rest of the nation, continues to feel the impact of the current economic meltdown. Property taxes and intergovernmental revenues are closely monitored. The School District considers both of these revenues indicators of the strength or weaknesses of the local economy. In monitoring property tax revenues, the School District takes in account several factors, including tax collections, the values of new construction, foreclosures and reappraisals.

### **Long-term financial planning**

During these uncertain economic times the administration and Board of Education endeavor to hold down expenditures and continue to examine areas to make future resource reallocations. Our goal is to create dynamic curriculum and learning environments that challenge all students' creative, analytical and critical thinking abilities and skills beyond standardized requirements. Our focus on student achievement has garnered Twinsburg School District its second Excellent with Distinction rating from the Ohio Department of Education.

The litigation now referred to as the "DeRolph Case", began in 1991 ultimately found the State's method of funding school districts to be unconstitutional. Subsequently the Ohio Supreme Court relinquished jurisdiction over the case and directed the Ohio General Assembly to enact a school-funding scheme that is thorough and efficient. The State continues to struggle with satisfying the Supreme Court's ruling.

The Ohio Legislature enacted in 1976, House Bill 920, severely limiting schools in their funding initiatives. This law prohibits school districts from realizing additional revenue from previously voted millage due to reappraisal of property values due to inflation.

House Bill 95 passed in June 2003 and House Bill 66 passed in June 2005 has eliminated the collection of taxes on tangible personal property. Tangible personal property is the machinery, inventory, furniture and fixtures owned by businesses. As the tax on tangible personal property is terminated, the State will provide limited reimbursements for a short period. The flow of these revenues will come via a Commercial Activity Tax. Interestingly, revenues that once flowed from local sources will now flow from the State, appearing as if the State has increased funding to education. The net effect is an overall reduction of revenues to the Twinsburg School District and like many Ohio schools will be forced to seek voter-approved levies more frequently.

### **Financial policy**

The School District is required by Ohio law to complete a five-year financial forecast annually. The School District completed the forecast in October 2010 as required and updated the forecast in May 2011. The forecast is designed to provide the administration, board of education and the public a general indication of a probable future financial position of the School District based on information currently available to the School District. The forecast is a critical planning document for the School District, focusing discussion and attention on future financial needs while facilitating management's strategic planning. The forecast numbers, and assumptions while made in good faith, can, will and do change over time and cannot be guaranteed. Events and circumstances frequently do not occur as expected and will significantly alter the outcomes and results of the forecast and assumptions.



The financial forecast of the general fund operations for the next five years demonstrates the School District's deteriorating financial position. Even though the School District currently has a carry-over cash balance, negative ending cash balances are projected beginning in fiscal year 2015. Furthermore, unfavorable State legislative decisions have caused revenues for fiscal year 2011 to fall below revenues received in fiscal year 2006.

### **Initiatives and Accomplishments**

Across the School District a number of major accomplishments have taken place. The following are examples of those initiatives that directly impact teaching and learning.

#### **Instruction**

- **Local Report Card**  
The School District met 26 out of 26 performance indicators on the 2010-2011 State of Ohio Local Report Card. The School District's performance index score once again exceeded 100, indicating that a large percentage of our students scored in the accelerated and advanced ranges on the Ohio Achievement and Graduation Tests. This year's administration of the Ohio Graduation Test revealed our students passing at high rates in all five areas.
  
- **Excellent with Distinction**  
The School District has earned this designation for the 2010-2011 report card by being "Excellent" and also exceeds value-added goals for four consecutive years. The School District maintained its "Excellent" performance rating for the sixth year in a row and the eighth time in the past ten years. Sustained focus will be given to our student groups to ensure our School District continues to meet federally mandated AYP for the State Report Card. The School District has met AYP for the 2010-2011 report. The Value-added results are the highest in the state of Ohio. Twinsburg School District is one of only two districts to achieve this distinction.
  
- **Curriculum**  
In the 2010-2011 school year the School District continued professional development to ensure coherent and rigorous implementation of the Graded Courses of Study for all content areas. The School District implemented Honors Programs at the middle school for science, social studies and language arts. Curriculum leaders and teachers have continued to work hard on refining curriculum maps and develop quality formative assessments. The adopted curriculum aligns closely with the current Ohio Content Standards. This has required some retooling of our faculty's skills in teaching new content and pedagogy. Professional development will be provided to support teachers' use of the data to improve instruction. Additionally, Professional Learning Communities have been formed to enhance teaching and learning environments.

- All Day Kindergarten  
Twinsburg School District has offered All Day Kindergarten for many years in an effort to ensure all students are reading at grade level or better as they progress to first grade. This philosophy has been embraced in several recently proposed reform models that have all-day kindergarten as an important piece of the reform model.
- Programs  
Many programs support student learning such as Power of the Pen, Reading Wall of Fame at Wilcox Primary, Vocal/Orchestra/Band Music Programs, Cub Community Program, Mini-PANDA, Interactive Media Program, and RBC Honor Corps and Leadership Council. In addition many athletic opportunities exist for student athletes. Programs have been designed to facilitate parental involvement in the schools. These include Family Focus Night and Parent Workshops, Grandparent and Veteran Days, and Parent-to-Parent Support Group to name a few.

## **Plant and Educational Support**

- Facilities  
All school buildings are in excellent physical condition. A Permanent Improvement levy supports the building maintenance program. Twinsburg High School was opened in January 1999. Attached to it is a Fitness Center operated by the City of Twinsburg Parks and Recreation Department. When the High School was constructed, an additional “Pod” shell was constructed to allow for future expansion. The School District completed the interior of the L-Pod in time for the start of the 2006-2007 school year. Additionally, the artificial-grass surface installed at our athletic stadium has been positively received by the athletes and community alike. An Energy Conservation project at the High School was completed earlier this year. It has reduced energy consumption by approximately 46% and earned the High School an Energy Star Rating.
- Technology  
All buildings are wired, networked, and have Internet access. The School District has approximately 1,100 computers for student and staff use. Other technologies that support education are also available. All staff and Board of Education members have e-mail access. The School District benefited from State SchoolNet monies for technology.
- Security  
The School District has implemented a School District-wide security plan to protect the students and the staff. All buildings have security equipment and procedures.
- Planning
  - Continuous Improvement Plan – The Board of Education’s approved Continuous Improvement Plan was developed with input from various stakeholders of the School District. In addition to the overall plan, each building developed its annual goals within the plan. It also includes a mechanism to monitor and update it annually.

- Enrollment Projections – Enrollment projections are reviewed and updated as needed and are used to guide the School District’s planning. The last enrollment projections for the School District were completed by Fanning, Howey, and Associates, Inc., in 2004.
- Strategic Planning – The School District completed a Strategic Planning process. The process sought input from all stakeholder groups on issues of concern. These issues were academic excellence, shared financial responsibility, safety, student services and opportunities, communications, and quality fiscal assets. A Vision Mission Statement and a set of common Beliefs were developed. Continuing the process, six Goals along with action steps and a time line were produced. The Strategic Plan received Board of Education approval May 7, 2008.

### ***Financial Information***

The management of the School District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the School District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of the control should not exceed the benefits likely to be derived from its implementation; and (2) the valuation of cost and benefits requires estimates and judgments by management.

The budgetary process is prescribed by provisions of the Ohio Revised Code and entails the preparation of budgetary documents within an established timeframe. All funds, other than agency funds are required to be budgeted and appropriated. Encompassed in this process expenditures and encumbrances must be within appropriations and appropriations must be within estimated resources. The level of budgetary control for the School District is at the fund level and at the object level for the general fund.

### ***Other Information***

#### **GFOA Certificate of Achievement**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Twinsburg City School District for its comprehensive annual financial report for the fiscal year ended June 30, 2010. This is the eleventh consecutive year that the School district has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized report. The report must satisfy Generally Accepted Accounting Principles and applicable legal requirements

A Certificate of Achievement is valid for one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program’s requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

## **Auditor of State's Award**

The Twinsburg City School District has received three times the "Making Your Tax Dollars Count" award. Fewer than five percent of all Ohio government agencies are eligible for this award. Certain criteria must be met to receive the "Making Your Tax Dollars Count" award. Standards are the entity must complete and submit a Comprehensive Annual Financial Report, there must be no findings, or issues, present in their most recent audit report, and there must be no other financial concerns involving the entity.

### Additional Information

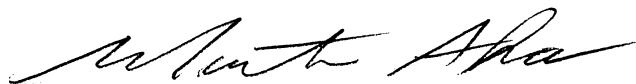
For a more in depth discussion of the financial condition of the Twinsburg City School District, please refer to the Management's Discussion and Analysis and the Notes to the Basic Financial Statements of the Comprehensive Annual Financial Report.

## **Acknowledgements**

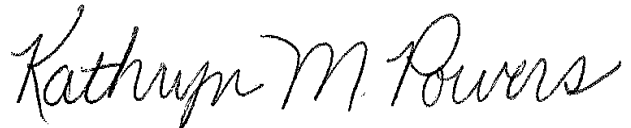
I wish to express my deepest appreciation and thanks to the individuals who assisted with the preparation of this Comprehensive Annual Financial Report. Its preparation and publication would not have been possible without the cooperation and efforts of the entire staff in the Treasurer's Department and the buildings. It is with great pride that the Twinsburg City School District presents the 2011 Comprehensive Annual Financial Report to the citizens and taxpayers of the School District.

Finally, we wish to thank the Board of Education where the commitment to excellence begins.

Respectfully Submitted,



Martin Aho, M.B.A.  
Treasurer



Kathryn Powers  
Superintendent

*Twinsburg City School District*  
**Public Officials Roster**  
**For the Fiscal Year Ended June 30, 2011**

Board of Education

Mr. Ron Stuver	President
Ms. Kate Cain-Criswell	Vice President
Mr. David Andrews	Member
Mr. Paul Crosby	Member
Mr. Stephen Shebeck	Member

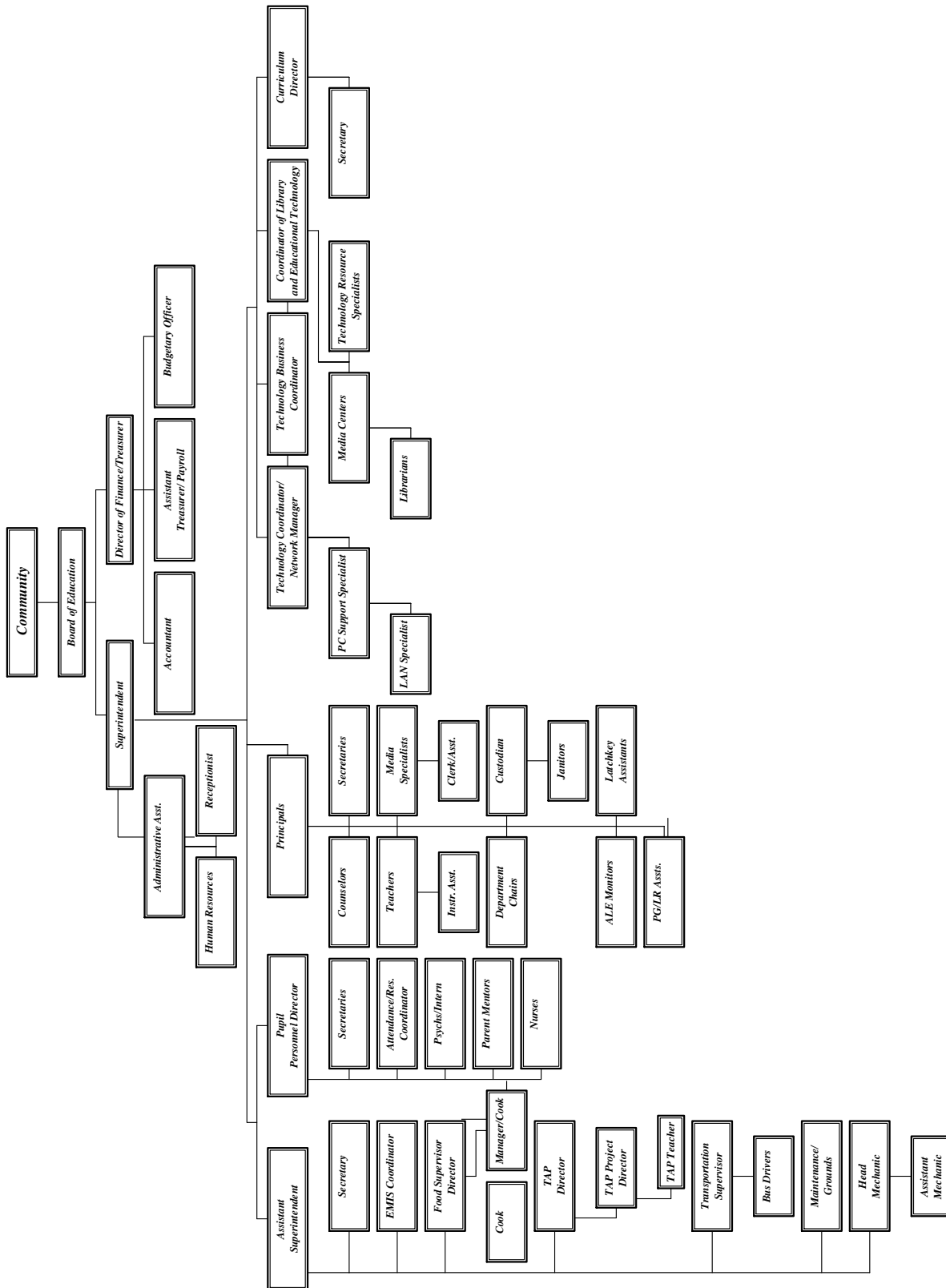
Treasurer

Mr. Martin Aho

Administration

Mr. Stephen Marlow	Superintendent
Mrs. Kathryn Powers (effective August 1, 2011)	
Mr. Michael Lenzo	Assistant to the Superintendent
Ms. Judy Henning	Director of Pupil Personnel
Ms. Susan Buckbee	Director of Curriculum/Staff Development
Mrs. Jennifer Farthing, (effective August 1, 2011)	Coordinator of Learning and Technology

**Twinsburg City School District  
Organizational Chart**



# Certificate of Achievement for Excellence in Financial Reporting

Presented to  
Twinsburg City School District  
Ohio

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

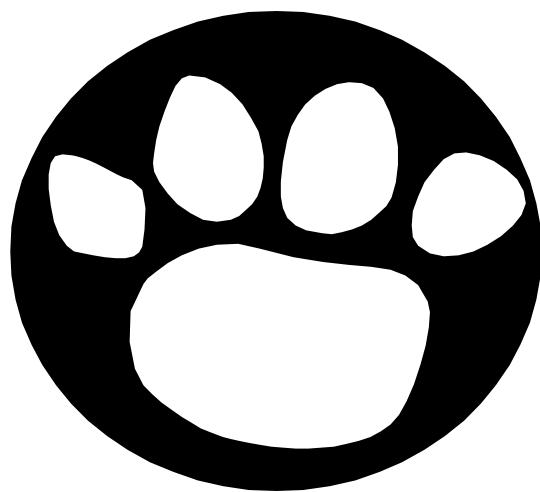


*Linda C. Davison*

President

*Jeffrey R. Emer*

Executive Director





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## FINANCIAL SECTION





# Dave Yost • Auditor of State

## INDEPENDENT ACCOUNTANTS' REPORT

Twinsburg City School District  
Summit County  
11136 Ravenna Road  
Twinsburg, Ohio 44087-1022

To the Board of Education:

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Twinsburg City School District, Summit County, Ohio (the District), as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Twinsburg City School District, Summit County, Ohio, as of June 30, 2011, and the respective changes in financial position thereof and the budgetary comparison for the General fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As describe in Note 2B, during 2011, Twinsburg City School District restated its July 1, 2010 governmental fund balances due to changes in fund structure as a result of implementing the provisions of the Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 29, 2012, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require this presentation to include Management's discussion and analysis as listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any other assurance.

We conducted our audit to opine on the financial statements that collectively comprise the District's basic financial statements taken as a whole. The introductory section, the financial section's combining statements, individual fund statements and schedules, and the statistical section information provide additional analysis and are not a required part of the basic financial statements. The financial section's combining statements and individual fund statements and schedules are management's responsibility, and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. These statements and schedules were subject to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any other assurance on them.



**Dave Yost**  
Auditor of State

February 29, 2012

## ***Twinsburg City School District***

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2011  
Unaudited

This discussion and analysis of Twinsburg City School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2011. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the financial statements and the notes to the basic financial statements to enhance their understanding of the School District's financial performance.

### **Financial Highlights**

Key financial highlights for 2011 are as follows:

- General revenues accounted for \$44,195,330 in revenue or 90.1% of all revenues. Program specific revenues in the form of charges for services, operating and capital grants, contributions and interest accounted for \$4,854,780 or 9.9% of total revenues of \$49,050,110.
- The School District had \$48,559,963 in expenses related to governmental activities; program revenues offset \$4,854,780 of these expenses. \$44,195,330 of general revenues was available to provide for these programs resulting in an increase in net assets of \$490,147. The main reason for the current year increase in net assets is due to current year revenues exceeding current year expenses.
- Of the total governmental expenses of \$48,559,963, the amount related to instruction amounted to \$26,062,061 or 53.7% of this total.
- The School District had two major governmental funds, the general fund and the bond retirement debt service fund. The general fund's balance decreased \$2,984,547 from \$29,401,037 as of June 30, 2010 to \$26,416,490 at June 30, 2011. The debt service's fund balance increased \$752,889 from \$1,555,580 at June 30, 2010 to \$2,308,469 at June 30, 2011.

### **Using this Annual Financial Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Twinsburg City School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The statement of net assets and statement of activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements present how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School District's most significant funds with all other nonmajor funds presented in total in one column.

***Twinsburg City School District***

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2011  
Unaudited

**Reporting the School District as a Whole**

*Statement of Net Assets and the Statement of Activities*

While these statements contain information about a large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and helps answer the question, "How did we do financially during 2011?"

These statements include all non-fiduciary assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting, takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, some not. Non-financial factors include the School District's current property tax base, current property tax laws in Ohio restricting revenue growth, facility conditions, required educational programs and other factors.

In the statement of net assets and the statement of activities, the School District's activities are considered to be all governmental activities.

Governmental Activities - Most of the School District's programs and services are reported here including instruction, support services, operation of non-instructional services, extracurricular activities and food service operations.

***Reporting the School District's Most Significant Funds***

*Fund Financial Statements*

The analysis of the School District's major funds begins on page 8. Fund financial reports provide detailed information about the School District's major funds. The School District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the general and bond retirement debt service funds.

***Governmental Funds*** Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds is reconciled in the financial statements.

**Twinsburg City School District**  
 Management's Discussion and Analysis  
 For the Fiscal Year Ended June 30, 2011  
 Unaudited

**The School District as a Whole**

Recall that the statement of net assets provides the perspective of the School District as a whole.

Table 1 provides a summary of the School District's net assets for 2011 compared to 2010.

Table 1 Net Assets		<u>Governmental Activities</u>	
		<u>2011</u>	<u>2010</u>
<b>Assets</b>			
Current and other assets	\$	64,166,227	\$ 66,220,849
Capital assets, net of depreciation		<u>40,361,832</u>	<u>39,994,715</u>
Total assets		<u>104,528,059</u>	<u>106,215,564</u>
<b>Liabilities</b>			
Current and other liabilities		29,017,210	30,646,948
Long-term liabilities:			
Due within one year		3,080,221	2,691,981
Due in more than one year		<u>25,700,701</u>	<u>26,636,855</u>
Total liabilities		<u>57,798,132</u>	<u>59,975,784</u>
<b>Net Assets</b>			
Invested in capital assets, net of related debt		14,128,078	14,090,880
Restricted		7,094,893	6,112,893
Unrestricted		<u>25,506,956</u>	<u>26,036,007</u>
Total net assets	\$	<u>46,729,927</u>	\$ <u>46,239,780</u>

Over time, net assets can serve as a useful indicator of a government's financial position. At June 30, 2011, the School District's assets exceeded liabilities by \$46,729,927.

Capital assets, net of related debt reported on the government-wide statements represents a large component of net assets. Capital assets include land, land improvements, buildings and improvements, furniture, fixtures and equipment and vehicles, and are used to provide services to students and are not available for future spending. Although the School District's investment in capital assets is reported net of related debt, it should be noted that the resources to repay the debt must be provided from other sources, since capital assets may not be used to liquidate these liabilities.

A portion of the School District's net assets, \$7,094,893, represents resources that are subject to external restrictions on how the funds may be used. Of the total restricted net assets, \$2,290,640 is restricted for debt service payments, \$4,602,751 is restricted for capital projects, \$128,059 is restricted for extracurricular activities, and \$73,443 is restricted for other purposes.

Restricted for other purposes for Twinsburg City School District are net assets restricted for special revenue funds which are used for educational services.

**Twinsburg City School District**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2011  
Unaudited

Table 2 shows change in net assets for fiscal year 2011 as compared to 2010:

Table 2  
Change in Net Assets

	<u>Governmental Activities</u>	
	<u>2011</u>	<u>2010</u>
<b>Revenues</b>		
Program revenues:		
Charges for services	\$ 2,302,560	\$ 2,076,315
Operating grants, contributions and interest	2,552,220	2,436,372
Capital grants and contributions	-	3,638
General revenues:		
Property taxes	28,294,152	27,807,215
Grants and entitlements	15,764,529	15,735,651
Payments in lieu of taxes	-	187,451
Investment earnings	59,960	68,720
Miscellaneous	76,689	35,023
Total revenues	<u>49,050,110</u>	<u>48,350,385</u>
<b>Program Expenses</b>		
Instruction:		
Regular	22,565,253	21,964,455
Special	2,879,214	2,962,910
Vocational	227,431	302,980
Student intervention services	70,895	61,741
Other	319,268	-
Support services:		
Pupils	2,776,729	2,697,561
Instructional staff	2,649,453	2,620,750
Board of education	291,636	339,020
Administration	3,405,245	3,274,612
Fiscal	1,137,742	1,125,999
Business	95,686	97,471
Operation and maintenance of plant	4,282,262	5,011,765
Pupil transportation	3,057,280	2,885,379
Central	992,250	994,783
Operation on non-instructional services	2,547	2,056
Operation of food services	1,365,418	1,467,504
Extracurricular activities	1,341,620	1,292,277
Interest and fiscal charges	1,100,034	1,149,754
Total expenses	<u>48,559,963</u>	<u>48,251,017</u>
Increase in net assets	490,147	99,368
Net assets beginning of year	<u>46,239,780</u>	<u>46,140,412</u>
Net assets end of year	<u>\$ 46,729,927</u>	<u>\$ 46,239,780</u>



***Twinsburg City School District***

Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2011  
Unaudited

***Governmental Activities***

Several revenue sources fund our governmental activities with property taxes and State foundation revenues being the largest contributors. Property tax levies generated over \$28 million in 2011. The property tax revenue increased \$486,937 from the prior year. General revenues from grants and entitlements, such as the school foundation program, generated over \$15.7 million. With the combination of taxes and intergovernmental funding 89.8% of all revenues, the School District monitors both of these revenue sources very closely for fluctuations.

A review of Table 2 reflects that the total cost of instructional services was \$26,062,061 or 53.7% of governmental program expenses. Instructional expenses include activities directly related to the teaching of pupils and the interaction between teacher and pupil. As compared to the prior year, these expenses increased \$769,975, or 3.04% due to an increase in the number of students.

Pupil services and instructional staff include the activities involved in assisting staff and the content and process of teaching pupils. These expenses represent \$5,426,182 of the total governmental program expenses, or 11.2%. These expenses increased over the prior year in the amount of \$107,871, or 2.03% due to an increase in instructional staff.

Board of Education, administration, fiscal and business classifications reflect expenses associated with establishing and administering school operation policies, financial operations and activities concerned with purchasing, receiving and maintaining goods and services for the School District. The total cost was \$4,930,309 or 10.2% of governmental program expenses. Expenses of these programs increased \$93,207, or 1.9%, as compared to fiscal year 2010, driven mostly by increases in administration expenses.

Operation and maintenance of plant expenses refer to the care and upkeep of the buildings, grounds, equipment and the safety of the School District's operations. The total cost for the operation and maintenance services was \$4,282,262 or 8.8% of the governmental program expenses.

Pupil transportation expenses are expenses related to the transportation of students to and from school, as well as the service and maintenance of those vehicles. Total transportation cost was \$3,057,280 or 6.3% of the total governmental program expenditures. Expenses for providing this program increased \$171,901, or 5.96% as compared to the prior year.

Overall, expenses for governmental activities increased \$308,946 or 0.64% from fiscal year 2010 reported amounts. As seen above, the most significant cause of this increase was due to an increase in instruction costs associated with the activities directly related to the teaching of pupils and the interaction between teacher and pupil and the increases in costs associated with the hiring of additional staff members.

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The statement of activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows, for government activities, the total cost of services and the net cost of services. That is, it identifies the cost of these services supported by tax revenue and unrestricted State entitlements.

Table 3  
Governmental Activities

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
<b>Program Expenses</b>				
Instruction:				
Regular	\$ 22,565,253	\$ 21,964,455	\$ (21,780,677)	\$ (21,444,638)
Special	2,879,214	2,962,910	(2,471,217)	(2,116,741)
Vocational	227,431	302,980	(227,431)	(302,980)
Adult/continuing	-	-	5,075	5,744
Student intervention services	70,895	61,741	(10,884)	(24,263)
Other	319,268	-	(25,131)	-
Support services:				
Pupils	2,776,729	2,697,561	(2,017,489)	(2,113,684)
Instructional staff	2,649,453	2,620,750	(2,161,589)	(2,172,688)
Board of education	291,636	339,020	(190,118)	(222,503)
Administration	3,405,245	3,274,612	(3,253,739)	(3,128,097)
Fiscal	1,137,742	1,125,999	(1,137,742)	(1,125,999)
Business	95,686	97,471	(95,686)	(97,471)
Operation and maintenance of plant	4,282,262	5,011,765	(4,216,596)	(4,920,099)
Pupil transportation	3,057,280	2,885,379	(3,051,080)	(2,873,408)
Central	992,250	994,783	(978,983)	(982,688)
Operation of non-instructional services	2,547	2,056	(2,547)	7
Operation of food services	1,365,418	1,467,504	(85,925)	(162,997)
Extracurricular activities	1,341,620	1,292,277	(903,390)	(902,433)
Interest and fiscal charges	1,100,034	1,149,754	(1,100,034)	(1,149,754)
Total	<u>\$ 48,559,963</u>	<u>\$ 48,251,017</u>	<u>\$ (43,705,183)</u>	<u>\$ (43,734,692)</u>

**The School District's Funds**

The School District's governmental funds are accounted for using the modified accrual basis of accounting. The total revenues and other financing sources for governmental funds were \$53,288,942 and total expenditures and other financing uses were \$54,037,790. Fund balance of the general fund decreased by \$2,984,547 as compared to the 2010 ending balance. A transfer to move property taxes was the main reason for this decrease during the current fiscal year. For the bond retirement debt service fund, which is the only other major fund, fund balance increased \$752,889, which was primarily due to the transfer in from the general fund made during the year.

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Table 4  
 Change in Fund Balance

	Fund Balance June 30, 2011	Restated Fund Balance June 30, 2010	Increase (Decrease)
General	\$ 26,416,490	\$ 29,401,037	\$ (2,984,547)
Bond retirement	2,308,469	1,555,580	752,889
Other governmental	4,789,964	3,307,154	1,482,810
Total	<u>\$ 33,514,923</u>	<u>\$ 34,263,771</u>	<u>\$ (748,848)</u>

**General Fund**

The School District's general fund balance decreased by \$2,984,547 this was due to several factors. The table that follows assists in illustrating the financial activities and fund balance of the general fund.

Table 5  
 General Fund - Change in Revenue

	2011 <u>Amount</u>	2010 <u>Amount</u>	Percent <u>Change</u>
Taxes	\$ 24,313,533	\$ 23,920,511	1.64%
Intergovernmental	14,315,442	14,270,556	0.31%
Interest	60,192	68,432	-12.04%
Tuition and fees	781,021	377,423	106.94%
Extracurricular activities	74,331	-	100.00%
Rent	45,060	70,692	-36.26%
Payment in lieu of taxes	-	187,451	-100.00%
Miscellaneous	76,756	35,022	119.17%
Total	<u>\$ 39,666,335</u>	<u>\$ 38,930,087</u>	

Overall revenues within the general fund increased \$736,248 for the fiscal year. This is due to several funds now being reported as part of the general fund.

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The table that follows assists in illustrating the expenditures of the general fund.

Table 6  
 General Fund - Change in Expenditures by Type

<u>Expenditures</u>	2011 <u>Amount</u>	2010 <u>Amount</u>	Percent <u>Change</u>
Instruction	\$ 23,733,870	\$ 22,718,164	4.47%
Support services	15,754,985	15,423,304	2.15%
Extracurricular activities	936,696	809,620	15.70%
Debt service	217,201	225,862	-3.83%
Total	<u>\$ 40,642,752</u>	<u>\$ 39,176,950</u>	

Expenditures increased \$1,465,802 over the prior year. This increase is due to an increase in instructional expenditures due to the current year increase in students.

***Bond Retirement Debt Service Fund***

The School District's bond retirement debt service fund balance increased by \$752,889 due to a transfer in for property taxes used to retire current year debt. The revenues of the fund are property taxes, calculated by the county fiscal officer, and state homestead and rollback money computed as a percentage of the tax due to the fund. The expenditures of the fund include debt principal and interest payments as well as county fiscal officer fees. The remaining fund balance will be used to make upcoming debt payments as they become due.

***General Fund Budgeting Highlights***

The School District's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significant budgeted fund is the general fund.

During fiscal year 2011, the School District amended its general fund budget as expenditure priorities changed according to student, building and operational needs. Budget revisions are presented to the Board of Education for approval.

For the general fund, the final budget basis revenue estimate was \$38,247,369 which was a \$1,477,640 decrease from the original budget estimate of \$39,725,009. This estimate is provided by the County Budget Commission, which changed the estimate based on additional information that became available during the fiscal year. Actual revenue received was \$38,402,062 which was \$154,693 more than final budgeted amounts primarily due to property taxes revenues and tuition and fees.

The original expenditure appropriation amount of \$44,181,131 was revised during the fiscal year to a final amount of \$44,057,635. The reduction of \$123,496 was necessary with the need to cut operating costs in order to conserve resources to help offset a budget deficit. The actual expenditures fell below the final budgeted expenditure amount by 1.8%.

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**Capital Assets and Debt Administration**

**Capital Assets**

At the end of fiscal year 2011, the School District had \$40,361,832 invested in land, land improvements, buildings and improvements, furniture, fixtures and equipment, and vehicles. Table 7 shows fiscal year 2011 balances compared to fiscal year 2010.

Table 7  
 Capital Assets, at Fiscal Year End  
 (Net of Depreciation)

	<u>Governmental Activities</u>	
	<u>2011</u>	<u>2010</u>
Land	\$ 1,147,310	\$ 1,147,310
Land improvements	978,621	1,191,476
Buildings and improvements	36,301,990	35,422,481
Furniture, fixtures and equipment	802,334	1,078,033
Vehicles	<u>1,131,577</u>	<u>1,155,415</u>
Total capital assets	<u>\$ 40,361,832</u>	<u>\$ 39,994,715</u>

The most significant purchases during the year were for two new school buses and an energy conservation project. The School District also had an appraisal done on the buildings during the current fiscal year which changed the classification of several assets and the carrying value of the buildings. The total carrying value of capital assets increased \$367,117 for the current fiscal year due to capital asset additions exceeding current year depreciation expense. See Note 8 to the basic financial statements for detail on the School District's capital assets.

**Debt**

At June 30, 2011 the School District had \$26,233,754 in bonds (including unamortized bond premium), and capital leases outstanding with \$2,542,394 due within one year. Table 8 summarizes debt outstanding as of June 30:

Table 8  
 Outstanding Debt at Fiscal Year End

	Governmental Activities <u>2011</u>	Governmental Activities <u>2010</u>
General obligation bonds	\$ 25,908,974	\$ 25,715,097
Long-term notes	-	763,000
Capital leases	<u>324,780</u>	<u>403,545</u>
Total outstanding	<u>\$ 26,233,754</u>	<u>\$ 26,881,642</u>

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Management's Discussion and Analysis  
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At June 30, 2011, the School District's overall legal debt margin was \$52,184,517 with an unvoted debt margin of \$842,056. The School District bond rating was unchanged during the year. See Notes 14 and 15 to the basic financial statements for detail on the School District's long-term obligations.

**Current Issues Affecting Financial Condition**

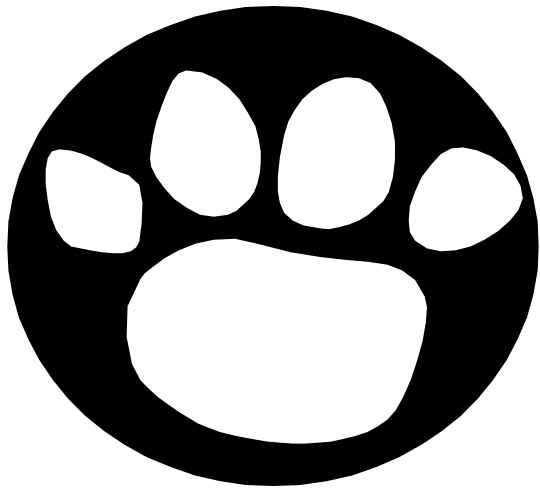
The Board of Education and administration closely monitor its revenues and expenditures in accordance with its financial forecast. The financial future of the School District is not without its challenges. These challenges stem from issues that are at the local and State level. The local challenges will continue to exist, as the School District must rely heavily on property taxes to fund its operations. State level challenges continue to evolve as the State of Ohio determines the outcome of the Ohio Supreme Court case dealing with the unconstitutionality of the State's educational funding system. Although the School District relies heavily on its property taxpayers to support its operations, the community support for the schools is quite strong.

Due to the unsettled issues in the school funding, management is required to plan carefully and prudently to provide the resources to meet student needs over the next several years.

In conclusion, the School District's system of budgeting and internal controls is well regarded. All of the School District's financial abilities will be needed to meet the challenges of the future.

**Contacting the School District's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have any questions or need additional financial information, contact Martin Aho, Treasurer, at Twinsburg City School District, 11136 Ravenna Road, Twinsburg OH, 44087-1022.



**Twinsburg City School District**

**Statement of Net Assets**

**June 30, 2011**

	<u>Governmental Activities</u>
<u>Assets:</u>	
Equity in pooled cash and cash equivalents	\$ 34,927,576
Cash and cash equivalents:	
In segregated accounts	133,678
Receivables:	
Accounts	232,953
Intergovernmental	204,064
Taxes	28,445,181
Inventory held for resale	58,668
Materials and supplies inventory	7,526
Deferred charges	156,581
Capital assets:	
Nondepreciable capital assets	1,147,310
Depreciable capital assets, net	39,214,522
Total capital assets	<u>40,361,832</u>
Total assets	<u>104,528,059</u>
 <u>Liabilities:</u>	
Accounts payable	306,302
Accrued wages	3,695,384
Intergovernmental payable	1,413,945
Deferred revenue	23,502,965
Undistributed monies	4,350
Accrued interest payable	94,264
Long-term liabilities:	
Due within one year	3,080,221
Due in more than one year	25,700,701
Total liabilities	<u>57,798,132</u>
 <u>Net assets:</u>	
Invested in capital assets, net of related debt	14,128,078
Restricted for:	
Capital projects	4,602,751
Debt service	2,290,640
Extracurricular activities	128,059
Other purposes	73,443
Unrestricted	25,506,956
Total net assets	<u>\$ 46,729,927</u>

See accompanying notes to the basic financial statements.



**Twinsburg City School District**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2011**

	Program Revenues			Net (Expense)
	Expenses	Charges for Services	Operating Grants, Contributions and Interest	Revenue and Changes in Net Assets
<b>Governmental Activities:</b>				
Instruction:				
Regular	\$ 22,565,253	\$ 654,706	\$ 129,870	\$ (21,780,677)
Special	2,879,214	9,095	398,902	(2,471,217)
Vocational	227,431	-	-	(227,431)
Adult/continuing	-	5,075	-	5,075
Student intervention services	70,895	5,669	54,342	(10,884)
Other	319,268	-	294,137	(25,131)
Support services:				
Pupils	2,776,729	236,514	522,726	(2,017,489)
Instructional staff	2,649,453	-	487,864	(2,161,589)
Board of education	291,636	-	101,518	(190,118)
Administration	3,405,245	24,522	126,984	(3,253,739)
Fiscal	1,137,742	-	-	(1,137,742)
Business	95,686	-	-	(95,686)
Operation and maintenance of plant	4,282,262	65,666	-	(4,216,596)
Pupil transportation	3,057,280	6,200	-	(3,051,080)
Central	992,250	-	13,267	(978,983)
Operation of non-instructional services	2,547	-	-	(2,547)
Operation of food services	1,365,418	856,883	422,610	(85,925)
Extracurricular activities	1,341,620	438,230	-	(903,390)
Interest and fiscal charges	1,100,034	-	-	(1,100,034)
<b>Total governmental activities</b>	<b>\$ 48,559,963</b>	<b>\$ 2,302,560</b>	<b>\$ 2,552,220</b>	<b>(43,705,183)</b>

**General Revenues:**

Property taxes levied for:

General purposes	24,565,437
Debt service	2,069,686
Capital outlay	1,659,029
Grants and entitlements not restricted to specific programs	15,764,529
Investment earnings	59,960
Miscellaneous	76,689
<b>Total general revenues</b>	<b>44,195,330</b>

Change in net assets	490,147
Net assets beginning of year	46,239,780
Net assets end of year	<b>\$ 46,729,927</b>

See accompanying notes to the basic financial statements.

**Twinsburg City School District**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2011**

	General	Bond Retirement	Other Governmental Funds	Total Governmental Funds
<u>Assets:</u>				
Equity in pooled cash and cash equivalents	\$ 27,948,948	\$ 2,024,390	\$ 4,613,920	\$ 34,587,258
Cash and cash equivalents:				
In segregated accounts	-	-	133,678	133,678
Receivables:				
Taxes	24,775,273	1,995,555	1,674,353	28,445,181
Accounts	232,563	-	390	232,953
Intergovernmental	351	-	203,713	204,064
Interfund	51,026	-	27,501	78,527
Inventory held for resale	-	-	58,668	58,668
Materials and supplies inventory	-	-	7,526	7,526
Total assets	<u>\$ 53,008,161</u>	<u>\$ 4,019,945</u>	<u>\$ 6,719,749</u>	<u>\$ 63,747,855</u>
<u>Liabilities:</u>				
Accounts payable	\$ 240,008	\$ -	\$ 66,294	\$ 306,302
Accrued wages	3,435,339	-	260,045	3,695,384
Interfund payable	27,501	-	51,026	78,527
Intergovernmental payable	1,309,710	-	104,235	1,413,945
Deferred revenue	21,574,763	1,711,476	1,448,185	24,734,424
Undistributed monies	4,350	-	-	4,350
Total liabilities	<u>26,591,671</u>	<u>1,711,476</u>	<u>1,929,785</u>	<u>30,232,932</u>
<u>Fund balances:</u>				
Nonspendable	-	-	66,194	66,194
Restricted	-	2,308,469	4,775,843	7,084,312
Assigned	8,398,103	-	-	8,398,103
Unassigned	18,018,387	-	(52,073)	17,966,314
Total fund balances	<u>26,416,490</u>	<u>2,308,469</u>	<u>4,789,964</u>	<u>33,514,923</u>
Total liabilities and fund balances	<u>\$ 53,008,161</u>	<u>\$ 4,019,945</u>	<u>\$ 6,719,749</u>	<u>\$ 63,747,855</u>

See accompanying notes to the basic financial statements.

**Twinsburg City School District**  
**Reconciliation of Total Governmental Fund Balances to**  
**Net Assets of Governmental Activities**  
**June 30, 2011**

Total governmental funds balances		\$ 33,514,923
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		40,361,832
Other long-term assets that are not available to pay for current-period expenditures and therefore are deferred in the funds:		
Property taxes	\$ 992,773	
Charges for services	390	
Intergovernmental	7,537	
Rent	3,811	
Tuition and fees	226,948	
Total	1,231,459	
An internal service fund is used by management to charge the costs of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.		340,318
Deferred charges are included in the governmental activities in the statement of net assets.		156,581
In the statement of activities, interest is accrued on outstanding bonds and notes, whereas in governmental funds, an interest expenditure is reported when due.		(94,264)
Long-term liabilities that are not due and payable in the current period and therefore are not reported in the funds:		
General obligation bonds	\$ (25,908,974)	
Compensated absences	(2,547,168)	
Capital leases	(324,780)	
Total	(28,780,922)	
Net assets of governmental activities		\$ 46,729,927

See accompanying notes to the basic financial statements.

**Twinsburg City School District**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2011**

	General	Bond Retirement	Other Governmental Funds	Total Governmental Funds
<b>Revenues:</b>				
Taxes	\$ 24,313,533	\$ 2,053,268	\$ 1,640,304	\$ 28,007,105
Intergovernmental	14,315,442	803,825	3,336,361	18,455,628
Interest	60,192	-	3,108	63,300
Tuition and fees	781,021	-	1,150	782,171
Extracurricular activities	74,331	-	302,813	377,144
Gifts and donations	-	-	14,500	14,500
Charges for services	-	-	853,213	853,213
Rent	45,060	-	6,200	51,260
Miscellaneous	76,756	-	7,555	84,311
Total revenues	<u>39,666,335</u>	<u>2,857,093</u>	<u>6,165,204</u>	<u>48,688,632</u>
<b>Expenditures:</b>				
<b>Current:</b>				
<b>Instruction:</b>				
Regular	21,084,311	-	265,939	21,350,250
Special	2,416,968	-	393,605	2,810,573
Vocational	224,929	-	-	224,929
Student intervention services	7,333	-	63,562	70,895
Other	329	-	318,939	319,268
<b>Support services:</b>				
Pupils	2,300,129	-	502,720	2,802,849
Instructional staff	1,925,147	-	525,226	2,450,373
Board of education	157,585	-	134,051	291,636
Administration	3,054,039	-	171,004	3,225,043
Fiscal	1,083,650	48,484	-	1,132,134
Business	94,966	-	-	94,966
Operation and maintenance of plant	3,677,626	-	317,863	3,995,489
Pupil transportation	2,826,750	-	18,185	2,844,935
Central	635,015	-	177,385	812,400
Operation of non-instructional services	78	-	2,469	2,547
Operation of food services	-	-	1,304,931	1,304,931
Extracurricular activities	936,696	-	269,581	1,206,277
Capital outlay	-	-	2,787,577	2,787,577
<b>Debt service:</b>				
Principal retirement	78,765	3,023,000	-	3,101,765
Interest and fiscal charges	138,436	1,040,850	21,537	1,200,823
Total expenditures	<u>40,642,752</u>	<u>4,112,334</u>	<u>7,274,574</u>	<u>52,029,660</u>
Excess of revenues under expenditures	<u>(976,417)</u>	<u>(1,255,241)</u>	<u>(1,109,370)</u>	<u>(3,341,028)</u>
<b>Other financing sources:</b>				
Proceeds from sale of bonds	-	-	2,592,180	2,592,180
Transfers in	-	2,008,130	-	2,008,130
Transfers out	(2,008,130)	-	-	(2,008,130)
Total other financing sources (uses)	<u>(2,008,130)</u>	<u>2,008,130</u>	<u>2,592,180</u>	<u>2,592,180</u>
Net change in fund balances	(2,984,547)	752,889	1,482,810	(748,848)
Fund balances beginning of year, restated	<u>29,401,037</u>	<u>1,555,580</u>	<u>3,307,154</u>	<u>34,263,771</u>
Fund balances end of year	<u>\$ 26,416,490</u>	<u>\$ 2,308,469</u>	<u>\$ 4,789,964</u>	<u>\$ 33,514,923</u>

See accompanying notes to the basic financial statements.

**Twinsburg City School District**

**Reconciliation of the Statement of Revenues, Expenditures and Changes  
in Fund Balances of Governmental Funds to the Statement of Activities  
For the Fiscal Year Ended June 30, 2011**

Net change in fund balances - total governmental funds \$ (748,848)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense.

In the current period, these amounts are:

Capital asset additions, net	\$	2,787,577	
Change in an estimate		128	
Depreciation expense		<u>(2,413,853)</u>	
Excess of net capital asset additions over depreciation expense			373,852

Governmental funds only report the disposal of capital assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal. (6,735)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. These activities consist of:

Property taxes	\$	287,047	
Charges for services		390	
Intergovernmental		(156,718)	
Rent		3,811	
Tuition and fees		<u>226,948</u>	
Net change in deferred revenues during the year			361,478

Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. 3,101,765

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Increase in compensated absences	\$	(99,974)	
Bond accretion		(148,714)	
Increase in accrued interest		<u>(8,830)</u>	
Total reduced expenditures			(257,518)

The amortization of issuance costs and bond premium is reflected as an expense in the statement of activities.

Issuance cost	\$	(28,684)	
Premium		<u>287,017</u>	
Total additional expenses			<u>258,333</u>

Change in net assets of governmental activities \$ 490,147

See accompanying notes to the basic financial statements.

**Twinsburg City School District**  
**Statement of Revenues, Expenditures and Changes in Fund Balance-**  
**Budget (Non-GAAP Basis) and Actual**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>				
Taxes	\$ 24,125,981	\$ 23,461,594	\$ 23,502,653	\$ 41,059
Intergovernmental	14,799,028	14,348,975	14,315,442	(33,533)
Interest	70,300	52,838	60,085	7,247
Tuition and fees	422,000	272,519	408,257	135,738
Rent	76,000	37,482	38,457	975
Payment in lieu of taxes	200,000	-	-	-
Miscellaneous	31,700	73,961	76,881	2,920
Total revenues	<u>39,725,009</u>	<u>38,247,369</u>	<u>38,401,775</u>	<u>154,406</u>
<u>Expenditures:</u>				
Current:				
Instruction:				
Regular	22,842,083	21,686,650	21,409,592	277,058
Special	2,178,992	2,517,519	2,438,174	79,345
Vocational	265,061	254,496	245,717	8,779
Student intervention services	8,041	7,591	478	7,113
Support services:				
Pupils	2,204,695	2,221,134	2,083,889	137,245
Instructional staff	1,771,702	1,966,436	1,944,088	22,348
Board of education	446,475	178,879	167,626	11,253
Administration	3,314,164	3,143,019	3,093,353	49,666
Fiscal	1,159,126	1,128,282	1,111,994	16,288
Business	101,242	102,799	98,357	4,442
Operation and maintenance of plant	5,145,301	4,131,288	4,053,134	78,154
Pupil transportation	2,839,005	2,909,101	2,862,721	46,380
Central	880,613	803,392	770,620	32,772
Extracurricular activities	909,755	891,326	876,402	14,924
Debt service:				
Principal retirement	81,000	-	-	-
Interest and fiscal charges	33,876	107,593	107,593	-
Total expenditures	<u>44,181,131</u>	<u>42,049,505</u>	<u>41,263,738</u>	<u>785,767</u>
Excess of revenues under expenditures	<u>(4,456,122)</u>	<u>(3,802,136)</u>	<u>(2,861,963)</u>	<u>940,173</u>
<u>Other financing sources (uses):</u>				
Refund of prior year expenditures	-	-	287	287
Transfers out	-	(2,008,130)	(2,008,130)	-
Total other financing sources (uses)	<u>-</u>	<u>(2,008,130)</u>	<u>(2,007,843)</u>	<u>287</u>
Net change in fund balance	(4,456,122)	(5,810,266)	(4,869,806)	940,460
Fund balances at beginning of year	30,729,195	30,729,195	30,729,195	-
Prior year encumbrances appropriated	458,186	458,186	458,186	-
Fund balances at end of year	<u>\$ 26,731,259</u>	<u>\$ 25,377,115</u>	<u>\$ 26,317,575</u>	<u>\$ 940,460</u>

See accompanying notes to the basic financial statements.

***Twinsburg City School District***  
**Statement of Fund Net Assets**  
**Internal Service Fund**  
**June 30, 2011**

	Self Insurance
<u>Assets:</u>	
Equity in pooled cash and cash equivalents	\$ 340,318
<u>Net assets:</u>	
Unrestricted	340,318
Total liabilities and net assets	\$ 340,318

See accompanying notes to the basic financial statements.

***Twinsburg City School District***  
**Statement of Revenues, Expenses and Changes in Fund Net Assets**  
**Internal Service Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Self Insurance
<u>Operating revenues:</u>	
Total operating revenues	\$ -
<u>Operating expenses:</u>	
Total operating expenses	-
Change in net assets	-
Net assets beginning of year	340,318
Net assets end of year	<u>\$ 340,318</u>

See accompanying notes to the basic financial statements.



**Twinsburg City School District**  
**Statement of Fiduciary Net Assets**  
**Fiduciary Funds**  
**June 30, 2011**

	Private Purpose Trust	
	Scholarships	Agency
<u>Assets:</u>		
Equity in pooled cash and cash equivalents	\$ 24,895	\$ 269,751
<u>Liabilities:</u>		
Accounts payable	\$ -	\$ 1,155
Due to students	-	268,596
 Total liabilities	 \$ -	 \$ 269,751
<u>Net assets:</u>		
Held in trust for scholarships	\$ 24,895	

See accompanying notes to the basic financial statements.

***Twinsburg City School District***  
**Statement of Changes in Fiduciary Net Assets**  
**Private Purpose Trust Fund**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Scholarships</u>
<u>Additions:</u>	
Interest	\$ 1,000
Gifts and donations	<u>534</u>
Total additions	<u>1,534</u>
<u>Deductions:</u>	
Payments in accordance with trust agreements	<u>3,000</u>
Change in net assets	(1,466)
Net assets beginning of year	<u>26,361</u>
Net assets end of year	<u>\$ 24,895</u>

See accompanying notes to the basic financial statements.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

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A. Description of the School District

The Twinsburg City School District (the "School District") is a body politic and corporate established for the purpose of exercising the rights and privileges conveyed to it by the constitution and laws of the State of Ohio.

The School District operates under a locally elected five-member Board form of government and provides educational services as mandated by state and/or federal agencies. The Board controls the School District's five instructional/support facilities staffed by 265 non-certificated employees and 260 certificated (including administrators) teaching and support personnel that provide services to 4,233 students and other community members.

The financial statements of the School District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting entity for establishing governmental accounting and financial reporting principles.

B. Reporting Entity

The reporting entity is composed of the primary government, component units and other organizations that are included to ensure that the financial statements of the School District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the School District. For the School District, this includes general operations, food service, preschool and student-related activities of the School District.

Component units are legally separate organizations for which the School District is financially accountable. The School District is financially accountable for an organization if the School District appoints a voting majority of the organizations' governing board and (1) the School District is able to significantly influence the programs or services performed or provided by the organization; or (2) the School District is legally entitled to or can otherwise access the organizations' resources; the School District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the School District is obligated for the debt of the organization.

Component units may also include organizations that are fiscally dependent on the School District in that the School District approves their budget, the issuance of their debt or the levying of their taxes. Based on the above criteria, the School District had no component units at June 30, 2011.

The School District is associated with the Northeast Ohio Network for Educational Technology (NEOnet), the Cuyahoga Valley Career Center, and the Ohio Schools' Council. These organizations are presented in Note 16 to the basic financial statements.

## ***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

### C. Basis of Presentation - Fund Accounting

The School District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

#### Government-wide Financial Statements

The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The activity of the internal service fund and other interfund activity of governmental funds are eliminated to avoid "doubling up" revenues and expenses of governmental activities. However, the services provided and used are not eliminated in the process of consolidation.

The statement of net assets presents the financial condition of the governmental activities of the School District at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues that are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

#### Fund Financial Statements

During the year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by fund type.

### D. Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the School District are grouped into three categories: governmental, proprietary and fiduciary.

#### Governmental Fund Types:

Governmental funds focus on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The School District has two major governmental funds:

## ***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

*General Fund:* The general fund is the operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. The general fund balance is available to the School District for any purpose provided it is expended or transferred according to the general laws of Ohio.

*Bond Retirement Fund:* The bond retirement fund is a debt service fund and is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

### Proprietary Fund Type

Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as enterprise or internal service; the School District has no enterprise funds.

*Internal Service Fund:* The internal service fund accounts for the financing of services provided by one department or agency to other departments or agencies of the School District on a cost reimbursement basis. The School District's only internal service fund accounts for revenue received from other funds and the settlement expenses for medical, surgical, prescription drug, and dental and vision claims of School District employees. As of October 1, 2005 the School District is no longer self-insured. There was no current year activity in this fund. Balances remaining are from a prior year.

### Fiduciary Fund Types

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the School District's own programs. The School District's only trust fund is a private purpose trust, which account for scholarships. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District's most significant agency fund reports resources that belong to the student bodies of the various schools.

### E. Measurement Focus and Basis of Accounting

*Government-wide Financial Statements* The government-wide financial statements are prepared using the economic resources measurement focus. All non-fiduciary assets and liabilities associated with the operation of the School District are included on the statement of net assets. The statement of activities presents increases (revenues) and decreases (expenses) in total net assets.

*Fund Financial Statements* All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

## ***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

Like the government-wide statements, the internal service fund is accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of the fund are included on the statement of net assets. The statement of revenues, expenses and changes in fund net assets present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

The private purpose trust fund is reported using the economic resources measurement focus.

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting and the internal service, private purpose trust and agency funds use the accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

### Revenue - Exchange and Non-exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days of year-end.

Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. Revenue from property taxes is recognized in the fiscal year for which taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes available as an advance, investment earnings, tuition, grants and entitlements, and student fees.

### Deferred Revenue

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Property taxes for which there is an enforceable legal claim as of June 30, 2011, but which were levied to finance fiscal year 2012 operations, have been recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

On the governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

*Twinsburg City School District*  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

Expenditures/Expenses

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported in the fund financial statements as intergovernmental revenue and an expenditure of food service operations. In addition, this amount is reported on the statement of activities as an expense with a like amount reported within the "Operating Grants, Contributions and Interest" program revenue account.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

F. Budgets and Budgetary Accounting

The budgetary process is prescribed by provisions of the Ohio Revised Code and entails the preparation of budgetary documents within an established timetable. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The primary level of budgetary control is at the object level for the general fund and at the fund level for all other funds. Any budgetary modifications at this level may only be made by resolution of the Board of Education.

The certificate of estimated resources and the appropriation resolution are subject to amendment throughout the year with the legal restriction that appropriations cannot exceed estimated resources, as certified. All funds, other than agency funds, are legally required to be budgeted and appropriated. The amounts reported as the original budget revenue in the budgetary statements reflect the amounts in the certificate when the original appropriations were adopted. The amounts reported as the final budgeted revenue amounts in the budgetary statements reflect the amounts in the final amended certificate issued during fiscal year 2011. The amounts reported as the original budgeted expenditure amounts reflect the first appropriation for that fund that covered the entire fiscal year, including amounts automatically carried over from prior years. The amounts reported as the final budgeted expenditure amounts represent the final appropriation amounts passed by the Board during the year.

At the close of each year, the unencumbered balance of each appropriation reverts to the respective fund from which it was appropriated and becomes subject to future appropriation. Encumbered appropriations are carried forward to the succeeding fiscal year and are not reappropriated.

G. Cash and Investments

To improve cash management, all cash received by the School District is pooled in a central bank account. Monies for all funds are maintained in this account or temporarily used to purchase short-term investments. Individual fund integrity is maintained through School District records. Each fund's interest in the pool is presented as "Equity in pooled cash and cash equivalents". During the fiscal year, investments were limited to an overnight repurchase agreement and interest in Star Ohio, the State Treasurer's Investment Pool. Except for nonparticipating investment contracts, investments are reported at fair value which is based on quoted market prices. Nonparticipating investment contracts, such as repurchase agreements and certificates of deposit, are reported at cost. All investments of the School District had a maturity of two years or less.

## ***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

The School District maintains segregated accounts for the food service and district managed student activity special revenue funds, which are presented as "Cash and cash equivalents in segregated accounts".

Under existing Ohio statutes, all investment earnings accrue to the general fund except those specifically related to certain trust funds; required by a grant agreement; or when approved by the Board of Education to be recorded in another fund. The Board of Education has passed a resolution to allow interest to also be recorded in other funds.

For presentation on the basic financial statements, investments of the cash management pool and investments with a maturity of three months or less at the time they are purchased by the School District are considered to be cash equivalents. Investments with an initial maturity of more than three months that are not purchased from the pool are reported as investments.

### H. Interfund Balances

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/payables". These amounts are eliminated in the governmental activities column of the statement of net assets.

### I. Inventory

Within the basic financial statements, inventories are presented at cost on a first-in, first-out basis and are expensed when used.

Inventories of the food service special revenue fund consist of donated food, purchased food and supplies held for resale.

### J. Restricted Assets

Assets are reported as restricted assets when limitations on their use change the normal understanding of the availability of the asset. Such constraints are imposed by creditors, contributors, grantors, and laws of other governments or by enabling legislation. Restricted assets may include unexpended revenues restricted for the purchase of school buses, and amounts required to be set aside by the School District for the purchase of textbooks or for the acquisition or construction of capital assets. Restricted assets may also include amounts set aside as a reserve or designated for budget stabilization, which is now optional as determined by the School District. The School District spent all restricted assets in accordance with specific restrictions during the fiscal year, see Note 18.

### K. Deferred Charges and Bond Premiums

In governmental fund types, bond premiums and issuance costs are recognized in the current period. On the statement of net assets, bond premiums and issuance costs are deferred and amortized over the term of the bonds using the bonds outstanding method, which approximates the effective interest method. Bond premiums are presented as an addition to the face amount of bonds payable, whereas issuance costs are recorded as deferred charges.



**Twinsburg City School District**  
 Notes to the Basic Financial Statements  
 For the Fiscal Year Ended June 30, 2011

L. Capital Assets

General capital assets are those assets resulting from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported on the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The School District maintains a capitalization threshold of five thousand dollars. The School District does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset's life are not capitalized. The School District's policy is not to capitalize interest costs incurred as part of construction.

All reported capital assets, other than land, are depreciated. Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Land improvements	5 - 20 years
Buildings and improvements	20 - 50 years
Furniture, fixtures and equipment	3 - 20 years
Vehicles	5 - 10 years

M. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employee's rights to receive compensation are attributable to services already rendered and it is probable that the School District will compensate the employees for the benefits through paid time off or some other means.

Sick leave benefits are accrued as a liability using the termination payment method. An accrual for earned sick leave is made to the extent it is probable that benefits will result in termination payments. The liability is an estimate based on the School District's past experience of making termination payments. The entire compensated absences liability is reported on the government-wide financial statements.

For the governmental fund financial statements, compensated absences are recognized as liabilities and expenditures to the extent payments come due each period upon the occurrence of employee resignations and retirements. These amounts are recorded in the account "matured compensated absences payable" in the fund from which the employees who have accumulated leave are paid.

N. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the governmental fund financial statements when due.

***Twinsburg City School District***  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

O. Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the School District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. It also includes the long-term amount of loans receivable, as well as property acquired for resale, unless the use of the proceeds from the collection of those receivables or from the sale of those properties is restricted, committed, or assigned.

Restricted fund balance category includes amounts that can be spent only for the specific purpose stipulated by constitution, external resource providers, or through enabling legislation. Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions.

Committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the School District Board of Education. Those committed amounts cannot be used for any other purpose unless the School District Board of Education removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned fund balance classifications are intended to be used by the School District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the general fund, assigned amounts represent intended uses established by policies of the School District Board of Education, which includes giving the Treasurer the authority to constrain monies for intended purposes.

Unassigned fund balance is the residual classification for the general fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

The School District applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

P. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, laws, or regulations of other governments. Net assets restricted for other purposes primarily include amounts generated by individual school buildings to supplement co-curricular and extra-curricular programs.

The School District applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

Q. Interfund Transactions

Interfund transactions are reported as other financing sources/uses for governmental funds in the fund financial statements. All transfers between governmental funds have been eliminated within the governmental activities column of the statement of net assets.

R. Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary fund. For the School District, these revenues are charges for services for the self-insurance program. Operating expenses are necessary costs incurred to provide the goods or service that are the primary activity of the fund.

S. Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**NOTE 2 – CHANGE IN ACCOUNTING PRINCIPLES AND RESTATEMENT OF FUND BALANCES**

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A. Change in accounting principles

For the fiscal year 2011, the School District has implemented Governmental Accounting Standards Board (GASB) Statement No. 54, “Fund Balance Reporting and Governmental Fund Type Definitions.”

B. Restatement of prior year’s fund balance

The implementation of GASB Statement No. 54 had the following effect on fund balances of the major and nonmajor funds as they were previously reported.

**Twinsburg City School District**  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

	<u>General</u>	Bond <u>Retirement</u>	Other Governmental <u>Funds</u>	<u>Total</u>
Fund balance at June 30, 2010	\$ 28,477,074	\$ 1,555,580	\$ 4,231,117	\$ 34,263,771
Change in fund structure	<u>923,963</u>	<u>-</u>	<u>(923,963)</u>	<u>-</u>
Adjusted fund balance at July 1, 2010	<u>\$ 29,401,037</u>	<u>\$ 1,555,580</u>	<u>\$ 3,307,154</u>	<u>\$ 34,263,771</u>

Due to the implementation of GASB Statement No. 54 uniform schools supplies, adult education and public school support special revenue funds are now being reported as part of the general fund. The fund balances for these funds were \$14,748, \$84,621 and \$824,594, respectively.

**NOTE 3 – FUND BALANCES**

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Fund balance is classified as nonspendable, restricted, committed, assigned and/or unassigned based primarily on the extent to which the School District is bound to observe constraints imposed upon the use of the resources in the government funds. The constraints placed on fund balance for the major governmental funds and all other governmental funds are presented below:

Fund Balances	<u>General</u>	Bond <u>Retirement</u>	Other Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
<u>Nonspendable</u>				
Materials and supplies inventory	\$ -	\$ -	\$ 66,194	\$ 66,194
<u>Restricted for</u>				
Local grants	-	-	24,795	24,795
Athletics and music	-	-	128,059	128,059
State grants	-	-	35,606	35,606
Federal grants	-	-	42,048	42,048
Permanent improvements	-	-	4,368,821	4,368,821
Building improvements and repairs	-	-	176,514	176,514
Debt service payments	-	2,308,469	-	2,308,469
Total restricted	<u>-</u>	<u>2,308,469</u>	<u>4,775,843</u>	<u>7,084,312</u>
<u>Assigned</u>				
Public school support	832,901	-	-	832,901
Encumbrances	451,585	-	-	451,585
Next years budget	<u>7,113,617</u>	<u>-</u>	<u>-</u>	<u>7,113,617</u>
Total assigned	<u>8,398,103</u>	<u>-</u>	<u>-</u>	<u>8,398,103</u>
Unassigned (deficit)	<u>18,018,387</u>	<u>-</u>	<u>(52,073)</u>	<u>17,966,314</u>
Total fund balances	<u>\$ 26,416,490</u>	<u>\$ 2,308,469</u>	<u>\$ 4,789,964</u>	<u>\$ 33,514,923</u>

**NOTE 4 - BUDGETARY BASIS OF ACCOUNTING**

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While the School District is reporting financial position, results of operations and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law and described above is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual presentation for the general fund is presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and GAAP basis are that:

1. Revenues and other sources are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
2. Expenditures and other uses are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
3. Advances in and advances out are operating transactions (budget basis) as opposed to balance sheet transactions (GAAP basis).
4. Encumbrances are treated as expenditures (budget basis) rather than assigned fund balance (GAAP basis).
5. The revenues, expenditures and other financing sources and uses of the general fund include activity that is budgeted within special revenue funds (GAAP basis). However, on the budgetary basis, the activity of the special revenue funds is excluded resulting in perspective differences.

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budgetary basis statements for the general fund.

Net Change in Fund Balance	
	<u>General</u>
GAAP basis	\$ (2,984,547)
Revenue accruals	(811,929)
Expenditure accruals	(451,171)
Budgeted as part of special revenue fund:	
Revenues	(452,344)
Expenditures	440,085
Encumbrances (Budget Basis)	
outstanding at year end	<u>(609,900)</u>
Budget basis	<u>\$ (4,869,806)</u>

**NOTE 5 - DEPOSITS AND INVESTMENTS**

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State statutes classify monies held by the School District into three categories.

Active deposits are public deposits necessary to meet current demands on the treasury. Such monies must be maintained either as cash in the School District Treasury, in commercial accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that the Board of Education has identified as not required for use within the current five-year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Interim monies may be invested in the following obligations provided they mature or are redeemable within five years from the date of settlement:

1. United States Treasury bills, notes, bonds, or any other obligations or security issued by the United States Treasury or any other obligation guaranteed as to principal and interest by the United States;
2. Bonds, notes, debentures, or other obligations or securities issued by any federal government agency or instrumentality. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
3. Written repurchase agreements for a period not to exceed thirty days in securities listed above provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily;
4. Bonds and other obligations of the State of Ohio;
5. No-load money market mutual funds consisting exclusively of obligations described in item (1) or (2) above and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions;
6. The State Treasurer's investment pool (STAR Ohio);
7. Certain bankers' acceptances and commercial paper notes in an amount not to exceed 25% of the interim monies available for investment at any one time and for a period not to exceed one hundred eighty days; and
8. Under limited circumstances, corporate debt interests rated in either of the two highest rating classifications by at least two nationally recognized rating agencies.

**Twinsburg City School District**  
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Protection of the School District's deposits is provided by the Federal Deposit Insurance Corporation (FDIC), by eligible securities pledged by the financial institution as security for repayment, by surety company bonds deposited with the Treasurer by the financial institution or by a single collateral pool established by the financial institution to secure the repayment of all public monies deposited with the institution.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the Treasurer or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

Deposits:

*Custodial credit risk* is the risk that, in the event of a bank failure, the School District's deposits may not be returned. According to state law, public depositories must give security for all public funds on deposit in excess of those funds that are insured by the federal deposit insurance corporation (FDIC) or by any other agency or instrumentality of the federal government. These institutions may either specifically collateralize individual accounts in lieu of amounts insured by the FDIC, or may pledge a pool of government securities valued at least 105% of the total value of public monies on deposit at the institution. The School District's policy is to deposit money with financial institutions that are able to abide by the laws governing insurance and collateral of public funds.

The carrying value of the School District's deposits totaled \$3,835,167 and the bank balances of the deposits totaled \$4,070,499. Of the bank balance, \$3,235,642 was exposed to custodial credit risk. This amount was uninsured and collateral is held by the Federal Reserve Bank, and in the School District's name.

Investments:

As of June 30, the School District had the following investments and maturities:

<u>Investment type</u>	<u>Fair Value</u>	<u>Maturity</u>	<u>Rating</u>
Repurchase agreements	\$ 29,155,000	Daily	AAA <sup>(1)</sup>
STAROhio	2,365,733	58.3 <sup>(2)</sup>	AAAm <sup>(1)</sup>
	<u>\$ 31,520,733</u>		

<sup>(1)</sup> Standard and Poor's rating

<sup>(2)</sup> Days (Average)

STAROhio is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAROhio is not registered with the Securities Exchange Commission as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAROhio are valued at STAROhio's share price which is the price the investment could be sold for on June 30, 2011.

All interest is legally required to be placed in the general fund, the food service and public support special revenue funds, the permanent improvement capital projects fund, and the scholarships private purpose trust fund. Interest revenue credited to the general fund during fiscal year 2011 amount to \$60,192, which includes \$7,748 assigned from other School District funds.

**Twinsburg City School District**  
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*Custodial credit risk* for an investment is the risk that in the event of failure of the counterparty, the School District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The School District's \$29,155,000 investment in repurchase agreements is to be secured by the specific government sponsored securities upon which the repurchase agreements are based. These securities, held by the counterparty and not in the School District's name are a Federal Home Loan Mortgage Corporation (FHLM) bond. This security must be obligations of or guaranteed by the United States and mature or be redeemable within five years of the date of the related repurchase agreement. The School District's policy is to invest money with financial institutions that are able to abide by the laws governing insurance and collateral of public funds.

*Interest rate risk* is the possibility that changes in interest rates will adversely affect the fair value of an investment. The School District's investment policy does not address limits on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

*Credit risk* is the possibility that an issuer or other counterparty to an investment will not fulfill its obligation. Standard and Poor's has assigned STAROhio an AAAM rating. The School District's investment policy requires certain credit ratings for some investments as allowed by state law.

#### **NOTE 6 - PROPERTY TAX**

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Property taxes are levied and assessed on a calendar year basis while the School District fiscal year runs from July through June. First half tax collections are received by the School District in the second half of the fiscal year. Second half tax distributions occur in the first half of the following fiscal year.

Property taxes include amounts levied against all real, public utility and tangible personal property (used in business) located in the School District. Real property tax revenue received in calendar 2011 represents collections of calendar year 2010 taxes. Real property taxes received in calendar year 2011 were levied after April 1, 2010, on the assessed value listed as of January 1, 2010, the lien date. Assessed values for real property taxes are established by State law at 35 percent of appraised market value. Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31 with the remainder payable by June 20. Under certain circumstances, State statute permits alternate payment dates to be established.

Public utility property tax revenue received in calendar 2011 represents collections of calendar year 2010 taxes. Public utility real and tangible personal property taxes received in calendar year 2011 became a lien December 31, 2009, were levied after April 1, 2010 and are collected in 2010 with real property taxes. Public utility real property is assessed at 35 percent of true value; public utility tangible personal property currently is assessed at varying percentages of true value.



**Twinsburg City School District**  
Notes to the Basic Financial Statements  
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Tangible personal property tax revenue received during calendar 2010 (other than public utility property tax) represents the collection of 2010 taxes levied against local and inter-exchange telephone companies. Tangible personal property tax on business inventory, manufacturing machinery and equipment, furniture and fixtures is no longer levied and collected. Calendar year 2010 is the last year for the collection of tangible personal property taxes from telephone companies. Payments by multi-county taxpayers are due September 20. Single county taxpayers may pay annually or semi-annually. If paid annually, payment is due April 30; if paid semi-annually, the first payment is due April 30, with the remainder payable by September 20.

The School District receives property taxes from Summit County. The County Fiscal Officer periodically advances to the School District its portion of the taxes collected. Second-half real property tax payments collected by the County by June 30, 2011, are available to finance fiscal year 2011 operations. The amount available to be advanced can vary based on the date the tax bills are sent.

Accrued property taxes receivable includes real property and public utility property taxes which are measurable as of June 30, 2011 and for which there is an enforceable legal claim. Although total property tax collections for the next fiscal year are measurable, only the amount of real property taxes available as an advance at June 30 was levied to finance current fiscal year operations and is reported as revenue at fiscal year end. The portion of the receivable not levied to finance current fiscal year operations is offset by a credit to deferred revenue.

The amount available as an advance at June 30, 2011, was \$3,431,620 in the general fund, \$284,079 in the bond retirement debt service fund and \$233,744 in the permanent improvement capital projects fund. The amount available as an advance at June 30, 2010, was \$2,620,740 in the general fund, \$237,523 in the bond retirement debt service fund and \$177,171 in the permanent improvement capital projects fund.

On a full accrual basis, collectible delinquent property taxes have been recorded as a receivable and revenue, while on a modified accrual basis the revenue has been deferred.

The assessed values upon which the fiscal year 2011 taxes were collected are:

<u>Property Category</u>	<u>2010 Assessed Value</u>	<u>2009 Assessed Value</u>
<u>Real Property</u>		
Residential and agricultural	\$ 590,734,210	\$ 587,973,030
Commercial, industrial and minerals	251,321,590	248,945,910
<u>Tangible Personal Property</u>		
General	-	800,870
Public utilities	13,697,530	12,965,370
Total	<u>\$ 855,753,330</u>	<u>\$ 850,685,180</u>

**Twinsburg City School District**  
Notes to the Basic Financial Statements  
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**NOTE 7 - RECEIVABLES**

Receivables at year-end consisted of taxes, accounts (tuition and excess costs), and intergovernmental grants and entitlements. All receivables are considered collectible in full due to the ability to foreclose for the nonpayment of taxes, the stable condition of state programs, and the current year guarantee of federal funds. Special revenue funds recorded intergovernmental receivables for state and federal grants and reimbursements in the amount of \$203,713.

**NOTE 8 - CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2011 was as follows:

<u>Governmental Activities</u>	<u>Balance June 30, 2010</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2011</u>
Capital assets, not being depreciated:				
Land	\$ 1,147,310	\$ -	\$ -	\$ 1,147,310
Total capital assets, not being depreciated	<u>1,147,310</u>	<u>-</u>	<u>-</u>	<u>1,147,310</u>
Capital assets, being depreciated:				
Land improvements	4,629,003	-	-	4,629,003
Buildings and improvements	61,679,877	2,613,639	-	64,293,516
Furniture, fixtures and equipment	3,885,055	5,860	-	3,890,915
Vehicles	2,412,570	168,078	(67,351)	2,513,297
Total capital assets, being depreciated	<u>72,606,505</u>	<u>2,787,577</u>	<u>(67,351)</u>	<u>75,326,731</u>
Less: Accumulated depreciation				
Land improvements	(3,437,527)	(212,855)	-	(3,650,382)
Buildings and improvements	(26,257,396)	(1,734,130)	-	(27,991,526)
Furniture, fixtures and equipment	(2,807,022)	(281,559)	-	(3,088,581)
Vehicles	(1,257,155)	(185,181)	60,616	(1,381,720)
Total accumulated depreciation	<u>(33,759,100)</u>	<u>(2,413,725)</u>	<u>60,616</u>	<u>(36,112,209)</u>
Total capital assets being depreciated, net	<u>38,847,405</u>	<u>373,852</u>	<u>(6,735)</u>	<u>39,214,522</u>
Governmental activities capital assets, net	<u>\$ 39,994,715</u>	<u>\$ 373,852</u>	<u>\$ (6,735)</u>	<u>\$ 40,361,832</u>

During the fiscal year, an appraisal was conducted on the School District's buildings. This appraisal resulted in a reclassification of assets and a change in estimate in the amount of \$128. The change in estimate is reflected in the current year increases in the accumulated depreciation.

**Twinsburg City School District**  
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Depreciation expense was charged to governmental functions as follows:

Instruction:	<u>Amount</u>
Regular	\$ 1,157,791
Special	61,230
Vocational	710
Support services:	
Instructional staff	216,801
Administration	169,120
Operation and maintenance of plant	252,895
Pupil transportation	191,063
Central	176,501
Operation of food services	54,405
Extracurricular activities	133,209
	<u>\$ 2,413,725</u>

**NOTE 9 - INTERFUND RECEIVABLES AND PAYABLES**

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Interfund balances at June 30, 2011 consisted of the following:

	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General fund	\$ 51,026	\$ 27,501
Nonmajor governmental funds	27,501	51,026
Totals	<u>\$ 78,527</u>	<u>\$ 78,527</u>

All balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, or (3) payments between funds are made. As of June 30, 2011, all interfund loans outstanding are anticipated to be repaid in fiscal year 2012.

**NOTE 10 – ACCOUNTABILITY**

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As of June 30, 2011, several funds had deficit fund balances. These deficits were caused by the application of GAAP; namely in the reporting of various liabilities attributable to the fiscal year. These deficit balances will be eliminated by anticipated future intergovernmental revenues or other subsidies not recognized and recorded at June 30. The following funds had deficit balances:

	<u>Amount</u>
<u>Nonmajor special revenue funds:</u>	
Alternative schools	\$ 5,400
Title III	228
Title I	21,101
EHA preschool grant	8,011

**NOTE 11 - RISK MANAGEMENT**

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The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. There have been no settlements paid in excess of insurance nor has insurance coverage been significantly reduced in the past three years.

In a prior year, the School District established a self-insurance fund (an internal service fund) to account for and finance its employee health benefits plan. As of October 1, 2005 the School District is no longer self-insured. They now purchase commercial insurance for all School District employees.

The School District has contracted with Stark County Schools Insurance Consortium (SCSIC) to provide medical/surgical, dental, life insurance and accidental death and dismemberment insurance for its employees and their covered dependents. The SCSIC is a shared risk pool comprised of fourteen school districts that provide public education within Stark County. The districts pay monthly contributions that are placed in a common fund from which eligible claims and expenses are paid for employees of participating school districts and their covered dependents. Claims are paid for all participants regardless of claims flow. This plan contains a stop-loss provision of \$300,000 per participant and an aggregate stop-loss provision of \$169,555,606.

Premium contributions are determined annually based on the claims experience of the individual district. Premiums can be increased or decreased by up to 20% of the prior year's contribution. Member districts may become liable for additional contributions to fund the liability of the pool. In the event of termination, all participating school districts' claims would be paid without regard to their individual account balances. The SCSIC Board of Directors has authority to return monies to an exiting school district subsequent to the settlement of all claims and expenditures.

The School District pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs.

**NOTE 12 – DEFINED BENEFIT PENSION PLANS**

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A. School Employee Retirement System

Plan Description - The School District contributes to the School Employees Retirement System (SERS), a cost-sharing multiple employer pension plan. SERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by Chapter 3309 of the Ohio Revised Code. SERS issues a publicly available, stand-alone financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the School Employees Retirement System, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746.

Funding Policy - Plan members are required to contribute 10 percent of their annual covered salary and the School District is required to contribute at an actuarially determined rate. The current School District rate is 14 percent of annual covered payroll. The Retirement Board acting with the advice of the actuary, allocates the employer contribution rate among four funds (Pension Trust Fund, Death Benefit Fund, Medicare B Fund and Health Care Fund) of the system. For fiscal year 2011, 11.81 percent of annual covered salary was the portion used to fund pension and death benefits.

## ***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

The contribution requirements of plan members and employers are established and may be amended by the SERS' Retirement Board up to a statutory maximum amount of 10 percent for plan members and 14 percent for employers. Chapter 3309 of the Ohio Revised Code provides statutory authority for member and employer contributions. The School District's required contributions for pension obligations to SERS for the fiscal years ended June 30, 2011, 2010 and 2009 were \$906,104, \$1,026,636 and \$713,414 respectively; 54.5 percent has been contributed for fiscal year 2011 and 100 percent for fiscal years 2010 and 2009.

### **B. State Teachers Retirement System**

**Plan Description** - The School District participates in the State Teachers Retirement System of Ohio (STRS Ohio), a cost-sharing, multiple employer public employee retirement plan. STRS Ohio provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS Ohio issues a stand-alone financial report that may be obtained by writing to STRS Ohio, 275 E. Broad St., Columbus, OH 43215-3771, by calling (888) 227-7877, or by visiting the STRS Ohio Web site at [www.strsoh.org](http://www.strsoh.org).

New members have a choice of three retirement plans, a Defined Benefit (DB) Plan, a Defined Contribution (DC) Plan and a Combined Plan. The DB plan offers an annual retirement allowance based on final average salary times a percentage that varies based on years of service, or an allowance based on a member's lifetime contributions and earned interest matched by STRS Ohio funds divided by an actuarially determined annuity factor. The DC Plan allows members to place all their member contributions and employer contributions equal to 10.5 percent of earned compensation into an investment account. Investment decisions are made by the member. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal. The Combined Plan offers features of both the DC Plan and the DB Plan. In the Combined Plan, member contributions are invested by the member, and employer contributions are used to fund the defined benefit payment at a reduced level from the regular DB Plan. The DB portion of the Combined Plan payment is payable to a member on or after age 60; the DC portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50. Benefits are established by Chapter 3307 of the Ohio Revised Code. A DB or Combined Plan member with five or more years credited service who becomes disabled may qualify for a disability benefit. Eligible spouses and dependents of these active members who die before retirement may qualify for survivor benefits. Members in the DC Plan who become disabled are entitled only to their account balance. If a member of the DC Plan dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

**Funding Policy** - For the fiscal year ended June 30, 2011, plan members were required to contribute 10 percent of their annual covered salaries. The School District was required to contribute 14 percent; 13 percent was the portion used to fund pension obligations. For fiscal year 2010, the portion used to fund pension obligations was also 13 percent. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10 percent for members and 14 percent for employers. Chapter 3307 of the Ohio Revised Code provides statutory authority for member and employer contributions.

The School District's required contributions for pension obligations to STRS Ohio for the fiscal years ended June 30, 2011, 2010 and 2009 were \$2,729,993, \$2,692,137 and \$2,623,563 respectively; 83 percent has been contributed for fiscal year 2011 and 100 percent for fiscal years 2010 and 2009. Contributions to the DC and Combined Plans for fiscal year 2011 were \$88,681 made by the School District and \$63,343 made by the plan members.

**NOTE 13 – POSTEMPLOYMENT BENEFITS**

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A. School Employee Retirement System

Plan Description – The School District participates in two cost-sharing multiple employer defined benefit OPEB plans administered by the School Employees Retirement System for non-certificated retirees and their beneficiaries, a Health Care Plan and a Medicare Part B Plan. The Health Care Plan includes hospitalization and physicians' fees through several types of plans including HMO's, PPO's and traditional indemnity plans as well as a prescription drug program. The Medicare Part B Plan reimburses Medicare Part B premiums paid by eligible retirees and beneficiaries up to a statutory limit. Benefit provisions and the obligations to contribute are established by the System based on authority granted by State statute. The financial reports of both Plans are included in the SERS Comprehensive Annual Financial Report which is available by contacting SERS at 300 East Broad St., Suite 100, Columbus, Ohio 43215-3746.

Funding Policy – State statute permits SERS to fund the health care benefits through employer contributions. Each year, after the allocation for statutorily required benefits, the Retirement Board allocates the remainder of the employer contribution of 14 percent of covered payroll to the Health Care Fund. The Health Care Fund was established and is administered in accordance with Internal Revenue Code Section 401h. For 2011, 1.43 percent of covered payroll was allocated to health care. In addition, employers pay a surcharge for employees earning less than an actuarially determined amount; for 2011, this amount was \$35,800.

Active employee members do not contribute to the Health Care Plan. Retirees and their beneficiaries are required to pay a health care premium that varies depending on the plan selected, the number of qualified years of service, Medicare eligibility and retirement status.

The School District's contributions for health care for the fiscal years ended June 30, 2011, 2010 and 2009 were \$214,609, \$136,029 and \$453,896 respectively; 71.7 percent has been contributed for fiscal year 2011 and 100 percent for fiscal years 2010 and 2009.

The Retirement Board, acting with advice of the actuary, allocates a portion of the employer contribution to the Medicare B Fund. For 2011, this actuarially required allocation was 0.76 percent of covered payroll. The School District's contributions for Medicare Part B for the fiscal years ended June 30, 2011, 2010 and 2009 were \$58,310, \$61,052 and \$58,863 respectively; 45.5 percent has been contributed for fiscal year 2011 and 100 percent for fiscal years 2010 and 2009.

B. State Teachers Retirement System

Plan Description – The School District contributes to the cost sharing multiple employer defined benefit Health Plan administered by the State Teachers Retirement System of Ohio (STRS Ohio) for eligible retirees who participated in the defined benefit or combined pension plans offered by STRS Ohio. Benefits include hospitalization, physicians' fees, prescription drugs and reimbursement of monthly Medicare Part B premiums. The Plan is included in the report of STRS Ohio which may be obtained by visiting [www.strsoh.org](http://www.strsoh.org) or by calling (888) 227-7877.

Funding Policy – Ohio law authorizes STRS Ohio to offer the Plan and gives the Retirement Board authority over how much, if any, of the health care costs will be absorbed by STRS Ohio. Active employee members do not contribute to the Plan. All benefit recipients pay a monthly premium. Under Ohio law, funding for post-employment health care may be deducted from employer contributions.

**Twinsburg City School District**  
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For the Fiscal Year Ended June 30, 2011

For 2011, STRS Ohio allocated employer contributions equal to 1 percent of covered payroll to the Health Care Stabilization Fund. The School District's contributions for health care for the fiscal years ended June 30, 2011, 2010 and 2009 were \$209,999, \$201,087 and \$201,813 respectively; 83 percent has been contributed for fiscal year 2011 and 100 percent for fiscal years 2010 and 2009.

**NOTE 14 - BONDED DEBT AND OTHER LONG-TERM OBLIGATIONS**

The changes in long-term obligations of the School District during the fiscal year were as follows:

	Balance <u>July 1</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>June 30</u>	Due within <u>one year</u>
<b><u>Governmental Long-term Obligations</u></b>					
<b><u>General Obligation Bonds</u></b>					
2002 Various Purpose					
Improvement Refunding, 3.00%, maturing December 1, 2011	\$ 1,540,000	\$ -	\$ (755,000)	\$ 785,000	\$ 785,000
2004 School Facilities Refunding					
Bonds, 2.0-5.0%, maturing December 1, 2021	21,343,479	-	(378,479)	20,965,000	1,505,000
Accretion on Capital Appreciation Bonds	977,807	148,714	(1,126,521)	-	-
Unamortized premium	1,853,811	-	(287,017)	1,566,794	-
2010 Energy conservation Improvement					
Bonds, 5.375%, maturing December 1, 2025	-	2,592,180	-	2,592,180	167,180
Total bonds	<u>25,715,097</u>	<u>2,740,894</u>	<u>(2,547,017)</u>	<u>25,908,974</u>	<u>2,457,180</u>
<b><u>Long-term Notes</u></b>					
2003 OASBO Energy					
Conservation, 5.00%, maturing December 1, 2017	<u>763,000</u>	-	<u>(763,000)</u>	-	-
<b><u>Other Long-term Obligations</u></b>					
Capital lease payable	403,545	-	(78,765)	324,780	85,214
Long-term compensated absences	<u>2,447,194</u>	<u>614,685</u>	<u>(514,711)</u>	<u>2,547,168</u>	<u>537,827</u>
Total other long-term obligations	<u>2,850,739</u>	<u>614,685</u>	<u>(593,476)</u>	<u>2,871,948</u>	<u>623,041</u>
Total governmental long-term obligations	<u>\$ 29,328,836</u>	<u>\$ 3,355,579</u>	<u>\$ (3,903,493)</u>	<u>\$ 28,780,922</u>	<u>\$ 3,080,221</u>

**General Obligation Bonds:** General obligation bonds are direct obligations of the School District for which its full faith and credit are pledged for repayment. General obligation bonds are to be repaid from voted and unvoted general property taxes. Property tax monies will be received in and the debt will be repaid from the bond retirement debt service fund.

***Twinsburg City School District***

Notes to the Basic Financial Statements

For the Fiscal Year Ended June 30, 2011

On April 13, 2004, the School District issued \$27.8 million in general obligation bonds which include serial and capital appreciation bonds with interest rates varying between 2.0-5.0% to refund \$27.8 million of outstanding School Improvement Bonds with an average interest rate of 5.8%. The final amount of the 2004 capital appreciation bonds was \$2,124,925. The net proceeds of the refunding bonds were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments of the portion of the bonds refunded. As a result, the bonds are considered to be defeased and the liability is not reported by the School District. All of the old bonds that were advance refunded were called and subsequently redeemed.

On August 23, 2010, the School District issued \$2,592,180 in energy conservation improvement bonds at an interest rate of 5.375%. These improvement bonds were issued to fund energy conservation related projects within the School District. The bonds and interest are to be repaid by the debt service fund. The bonds are Qualified School Construction Bonds (QSCB's) whereas the interest paid on the bonds has been 95.07% subsidized by the federal government. The federal government will remit the interest paid by the School District through a direct pay reimbursement.

Long-term Note: Long-term notes are direct obligations of the School District for which its full faith and credit are pledged for repayment. Long-term notes are to be repaid from voted and unvoted general property taxes. Property tax monies will be received in and the debt will be repaid from the general fund.

In 2003, the School District issued \$1,251,000 in energy conservation notes, as part of an Ohio Association of School Business Officials (OASBO) financing program, with an interest rate of 5.00% for the purpose of paying the costs of installations, modifications and remodeling of school buildings to conserve energy and improving a related loan agreement.

Compensated absences: Sick leave benefits will be paid from the fund from which the person is paid. In prior years this fund has primarily been the general fund.

Principal and interest requirements to amortize all bonds and notes outstanding at June 30, 2011 are as follows:



**Twinsburg City School District**  
Notes to the Basic Financial Statements  
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Fiscal Year	<u>2003 Various Improvement Refunding</u>		<u>2004 School Facilities Refunding Bonds</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Serial Interest</u>
2012	\$ 785,000	\$ 15,308	\$ 1,505,000	\$ 930,810
2013	-	-	1,565,000	861,275
2014	-	-	1,645,000	781,025
2015	-	-	1,725,000	707,556
2016	-	-	1,790,000	630,463
2017-2021	-	-	10,375,000	1,713,671
2022	-	-	2,360,000	50,150
Total	<u>\$ 785,000</u>	<u>\$ 15,308</u>	<u>\$ 20,965,000</u>	<u>\$ 5,674,950</u>

Fiscal Year	<u>Energy Conservation Improvement Bonds</u>		
	<u>Principal</u>	<u>Interest**</u>	
2012	\$ 167,180	\$ 134,837	
2013	170,000	125,775	
2014	170,000	116,638	
2015	170,000	107,500	
2016	170,000	98,363	
2017-2021	870,000	352,600	
2022-2026	875,000	117,578	
Total	<u>\$ 2,592,180</u>	<u>\$ 1,053,291</u>	**included \$1,001,360 of direct pays from the federal government

**NOTE 15 - CAPITALIZED LEASES - LESSEE DISCLOSURE**

In a prior year, the School District entered into a capitalized lease agreement for the acquisition of copiers. The terms of each agreement provide options to purchase the equipment. The leases meet the criteria of capital leases as defined by the Financial Accounting Standards Board's Accounting Standards Codification 840 which defines a capital lease generally as one which transfers all benefits and risks of ownership to the lessee. Capital lease payments have been reclassified and are reflected as debt service expenditures in the fund financial statements of governmental funds. These expenditures are reflected as program/function expenditures on a budgetary basis.

Capital assets acquired by lease have been capitalized as equipment in the amount of \$476,349, which is equal to the present value of the future minimum lease payments on the government-wide financial statements. Principal payments in the current fiscal year totaled \$78,765.

The following is a schedule of the future minimum lease payments required under the capital leases and the present value of the minimum lease payments at year-end.

**Twinsburg City School District**  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

Fiscal <u>Year</u>	Lease <u>Payments</u>
2012	\$ 109,608
2013	109,608
2014	<u>157,243</u>
Total minimum lease payments	376,459
Less: amount representing interest	<u>(51,679)</u>
Total	<u>\$ 324,780</u>

**NOTE 16 - JOINTLY GOVERNED ORGANIZATIONS**

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The Northeast Ohio Network for Educational Technology (NEOnet) is the Computer Service Organization or Information Technology Center (ITC) used by the School District. NEOnet is an association of public school districts in a geographic area determined by the Ohio Department of Education. The Metropolitan Regional Service Council acts as the fiscal agent for the consortium. The purpose of the consortium is to develop and employ a computer system efficiently and effectively for the needs of the member Boards of Education. All school districts in the consortium are required to pay fees, charges and assessments as charged. NEOnet is governed by a board made up of superintendents (or designees) from all of the participating school districts. An elected Executive Board consisting of nine members of the governing board is the managerial body of the consortium and meets on a monthly basis. The School District does not maintain an ongoing financial interest or an ongoing financial responsibility. During fiscal year 2011, the School District contributed \$135,588 to NEOnet. This contribution includes purchases of software and related items as well as payment for services. Financial information can be obtained by contacting the fiscal agent at 420 Washington Avenue, Suite 200, Cuyahoga Falls, Ohio 44221.

Cuyahoga Valley Career Center is a vocational school district which is a separate body politic and corporate, established by the Ohio Revised Code (ORC) to provide vocational and special education needs of the students. The school accepts non-tuition students from the School District as a member school; however, it is considered a separate political subdivision and is not considered to be part of the School District.

The Ohio Schools' Council Association (Council) is a jointly governed organization among 121 school districts. The jointly governed organization was formed to purchase quality products and services at the lowest possible cost to the member districts. Each district supports the Council by paying an annual participation fee. The Council's Board consists of seven superintendents of the participating districts whose term rotates every year.

**Twinsburg City School District**  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

The degree of control exercised by any school district is limited to its representation on the Board. During fiscal year 2011 the School District paid \$259,855 and \$121,026 to the Council in the form of gas purchases and membership fees and insurance, respectively. Financial information can be obtained by contacting David Cottrell, the Executive Directive/Treasurer of the Ohio Schools' Council at 6133 Rockside Road, Suite 10, Independence, Ohio 44131.

**NOTE 17 - CONTINGENCIES**

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The School District received financial assistance from federal and state agencies in the form of grants. The expenditure of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the School District at June 30, 2011.

**NOTE 18 - STATUTORY RESERVES**

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The School District is required by the state law to annually set aside in the general fund an amount based on a statutory formula for the purchase of textbooks and other instructional materials and an equal amount for the acquisition and construction of capital improvements. Amounts not spent by fiscal year end or offset by similarly restricted resources received during the fiscal year must be held in cash at fiscal year end and carried forward to be used for the same purposes in future fiscal years. However, the amount restricted for textbooks and instructional materials will be eliminated following the close of the fiscal year as explained below.

The School District had qualifying disbursements during the fiscal year that reduced the set-aside amount below zero for the textbook set-aside. Effective July 1, 2011, the textbook set aside is no longer required as the obligation was repealed by the 129th General Assembly in Amended Substitute House Bill 30. This balance is therefore not presented as being carried forward to a future fiscal year. Although the School District had qualifying disbursements and current year offsets during the fiscal year that reduced the set-aside amount to below zero for the capital maintenance reserve, this amount may not be used to reduce the set aside requirement for future years. This negative balance is, therefore, not presented as being carried forward to future years.

**Twinsburg City School District**  
Notes to the Basic Financial Statements  
For the Fiscal Year Ended June 30, 2011

The following information describes the change in the year-end set-aside amounts for textbooks and capital maintenance.

	Textbook <u>Reserve</u>	Capital Maintenance <u>Reserve</u>	<u>Total</u>
Set-aside cash balance as of June 30, 2010	\$ (99,901)	\$ -	\$ (99,901)
Current year set-aside requirement	667,471	667,471	1,334,942
Current year offset	-	(2,228,643)	(2,228,643)
Qualifying disbursements	<u>(659,248)</u>	<u>(201,186)</u>	<u>(860,434)</u>
Total	<u>\$ (91,678)</u>	<u>\$ (1,762,358)</u>	<u>\$ (1,854,036)</u>
Balance carried forward to future years	<u>\$ -</u>		<u>\$ -</u>

**Combining Statements for Nonmajor Governmental Funds**

# **Combining Statements and Individual Fund Schedules**

## **Nonmajor Special Revenue Funds**

The special revenue funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes. The title of each special revenue fund is descriptive of the activities accounted for therein. A description of the School District's nonmajor special revenue funds follows:

### Food Service

To account for all revenues and expenditures restricted to the provision of food services, including breakfast and lunch, for the School District students and staff.

### Miscellaneous Local Grants

To account for funds received from private organizations that are restricted for specific purposes.

### District Managed Student Activity

To account for those student activity programs which are restricted for student participation in the activity, but do not have student management of the programs. This fund includes athletic programs as well as band, cheerleaders, drama clubs, and other similar types of activities.

### Teacher Development

To account for state revenues restricted to assist teachers in gaining new skills and becoming familiar with new teaching methodologies.

### Management Information Systems

To account for state funds restricted to assist the School District in implementing a staff, student, and financial reporting system as mandated by the Omnibus Education Reform Act of 1989.

### Data Communications

To account for revenues restricted from the State to be used to install and provide support costs for data communication links to connect any school to the local A-site.

### Alternative Schools

To account for alternative educational programs for existing and new at-risk and delinquent youth. Programs shall be focused on youth in one or more of the following categories: those who have been expelled or suspended, those who have dropped out of school or who are at risk of dropping out of school, those who are habitually taunt or disruptive, or those on probation or on parole from a Department of Youth Services' facility.

### Miscellaneous State Grants

To account for monies restricted from state agencies which are not classified elsewhere.

### Title VI-B

To account for federal funds restricted for the provision of full educational opportunities to handicapped children at the preschool, elementary and secondary levels; assist in the training of teachers, supervisors and other specialists in providing educational services to the handicapped.

### State Fiscal Stabilization

To account for federal funds restricted to support and restore funding for elementary, secondary, and postsecondary education and, as applicable, early childhood education programs and services.

### Title II Technology

To account for federal funds restricted for professional development and improving student achievement through the use of advanced technology in elementary and secondary schools.

### Title I School Improvement Stimulus

To account for federal funds restricted to help schools improve the teaching and learning of children failing, or most at risk of failing to meet challenging State academic achievement standards. (For fiscal year end June 30, 2011 this fund has been combined with the Title I fund.)

### Title III

To account for federal funds restricted to develop and carry out elementary and secondary school programs, including activities at the pre-school level, to meet the educational needs of children of limited English proficiency.

### Title I

To account for federal funds restricted for services provided to meet special educational needs of educationally deprived children.

EHA Preschool Grant

To account for federal funds restricted for the improvement and expansion of services for handicapped children ages three through five years.

Improving Teacher Quality

To account for monies restricted to hire additional classroom teachers in grades one through three, so that the number of students per teacher will be reduced.

## Nonmajor Capital Projects Funds

Capital project funds are established to account for financial resources that are restricted, committed, or assigned to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The capital projects funds are:

Permanent Improvement

To account for the acquisition, construction, or improvement of capital facilities other than those financed by proprietary and trust funds.

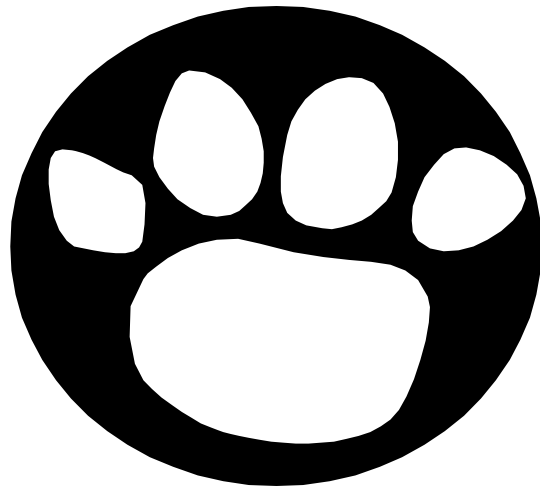
Building

To account for restricted receipts and expenditures related to all special bond funds in the School District.

Replacement

A fund provided to account for restricted monies used in the rebuilding, restoration or improvement of property which has been totally or partially destroyed due to any cause. Such property may have become unfit for use necessitating its demolition in whole or in part, and may require repair or restoration before it can again be used.





**Twinsburg City School District**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**June 30, 2011**

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	Total Nonmajor Governmental Funds
<u>Assets:</u>			
Equity in pooled cash and cash equivalents	\$ 307,461	\$ 4,306,459	\$ 4,613,920
Cash and cash equivalents:			
In segregated accounts	133,678	-	133,678
Receivables:			
Taxes	-	1,674,353	1,674,353
Accounts	390	-	390
Intergovernmental	203,713	-	203,713
Interfund receivable	-	27,501	27,501
Inventory held for resale	58,668	-	58,668
Materials and supplies inventory	7,526	-	7,526
Total assets	<u>\$ 711,436</u>	<u>\$ 6,008,313</u>	<u>\$ 6,719,749</u>
<u>Liabilities:</u>			
Accounts payable	\$ 43,925	\$ 22,369	\$ 66,294
Accrued wages	260,045	-	260,045
Interfund payable	51,026	-	51,026
Intergovernmental payable	104,235	-	104,235
Deferred revenue	7,576	1,440,609	1,448,185
Total liabilities	<u>466,807</u>	<u>1,462,978</u>	<u>1,929,785</u>
<u>Fund balances:</u>			
Nonspendable	66,194	-	66,194
Restricted	230,508	4,545,335	4,775,843
Unassigned	(52,073)	-	(52,073)
Total fund balances	<u>244,629</u>	<u>4,545,335</u>	<u>4,789,964</u>
Total liabilities and fund balances	<u>\$ 711,436</u>	<u>\$ 6,008,313</u>	<u>\$ 6,719,749</u>

**Twinsburg City School District**  
**Combining Statement of Revenues, Expenditures**  
**and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2011**

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	Total Nonmajor Governmental Funds
<u>Revenues:</u>			
Taxes	\$ -	\$ 1,640,304	\$ 1,640,304
Intergovernmental	2,691,449	644,912	3,336,361
Interest	195	2,913	3,108
Tuition and fees	1,150	-	1,150
Extracurricular activities	302,813	-	302,813
Gifts and donations	14,500	-	14,500
Charges for services	853,213	-	853,213
Rent	-	6,200	6,200
Miscellaneous	7,555	-	7,555
Total revenues	<u>3,870,875</u>	<u>2,294,329</u>	<u>6,165,204</u>
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	136,214	129,725	265,939
Special	393,605	-	393,605
Student intervention services	63,562	-	63,562
Other	318,939	-	318,939
Support services:			
Pupils	502,720	-	502,720
Instructional staff	500,517	24,709	525,226
Board of education	134,051	-	134,051
Administration	127,353	43,651	171,004
Operation and maintenance of plant	-	317,863	317,863
Pupil transportation	-	18,185	18,185
Central	18,174	159,211	177,385
Operation of non-instructional services	2,469	-	2,469
Operation of food services	1,304,931	-	1,304,931
Extracurricular activities	269,581	-	269,581
Capital outlay	-	2,787,577	2,787,577
Debt service:			
Interest and fiscal charges	-	21,537	21,537
Total expenditures	<u>3,772,116</u>	<u>3,502,458</u>	<u>7,274,574</u>
Excess of revenues over (under) expenditures	<u>98,759</u>	<u>(1,208,129)</u>	<u>(1,109,370)</u>
<u>Other financing sources:</u>			
Proceeds from the sale of bonds	<u>-</u>	<u>2,592,180</u>	<u>2,592,180</u>
Net change in fund balance	98,759	1,384,051	1,482,810
Fund balances at beginning of year, restated	<u>145,870</u>	<u>3,161,284</u>	<u>3,307,154</u>
Fund balances at end of year	<u>\$ 244,629</u>	<u>\$ 4,545,335</u>	<u>\$ 4,789,964</u>

**Twinsburg City School District**  
**Combining Balance Sheet**  
**Nonmajor Special Revenue Funds**  
**June 30, 2011**

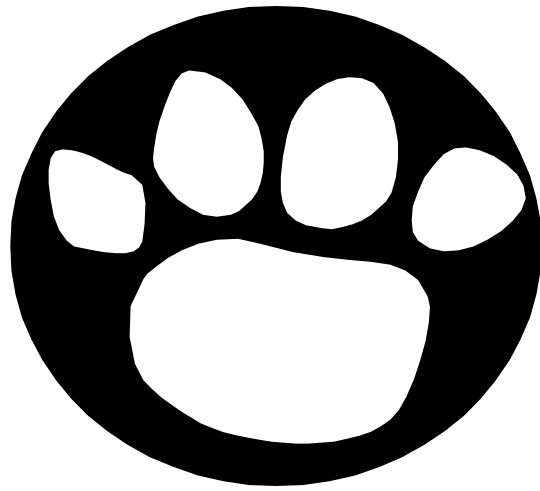
	Food Service	Miscellaneous Local Grants	District Managed Student Activity	Teacher Development	Management Information Systems
<u>Assets:</u>					
Equity in pooled cash and cash equivalents	\$ 24,216	\$ 24,795	\$ 131,366	\$ 2,589	\$ 28,663
Cash and cash equivalents:	-				
In segregated accounts	130,287	-	3,391	-	-
Receivables:					
Accounts	390	-	-	-	-
Intergovernmental	-	-	-	-	-
Inventory held for resale	58,668	-	-	-	-
Materials and supplies inventory	7,526	-	-	-	-
Total assets	<u>\$ 221,087</u>	<u>\$ 24,795</u>	<u>\$ 134,757</u>	<u>\$ 2,589</u>	<u>\$ 28,663</u>
<u>Liabilities:</u>					
Accounts payable	\$ -	\$ -	\$ 6,698	\$ -	\$ -
Accrued wages	88,725	-	-	-	-
Interfund payable	-	-	-	-	-
Intergovernmental payable	83,111	-	-	-	-
Deferred revenue	390	-	-	-	-
Total liabilities	<u>172,226</u>	<u>-</u>	<u>6,698</u>	<u>-</u>	<u>-</u>
<u>Fund balances:</u>					
Nonspendable	66,194	-	-	-	-
Restricted	-	24,795	128,059	2,589	28,663
Unassigned	(17,333)	-	-	-	-
Total fund balances	<u>48,861</u>	<u>24,795</u>	<u>128,059</u>	<u>2,589</u>	<u>28,663</u>
Total liabilities and fund balances	<u>\$ 221,087</u>	<u>\$ 24,795</u>	<u>\$ 134,757</u>	<u>\$ 2,589</u>	<u>\$ 28,663</u>

Data Comm- unications	Alternative Schools	Miscellaneous State Grants	Title VI-B	State Fiscal Stabilization	Title II Technology	Title III
\$ 1,375	\$ 693	\$ -	\$ 59,355	\$ 6,425	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	1,492	8,190	131,734	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
<u>\$ 1,375</u>	<u>\$ 2,185</u>	<u>\$ 8,190</u>	<u>\$ 191,089</u>	<u>\$ 6,425</u>	<u>\$ -</u>	<u>\$ -</u>
\$ -	\$ -	\$ -	\$ 18,223	\$ 6,425	\$ -	\$ 228
-	-	-	83,860	-	-	-
-	7,585	5,211	28,936	-	-	-
-	-	-	13,086	-	-	-
-	-	-	5,968	-	-	-
-	<u>7,585</u>	<u>5,211</u>	<u>150,073</u>	<u>6,425</u>	-	<u>228</u>
-	-	-	-	-	-	-
1,375	-	2,979	41,016	-	-	-
-	(5,400)	-	-	-	-	(228)
<u>1,375</u>	<u>(5,400)</u>	<u>2,979</u>	<u>41,016</u>	-	-	<u>(228)</u>
<u>\$ 1,375</u>	<u>\$ 2,185</u>	<u>\$ 8,190</u>	<u>\$ 191,089</u>	<u>\$ 6,425</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued)

**Twinsburg City School District**  
**Combining Balance Sheet**  
**Nonmajor Special Revenue Funds**  
**June 30, 2011**

	Title I	EHA Preschool Grant	Improving Teacher Quality	Total Nonmajor Special Revenue Funds
<u>Assets:</u>				
Equity in pooled cash and cash equivalents	\$ 23,544	\$ -	\$ 4,440	\$ 307,461
Cash and cash equivalents:				
In segregated accounts	-	-	-	133,678
Receivables:				
Accounts	-	-	-	390
Intergovernmental	23,944	17,213	21,140	203,713
Inventory held for resale	-	-	-	58,668
Materials and supplies inventory	-	-	-	7,526
Total assets	<u>\$ 47,488</u>	<u>\$ 17,213</u>	<u>\$ 25,580</u>	<u>\$ 711,436</u>
<u>Liabilities:</u>				
Accounts payable	\$ 8,670	\$ 93	\$ 3,588	\$ 43,925
Accrued wages	59,261	7,539	20,660	260,045
Interfund payable	-	9,294	-	51,026
Intergovernmental payable	658	7,080	300	104,235
Deferred revenue	-	1,218	-	7,576
Total liabilities	<u>68,589</u>	<u>25,224</u>	<u>24,548</u>	<u>466,807</u>
<u>Fund balances:</u>				
Nonspendable	-	-	-	66,194
Restricted	-	-	1,032	230,508
Unassigned	(21,101)	(8,011)	-	(52,073)
Total fund balances	<u>(21,101)</u>	<u>(8,011)</u>	<u>1,032</u>	<u>244,629</u>
Total liabilities and fund balances	<u>\$ 47,488</u>	<u>\$ 17,213</u>	<u>\$ 25,580</u>	<u>\$ 711,436</u>



**Twinsburg City School District**  
**Combining Statement of Revenues, Expenditures**  
**and Changes in Fund Balances**  
**Nonmajor Special Revenue Funds**  
**For the Fiscal Year Ended June 30, 2011**

	Food Service	Miscellaneous Local Grants	District Managed Student Activity	Teacher Development	Management Information Systems
<u>Revenues:</u>					
Intergovernmental	\$ 422,416	\$ -	\$ -	\$ -	\$ 5,000
Interest	195	-	-	-	-
Tuition and fees	-	-	1,150	-	-
Extracurricular activities	-	-	302,813	-	-
Gifts and donations	-	14,500	-	-	-
Charges for services	853,213	-	-	-	-
Miscellaneous	3,280	4,275	-	-	-
Total revenues	<u>1,279,104</u>	<u>18,775</u>	<u>303,963</u>	<u>-</u>	<u>5,000</u>
<u>Expenditures:</u>					
Current:					
Instruction:					
Regular	-	18,847	-	-	-
Special	-	29	-	-	-
Student intervention services	-	-	-	-	-
Other	-	1,275	-	-	-
Support services:					
Pupils	-	-	-	-	-
Instructional staff	-	-	-	-	-
Board of education	-	-	-	-	-
Administration	-	-	-	-	-
Central	-	-	-	-	-
Operation of non-instructional services	2,469	-	-	-	-
Operation of food services	1,304,931	-	-	-	-
Extracurricular activities	-	-	269,581	-	-
Total expenditures	<u>1,307,400</u>	<u>20,151</u>	<u>269,581</u>	<u>-</u>	<u>-</u>
Net change in fund balance	(28,296)	(1,376)	34,382	-	5,000
Fund balances (deficit) at beginning of year, restated	77,157	26,171	93,677	2,589	23,663
Fund balances (deficit) at end of year	<u>\$ 48,861</u>	<u>\$ 24,795</u>	<u>\$ 128,059</u>	<u>\$ 2,589</u>	<u>\$ 28,663</u>



Data Comm- unications	Alternative Schools	Miscellaneous State Grants	Title VI-B	State Fiscal Stabilization	Title II Technology	Title III
\$ 11,375	\$ 29,340	\$ 33,344	\$ 1,191,938	\$ 312,537	\$ 1,058	\$ 28,360
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
11,375	29,340	33,344	1,191,938	312,537	1,058	28,360
-	-	-	-	-	163	-
-	-	-	298,094	-	-	28,588
-	27,157	-	-	-	-	-
11,432	-	-	445,214	-	-	-
-	-	24,727	170,690	273,818	895	-
-	-	-	-	134,051	-	-
-	-	-	127,353	-	-	-
-	-	-	-	18,174	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
11,432	27,157	24,727	1,041,351	426,043	1,058	28,588
(57)	2,183	8,617	150,587	(113,506)	-	(228)
1,432	(7,583)	(5,638)	(109,571)	113,506	-	-
\$ 1,375	\$ (5,400)	\$ 2,979	\$ 41,016	\$ -	\$ -	\$ (228)

(Continued)

**Twinsburg City School District**  
**Combining Statement of Revenues, Expenditures**  
**and Changes in Fund Balances**  
**Nonmajor Special Revenue Funds**  
**For the Fiscal Year Ended June 30, 2011**

	Title I	EHA Preschool Grant	Improving Teacher Quality	Total Nonmajor Special Revenue Funds
<u>Revenues:</u>				
Intergovernmental	\$ 496,935	\$ 46,852	\$ 112,294	\$ 2,691,449
Interest	-	-	-	195
Tuition and fees	-	-	-	1,150
Extracurricular activities	-	-	-	302,813
Gifts and donations	-	-	-	14,500
Customer services	-	-	-	853,213
Miscellaneous	-	-	-	7,555
Total revenues	<u>496,935</u>	<u>46,852</u>	<u>112,294</u>	<u>3,870,875</u>
<u>Expenditures:</u>				
Current:				
Instruction:				
Regular	-	-	117,204	136,214
Special	62,594	4,300	-	393,605
Student intervention services	36,405	-	-	63,562
Other	317,664	-	-	318,939
Support services:				
Pupils	-	46,074	-	502,720
Instructional staff	30,059	328	-	500,517
Board of education	-	-	-	134,051
Administration	-	-	-	127,353
Central	-	-	-	18,174
Operation of non-instructional services	-	-	-	2,469
Operation of food services	-	-	-	1,304,931
Extracurricular activities	-	-	-	269,581
Total expenditures	<u>446,722</u>	<u>50,702</u>	<u>117,204</u>	<u>3,772,116</u>
Net change in fund balance	50,213	(3,850)	(4,910)	98,759
Fund balances (deficit) at beginning of year, restated	(71,314)	(4,161)	5,942	145,870
Fund balances (deficit) at end of year	<u>\$ (21,101)</u>	<u>\$ (8,011)</u>	<u>\$ 1,032</u>	<u>\$ 244,629</u>

**Twinsburg City School District**  
**Combining Balance Sheet**  
**Nonmajor Capital Projects Funds**  
**June 30, 2011**

	Permanent Improvement	Building	Replacement	Total Nonmajor Capital Projects Funds
<u>Assets:</u>				
Equity in pooled cash and cash equivalents	\$ 4,129,945	\$ 93,297	\$ 83,217	\$ 4,306,459
Receivables:				
Taxes	1,674,353	-	-	1,674,353
Interfund receivable	27,501	-	-	27,501
Total assets	<u>\$ 5,831,799</u>	<u>\$ 93,297</u>	<u>\$ 83,217</u>	<u>\$ 6,008,313</u>
<u>Liabilities:</u>				
Accounts payable	\$ 22,369	\$ -	\$ -	\$ 22,369
Deferred revenue	1,440,609	-	-	1,440,609
Total liabilities	<u>1,462,978</u>	<u>-</u>	<u>-</u>	<u>1,462,978</u>
<u>Fund balances:</u>				
Restricted	4,368,821	93,297	83,217	4,545,335
Total liabilities and fund balances	<u>\$ 5,831,799</u>	<u>\$ 93,297</u>	<u>\$ 83,217</u>	<u>\$ 6,008,313</u>

**Twinsburg City School District**  
**Combining Statement of Revenues, Expenditures**  
**and Changes in Fund Balances**  
**Nonmajor Capital Projects Funds**  
**For the Fiscal Year Ended June 30, 2011**

	Permanent Improvement	Building	Replacement	Total Nonmajor Capital Projects Funds
<u>Revenues:</u>				
Taxes	\$ 1,640,304	\$ -	\$ -	\$ 1,640,304
Intergovernmental	644,912	-	-	644,912
Interest	2,913	-	-	2,913
Rent	-	-	6,200	6,200
Total revenues	<u>2,288,129</u>	<u>-</u>	<u>6,200</u>	<u>2,294,329</u>
<u>Expenditures:</u>				
Current:				
Instruction:				
Regular	129,725	-	-	129,725
Support services:				
Instructional staff	24,709	-	-	24,709
Administration	43,651	-	-	43,651
Operation and maintenance of plant	317,663	200	-	317,863
Pupil transportation	18,185	-	-	18,185
Central	159,211	-	-	159,211
Capital outlay	424,309	2,363,268	-	2,787,577
Debt service:				
Interest and fiscal charges	-	21,537	-	21,537
Total expenditures	<u>1,117,453</u>	<u>2,385,005</u>	<u>-</u>	<u>3,502,458</u>
Excess of revenues over (under) expenditures	<u>1,170,676</u>	<u>(2,385,005)</u>	<u>6,200</u>	<u>(1,208,129)</u>
<u>Other financing sources:</u>				
Proceeds from the sale of bonds	-	2,592,180	-	2,592,180
Net change in fund balance	1,170,676	207,175	6,200	1,384,051
Fund balances at beginning of year	3,198,145	(113,878)	77,017	3,161,284
Fund balances at end of the year	<u>\$ 4,368,821</u>	<u>\$ 93,297</u>	<u>\$ 83,217</u>	<u>\$ 4,545,335</u>

**Individual Fund Schedules of Revenues, Expenditures/Expenses and  
Changes in Fund Balance – Budget (Non-GAAP Basis) and Actual  
Governmental Funds – Major and Nonmajor**

## Major General Fund

The general fund is the operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. The general fund balance is available to the School District for any purpose provided it is expended or transferred according to the general laws of Ohio.

### Funds being reported as part of the general fund

The following funds are legally budgeted as separate special revenue funds but are being reported as part of the general fund for GAAP reporting purposes.

#### Uniform School Supplies

To account for the purchase and sale of school supplies as adopted by the Board of Education for resale to students of the School District.

#### Adult Education

To account for all revenues and expenditures related to the provision of credit and non-credit classes to the general public.

#### Public School Support

To account for specific local revenue sources (other than taxes) generated by individual school buildings (i.e. sales of pictures, profits from vending machines, etc.). Expenditures include field trips, materials, equipment and other items to supplement co-curricular and extra-curricular programs.

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance -**  
**Budget (Non-GAAP) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**General Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Taxes	\$ 23,461,594	\$ 23,502,653	\$ 41,059
Intergovernmental	14,348,975	14,315,442	(33,533)
Interest	52,838	60,085	7,247
Tuition and fees	272,519	408,257	135,738
Rent	37,482	38,457	975
Miscellaneous	73,961	76,881	2,920
<b>Total revenues</b>	<b>38,247,369</b>	<b>38,401,775</b>	<b>154,406</b>
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular:			
Salaries and wages	15,118,390	14,875,883	242,507
Fringe benefits	5,604,013	5,577,377	26,636
Purchased services	591,589	584,101	7,488
Materials and supplies	282,525	282,255	270
Capital outlay	87,328	87,181	147
Other	2,805	2,795	10
<b>Total regular</b>	<b>21,686,650</b>	<b>21,409,592</b>	<b>277,058</b>
Special:			
Salaries and wages	1,770,904	1,727,881	43,023
Fringe benefits	547,458	547,366	92
Purchased services	196,206	159,983	36,223
Materials and supplies	2,951	2,944	7
<b>Total special</b>	<b>2,517,519</b>	<b>2,438,174</b>	<b>79,345</b>
Vocational:			
Salaries and wages	195,659	186,911	8,748
Fringe benefits	58,837	58,806	31
<b>Total vocational</b>	<b>254,496</b>	<b>245,717</b>	<b>8,779</b>
Student intervention services:			
Salaries and wages	7,500	387	7,113
Fringe benefits	91	91	-
<b>Total other</b>	<b>7,591</b>	<b>478</b>	<b>7,113</b>
<b>Total instruction</b>	<b>24,466,256</b>	<b>24,093,961</b>	<b>372,295</b>
Support services:			
Pupils:			
Salaries and wages	1,513,714	1,475,273	38,441
Fringe benefits	508,556	507,944	612
Purchased services	194,377	96,185	98,192
Materials and supplies	4,432	4,432	-
Other	55	55	-
<b>Total pupils</b>	<b>2,221,134</b>	<b>2,083,889</b>	<b>137,245</b>

(Continued)

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance -**  
**Budget (Non-GAAP) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**General Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Instructional staff:			
Salaries and wages	1,284,089	1,262,699	21,390
Fringe benefits	599,095	599,000	95
Purchased services	71,847	71,035	812
Materials and supplies	10,182	10,131	51
Other	1,223	1,223	-
Total instructional staff	<u>1,966,436</u>	<u>1,944,088</u>	<u>22,348</u>
Board of education:			
Salaries and wages	20,879	20,875	4
Fringe benefits	25,064	25,045	19
Purchased services	70,553	59,323	11,230
Materials and supplies	3,274	3,274	-
Other	59,109	59,109	-
Total board of education	<u>178,879</u>	<u>167,626</u>	<u>11,253</u>
Administration:			
Salaries and wages	2,162,424	2,122,459	39,965
Fringe benefits	870,356	863,194	7,162
Purchased services	74,307	72,521	1,786
Materials and supplies	34,491	33,738	753
Other	1,441	1,441	-
Total administration	<u>3,143,019</u>	<u>3,093,353</u>	<u>49,666</u>
Fiscal:			
Salaries and wages	288,666	282,517	6,149
Fringe benefits	116,496	109,606	6,890
Purchased services	31,960	29,981	1,979
Materials and supplies	3,705	3,705	-
Other	687,455	686,185	1,270
Total fiscal	<u>1,128,282</u>	<u>1,111,994</u>	<u>16,288</u>
Business:			
Salaries and wages	34,599	32,447	2,152
Fringe benefits	13,081	12,581	500
Purchased services	3,748	2,828	920
Materials and supplies	51,371	50,501	870
Total business	<u>102,799</u>	<u>98,357</u>	<u>4,442</u>
Operation and maintenance of plant:			
Salaries and wages	1,639,081	1,598,437	40,644
Fringe benefits	623,024	620,591	2,433
Purchased services	1,643,345	1,612,103	31,242
Materials and supplies	225,838	222,003	3,835
Total operation and maintenance of plant	<u>4,131,288</u>	<u>4,053,134</u>	<u>78,154</u>



**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance -**  
**Budget (Non-GAAP) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

	<b>General Fund</b>		
	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Pupil transportation:			
Salaries and wages	1,718,682	1,680,808	37,874
Fringe benefits	654,238	651,849	2,389
Purchased services	91,988	90,214	1,774
Materials and supplies	444,193	439,850	4,343
Total pupil transportation	<u>2,909,101</u>	<u>2,862,721</u>	<u>46,380</u>
Central:			
Salaries and wages	267,038	251,101	15,937
Fringe benefits	86,016	84,351	1,665
Purchased services	419,705	405,135	14,570
Materials and supplies	30,633	30,033	600
Total central	<u>803,392</u>	<u>770,620</u>	<u>32,772</u>
Total support services	<u>16,584,330</u>	<u>16,185,782</u>	<u>398,548</u>
Extracurricular activities:			
Academic and subject oriented activities:			
Salaries and wages	148,092	146,080	2,012
Fringe benefits	28,223	28,216	7
Materials and supplies	1,475	1,236	239
Other	175	175	-
Total academic and subject oriented activities	<u>177,965</u>	<u>175,707</u>	<u>2,258</u>
Sports oriented activities:			
Salaries and wages	565,171	553,350	11,821
Fringe benefits	108,637	107,809	828
Purchased services	27,623	27,606	17
Materials and supplies	11,930	11,930	-
Total sports oriented activities	<u>713,361</u>	<u>700,695</u>	<u>12,666</u>
Total extracurricular activities	<u>891,326</u>	<u>876,402</u>	<u>14,924</u>
Debt service:			
Interest and fiscal charges	107,593	107,593	-
Total expenditures	<u>42,049,505</u>	<u>41,263,738</u>	<u>785,767</u>
Excess of revenues over expenditures	<u>(3,802,136)</u>	<u>(2,861,963)</u>	<u>940,173</u>
<u>Other financing sources (uses):</u>			
Refund of prior year expenditures	-	287	287
Transfers out	(2,008,130)	(2,008,130)	-
Total other financing sources (uses)	<u>(2,008,130)</u>	<u>(2,007,843)</u>	<u>287</u>
Net change in fund balance	(5,810,266)	(4,869,806)	940,460
Fund balance at beginning of year	30,729,195	30,729,195	-
Prior year encumbrances appropriated	458,186	458,186	-
Fund balance at end of year	<u>\$ 25,377,115</u>	<u>\$ 26,317,575</u>	<u>\$ 940,460</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Uniform School Supplies Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Tuition and fees	\$ 12,835	\$ 12,843	\$ 8
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	13,965	13,965	-
Net change in fund balance	(1,130)	(1,122)	8
Fund balance at beginning of year	14,748	14,748	-
Fund balance at end of year	\$ 13,618	\$ 13,626	\$ 8

**Adult Education Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Rent	\$ 5,000	\$ 5,075	\$ 75
<u>Expenditures:</u>			
Total expenditures	-	-	-
Net change in fund balance	5,000	5,075	75
Fund balance at beginning of year	84,622	84,622	-
Fund balance at end of year	\$ 89,622	\$ 89,697	\$ 75

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Public School Support Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Interest	\$ 222	\$ 232	\$ 10
Tuition and fees	361,068	361,068	-
Extracurricular activities	74,271	74,366	95
Miscellaneous	70	70	-
Total revenues	<u>435,631</u>	<u>435,736</u>	<u>105</u>
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	2,787	2,737	50
Special	16,589	11,034	5,555
Student intervention services	8,839	6,878	1,961
Support services:			
Pupils	310,670	286,936	23,734
Administration	30,800	29,750	1,050
Operation and maintenance of plant	27,504	26,533	971
Operation of non-instructional services	78	78	-
Extracurricular activities	72,723	72,629	94
Total expenditures	<u>469,990</u>	<u>436,575</u>	<u>33,415</u>
Excess of revenues under expenditures	<u>(34,359)</u>	<u>(839)</u>	<u>33,520</u>
<u>Other financing sources:</u>			
Refund of prior year expenditures	-	18	18
Net change in fund balance	(34,359)	(821)	33,538
Fund balance at beginning of year	909,068	909,068	-
Prior year encumbrances appropriated	10,725	10,725	-
Fund balance at end of year	<u>\$ 885,434</u>	<u>\$ 918,972</u>	<u>\$ 33,538</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Bond Retirement Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Taxes	\$ 2,001,201	\$ 2,006,712	\$ 5,511
Intergovernmental	797,313	803,825	6,512
Total revenues	<u>2,798,514</u>	<u>2,810,537</u>	<u>12,023</u>
<u>Expenditures:</u>			
Debt service:			
Principal retirement	3,080,500	3,071,484	9,016
Interest and fiscal charges	1,040,860	1,040,850	10
Total expenditures	<u>4,121,360</u>	<u>4,112,334</u>	<u>9,026</u>
Excess of revenues under expenditures	<u>(1,322,846)</u>	<u>(1,301,797)</u>	<u>21,049</u>
<u>Other financing sources:</u>			
Transfers in	<u>2,008,130</u>	<u>2,008,130</u>	<u>-</u>
Net change in fund balance	685,284	706,333	21,049
Fund balance at beginning of year	1,318,057	1,318,057	-
Fund balance at end of year	<u>\$ 2,003,341</u>	<u>\$ 2,024,390</u>	<u>\$ 21,049</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Food Service Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 340,384	\$ 340,384	\$ -
Interest	165	195	30
Charges for services	851,233	853,229	1,996
Miscellaneous	3,280	3,280	-
Total revenues	<u>1,195,062</u>	<u>1,197,088</u>	<u>2,026</u>
<u>Expenditures:</u>			
Current:			
Operation of non-instructional services	2,500	2,469	31
Operation of food services	1,304,146	1,250,105	54,041
Total expenditures	<u>1,306,646</u>	<u>1,252,574</u>	<u>54,072</u>
Net change in fund balance	(111,584)	(55,486)	56,098
Fund balance at beginning of year	208,805	208,805	-
Prior year encumbrances appropriated	1,200	1,200	-
Fund balance at end of year	<u>\$ 98,421</u>	<u>\$ 154,519</u>	<u>\$ 56,098</u>

**Miscellaneous Local Grants Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Gifts and donations	\$ 14,500	\$ 14,500	\$ -
Miscellaneous	3,950	4,275	325
Total revenues	<u>18,450</u>	<u>18,775</u>	<u>325</u>
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	23,920	20,968	2,952
Special	4,029	29	4,000
Other	1,275	1,275	-
Total expenditures	<u>29,224</u>	<u>22,272</u>	<u>6,952</u>
Net change in fund balance	(10,774)	(3,497)	7,277
Fund balance at beginning of year	25,092	25,092	-
Prior year encumbrances appropriated	3,199	3,199	-
Fund balance at end of year	<u>\$ 17,517</u>	<u>\$ 24,794</u>	<u>\$ 7,277</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**District Managed Student Activity Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Tuition and fees	\$ 1,150	\$ 1,150	\$ -
Extracurricular activities	303,692	302,813	(879)
Total revenues	<u>304,842</u>	<u>303,963</u>	<u>(879)</u>
<u>Expenditures:</u>			
Current:			
Extracurricular activities	276,008	272,072	3,936
Excess of revenues over expenditures	28,834	31,891	3,057
<u>Other financing sources:</u>			
Refund of prior year expenditures	-	200	200
Net change in fund balance	28,834	32,091	3,257
Fund balance at beginning of year	89,594	89,594	-
Prior year encumbrances appropriated	3,959	3,959	-
Fund balance at end of year	<u>\$ 122,387</u>	<u>\$ 125,644</u>	<u>\$ 3,257</u>

**Teacher Development Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Total revenues	\$ -	\$ -	\$ -
<u>Expenditures:</u>			
Total expenditures	-	-	-
Net change in fund balance	-	-	-
Fund balance at beginning of year	2,589	2,589	-
Fund balance at end of year	<u>\$ 2,589</u>	<u>\$ 2,589</u>	<u>\$ -</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Management Information Systems Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 5,000	\$ 5,000	\$ -
<u>Expenditures:</u>			
Total expenditures	-	-	-
Net change in fund balance	5,000	5,000	-
Fund balance at beginning of year	23,663	23,663	-
Fund balance at end of year	<u>\$ 28,663</u>	<u>\$ 28,663</u>	<u>\$ -</u>

**Data Communications Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 11,375	\$ 11,375	\$ -
<u>Expenditures:</u>			
Current:			
Support services:			
Pupils	11,432	11,432	-
Net change in fund balance	(57)	(57)	-
Fund balance at beginning of year	1,432	1,432	-
Fund balance at end of year	<u>\$ 1,375</u>	<u>\$ 1,375</u>	<u>\$ -</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Alternative Schools Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 27,848	\$ 27,848	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Student intervention services	27,158	27,157	1
Net change in fund balance	690	691	1
Fund balance at beginning of year	2	2	-
Fund balance at end of year	<u>\$ 692</u>	<u>\$ 693</u>	<u>\$ 1</u>

**Miscellaneous State Grants Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 33,344	\$ 25,154	\$ (8,190)
<u>Expenditures:</u>			
Current:			
Instruction:			
Student intervention services	910	-	910
Support services:			
Instructional staff	27,154	24,727	2,427
Total expenditures	28,064	24,727	3,337
Net change in fund balance	5,280	427	(4,853)
Fund balance at beginning of year	(5,638)	(5,638)	-
Fund balance at end of year	<u>\$ (358)</u>	<u>\$ (5,211)</u>	<u>\$ (4,853)</u>



**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Title VI-B Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 1,066,172	\$ 1,066,172	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Special	328,178	315,599	12,579
Support services:			
Pupils	477,180	473,952	3,228
Instructional staff	211,134	209,309	1,825
Administration	129,438	127,452	1,986
Total expenditures	<u>1,145,930</u>	<u>1,126,312</u>	<u>19,618</u>
Net change in fund balance	(79,758)	(60,140)	19,618
Fund balance at beginning of year	51,150	51,150	-
Prior year encumbrances appropriated	28,608	28,608	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ 19,618</u>	<u>\$ 19,618</u>

**State Fiscal Stabilization Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 312,537	\$ 312,537	\$ -
<u>Expenditures:</u>			
Current:			
Support services:			
Instructional staff	270,893	270,893	-
Board of education	139,066	139,066	-
Central	18,174	18,174	-
Total expenditures	<u>428,133</u>	<u>428,133</u>	<u>-</u>
Net change in fund balance	(115,596)	(115,596)	-
Fund balance at beginning of year	93,247	93,247	-
Prior year encumbrances appropriated	25,274	25,274	-
Fund balance at end of year	<u>\$ 2,925</u>	<u>\$ 2,925</u>	<u>\$ -</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Title II Technology Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 2,767	\$ 2,767	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	163	163	-
Support services:			
Instructional staff	895	895	-
Total expenditures	1,058	1,058	-
Net change in fund balance	1,709	1,709	-
Fund balance at beginning of year	(1,709)	(1,709)	-
Fund balance at end of year	\$ -	\$ -	\$ -

**Title III Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 28,360	\$ 28,360	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Special	28,360	28,360	-
Net change in fund balance	-	-	-
Fund balance at beginning of year	-	-	-
Fund balance at end of year	\$ -	\$ -	\$ -

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Title I Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 472,991	\$ 472,991	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Special	62,593	62,593	-
Student intervention services	27,985	27,735	250
Other	335,145	318,560	16,585
Support services:			
Instructional staff	52,971	46,261	6,710
Total expenditures	478,694	455,149	23,545
Net change in fund balance	(5,703)	17,842	23,545
Fund balance at beginning of year	5,703	5,703	-
Fund balance at end of year	\$ -	\$ 23,545	\$ 23,545

**EHA Preschool Grant Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 40,234	\$ 30,857	\$ (9,377)
<u>Expenditures:</u>			
Current:			
Instruction:			
Special	4,300	4,300	-
Support services:			
Pupils	38,268	35,523	2,745
Instructional staff	328	328	-
Total expenditures	42,896	40,151	2,745
Net change in fund balance	(2,662)	(9,294)	(6,632)
Fund balance at beginning of year	-	-	-
Fund balance at end of year	\$ (2,662)	\$ (9,294)	\$ (6,632)

***Twinsburg City School District***  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Improving Teacher Quality Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Intergovernmental	\$ 99,721	\$ 99,721	\$ -
<u>Expenditures:</u>			
Current:			
Instruction:			
Regular	97,095	93,151	3,944
Net change in fund balance	2,626	6,570	3,944
Fund balance at beginning of year	(2,625)	(2,625)	-
Fund balance at end of year	<u>\$ 1</u>	<u>\$ 3,945</u>	<u>\$ 3,944</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Permanent Improvement Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Taxes	\$ 1,581,652	\$ 1,583,731	\$ 2,079
Intergovernmental	643,306	644,912	1,606
Interest	-	2,913	2,913
Total revenues	<u>2,224,958</u>	<u>2,231,556</u>	<u>6,598</u>
<u>Expenditures:</u>			
Current:			
Regular	130,441	130,066	375
Support services:			
Instructional staff	24,581	24,406	175
Administration	43,651	43,651	-
Operation and maintenance of plant	80,883	75,956	4,927
Pupil transportation	194,170	193,220	950
Central	164,861	163,536	1,325
Capital outlay	730,729	714,178	16,551
Total expenditures	<u>1,369,316</u>	<u>1,345,013</u>	<u>24,303</u>
Net change in fund balance	855,642	886,543	30,901
Fund balance at beginning of year	2,701,836	2,701,836	-
Prior year encumbrances appropriated	302,389	302,389	-
Fund balance at end of year	<u>\$ 3,859,867</u>	<u>\$ 3,890,768</u>	<u>\$ 30,901</u>

**Twinsburg City School District**  
**Schedule of Revenues, Expenditures and Changes in**  
**Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Building Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Total revenues	\$ -	\$ -	\$ -
<u>Expenditures:</u>			
Capital outlay	2,625,176	2,622,686	2,490
Debt service:			
Interest and fiscal charges	21,537	21,537	-
Total expenditures	2,646,713	2,644,223	2,490
Excess of revenues under expenditures	(2,646,713)	(2,644,223)	2,490
<u>Other financing sources:</u>			
Proceeds from the sale of bonds	2,592,180	2,592,180	-
Net change in fund balance	(54,533)	(52,043)	2,490
Fund balance at beginning of year	142,650	142,650	-
Prior year encumbrances appropriated	2,690	2,690	-
Fund balance at end of year	\$ 90,807	\$ 93,297	\$ 2,490

**Replacement Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Rent	\$ 6,200	\$ 6,200	-
<u>Expenditures:</u>			
Total expenditures	-	-	-
Net change in fund balance	6,200	6,200	-
Fund balance at beginning of year	77,017	77,017	-
Fund balance at end of year	\$ 83,217	\$ 83,217	\$ -

## **Internal Service Fund**

**Individual Fund Schedule of Revenues, Expenses and Changes in  
Fund Balance – Budget (Non-GAAP Basis) and Actual  
Employee Benefits Self-Insurance Fund**

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## **Fiduciary Funds**

**Individual Fund Schedule of Revenues, Expenses and Changes in  
Fund Balance – Budget (Non-GAAP Basis) and Actual  
Scholarships Private Purpose Trust Fund**

**Statement of Changes in Assets and Liabilities  
Student Managed Activity - Agency Fund**

***Twinsburg City School District***  
**Schedule of Revenues, Expenses**  
**and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Employee Benefits Self Insurance Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Total revenues	\$ -	\$ -	\$ -
<u>Expenses:</u>			
Total expenses	-	-	-
Net change in fund balance	-	-	-
Fund balance at beginning of year	340,318	340,318	-
Fund balance at end of year	<u>\$ 340,318</u>	<u>\$ 340,318</u>	<u>\$ -</u>



***Twinsburg City School District***  
**Schedule of Revenues, Expenses**  
**and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual**  
**For the Fiscal Year Ended June 30, 2011**

**Scholarships Private Purpose Trust Fund**

	Final Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues:</u>			
Interest	\$ 530	\$ 534	\$ 4
Gifts and donations	1,000	1,000	-
Total revenues	<u>1,530</u>	<u>1,534</u>	<u>4</u>
<u>Expenses:</u>			
Current:			
Payments in accordance with trust agreements	<u>4,000</u>	<u>3,000</u>	<u>1,000</u>
Net change in fund balance	(2,470)	(1,466)	1,004
Fund balance at beginning of year	26,361	26,361	-
Fund balance at end of year	<u>\$ 23,891</u>	<u>\$ 24,895</u>	<u>\$ 1,004</u>

**Twinsburg City School District**  
**Statement of Changes in Assets and Liabilities**  
**Agency Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Beginning Balance <u>July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	Ending Balance <u>June 30, 2011</u>
<u>Student Managed Activity</u>				
<u>Assets:</u>				
Equity in pooled cash and cash equivalents	\$ 217,956	\$ 435,511	\$ 383,716	\$ 269,751
<u>Liabilities:</u>				
Accounts payable	\$ 934	\$ 1,155	\$ 934	\$ 1,155
Due to students	217,022	436,445	384,871	268,596
Total liabilities	<u>\$ 217,956</u>	<u>\$ 437,600</u>	<u>\$ 385,805</u>	<u>\$ 269,751</u>

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## STATISTICAL SECTION



## Statistical Section

This part of the School District's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the School District's overall financial health.

<b><u>Contents</u></b>	<b><u>Page(s)</u></b>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the School District's financial position has changed over time.	<b>S2 - S13</b>
<b>Revenue Capacity</b> These schedules contain information to help the reader understand and assess the factors affecting the School District's ability to generate its most significant local revenue source.	<b>S14 - S18</b>
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the School District's current levels of outstanding debt and the School District's ability to issue additional debt in the future.	<b>S19 - S23</b>
<b>Economic and Demographic Information</b> These schedules offer economic and demographic indicators to help the reader understand the environment within which the School District's financial activities take place and to provide information that facilitates comparisons of financial information over time and among governments.	<b>S24 - S25</b>
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the School District's financial report relates to the services the School District provides and the activities it performs.	<b>S26 - S32</b>

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The School District implemented GASB Statement 34 in fiscal year 2003; schedules presenting government-wide information include information beginning in that fiscal year.

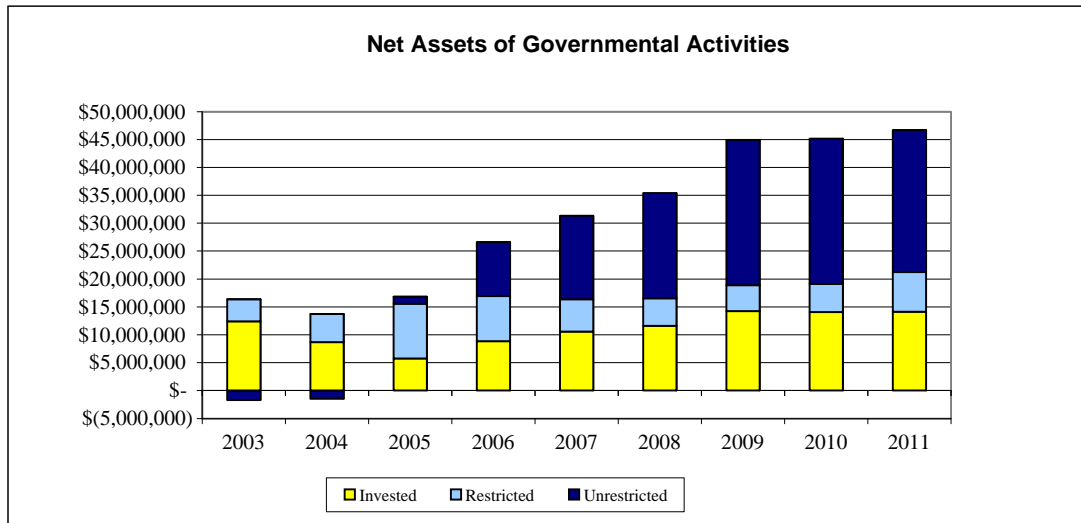
**Twinsburg City School District**

**Net Assets by Component (1)**

**Last Nine Fiscal Years**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Invested in capital assets, net of related debt	\$ 12,392,903	\$ 8,699,470	\$ 5,739,310	\$ 8,833,951	\$ 10,544,221
Restricted for:					
Capital projects	1,948,924	2,398,200	7,175,574	4,910,255	2,565,410
Debt service	965,032	1,560,760	1,555,934	2,047,762	1,975,458
Permanent fund - scholarships					
Expendable	9,540	9,693	9,065	7,783	7,710
Nonexpendable	10,000	10,000	10,000	10,000	10,000
Food services	-	-	-	-	-
School supplies	-	-	-	-	-
Extracurricular activities	-	-	-	-	-
Adult education	-	-	-	-	-
Community services	-	-	-	-	-
Other purposes	1,063,790	1,036,264	1,094,641	1,116,440	1,248,093
Unrestricted (deficit)	(1,701,288)	(1,455,859)	1,223,847	9,727,433	14,969,270
<b>Total net assets</b>	<u>\$ 14,688,901</u>	<u>\$ 12,258,528</u>	<u>\$ 16,808,371</u>	<u>\$ 26,653,624</u>	<u>\$ 31,320,162</u>

(1) Accrual basis of accounting. Will be reported for the last ten years when there are enough years of information available.



<u>2008</u>	Restated <u>2009</u>	<u>2010</u>	<u>2011</u>
\$ 11,581,201	\$ 14,221,195	\$ 14,090,880	\$ 14,128,078
1,843,593	2,913,343	3,313,853	4,602,751
1,704,913	1,622,479	1,518,941	2,290,640
6,886	-	-	-
10,000	-	-	-
-	129,238	24,711	-
-	13,500	14,748	-
-	106,638	93,677	128,059
-	112,569	118,313	-
-	855,680	824,594	-
1,386,655	138,290	204,056	73,443
18,888,251	26,027,480	26,036,007	25,506,956
<u>\$ 35,421,499</u>	<u>\$ 46,140,412</u>	<u>\$ 46,239,780</u>	<u>\$ 46,729,927</u>

**Twinsburg City School District**

**Changes in Net Assets of Governmental Activities (1)**

**Last Nine Fiscal Years**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
<b>Expenses</b>					
Regular instruction	\$ 18,081,544	\$ 17,817,167	\$ 18,889,350	\$ 18,811,120	\$ 19,972,785
Special instruction	2,066,144	2,450,839	2,358,481	2,654,746	2,762,997
Vocational instruction	232,941	229,257	243,860	242,618	254,634
Adult/continuing	1,838	-	-	-	-
Student intervention services	-	-	-	-	-
Other	-	-	-	70,292	68,973
Pupil support	2,068,969	2,692,062	2,817,449	2,872,792	2,920,267
Instructional staff support	1,041,935	993,063	1,098,918	1,014,004	916,284
Board of education	457,425	233,491	336,239	300,089	284,542
Administration	1,891,545	2,554,777	2,498,448	2,590,753	2,746,732
Fiscal	743,385	641,556	847,489	879,079	996,254
Business	91,832	101,566	88,252	82,509	119,632
Operation and maintenance of plant	4,481,000	4,607,766	3,849,243	4,807,732	4,710,038
Pupil transportation	1,368,493	1,811,668	1,735,569	2,066,262	2,102,712
Central	1,126,835	1,005,290	874,937	1,130,148	971,967
Operation of non-instructional services	88,192	64,444	96,340	73,261	76,297
Operation of food services	1,130,591	1,185,271	1,226,028	1,247,386	1,231,117
Extracurricular activities	877,680	999,200	1,022,754	1,054,860	1,050,443
Interest and fiscal charges	2,218,043	4,612,660	1,597,174	1,879,502	2,057,265
<b>Total expenses</b>	<b>\$ 37,968,392</b>	<b>\$ 42,000,077</b>	<b>\$ 39,580,531</b>	<b>\$ 41,777,153</b>	<b>\$ 43,242,939</b>

**Program Revenues**

<b>Charges for services:</b>					
Regular instruction	\$ 95,380	\$ 30,583	\$ 23,695	\$ 107,032	\$ 243,624
Special instruction	-	-	-	-	11,092
Adult/continuing	525	5,448	2,517	6,050	6,688
Student intervention services instruction	-	-	-	-	-
Other instruction	-	-	-	-	-
Pupil support	231,803	266,380	223,423	197,492	228,765
Administration	-	-	15,236	17,685	12,400
Business	-	-	-	-	30,606
Operation and maintenance of plant	-	-	37,922	17,685	98,670
Pupil transportation	-	-	-	2,966	-
Central	-	-	-	-	-
Operation of food service	827,242	836,247	885,118	975,207	947,394
Extracurricular activities	196,038	247,288	320,195	378,607	313,115
<b>Operating grants and contributions:</b>					
Regular instruction	223,232	268,402	411,902	140,669	134,579
Special instruction	428,509	479,810	664,605	578,743	515,561
Adult/continuing	32,456	704	539	-	-
Student intervention services instruction	-	-	-	-	-
Other instruction	-	-	-	78,123	80,550
Pupil support	50,975	111,754	47,550	194,761	212,196
Instructional staff support	223,074	168,323	73,819	254,449	158,868
Board of education	-	-	-	-	-
Administration	11,868	24,189	1,308	67,379	114,033
Operation and maintenance of plant	3,043	3,069	3,609	-	-
Central	-	-	-	-	-
Operation of non-instructional services	78,359	93,211	81,623	83,876	77,296
Operation of food services	229,287	241,626	257,624	282,268	292,289
Extracurricular activities	7,100	-	5,588	1,463	30,148



<u>2008</u>	Restated <u>2009</u>	<u>2010</u>	<u>2011</u>
\$ 19,390,041	\$ 21,234,913	\$ 21,964,455	\$ 22,565,253
2,977,965	3,183,358	2,962,910	2,879,214
292,318	316,696	302,980	227,431
-	-	-	-
-	-	61,741	70,895
75,275	51,478	-	319,268
3,143,887	3,365,863	2,697,561	2,776,729
1,020,310	1,044,498	2,620,750	2,649,453
211,097	260,220	339,020	291,636
3,124,015	3,235,878	3,274,612	3,405,245
890,809	1,135,987	1,125,999	1,137,742
128,518	85,888	97,471	95,686
5,228,770	4,759,477	5,011,765	4,282,262
2,609,477	2,800,049	2,885,379	3,057,280
849,936	887,039	994,783	992,250
30,219	-	2,056	2,547
1,323,671	1,406,453	1,467,504	1,365,418
1,233,531	1,326,623	1,292,277	1,341,620
2,196,339	1,428,004	1,149,754	1,100,034
<u>\$ 44,726,178</u>	<u>\$ 46,522,424</u>	<u>\$ 48,251,017</u>	<u>\$ 48,559,963</u>

\$ 46,178	\$ 410,805	\$ 399,344	\$ 654,706
9,670	7,400	10,566	9,095
5,850	8,369	5,744	5,075
-	-	9,351	5,669
3,064	2,402	-	-
225,049	259,129	224,640	236,514
22,794	26,611	23,254	24,522
-	-	-	-
93,396	125,661	91,666	65,666
5,100	7,200	8,333	6,200
-	-	867	-
977,952	972,076	912,706	856,883
402,220	313,768	389,844	438,230
149,878	137,787	120,473	129,870
275,627	579,941	835,603	398,902
-	-	-	-
-	-	28,127	54,342
58,765	53,093	-	294,137
337,945	258,800	359,237	522,726
185,942	110,327	448,062	487,864
-	-	116,517	101,518
138,530	122,069	123,261	126,984
-	2,254	-	-
-	-	11,228	13,267
132	-	2,063	-
321,291	353,476	391,801	422,610
-	3,000	-	-

(continued)

**Twinsburg City School District**

**Changes in Net Assets of Governmental Activities (1)**

**Last Nine Fiscal Years**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Capital grants and contributions:					
Regular instruction	-	-	-	2,000	-
Pupil transportation	60,214	19,610	22,119	18,634	-
<i>Total program revenues</i>	<u>\$ 2,699,105</u>	<u>\$ 2,796,644</u>	<u>\$ 3,078,392</u>	<u>\$ 3,405,089</u>	<u>\$ 3,507,874</u>
Net expense	<u>\$ (35,269,287)</u>	<u>\$ (39,203,433)</u>	<u>\$ (36,502,139)</u>	<u>\$ (38,372,064)</u>	<u>\$ (39,735,065)</u>
<b>General revenues</b>					
Property taxes levied for:					
General purposes	\$ 27,949,889	\$ 26,589,045	\$ 28,225,106	\$ 33,982,118	\$ 28,464,999
Debt service	3,656,916	2,724,649	4,571,337	5,652,231	3,800,882
Capital outlay	1,269,752	1,836,802	1,941,794	1,049,659	444,431
Grants and entitlements not restricted to specific programs	5,132,142	5,299,112	5,891,092	6,478,610	10,219,989
Payment in lieu taxes	166,822	118,004	36,233	113,531	77,803
Investment earnings	144,319	107,146	315,863	862,930	1,348,505
Miscellaneous	144,850	98,302	70,557	78,238	44,994
<i>Total general revenues</i>	<u>\$ 38,464,690</u>	<u>\$ 36,773,060</u>	<u>\$ 41,051,982</u>	<u>\$ 48,217,317</u>	<u>\$ 44,401,603</u>
<i>Change in net assets</i>	<u>\$ 3,195,403</u>	<u>\$ (2,430,373)</u>	<u>\$ 4,549,843</u>	<u>\$ 9,845,253</u>	<u>\$ 4,666,538</u>

(1) Accrual basis of accounting. Will be reported for the last ten years when there are enough years of information available.

<u>2008</u>	Restated <u>2009</u>	<u>2010</u>	<u>2011</u>
-	-	-	-
22,220	45,457	3,638	-
<u>\$ 3,281,603</u>	<u>\$ 3,799,625</u>	<u>\$ 4,516,325</u>	<u>\$ 4,854,780</u>
<u>\$ (41,444,575)</u>	<u>\$ (42,722,799)</u>	<u>\$ (43,734,692)</u>	<u>\$ (43,705,183)</u>
\$ 27,821,725	\$ 32,990,871	\$ 23,959,198	\$ 24,565,437
3,434,754	3,380,229	2,241,073	2,069,686
803,376	1,724,166	1,606,944	1,659,029
12,112,533	14,938,516	15,735,651	15,764,529
97,402	50,261	187,451	-
1,155,273	313,861	68,720	59,960
120,849	43,808	35,023	76,689
<u>\$ 45,545,912</u>	<u>\$ 53,441,712</u>	<u>\$ 43,834,060</u>	<u>\$ 44,195,330</u>
<u>\$ 4,101,337</u>	<u>\$ 10,718,913</u>	<u>\$ 99,368</u>	<u>\$ 490,147</u>

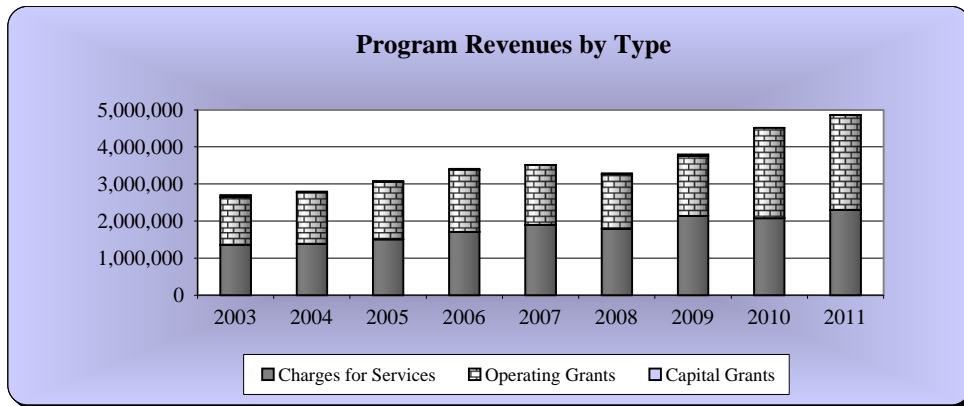
**Twinsburg City School District**

**Program Revenues of Governmental Activities by Function (1)**

Last Nine Fiscal Years

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
<b>Governmental activities:</b>					
<i>Function</i>					
Regular instruction	\$ 318,612	\$ 298,985	\$ 435,597	\$ 249,701	\$ 378,203
Special instruction	428,509	479,810	664,605	578,743	526,653
Adult/continuing	32,981	6,152	3,056	6,050	6,688
Student intervention	-	-	-	-	-
Other	-	-	-	78,123	80,550
Pupil support	282,778	378,134	270,973	392,253	440,961
Instructional staff support	223,074	168,323	73,819	254,449	158,868
Board of education	-	-	-	-	-
Administration	11,868	24,189	16,544	85,064	126,433
Business	-	-	-	-	30,606
Operation and maintenance of plant	3,043	3,069	41,531	17,685	98,670
Pupil transportation Central	60,214	19,610	22,119	21,600	-
Operation of non-instructional services	78,359	93,211	81,623	83,876	77,296
Operation of food service	1,056,529	1,077,873	1,142,742	1,257,475	1,239,683
Extracurricular activities	203,138	247,288	325,783	380,070	343,263
<b>Total program revenues</b>	<b>\$ 2,699,105</b>	<b>\$ 2,796,644</b>	<b>\$ 3,078,392</b>	<b>\$ 3,405,089</b>	<b>\$ 3,507,874</b>

(1) Accrual basis of accounting. Will be reported for the last ten years when there are enough years of information available.



<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$ 196,056	\$ 548,592	\$ 519,817	\$ 784,576
285,297	587,341	846,169	407,997
5,850	8,369	5,744	5,075
-	-	37,478	60,011
61,829	55,495	-	294,137
562,994	517,929	583,877	759,240
185,942	110,327	448,062	487,864
-	-	116,517	101,518
161,324	148,680	146,515	151,506
-	-	-	-
93,396	127,915	91,666	65,666
27,320	52,657	11,971	6,200
-	-	12,095	13,267
132	-	2,063	-
1,299,243	1,325,552	1,304,507	1,279,493
402,220	316,768	389,844	438,230
<u>\$ 3,281,603</u>	<u>\$ 3,799,625</u>	<u>\$ 4,516,325</u>	<u>\$ 4,854,780</u>

**Twinsburg City School District**

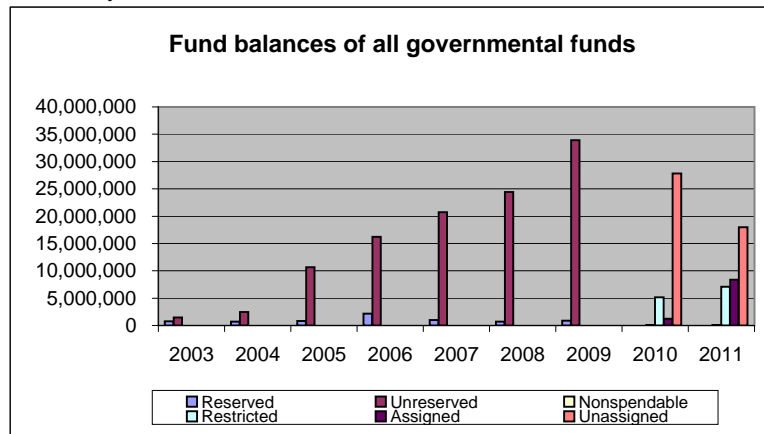
**Fund Balances, Governmental Funds (1)**

**Last Nine Fiscal Years**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
General fund					
Nonspendable	\$ -	\$ -	\$ -	\$ -	\$ -
Committed	-	-	-	-	-
Assigned	-	-	-	-	-
Unassigned	-	-	-	-	-
Reserved	424,079	368,704	524,590	826,510	438,531
Unreserved	<u>(2,057,621)</u>	<u>(2,140,213)</u>	<u>1,243,286</u>	<u>9,426,710</u>	<u>15,371,908</u>
<i>Total general fund</i>	<u>(1,633,542)</u>	<u>(1,771,509)</u>	<u>1,767,876</u>	<u>10,253,220</u>	<u>15,810,439</u>
All other governmental funds					
Nonspendable	-	-	-	-	-
Restricted	-	-	-	-	-
Committed	-	-	-	-	-
Unassigned (deficit)	-	-	-	-	-
Reserved	323,822	353,557	286,549	1,353,096	564,043
Unreserved, undesignated, Reported in:					
Special revenue funds	934,145	888,378	940,370	1,022,396	1,194,503
Debt service funds	1,006,843	1,638,808	1,531,064	2,139,079	2,095,350
Capital projects funds	1,583,961	2,046,945	6,924,694	3,607,254	2,041,798
Permanent funds	<u>19,540</u>	<u>19,693</u>	<u>19,065</u>	<u>17,783</u>	<u>17,710</u>
<i>Total all other   governmental funds</i>	<u>3,868,311</u>	<u>4,947,381</u>	<u>9,701,742</u>	<u>8,139,608</u>	<u>5,913,404</u>
<i>Total governmental funds</i>	<u>\$ 2,234,769</u>	<u>\$ 3,175,872</u>	<u>\$ 11,469,618</u>	<u>\$ 18,392,828</u>	<u>\$ 21,723,843</u>

(1) Modified accrual basis of accounting. Will be reported for the last ten years when there are enough years of information available.

(2) The School District Implemented GASB 54 in fiscal year 2011.



<u>2008</u>	<u>Restated</u> <u>2009</u>	<u>Restated</u> <u>2010</u>	<u>2011 (2)</u>
\$ -	\$ -	\$ -	\$ -
-	-	-	-
-	-	1,242,903	8,398,103
-	-	28,158,134	18,018,387
363,354	389,987	-	-
<u>19,627,307</u>	<u>28,333,950</u>	-	-
<u>19,990,661</u>	<u>28,723,937</u>	<u>29,401,037</u>	<u>26,416,490</u>
-	-	35,867	66,194
-	-	5,139,012	7,084,312
-	-	-	-
-	-	(312,145)	(52,073)
326,056	481,427	-	-
1,246,070	1,332,610	-	-
1,946,772	1,812,530	-	-
1,576,918	2,450,853	-	-
<u>16,886</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>5,112,702</u>	<u>6,077,420</u>	<u>4,862,734</u>	<u>7,098,433</u>
<u>\$ 25,103,363</u>	<u>\$ 34,801,357</u>	<u>\$ 34,263,771</u>	<u>\$ 33,514,923</u>

**Twinsburg City School District**

**Changes in Fund Balances, Governmental Funds (1)**

**Last Ten Fiscal Years**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>Revenues</b>										
Property and other local taxes	\$ 28,622,414	\$ 32,491,572	\$ 31,096,530	\$ 34,957,711	\$ 40,918,315	\$ 32,913,730	\$ 32,112,894	\$ 38,097,326	\$ 27,763,472	\$ 28,007,105
Intergovernmental	6,271,015	6,410,071	6,714,708	7,464,645	8,193,032	11,784,415	13,484,609	16,651,368	18,005,049	18,455,628
Interest	256,155	147,646	108,457	320,728	874,314	1,366,841	1,166,797	317,097	69,253	63,300
Tuition and fees	377,348	319,907	288,670	302,215	417,627	543,853	384,273	732,800	728,296	782,171
Extracurricular activities	180,725	194,839	247,290	320,196	319,657	312,170	340,407	313,039	341,481	377,144
Contributions and donations	23,369	20,356	8,686	27,634	8,300	14,500	33,542	21,329	7,800	14,500
Charges for services	-	827,242	836,247	885,119	975,207	947,393	977,951	972,076	912,706	853,213
Rentals	28,149	59,369	49,416	44,669	57,190	105,358	76,148	107,377	84,769	51,260
Payment in lieu of taxes	-	166,822	118,004	36,233	113,531	77,803	97,402	50,261	187,451	-
Miscellaneous	945	92,196	50,270	32,575	42,379	67,034	133,095	52,190	44,085	84,311
<i>Total revenues</i>	<u>35,760,120</u>	<u>40,730,020</u>	<u>39,518,278</u>	<u>44,391,725</u>	<u>51,919,552</u>	<u>48,133,097</u>	<u>48,807,118</u>	<u>57,314,863</u>	<u>48,144,362</u>	<u>48,688,632</u>
<b>Expenditures</b>										
Current:										
Instruction:										
Regular	13,573,715	18,111,286	16,826,822	17,346,211	17,894,562	18,821,963	18,117,681	20,129,069	20,624,972	21,350,250
Special	2,411,199	2,055,824	2,454,219	2,241,483	2,633,876	2,729,387	2,980,329	3,149,042	2,904,399	2,810,573
Vocational	284,297	230,600	229,247	232,772	240,854	250,714	289,376	313,378	313,703	224,929
Student intervention services	-	-	-	-	-	-	-	-	61,741	70,895
Other	-	1,838	-	-	70,292	68,973	75,275	51,478	-	319,268
Support services:										
Pupil	2,536,467	2,041,733	2,706,200	2,699,572	2,915,820	2,911,298	3,177,159	3,338,524	2,712,163	2,802,849
Instructional staff	802,519	819,000	777,053	867,334	814,048	715,629	819,080	840,196	2,364,537	2,450,373
Board of education	283,451	457,425	233,304	336,239	300,089	284,542	211,097	260,220	339,020	291,636
Administration	2,376,594	1,726,800	2,422,533	2,250,273	2,424,181	2,561,318	2,947,711	3,005,225	3,150,408	3,225,043
Fiscal	723,148	730,101	643,321	835,239	876,719	991,253	888,916	1,139,227	1,126,088	1,132,134
Business	92,647	90,936	101,072	86,201	82,737	118,697	113,089	100,642	96,131	94,966
Operation and maintenance										
of plant	3,752,609	4,354,068	4,482,957	3,621,779	4,651,777	4,487,296	4,996,414	4,523,909	4,734,987	3,995,489
Pupil transportation	1,455,400	1,212,289	1,634,833	1,556,796	1,979,804	1,973,752	2,443,990	2,576,379	2,711,926	2,844,935
Central	763,603	1,055,057	935,714	784,494	793,281	874,403	750,522	744,582	819,332	812,400
Operation of non-instructional services										
	164,118	88,192	64,444	96,340	73,261	76,297	30,219	-	2,056	2,547
Operation of food services	-	1,030,535	1,133,653	1,149,358	1,191,543	1,180,463	1,274,525	1,352,871	1,407,658	1,304,931
Extracurricular activities	836,974	770,495	888,048	907,041	947,102	940,776	1,122,224	1,201,269	1,159,361	1,206,277
Capital outlay	279,393	589,840	357,360	650,693	2,675,045	1,265,914	655,843	820,729	611,143	2,787,577

(continued)



**Twinsburg City School District**

**Changes in Fund Balances, Governmental Funds (1)**

**Last Ten Fiscal Years**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Debt service:										
Principal retirement	793,238	1,427,403	1,906,000	2,525,000	3,213,496	2,975,575	2,968,507	3,399,993	2,380,804	3,101,765
Interest and fiscal charges	-	2,223,883	1,257,143	1,535,650	1,462,448	1,573,832	1,565,641	1,129,913	1,161,519	1,200,823
Issuance costs	2,213,939	-	413,907	-	-	-	-	-	-	-
<i>Total expenditures</i>	<u>33,343,311</u>	<u>39,017,305</u>	<u>39,467,830</u>	<u>39,722,475</u>	<u>45,240,935</u>	<u>44,802,082</u>	<u>45,427,598</u>	<u>48,076,646</u>	<u>48,681,948</u>	<u>52,029,660</u>
<i>Excess of revenues over (under) expenditures</i>	<u>2,416,809</u>	<u>1,712,715</u>	<u>50,448</u>	<u>4,669,250</u>	<u>6,678,617</u>	<u>3,331,015</u>	<u>3,379,520</u>	<u>9,238,217</u>	<u>(537,586)</u>	<u>(3,341,028)</u>
<b>Other financing sources (uses)</b>										
Sale of capital assets	9,900	-	-	-	-	-	-	-	-	-
Inception of capital lease	-	-	-	-	244,593	-	-	476,349	-	-
General obligation bonds issued	-	-	364,729	-	-	-	-	-	-	2,592,180
Proceeds of refunding bonds	6,733,542	-	27,809,925	-	-	-	-	-	-	-
Proceeds of notes	339,000	886,271	-	4,000,000	-	-	-	-	-	-
Premium on debt issuance	-	-	4,141,671	-	-	-	-	-	-	-
Discount on debt issuance	-	-	(25,024)	-	-	-	-	-	-	-
Payment to refunded bond escrow agent	(7,164,448)	-	(31,400,646)	-	-	-	-	-	-	-
Transfers in	7,418	-	29,294	6,124	2,600	800,000	1,007	-	-	2,008,130
Transfers out	(582,418)	-	(29,294)	(6,124)	(2,600)	(800,000)	(1,007)	-	-	(2,008,130)
<i>Total other financing sources (uses)</i>	<u>(657,006)</u>	<u>886,271</u>	<u>890,655</u>	<u>4,000,000</u>	<u>244,593</u>	<u>-</u>	<u>-</u>	<u>476,349</u>	<u>-</u>	<u>2,592,180</u>
<i>Net change in fund balances</i>	<u>\$ 1,759,803</u>	<u>\$ 2,598,986</u>	<u>\$ 941,103</u>	<u>\$ 8,669,250</u>	<u>\$ 6,923,210</u>	<u>\$ 3,331,015</u>	<u>\$ 3,379,520</u>	<u>\$ 9,714,566</u>	<u>\$ (537,586)</u>	<u>\$ (748,848)</u>
Debt service as a percentage of noncapital expenditures	9.1%	9.5%	9.1%	10.4%	11.0%	10.4%	10.1%	9.6%	7.4%	8.7%

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(1) Modified accrual basis of accounting.

Note: For 2002, Governmental Funds includes governmental fund types and expendable trust funds; for 2003 - 2011, Governmental Funds includes general, debt service, special revenue, capital projects and permanent funds.

## Twinsburg City School District

### Assessed and Estimated Actual Value of Taxable Property

#### Last Ten Collection Years

Collection Year	Real Property			Tangible Personal Property		Tangible Personal Property		Total			Weighted Average Tax Rate
	Assessed Value		Estimated Actual Value	Public Utility		General Business		Assessed Value	Estimated Actual Value	Ratio	
	Residential/ Agricultural	Commercial/ Industrial/PU		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value				
2002	\$ 397,998,420	\$ 179,515,110	\$ 1,650,038,657	\$ 14,926,790	\$ 16,962,261	\$ 204,899,609	\$ 819,598,436	\$ 797,339,929	\$ 2,486,599,355	32.07%	32.07%
2003	446,250,770	204,006,680	1,857,878,429	15,280,500	17,364,205	202,151,778	808,607,112	867,689,728	2,683,849,745	32.33%	32.33%
2004	456,766,720	198,619,190	1,872,531,171	15,165,980	17,234,068	190,605,189	762,420,756	861,157,079	2,652,185,996	32.47%	32.47%
2005	475,979,920	204,627,250	1,944,591,914	15,270,700	17,353,068	180,390,229	721,560,916	876,268,099	2,683,505,898	32.65%	32.65%
2006	530,347,920	215,240,090	2,130,251,457	17,352,370	19,718,602	140,072,213	747,051,803	903,012,593	2,897,021,862	31.17%	31.17%
2007	550,288,570	219,121,380	2,198,314,143	14,401,680	16,365,545	94,310,155	754,481,240	878,121,785	2,969,160,928	29.57%	29.51%
2008	563,154,630	222,756,950	2,245,461,657	11,546,480	13,121,000	46,565,793	74,505,269	844,023,853	2,333,087,926	36.18%	36.18%
2009	583,328,830	250,721,040	2,382,999,629	12,279,780	13,954,295	1,637,876	2,620,602	847,967,526	2,399,574,526	35.34%	35.34%
2010	587,973,030	248,945,910	2,391,196,971	12,965,370	14,733,375	800,870	1,281,392	850,685,180	2,407,211,738	35.34%	35.34%
2011	590,734,210	251,321,590	2,405,873,714	13,697,530	15,565,375	-	-	855,753,330	2,421,439,089	35.34%	35.34%

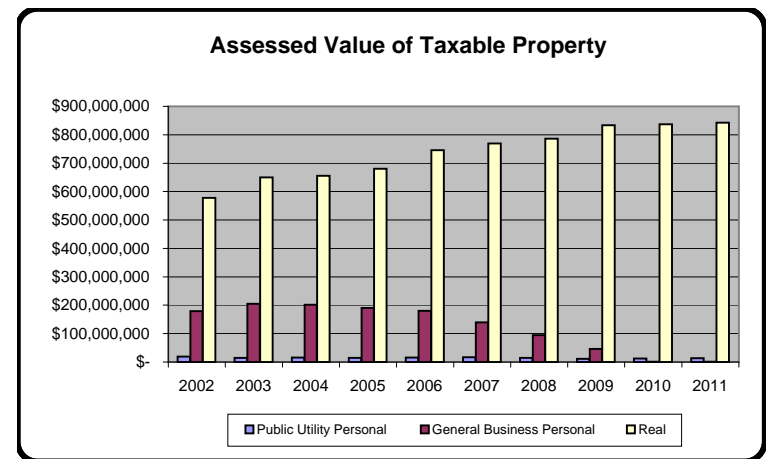
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Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value of real property including public utility real property is 35% of estimated true value. The assessed value of public utility personal property ranges from 25% of true value for railroad property to 88% for electric transmission and distribution property. General business tangible personal property was assessed in previous years at 25% for machinery and equipment. General business inventory tangible personal property tax was being phased out beginning in 2006. The listing percentage is 18.75% for 2006, 12.5% for 2007, 6.25% for 2008 and zero for 2009. Beginning in 2007, House Bill 66 switched telephone companies from being public utilities to general business taxpayers and began a four year phase out of the tangible personal property tax on local and inter-exchange telephone companies. No tangible personal property taxes were levied or collected in 2009 from general business taxpayers (except telephone companies whose last year to pay tangible personal property tax was in 2010).

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10%, the 2 1/2% and the homestead exemptions before being billed. Beginning in the 2006 collection year, the 10% rollback for commercial/industrial property has been eliminated.

Source: Summit County Fiscal Officer.



## Twinsburg City School District

### Property Tax Rates - Direct and Overlapping Governments Last Ten Collection Years

Collection Year		Direct Rate	Overlapping Rates					Total
		Twinsburg CSD	City, Township, or Village	Cuyahoga Valley JVSD	Twinsburg Library	County of Summit	Metro Parks	
2011	Macedonia City	60.45	8.90	2.00	2.00	12.70	1.46	87.51
	Twinsburg Twp	60.45	12.86	2.00	2.00	12.70	1.46	91.47
	Twinsburg City	60.45	1.70	2.00	2.00	12.70	-	78.85
	Reminderville Village	60.45	5.20	2.00	2.00	12.70	1.46	83.81
2010	Macedonia City	60.90	8.90	2.00	2.00	12.70	1.46	87.96
	Twinsburg Twp	60.90	12.86	2.00	2.00	12.70	1.46	91.92
	Twinsburg City	60.90	1.70	2.00	2.00	12.70	-	79.30
	Reminderville Village	60.90	5.20	2.00	2.00	12.70	1.46	84.26
2009	Macedonia City	61.29	8.90	2.00	2.00	12.70	1.46	88.35
	Twinsburg Twp	61.29	12.86	2.00	2.00	12.70	1.46	92.31
	Twinsburg City	61.29	1.95	2.00	2.00	12.70	-	79.94
	Reminderville Village	61.29	5.20	2.00	2.00	12.70	1.46	84.65
2008	Macedonia City	61.45	8.70	2.00	1.00	12.80	1.46	87.41
	Twinsburg Twp	61.45	12.86	2.00	1.00	12.80	1.46	91.57
	Twinsburg City	61.45	1.93	2.00	1.00	12.80	-	79.18
	Reminderville Village	61.45	5.20	2.00	1.00	12.80	1.46	83.91
2007	Macedonia City	58.02	8.70	2.00	1.00	13.11	1.46	84.29
	Twinsburg Twp	58.02	12.86	2.00	1.00	13.11	1.46	88.45
	Twinsburg City	58.02	1.53	2.00	1.00	13.11	-	75.66
	Reminderville Village	58.02	5.20	2.00	1.00	13.11	1.46	80.79
2006	Macedonia City	63.05	8.70	2.00	1.00	13.07	-	87.82
	Twinsburg Twp	63.05	12.86	2.00	1.00	13.07	-	91.98
	Twinsburg City	63.05	1.82	2.00	1.00	12.22	-	80.09
	Reminderville Village	63.05	5.20	2.00	1.00	13.07	-	84.32
2005	Macedonia City	63.33	8.70	2.00	1.00	12.22	0.85	88.10
	Twinsburg Twp	63.33	12.86	2.00	1.00	12.22	0.85	92.26
	Twinsburg City	63.33	1.82	2.00	1.00	12.22	-	80.37
	Reminderville Village	63.33	5.20	2.00	1.00	12.22	0.85	84.60
2004	Macedonia City	58.35	8.70	2.00	1.00	12.22	0.85	83.12
	Twinsburg Twp	58.35	12.86	2.00	1.00	12.22	0.85	87.28
	Twinsburg City	58.35	2.22	2.00	1.00	12.22	-	75.79
	Reminderville Village	58.35	5.20	2.00	1.00	12.22	0.85	79.62
2003	Macedonia City	58.02	8.70	2.00	1.00	12.22	0.85	82.79
	Twinsburg Twp	58.02	13.61	2.00	1.00	12.22	-	86.85
	Twinsburg City	58.02	1.81	2.00	1.00	12.22	-	75.05
	Reminderville Village	58.02	5.20	2.00	1.00	12.22	-	78.44
2002	Macedonia City	59.32	8.70	2.00	1.70	12.22	0.85	84.79
	Twinsburg Twp	59.32	13.61	2.00	1.70	12.22	-	88.85
	Twinsburg City	59.32	1.35	2.00	1.70	12.22	-	76.59
	Reminderville Village	59.32	5.20	2.00	1.70	12.22	-	80.44

Source: Summit County Fiscal Officer.

Note: Data is presented on a collection year basis (not fiscal year) because that is the manner in which the information is maintained by the County Fiscal Officer. Property tax rates are per \$1,000 of assessed valuation.

**Twinsburg City School District**  
**Property Tax Levies and Collections (1)**  
**Last Ten Collection Years**

<u>Collection Year (2)</u>	<u>Current Tax Levy</u>	<u>Current Tax Collections</u>	<u>Percent of Current Tax Collections to Current Tax Levy</u>	<u>Delinquent Tax Collections (2)</u>	<u>Total Tax Collections (3)</u>	<u>Percent of Total Tax Collections to Current Tax Levy</u>
2002	\$ 34,213,432	\$ 32,866,359	96.06	\$ 1,524,802	\$ 34,391,161	100.52
2003	34,320,816	32,832,242	95.66	1,257,675	34,089,917	99.33
2004	34,714,937	33,193,112	95.62	974,659	34,167,771	98.42
2005	39,597,587	38,230,175	96.55	1,572,222	39,802,397	100.52
2006	38,490,735	37,430,246	97.24	3,271,344	40,701,590	105.74
2007	31,617,656	30,557,630	96.65	1,179,985	31,737,615	100.38
2008	32,311,745	31,000,995	95.94	1,979,376	32,980,371	102.07
2009	30,637,701	29,295,694	95.62	8,656,793	37,952,487	123.88
2010	30,405,915	29,332,444	96.47	1,137,379	30,469,823	100.21
2011	30,262,067	28,710,672	94.87	1,140,964	29,851,636	98.64

**Source:** Summit County Fiscal Officer.

(1) Includes Homestead/Rollback taxes assessed locally, but distributed through the State and reported as Intergovernmental revenue.

(2) The County does not identify delinquent tax collections by tax year.

(3) Total tax collections includes penalty charges and interest on delinquent collections. These amounts cannot be separated because that is the manner in which the information is maintained by the County Fiscal Officer.

**Twinsburg City School District**

**Principal Taxpayers**

**Real Estate Tax**

**2010 and 2001 (1)**

Name of Taxpayer	Assessed Value	2010	
		Rank	Percent of Real Property Assessed Value
Chrysler Corporation	\$ 11,685,220	1	1.39%
Deer Run Apartments Limited	8,014,420	2	0.95%
Twinsburg Residential Associates	6,881,900	3	0.82%
GV Rental Properties LLC	3,852,640	4	0.46%
Twinsburg Equities Group LLC	3,674,140	5	0.44%
Twinsville Associates	3,662,610	6	0.43%
Pepsi Cola General Bottlers of Ohio, Inc.	3,573,570	7	0.42%
Aveni-Twinsburg I LTD	3,426,160	8	0.41%
Coca Cola Bottling Company	3,247,820	9	0.39%
USF Propco I LLC	3,208,640	10	0.38%
Totals	<u>\$ 51,227,120</u>		<u>6.08%</u>
Total assessed valuation	<u>\$ 842,055,800</u>		

Name of Taxpayer	Assessed Value	2001	
		Rank	Percent of Real Property Assessed Value
Chrysler Corporation	\$ 11,377,870	1	2.06%
Deer Run Apartments Limited	10,012,990	2	1.81%
Twinsville Associates	3,340,430	3	0.60%
Pebble Creek Apartments LLC	3,024,070	4	0.55%
General Electric Co	2,641,850	5	0.48%
Pepsi Cola General Bottlers of Ohio, Inc.	2,411,970	6	0.44%
Mid-Continent Telephone Co.	2,211,840	7	0.40%
Concorde Mill, Inc	2,053,910	8	0.37%
Whitewood Realty Investors	1,727,320	9	0.31%
Concolo, Wm B.	1,558,980	10	0.28%
Totals	<u>\$ 40,361,230</u>		<u>7.29%</u>
Total assessed valuation	<u>\$ 553,640,790</u>		

**Source:** Summit County Fiscal Officer.

(1) The amounts presented represent the assessed values upon which 2010 and 2001 collections were based.

**Twinsburg City School District**

**Principal Taxpayers**

**Public Utilities Tax**

**2010 and 2001 (1)**

<u>Name of Taxpayer</u>	<u>Assessed Value</u>	<u>2010</u>	
		<u>Rank</u>	<u>Percent of Public Utility Assessed Value</u>
Ohio Edison	\$ 9,938,780	1	72.56%
East Ohio Gas	1,351,860	2	9.87%
American Transmission	1,281,640	3	9.36%
Cleveland Electric Illuminating	393,090	4	2.87%
<b>Totals</b>	<b>\$ 12,965,370</b>		<b>99.47%</b>
<b>Total assessed valuation</b>	<b>\$ 13,697,530</b>		

<u>Name of Taxpayer</u>	<u>Assessed Value</u>	<u>2001</u>	
		<u>Rank</u>	<u>Percent of Public Utility Assessed Value</u>
Ohio Edison	\$ 10,753,140	1	56.89%
Western Reserve Telephone	3,881,840	2	20.54%
East Ohio Gas	3,327,180	3	17.60%
CEI	431,800	4	2.28%
Norfolk Southern	186,710	5	0.99%
<b>Totals</b>	<b>\$ 18,580,670</b>		<b>98.30%</b>
<b>Total assessed valuation</b>	<b>\$ 18,901,470</b>		

**Source:** Summit County Fiscal Officer.

(1) The amounts presented represent the assessed values upon which 2010 and 2001 collections were based.

***Twinsburg City School District***

**Ratio of Outstanding Debt By Type**

**Last Ten Fiscal Years**

Fiscal Year	Governmental Activities			Total Primary Government	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Notes Payable	Capital Leases			
2002	\$ 35,764,978	339,000	\$ 2,403	\$ 36,106,381	6.43%	\$ 1,175
2003	34,339,978	1,225,271	-	35,565,249	6.41%	1,157.35
2004	36,655,125	1,189,000	-	37,844,125	6.41%	1,231.50
2005	34,344,324	5,124,000	-	39,468,324	6.20%	1,284.36
2006	32,510,312	4,057,000	218,097	36,785,409	5.40%	1,197.05
2007	31,099,005	2,988,000	172,653	34,259,658	4.70%	1,114.86
2008	29,722,159	1,916,000	124,993	31,763,152	4.03%	1,033.62
2009	27,833,985	841,000	476,349	29,151,334	3.76%	948.63
2010	25,715,097	763,000	403,545	26,881,642	3.64%	874.77
2011	25,908,974	-	324,780	26,233,754	n/a	1,086.87

**Source:** School District Financial Records.

**Twinsburg City School District**  
**Ratio of Debt to Assessed Value and Debt per Capita**  
**Last Ten Fiscal Years**

General Bonded Debt

Fiscal Year	Population (1)		Estimated Actual Value of Taxable Property (2)	General Bonded Debt Outstanding	Resources Available to Pay Principal	Net General Bonded Debt	Ratio of Net Bonded Debt to Estimated Actual Value	Net Bonded Debt per Capita
2002	30,730	a	\$ 2,486,599,355	\$ 35,764,978	\$ 1,152,139	\$ 34,612,839	1.39%	\$ 1,126.35
2003	30,730	a	2,683,849,745	34,339,978	1,006,843	33,333,135	1.24%	1,084.71
2004	30,730	a	2,652,185,996	36,655,125	1,638,808	35,016,317	1.32%	1,139.48
2005	30,730	a	2,683,505,898	34,344,324	1,531,064	32,813,260	1.22%	1,067.79
2006	30,730	a	2,897,021,862	32,510,312	2,139,079	30,371,233	1.05%	988.33
2007	30,730	a	2,969,160,928	31,099,005	2,095,350	29,003,655	0.98%	943.82
2008	30,730	a	2,333,087,926	29,722,159	1,946,772	27,775,387	1.19%	903.85
2009	30,730	a	2,399,574,526	27,833,985	1,812,530	26,021,455	1.08%	846.78
2010	30,730	a	2,407,211,738	25,715,097	1,555,580	24,159,517	1.00%	786.19
2011	24,137	b	2,421,439,089	25,908,974	2,308,469	23,600,505	0.97%	977.77

**Sources:** (1) U.S. Bureau of Census, Census of Population.

(a) 2000 Federal Census

(b) 2010 Federal Census

(2) Summit County Fiscal Officer



**Twinsburg City School District**  
**Computation of Direct and Overlapping Bonded Debt**  
**June 30, 2011**

Jurisdiction	Net General Tax Supported Debt (1)	Percent Overlapping	Amount Applicable Twinsburg City School District
Direct:			
Twinsburg City School District	\$ 25,908,974	100.00%	\$ 25,908,974
Overlapping:			
City of Twinsburg	10,670,000	100.00%	10,670,000
Twinsburg Township	-	100.00%	-
City of Macedonia	4,058,497	1.39%	56,413
Reminderville Village	1,087,600	90.16%	980,580
Twinsburg Library	-	100.00%	-
Metro Transit	395,000	6.82%	26,939
Cuyahoga Valley JVSD (2)	-	13.85%	-
Muskingum Watershed Conservancy District	-	2.20%	-
Summit Metro Park District	-	1.90%	-
Summit County	55,840,000	6.82%	3,808,288
Total overlapping:	72,051,097		15,542,220
Total direct and overlapping debt:	\$ 97,960,071		\$ 41,451,194

**Sources:** Ohio Municipal Advisory Council.

(1) All debt reported as of December 31, 2010, except for Twinsburg City School District which is reported as of June 30, 2011.

(2) Cuyahoga Valley JVSD; Summit County Valuation ONLY.

**Twinsburg City School District**  
**Computation of Legal Debt Margin**  
**Last Ten Fiscal Years**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
Tax Valuation	<u>\$ 797,339,929</u>	<u>\$ 867,689,728</u>	<u>\$ 861,157,079</u>	<u>\$ 876,268,099</u>	<u>\$ 745,588,010</u>
Debt Limit - 9% of Taxable Valuation (1)	<u>71,760,594</u>	<u>78,092,076</u>	<u>77,504,137</u>	<u>78,864,129</u>	<u>67,102,921</u>
Amount of Debt Applicable to Debt Limit					
General Obligation Bonds	35,764,978	34,339,978	36,655,125	34,344,324	32,510,312
Various Purpose Notes	339,000	1,225,271	1,189,000	5,124,000	4,057,000
Less Amount Available in Debt Service	<u>(1,152,139)</u>	<u>(1,006,843)</u>	<u>(1,638,808)</u>	<u>(1,531,064)</u>	<u>(2,139,079)</u>
Amount of Debt Subject to Limit	<u>34,951,839</u>	<u>34,558,406</u>	<u>36,205,317</u>	<u>37,937,260</u>	<u>34,428,233</u>
Legal Debt Margin	<u>\$ 36,808,755</u>	<u>\$ 43,533,670</u>	<u>\$ 41,298,820</u>	<u>\$ 40,926,869</u>	<u>\$ 32,674,688</u>
Legal Debt Margin as a Percentage of the Debt Limit	51.29%	55.75%	53.29%	51.90%	48.69%
Unvoted Debt Limit - .10% of Taxable Valuation (1)	\$ 797,340	\$ 867,690	\$ 861,157	\$ 876,268	\$ 745,588
Amount of Debt Subject to Limit	-	-	-	-	-
Unvoted Legal Debt Margin	<u>\$ 797,340</u>	<u>\$ 867,690</u>	<u>\$ 861,157</u>	<u>\$ 876,268</u>	<u>\$ 745,588</u>
Unvoted Legal Debt Margin as a Percentage of the Unvoted Debt Limit	100.00%	100.00%	100.00%	100.00%	100.00%

**Source:** School District Financial Records.

(1) Ohio Bond Law sets a limit of 9% for overall debt and 1/10 of 1% for unvoted debt.

(2) Beginning in fiscal year 2006, HB530 changed the assessed valuation utilized in the legal debt margin calculation to exclude tangible personal property as well as railroad and telephone tangible property.

<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<u>\$ 769,409,950</u>	<u>\$ 785,911,580</u>	<u>\$ 834,049,870</u>	<u>\$ 836,918,940</u>	<u>\$ 842,055,800</u>
<u>69,246,896</u>	<u>70,732,042</u>	<u>75,064,488</u>	<u>75,322,705</u>	<u>75,785,022</u>
31,099,005	29,722,159	27,833,985	25,715,097	25,908,974
2,988,000	1,916,000	841,000	763,000	-
<u>(2,095,350)</u>	<u>(1,946,772)</u>	<u>(1,812,530)</u>	<u>(1,555,580)</u>	<u>(2,308,469)</u>
<u>31,991,655</u>	<u>29,691,387</u>	<u>26,862,455</u>	<u>24,922,517</u>	<u>23,600,505</u>
<u>\$ 37,255,241</u>	<u>\$ 41,040,655</u>	<u>\$ 48,202,033</u>	<u>\$ 50,400,188</u>	<u>\$ 52,184,517</u>
53.80%	58.02%	64.21%	66.91%	68.86%
\$ 769,410	\$ 785,912	\$ 834,050	\$ 836,919	\$ 842,056
-	-	-	-	-
<u>\$ 769,410</u>	<u>\$ 785,912</u>	<u>\$ 834,050</u>	<u>\$ 836,919</u>	<u>\$ 842,056</u>
100.00%	100.00%	100.00%	100.00%	100.00%

**Twinsburg City School District**

**Demographic and Economic Statistics**

**Last Ten Years**

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	<u>Per Capita Personal Income</u>	<u>Unemployment Rate (3)</u>
2002	30,730	\$ 555,172,932	\$ 18,066	5.5%
2003	30,730	590,186,763	19,206	5.7%
2004	30,730	636,083,035	20,699	6.1%
2005	30,730	680,701,468	22,151	5.8%
2006	30,730	729,357,509	23,734	4.9%
2007	30,730	788,881,701	25,671	5.3%
2008	30,730	775,594,752	25,239	6.2%
2009	30,730	738,285,667	24,025	10.5%
2010	30,730	n/a	n/a	10.4%
2011	24,137	n/a	n/a	8.9%

**Sources:** (1) U.S. Bureau of Census, Census of Population.

(2) Ohio Department of Taxation.

(3) U.S. Department of Labor.

**Twinsburg City School District**

**Principal Employers**

**Current Year and Nine Years Ago**

Employer	Nature of Business	2011			2002		
		Number of Employees	Rank	Percentage of Total Employment	Number of Employees	Rank	Percentage of Total Employment
Edgepark Surgical/RGH Enterprises	Medical Supplies	750	1	19.21%	-		0.00%
Rockwell International/Allen Bradley	Programmable controls	536	2	13.73%	300	4	5.27%
Pepsi-Cola Bottlers	Soft drink bottling	521	3	13.35%	300	5	5.27%
The School District	Education	512	4	13.11%	405	3	7.12%
CellCo Partnership (Verizon)	Communications provider	364	5	9.32%	-		0.00%
GE Engery	Power Industry	328	6	8.40%	-		0.00%
Windstream	Communications provider	274	7	7.02%	-		0.00%
Twinsburg City	Government	226	8	5.79%	-		0.00%
Hitachi Medical	Medical supplies	219	9	5.61%	216	8	3.80%
Fasteners for Retail	Retail	174	10	4.46%	-		0.00%
Daimler Chrysler Corp	Automotive stamping	-		0.00%	2,800	1	49.20%
Mid-America Packaging	Multi-wall paper packaging	-		0.00%	300	6	5.27%
Cole Vision Corp	Optical products	-		0.00%	670	2	11.77%
Quality Synthetic Rubber Co.	Custom-molded components	-		0.00%	300	7	3.36%
ITW Autosleeve	Plastic containers	-		0.00%	200	9	3.36%
Forest Group	Specialty printing/applied technology	-		0.00%	200	10	3.36%
<b>Total</b>		<u>3,904</u>		<u>100.00%</u>	<u>5,691</u>		<u>100.00%</u>

**Source:** 2007 Harris Ohio Industrial Directory.

The City of Twinsburg's Comprehensive Plan.

**Twinsburg City School District**  
**School District Employees by Function/Program**  
**Last Eight Fiscal Years**

<u>Function/Program</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Regular instruction								
Elementary classroom teachers	109	110	117	112	110	110	110	106
Intermediate classroom teachers	37	37	36	35	35	36	36	36
High school classroom teachers	55	55	55	60	62	64	67	62
Special instruction								
Multi handicapped teachers	6	7	12	23	21	21	20	18
Severe behavior handicapped teachers	5	5	5	5	5	5	5	5
Developmentally handicapped teachers	4	4	4	4	4	4	4	4
Specific learning disabled teachers	16	16	14	13	14	12	10	9
Other	4	5	6	3	4	4	5	5
Vocational instruction								
High school classroom teachers	3	3	3	3	3	2	2	2
Pupil support services								
Guidance counselors	10	12	11	11	10	9	9	8
Librarians	6	6	6	6	6	7	7	6
Psychologists	4	4	4	4	5	5	5	5
Speech and language pathologists	5	5	5	4	4	4	5	4
Aides	1	1	2	2	2	35	40	40
Computer	5	5	5	0	0	0	0	0
Other	50	52	63	52	58	26	24	43
Administrators								
Elementary	2	2	2	2	2	3	2	2
Intermediate	3	3	3	3	3	3	3	3
Middle School	2	2	2	2	2	2	2	2
High school	3	3	3	3	4	4	5	5
Operation of plant								
Custodians & Maintenance	35	36	38	36	36	37	38	34
Security	2	2	3	3	2	2	2	1
Pupil transportation								
Bus drivers	38	37	39	40	45	46	46	48
Bus aides	2	3	3	3	3	5	5	5
Maintenance	2	2	3	2	2	3	3	3
Food service program								
Director	1	1	1	1	1	1	1	1
Cooks	30	32	33	34	35	35	33	33
Totals:	<u>440</u>	<u>450</u>	<u>478</u>	<u>466</u>	<u>478</u>	<u>485</u>	<u>489</u>	<u>490</u>

**Method:** Using 1.0 for each full-time employee and 0.50 for each part-time and seasonal employee. The count is performed on September 1 of each year.

Information prior to 2004 is not available.

**Source:** School District records.

***Twinsburg City School District***

**Operating Statistics**

**Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Expenses</u>	<u>Enrollment</u>	<u>Cost Per Pupil</u>	<u>Percentage Change</u>	<u>Teaching Staff</u>	<u>Pupil/Teacher Ratio</u>	<u>Percentage of students receiving free or reduced lunches</u>
2002	n/a	3,754	n/a	n/a	230.0	16.3	10.59%
2003	\$ 37,968,392	3,807	\$9,973	n/a	232.7	16.4	11.86%
2004	\$ 42,000,077	3,953	\$10,625	6.53%	226.5	17.5	12.03%
2005	\$ 39,580,531	3,872	\$10,222	-3.79%	226.5	17.1	12.76%
2006	\$ 41,777,153	4,073	\$10,257	0.34%	225.4	18.1	13.55%
2007	\$ 43,242,939	4,181	\$10,343	0.83%	225.8	18.5	12.84%
2008	\$ 44,726,178	4,263	\$10,492	1.44%	234.0	18.2	13.02%
2009	\$ 46,505,852	4,237	\$10,976	4.62%	238.5	17.8	14.55%
2010	\$ 48,251,017	4,221	\$11,431	4.15%	242.5	17.4	16.23%
2011	\$ 48,559,963	4,233	\$11,472	0.35%	239.2	17.7	18.69%

**Source:** School District Records, Ohio Department of Education.

# Twinsburg City School I

## Building Statistics

### Last Ten Fiscal Years

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b>Wilcox Primary</b>										
Constructed in 1960										
Total building square footage	85,350	85,350	85,350	85,350	85,350	85,350	85,350	85,350	85,350	85,350
Enrollment grades Pre K-1	595	564	567	594	628	641	641	639	631	626
Student capacity	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075
Regular instruction classrooms	43	43	43	43	43	43	43	43	43	43
Regular instruction teachers	27	27	27	28	28	28	30	31	31	30
Special instruction classrooms	5	5	5	5	5	5	5	5	5	4
Special instruction teachers	5	5	5	5	5	4	5	5	5	4
<b>Bissell Elementary</b>										
Constructed in 1963										
Total building square footage	73,684	73,684	73,684	73,684	73,684	73,684	73,684	73,684	73,684	73,684
Enrollment grades 2-3	603	598	611	623	581	612	612	662	656	607
Student capacity	975	975	975	975	975	975	975	975	975	975
Regular instruction classrooms	34	34	34	34	34	34	34	34	34	34
Regular instruction teachers	25	28	28	30	31	30	32	32	32	30
Special instruction classrooms	6	6	6	7	7	7	7	7	7	6
Special instruction teachers	6	6	6	7	7	7	7	7	7	6
<b>Dodge Intermediate School</b>										
Constructed in 1969										
Total building square footage	119,410	119,410	119,410	119,410	119,410	119,410	119,410	119,410	119,410	119,410
Enrollment grades 4-6	940	939	951	943	982	977	977	962	954	987
Student capacity	1,045	1,045	1,045	1,045	1,045	1,045	1,045	1,045	1,045	1,045
Regular instruction classrooms	41	41	41	41	41	41	41	41	41	42
Regular instruction teachers	46	47	47	49	47	46	46	47	47	46
Special instruction classrooms	8	8	8	9	9	9	9	9	9	9
Special instruction teachers	8	8	8	9	9	9	9	9	9	9
<b>RB Chamberlin Middle School</b>										
Constructed in 1958										
Total building square footage	128,994	128,994	128,994	128,994	128,994	128,994	128,994	128,994	128,994	128,994
Enrollment grades 7-8	573	603	636	672	667	650	650	686	695	654
Student capacity	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032	1,032
Regular instruction classrooms	55	55	55	55	55	55	55	55	55	55
Regular instruction teachers	33	33	34	34	33	32	35	36	36	36
Special instruction classrooms	9	9	9	9	9	9	9	9	9	8
Special instruction teachers	9	9	9	9	9	7	8	8	8	8
<b>Twinsburg High School</b>										
Constructed in 1999										
Total building square footage	286,719	286,719	286,719	286,719	286,719	286,719	286,719	286,719	286,719	286,719
Enrollment grades 9-12	1,057	1,103	1,119	1,208	1,187	1,305	1,305	1,366	1,358	1,359
Student capacity	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717	1,717
Regular instruction classrooms	52	52	52	52	64	64	64	64	64	64
Regular instruction teachers	51	51	51	52	56	55	62	62	62	64
Special instruction classrooms	6	7	7	8	8	8	8	8	8	8
Special instruction teachers	6	7	7	8	8	8	8	8	8	8

Source: School District Records.



***Twinsburg City School District***

**Teachers' Salaries**

**Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Twinsburg City School District Average Salary</u>	<u>Statewide Average Salary</u>
2002	\$ 45,699	\$ 43,755
2003	49,291	45,645
2004	50,868	47,659
2005	52,394	49,438
2006	55,576	50,772
2007	57,694	53,536
2008	59,562	53,410
2009	61,962	54,656
2010	64,170	55,958
2011	65,612	56,715

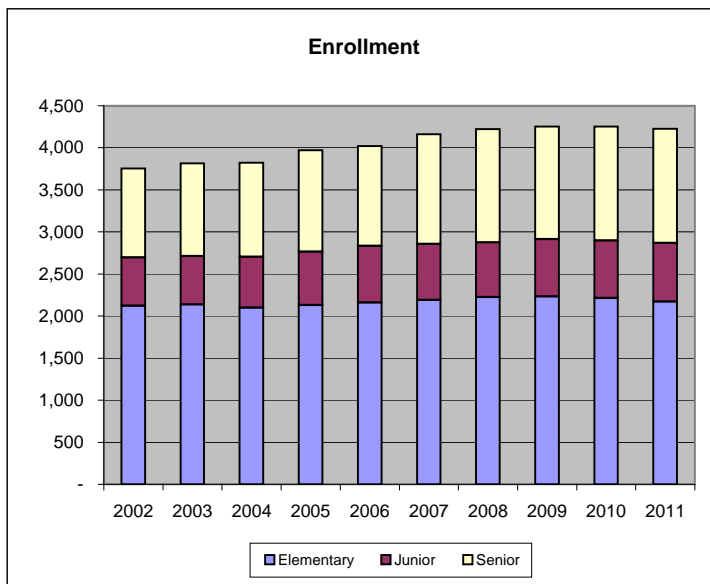
**Source:** Ohio Department of Education.

**Twinsburg City School District**

**Enrollment Statistics**

**Last Ten Fiscal Years**

Fiscal Year	Elementary Schools	Junior High School	Senior High School	Total
2002	2,138	573	1,057	3,768
2003	2,101	603	1,103	3,807
2004	2,129	636	1,119	3,884
2005	2,160	672	1,208	4,040
2006	2,191	667	1,187	4,045
2007	2,226	650	1,305	4,181
2008	2,233	682	1,348	4,263
2009	2,214	685	1,338	4,237
2010	2,173	695	1,353	4,221
2011	2,220	654	1,359	4,233



Source: Ohio Department of Education.

***Twinsburg City School District***  
**Average Number of Students per Teacher**  
**Last Ten Fiscal Years**

Fiscal Year	Twinsburg City School District Average	State Average
2002	18.5	16.9
2003	18.6	16.5
2004	19.5	18.5
2005	20.2	18.5
2006	21.4	18.6
2007	21.7	19.6
2008	21.4	18.6
2009	21.5	n/a
2010	21.4	n/a
2011	n/a	n/a

**Source:** Ohio Department of Education.

n/a - information is not available at this time.

***Twinsburg City School District***

**Attendance and Graduation Rates**

**Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Twinsburg City School District Attendance Rate</u>	<u>State Average</u>	<u>Twinsburg City School District Graduation Rate</u>	<u>State Average</u>
2002	95.7%	94.3%	93.1%	82.7%
2003	95.8%	94.5%	95.5%	84.3%
2004	96.1%	94.5%	95.9%	85.9%
2005	95.8%	94.3%	95.7%	86.2%
2006	95.8%	94.1%	90.1%	86.1%
2007	96.2%	94.1%	91.5%	86.9%
2008	96.0%	94.2%	99.4%	84.6%
2009	96.4%	94.3%	99.6%	83.0%
2010	96.3%	94.3%	98.6%	84.3%
2011	96.4%	93.0%	n/a	90.0%

**Source:** Ohio Department of Education Local Report Cards.

n/a - information is not available at this time.



# Dave Yost • Auditor of State

**TWINSBURG CITY SCHOOL DISTRICT**

**SUMMIT COUNTY**

**CLERK'S CERTIFICATION**

**This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.**

*Susan Babbitt*

**CLERK OF THE BUREAU**

**CERTIFIED  
MARCH 27, 2012**