



**Auditor of State
Betty Montgomery**

**NORWOOD CITY SCHOOL DISTRICT
HAMILTON COUNTY**

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**NORWOOD CITY SCHOOL DISTRICT
HAMILTON COUNTY**

**SCHEDULE OF FEDERAL AWARDS EXPENDITURES
FISCAL YEAR ENDED JUNE 30, 2003**

Federal Grantor/ Pass Through Grantor Program Title	Pass Through Entity Number	Federal CFDA Number	Receipts	Non-Cash Receipts	Disbursements	Non-Cash Disbursements
U.S. DEPARTMENT OF AGRICULTURE						
<i>Passed Through Ohio Department of Education:</i>						
Child Nutrition Cluster						
School Breakfast Program	05-PU	10.553	\$61,335	\$0	\$61,335	\$0
Summer Food Service Program for Children	23-PU & 24-PU	10.559	101,572	0	101,572	0
Food Commodity Distribution	nn-n1	10.550	0	65,134	0	62,671
National School Lunch Program	LL-P1 & LL-P4	10.555	396,044	0	396,044	0
Total Child Nutrition Cluster			<u>558,951</u>	<u>65,134</u>	<u>558,951</u>	<u>62,671</u>
Total U.S. Department of Agriculture			<u>558,951</u>	<u>65,134</u>	<u>558,951</u>	<u>62,671</u>
U.S. DEPARTMENT OF EDUCATION						
<i>Direct grant:</i>						
21st Century Community Learning Centers	nn-n1	84.287	643,198	0	703,080	0
<i>Passed Through Ohio Department of Education:</i>						
Special Education Cluster:						
Special Education Grants to States (Title VI-B)	6B-SF	84.027	310,840	0	268,419	0
Special Education - Preschool Grant	PG-S1 & PG-SC	84.173	11,096	0	12,106	0
Total Special Education Cluster			<u>321,936</u>	<u>0</u>	<u>280,525</u>	<u>0</u>
Adult Education - State Grant Program	AB-S1	84.002	54,187	0	56,073	0
Grants to Local Educational Agencies (Title I)	C1-S1	84.010	480,912	0	543,727	0
Carl Perkins	nn-n1	84.049	5,238	0	4,364	0
Safe and Drug Free Schools	DR-S1	84.186	22,123	0	24,039	0
Even Start: State Educational Agencies	EV-S3 & EV-S4	84.213	160,726	0	139,975	0
Eisenhower Professional Development State Grants	MS-S1	84.281	1,922	0	1,373	0
Title VI -- Innovative Education Program Strategies	C2-S1	84.298	20,858	0	20,615	0
Technology Literacy Challenge Fund Grants (Title II-D)	TJ-S1	84.318	11,799	0	3,078	0
Class Size Reduction (Title 6-R)	CR-S1	84.340	13,430	0	20,774	0
IDEA	AT-S1	84.352	1,694	0	4,419	0
English Language Acquisition Grants	T3-S1	84.365	18,000	0	18,000	0
Improving Teacher Quality	TR-S1	84.367	142,474	0	139,589	0
Total U.S. Department of Education			<u>1,898,497</u>	<u>0</u>	<u>1,959,631</u>	<u>0</u>
U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES						
<i>Passed Through Ohio Department of Jobs & Family Services</i>						
Medical Assistance Payments -- Title XIX (Community Alternative Funding System)	nn-n1	93.778	78,640	0	78,640	0
Total U.S. Department of Health & Human Services			<u>78,640</u>	<u>0</u>	<u>78,640</u>	<u>0</u>
Totals			<u>\$2,536,088</u>	<u>\$65,134</u>	<u>\$2,597,222</u>	<u>\$62,671</u>

The accompanying notes to this schedule are an integral part of this schedule.

**NORWOOD CITY SCHOOL DISTRICT
HAMILTON COUNTY**

**NOTES TO SCHEDULE OF FEDERAL AWARDS EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 2003**

NOTE A – SIGNIFICANT ACCOUNTING POLICIES

The accompanying Schedule of Federal Awards Expenditures (the schedule) summarizes activity of the District's federal award programs. The schedule has been prepared on the cash basis of accounting.

NOTE B – CHILD NUTRITION CLUSTER

Program regulations do not require the District to maintain separate inventory records for purchased food and food received from the U.S. Department of Agriculture. This non-monetary assistance (expenditures) is reported in the Schedule at the fair market value of the commodities received.

Cash receipts for the U.S. Department of Agriculture are commingled with State grants. It is assumed the federal monies are expended first.



Auditor of State Betty Montgomery

INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL REQUIRED BY GOVERNMENT AUDITING STANDARDS

Norwood City School District
Hamilton County
2132 Williams Avenue
Norwood, Ohio 45212

To the Board of Education:

We have audited the accompanying financial statements of Norwood City School District, Hamilton County, Ohio (the District), as of and for the year ended June 30, 2003, and have issued our report thereon dated November 7, 2003. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. However, we noted certain immaterial instances of noncompliance that we have reported to management of the District in a separate letter dated November 7, 2003.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving the internal control over financial reporting that do not require inclusion in this report, that we have reported to the management of the District in a separate letter dated November 7, 2003.

Norwood City School District
Hamilton County
Independent Accountants' Report on Compliance and on
Internal Control Required by *Government Auditing Standards*
Page 2

This report is intended for the information and use of the audit committee, management, the Board of Education, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Betty Montgomery". The signature is written in a cursive, flowing style.

Betty Montgomery
Auditor of State

November 7, 2003



Auditor of State Betty Montgomery

INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO MAJOR FEDERAL PROGRAMS AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Norwood City School District
Hamilton County
2132 Williams Avenue
Norwood, Ohio 45212

To the Board of Education:

Compliance

We have audited the compliance of Norwood City School District, Hamilton County, Ohio (the District), with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133, Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2003. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance occurred with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2003.

Internal Control Over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the District's internal control over compliance with requirements that could have a direct and material effect on a major federal program. In order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

Schedule of Federal Awards Expenditures

We have audited the basic financial statements of the District as of and for the year ended June 30, 2003, and have issued our report thereon dated November 7, 2003. Our audit was performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedule of federal awards expenditures is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general purpose financial statements taken as a whole.

This report is intended for the information and use of the audit committee, management, the Board of Education, federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.



Betty Montgomery
Auditor of State

November 7, 2003

**NORWOOD CITY SCHOOL DISTRICT
HAMILTON COUNTY**

**SCHEDULE OF FINDINGS
OMB CIRCULAR A -133 § .505
JUNE 30, 2003**

1. SUMMARY OF AUDITOR'S RESULTS

<i>(d)(1)(i)</i>	<i>Type of Financial Statement Opinion</i>	Unqualified
<i>(d)(1)(ii)</i>	<i>Were there any material control weakness conditions reported at the financial statement level (GAGAS)?</i>	No
<i>(d)(1)(ii)</i>	<i>Were there any other reportable control weakness conditions reported at the financial statement level (GAGAS)?</i>	No
<i>(d)(1)(iii)</i>	<i>Was there any reported material non-compliance at the financial statement level (GAGAS)?</i>	No
<i>(d)(1)(iv)</i>	<i>Were there any material internal control weakness conditions reported for major federal programs?</i>	No
<i>(d)(1)(iv)</i>	<i>Were there any other reportable internal control weakness conditions reported for major federal programs?</i>	No
<i>(d)(1)(v)</i>	<i>Type of Major Programs' Compliance Opinion</i>	Unqualified
<i>(d)(1)(vi)</i>	<i>Are there any reportable findings under § .510?</i>	No
<i>(d)(1)(vii)</i>	<i>Major Programs (list):</i>	CFDA #84.010 Title I CFDA #10.550, 10.553, 10.555, 10.556, 10.559 Child Nutrition Cluster
<i>(d)(1)(viii)</i>	<i>Dollar Threshold: Type A\B Programs</i>	Type A: > \$300,000 Type B: All other programs
<i>(d)(1)(ix)</i>	<i>Low Risk Auditee?</i>	Yes

**2. FINDINGS RELATED TO THE FINANCIAL STATEMENTS
REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS**

None.

3. FINDINGS FOR FEDERAL AWARDS

None.

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**NORWOOD CITY SCHOOL DISTRICT
NORWOOD, OHIO**

Good to Great!

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2003**

Prepared by:
Treasurer's Office

Cary L. Furniss, Treasurer

**NORWOOD CITY SCHOOL DISTRICT, OHIO
 COMPREHENSIVE ANNUAL FINANCIAL REPORT
 For the Fiscal Year Ended June 30, 2003**

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**NORWOOD CITY SCHOOL DISTRICT, OHIO
 COMPREHENSIVE ANNUAL FINANCIAL REPORT
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 COMPREHENSIVE ANNUAL FINANCIAL REPORT
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Norwood City School District
2132 Williams Avenue
Norwood, Ohio 45212
Office of the Treasurer

November 7, 2003

TO THE CITIZENS AND BOARD OF EDUCATION OF THE NORWOOD CITY SCHOOL DISTRICT:

I am pleased to present the Comprehensive Annual Financial Report (CAFR) of the Norwood City School District (District) for the fiscal year ended June 30, 2003. This report was prepared by the Treasurer's office, and contains financial statements, supplemental statements and statistical information to provide complete and full disclosure of all material financial aspects of the District for the 2002-2003 fiscal year. Responsibility for the accuracy, completeness, and fairness of the report rests with the District. To the best of our knowledge and belief, this report and the enclosed data are accurate in all material aspects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included. This report was prepared in conformance with generally accepted accounting principles as set forth by the Governmental Accounting Standards Board (GASB) and represents the District's continuing commitment to provide accurate financial information to the Board and the citizens of the Norwood City School District.

This report has been divided into three sections:

The Introductory Section includes this transmittal letter, a list of principal officials, the District organization chart, a list of consultants and advisors, and a map of the State of Ohio.

The Financial Section includes the unqualified opinion of our independent auditors, the Ohio Auditor of State, management's discussion and analysis, basic financial statements, notes to the basic financial statements, and the combining statements for nonmajor funds and other schedules that provide detailed information relative to the basic financial statements.

The Statistical Section includes selective financial, economic and demographic information, generally presented on a multi-year basis for comparative purposes.

This report includes all funds of the District. The District provides a full range of traditional and non-traditional educational programs, services and facilities. These include elementary and secondary curriculum offerings at the general and college preparatory levels; a broad range of co-curricular and extra curricular activities; special education programs and facilities and community recreation facilities.

In addition to these general activities, the District acts as the fiscal agent for state funds distributed to non-public chartered schools located within the District boundaries. The District serves Holy Trinity in this category. While these organizations are similar in operations and services provided, they are distinct and separate entities. These State subsidies are therefore presented as special revenue funds within this report.

ORGANIZATION OF THE DISTRICT

The Board of Education of the Norwood City School District is a five-member body politic and corporate, as defined by Section 3313.02, Ohio Revised Code. The Board serves as the taxing authority, contracting body, policy maker, and ensures that all other general laws of the State of Ohio are followed in the expenditure of the District's tax dollars, and approves the annual appropriation resolution.

The current Board members, their terms and years on the Board as of June 30, 2003, are:

<u>Board Member</u>	<u>Current Term</u>	<u>Total Years</u>
Ms. Susan Geselbracht	Jan. 2002 - Dec. 2005	6
Mr. Rick Thomas-Harmon	Jan. 2002 - Dec. 2005	4
Ms. Carolyn Atwood	Jan. 2002 - Dec. 2005	2
Ms. Debora Gay	Jan. 2000 - Dec. 2003	3-1/2
Mr. Rick Guy	Jan. 2000 - Dec. 2003	3-1/2

The Superintendent is the chief executive officer of the District and is responsible directly to the Board for all operations of the District. Mr. Steve L. Collier was appointed Superintendent effective August 1, 2003 and his current contract expires July 31, 2007.

The Treasurer is the chief financial officer of the District and is directly responsible to the Board for all financial operations, investments, custody of all District funds and assets, and serves as Secretary to the Board. Mr. Cary L. Furniss was initially appointed Treasurer effective January 11, 2001, and his current contract will expire on December 31, 2006.

THE COMMUNITY

The District is located in Norwood, Ohio, Hamilton County, in a community located northeast of downtown Cincinnati. The city and District are surrounded by the City of Cincinnati. The District is conveniently located in the metropolitan Cincinnati area, with Interstate 71 at the eastern side of the city. The Norwood Lateral serves as a link between Interstate 71 and Interstate 75, and crosses the city on an east to west basis. Interstate 75, the most traveled interstate in the United States, is located approximately 1 mile to the west of Norwood. This access to major interstates is leading to an economic and housing renaissance in the City of Norwood.

The community is steadfastly committed to preserving its mature, small-town character within a major metropolitan area. The District operates four elementary schools (K-6), one middle school (7-8), and a high school (9-12).

The District enjoys strong community support. Families are attracted to the area because children are able to attend schools in their own neighborhood. All students of the District are within walking distance to the schools. Consequently, the District does not provide school bus service to its students served in its six instructional facilities with the exception of disabled students. The elementary and middle school buildings were built between the 1890's and 1920. The high school was constructed in 1972 with many modern conveniences desired in today's buildings. The buildings have been well maintained and updated. A strong emphasis on basic skills, small class sizes and dedicated staff members provide an environment conducive to learning.

ECONOMIC CONDITION AND OUTLOOK

Norwood was predominately a manufacturing city until the early 1980's when General Motors closed its plant located within the city and District. The community has evolved into a diverse mix of manufacturing, financial, service-oriented, retail and professional office types of businesses. This evolution has proven to steady Norwood's economy.

During the 2002-03 fiscal year, the City of Norwood continued to pursue economic development, redevelopment and revitalization initiatives in spite of a slumping national and regional economy. The City of Norwood has experienced several successful office developments and efforts continued to expanding the City's economic base with emphasis on office development.

Projects currently under development include a 95,000 square foot office building on the site of the former Contractors Warehouse in the Central Parke complex and a 125,000 square foot first phase office building in the Cornerstone at Norwood complex. The Cornerstone project, which was initially planned as a mixed-use office-retail project, was redesigned as a two-phase office complex to total 250,000 square feet of office space. Groundbreaking is expected to occur in the fall of 2003.

The City of Norwood has continued to pursue redevelopment of the former Globe Wernicke site in addition to an adjacent Newman warehouse property on Ross Avenue and the American Laundry facility at Ross and Section. In 2002, the Al Neyer firm acquired the Globe Wernicke site, and, subsequently, the Newman property. The Landbank development firm from Colorado acquired a portion of the American Laundry site. Jeffery R. Anderson Real Estate and Miller Valentine are pursuing property to develop a mixed-use complex that will become Rookwood Exchange in the area north of Rookwood Commons. It is expected these projects will begin to take shape during 2004.

The District lies in a built-out and landlocked community. Further economic development will occur due to redevelopment of existing sites. The District works closely with the economic development department at the City of Norwood to keep abreast of potential projects and to foster a relationship of joint benefit for the city and the District. The strategic location of the City along the Norwood Lateral, which links Interstates 71 and 75, will continue to make the community attractive for business relocation and continued commercial and retail development.

THE DISTRICT AND ITS FACILITIES

The District served 2,835 students during the 2003 fiscal year in one senior high school (9-12), which was constructed in 1972; one middle school (7-8), constructed in 1914, with an addition in 1928; and the following elementary schools: Allison Street Elementary School (K-6), constructed in 1896, with additions in 1918 and 1933, Norwood View Elementary School (K-6), constructed in 1917, with an addition in 1954, Sharpsburg Elementary (3-6), constructed in 1911, Sharpsburg Primary (K-2), constructed in 1959, and Williams Avenue Elementary School (PK-6) constructed in 1917, with an addition in 1950. The central administration is also housed in the same facility as Williams Avenue Elementary School

EMPLOYEE RELATIONS

The District currently employs 334 full-time and part-time employees. The number of employees has been decreasing slightly due to a drop in enrollment. The enrollment has been dropping steadily for the past twenty years. It is projected the District's enrollment will decrease over the next 10 years.

The Norwood Teachers Association (NTA) represents the District teachers, educational specialists, tutors and counselors. A three-year agreement on language, salary and fringe benefits was ratified on June 5, 2002. The new agreement will expire on the day prior to school starting in 2005. The agreement provides NTA members with a 3.20 percent base salary increase for the 2003-04 school year, bringing the base teaching salary to \$30,613.

The District's classified employees consisting of food service workers, clerical staff, maintenance and educational aides are represented by Ohio Council 8, AFSCME 3136. A three-year agreement on language, salary and fringe benefits was ratified on June 5, 2002. The new agreement will expire on June 30, 2005. The agreement provides members with a 3.20 percent base salary increase for the 2003-04 school year.

MAJOR INITIATIVES

During the regular board meeting on April 17, 2003, Barbara Rider announced her resignation as Superintendent after 3 ½ years effective July 31, 2003, for the purpose of retirement. The same evening Steve Collier was appointed Superintendent, effective August 1, 2003. The change of superintendent has led to sweeping changes in the leadership team of the District for the 2003-04 school year.

Each of the District's six buildings will have a new principal at the helm during the 2003-04 school year. Two principals were promoted to central office, one principal retired and the other three principals decided to seek challenges in other school districts during the spring of 2003. The principals were selected carefully with an emphasis placed on finding individuals who had demonstrated success in raising student achievement. The Board of Education has communicated clearly the new leadership team is expected to improve the District's Local Report Card.

The District's organizational chart reflects changes designed to improve student achievement. The business functions of the District have been assigned to the Treasurer of the District. In particular, buildings, grounds and maintenance along with food service will report to the Treasurer. The Treasurer will continue to be responsible for employee benefits, property and vehicle insurance, worker's compensation and facility project management. Historically, many of these duties were assigned to the Assistant Superintendent.

This change is designed to permit the Assistant Superintendent to focus on instructional leadership, hiring the best teachers and supervising the Director of Curriculum and Supervisor of Special Education. It is anticipated this change will provide a clear chain of command in the area of academic decisions and provide the opportunity for one philosophy to be developed in the District's approach to student achievement.

Academic improvement is key to the future prospects of the District. The Board has invested heavily in new leadership, a new direction and a new sense of urgency in improving student achievement. The District has earned 12 out of 22 indicators for two consecutive years for a continuous improvement status. The District is a hub for the community and for the District and community to grow a strong successful school system is critical.

The District faces challenges with its school facilities. The average age of the buildings in Norwood is in excess of 85 years. The District has maintained the buildings through the years and they provide a safe, warm and dry environment for students to learn. However, many of the systems within these facilities are simply worn out from the years of faithful service and are in need of replacement.

The District adopted a master facility plan in July of 2002. The plan called for the renovation of Norwood High School, the partial demolition and renovation of Norwood Middle School and the renovation of Norwood View and North Norwood Elementary. Williams and Allison Elementaries would be torn down and replaced with new facilities. The District presented this plan to the voters in February 2003. The proposed bond issue was soundly defeated. The District would have been eligible for nearly \$18 million dollars of state assistance if the project had passed, representing approximately 34% of the total costs. The District has until November 2004 to pass a bond issue to secure the state funding. Otherwise the District will be forced to begin the facility planning process again with a hope of funding between 2008 and 2010.

In the meantime, the District will utilize existing resources to finance facility improvements that are included in the District's facility master plan and make the improvements within the OSFC guidelines. The hope is that if state funding is secured, the work will be to the standard the District would be eligible for partial reimbursement from the OSFC.

The greatest uncertainty the District faces is with state funding. Funding is set for 2004 and 2005. The DeRolph School funding case has been filed with the United State Supreme Court, but it is unknown whether the case will be heard at this time. Further litigation could change future funding. Without further litigation, the Ohio State Supreme Court has ruled the system unconstitutional but has not provided a remedy. The state legislature is free to decide what a constitutional level of funding is in Ohio. The District has projected that state funding will be reduced by approximately 3% per year based upon the funding levels provided for 2004 and 2005. The basis of this decision is two-fold. The District has been experiencing a decline in enrollment for more than a decade. Secondly, with developments like the Rookwood Development, the community's tax base is expanding. Under the proposed state funding system and consistent with the old state funding system, as the tax base of a school district increases, the state share of funding is reduced by an assumed level of local tax support. The District has assumed that this fundamental element of the state-funding plan used for the last 30 years will continue into the future.

FINANCIAL INFORMATION

The District's accounting system is organized on a "fund" basis. Each fund is a distinct, self-balancing entity. Records for general governmental operations are maintained on a budgetary basis system of accounting as prescribed by State statute. Cash basis of accounting differs from generally accepted accounting principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB).

Internal Controls

The management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived from its implementation; and, (2) the valuation of cost and benefits requires estimates and judgments by management.

Federal and State Assistance

As a recipient of federal and state financial assistance, the District is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management of the District.

Budgetary Controls

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriation resolution. The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established at the fund level. The District maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Unencumbered appropriation balances are reviewed prior to the release of purchase orders to ensure funds are available to meet the obligation created by the purchase order. Encumbered amounts at year-end are carried forward to succeeding years and are not re-appropriated. As demonstrated by the statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

Financial Condition

This is the second year the District has prepared financial statements following GASB Statement 34, "Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments." GASB 34 creates new basic financial statements for reporting on the District's financial activities as follows:

Government-wide financial statements – These statements are prepared on an accrual basis of accounting, which is similar to the basis of accounting followed by many businesses. The government-wide statements distinguish between those activities of the District that are governmental and those that are considered business-type activities.

Fund financial statements – These statements present information for individual major funds rather than by fund type. Nonmajor funds are presented in total in one column. Governmental funds use the modified accrual basis of accounting and include reconciliation to the governmental activities accrual information presented in the government-wide financial statements. Proprietary and fiduciary funds use the accrual basis of accounting.

Statements of budgetary comparisons – These statements present comparisons of actual information to the legally adopted budget. The budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances.

As part of this new reporting model, management is responsible for preparing a Management Discussion and Analysis of the District. This discussion is located in the financial section of this report following the audit opinion, and provides an assessment of the District finances for 2003 and a discussion of current issues that affect the outlook for the future.

Cash Management

The District operates a cash management program designed to provide safety, liquidity and yield in that order. Funds are invested in certificates of deposit, in the Ohio State Director of Finance and Business's

Investment Pool (Star Ohio), U.S. Treasury Notes and Bonds, and US Treasury Bills. The amount of interest income in fiscal year 2003 for all District governmental funds was \$270,538. A more detailed description of the District's investment functions is provided in Note 5 to the financial statements.

Risk Management

The District maintains protection for its assets and employees through a comprehensive insurance program. Insurance policies for vehicle fleet liability, general liability, property loss and boiler and machinery coverage are purchased from insurance companies licensed to do business in the State of Ohio. The maximum deductible amount for this coverage is \$1,000 per loss incurred.

For fiscal year 2003, the District participated in the Ohio School Boards Association Workers' Compensation Group Rating Plan (GRP), an insurance purchasing pool (Note 9). The intent of the GRP is to achieve the benefit of a reduced premium for the District by virtue of its grouping and representation with other participants in the GRP. The workers' compensation experience of the participating school districts is calculated as one experience and a common premium rate is applied to all school districts in the GRP. Each participant pays its workers' compensation premium to the State based on the rate for the GRP rather than its individual rate. Total savings are then calculated and each participant's individual performance is compared to the overall savings percentage of the GRP. A participant will then either receive money from or be required to contribute to the "Equity Pooling Fund". This "equity pooling" arrangement insures that each participant shares equally in the overall performance of the GRP. Participation in the GRP is limited to school districts that can meet the GRP's selection criteria. The firm of Gates McDonald & Co. provided administrative, cost control and actuarial services to the GRP.

OTHER INFORMATION

Independent Audit

The State of Ohio requires an annual audit by either the Auditor of State or by an independent public accounting firm. The Ohio Auditor of State conducted the District's audit for fiscal year 2003. The Independent Accountants' report on the District's basic financial statements, combining and individual fund statements and schedules is included in the financial section of this comprehensive annual financial report.

Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (Certificate of Achievement) to the District for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2002. The Certificate of Achievement is the highest form of recognition for excellence in state and local government reporting and the award was the first for the District.

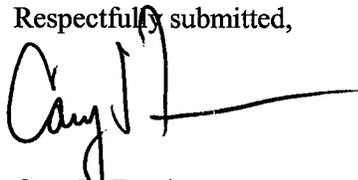
In order to be awarded a Certificate of Achievement for excellence in financial reporting a governmental unit must publish a Comprehensive Annual Financial Report, the contents of which are easily readable, efficiently organized and conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. The District believes our current report conforms to the Certificate of Achievement program requirements and we are submitting it to the GFOA to determine its eligibility for a certificate.

Acknowledgments

The preparation of the 2003 comprehensive annual financial report of the Norwood City School District was made possible by the efforts of the Treasurer's office. The members of the Treasurer's office have my sincere gratitude for their professional, efficient and dedicated service.

Finally, without the support, commitment, and leadership of the Board of Education the preparation of this report would not have been possible.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Cary L. Furniss", with a long horizontal flourish extending to the right.

Cary L. Furniss
Treasurer

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Norwood City School
District, Ohio

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2002

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

**NORWOOD CITY SCHOOL DISTRICT
LIST OF PRINCIPAL OFFICIALS
JULY 1, 2003 TO JUNE 30, 2004**

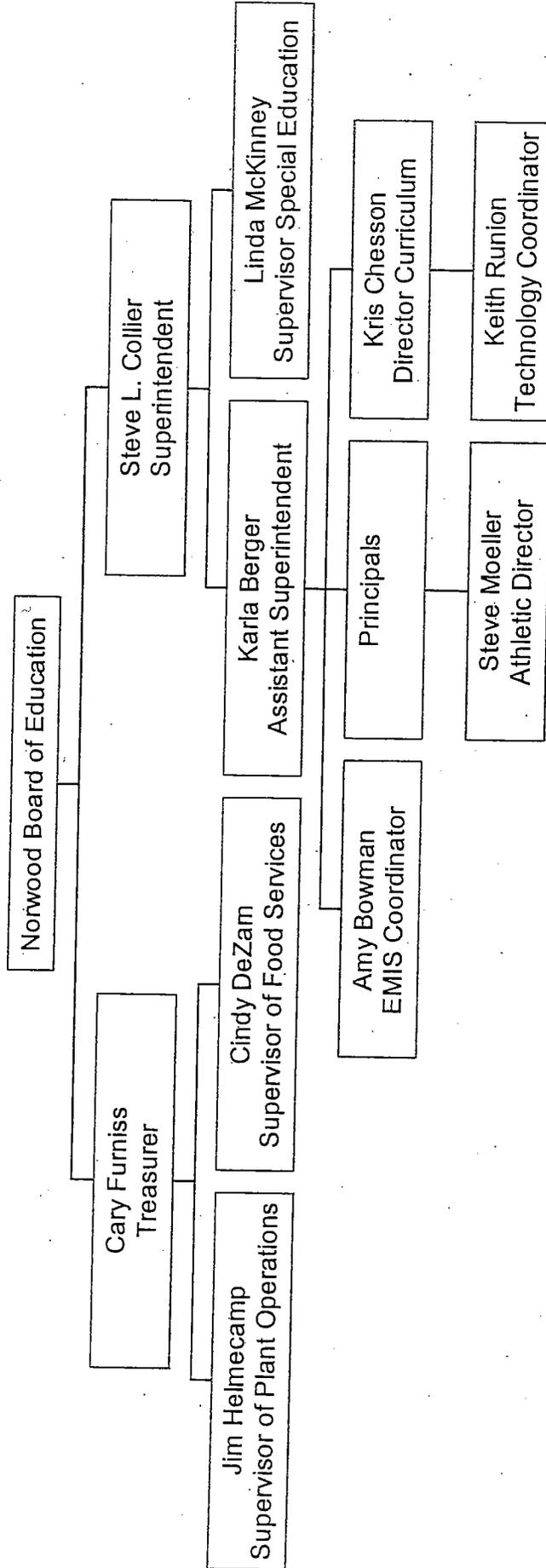
ELECTED OFFICIALS

President, Board of Education	Susan Geselbracht
Vice President, Board of Education	Rick Thomas-Harmon
Board Member	Rick Guy
Board Member	Debora Gay
Board Member	Carolyn Atwood

ADMINISTRATIVE OFFICIALS

Superintendent	Steve L. Collier
Treasurer.....	Cary L. Furniss
Assistant Superintendent	Karla Berger
Director of Curriculum and Instruction	Kris Chesson
Director of Educational Management Information System ...	Amy Bowman
Supervisor of Special Education	Linda McKinney
Director of Instructional Technology.....	Mike Seibert
Director of Performing Arts	Allan Martin
Director of Athletics	Steve Moeller
Director of Food Service	Cindy DeZarn
Supervisor of Plant Operations	James Helmeccamp
High School Principal	Dr. Terri Holden
Middle School Principal	Sharon Freyhof
Allison Elementary Principal	Kimberly Kappler
Norwood View Elementary Principal	Sandy White
Sharpsburg Elementary Principal	Brad Winterod
Williams Avenue Elementary Principal	Dr. Kathy Winterman

ORGANIZATIONAL CHART 2003-2004



**NORWOOD CITY SCHOOL DISTRICT
CONSULTANTS AND ADVISORS
June 30, 2003**

Architects

Voorhis, Slone, Welsh and Crossland
414 Reading Road
Mason, OH 45040

Independent Auditor

Betty Montgomery
Auditor of State
88 East Broad Street
Columbus, OH 45215

Investment Advisor

Seasongood & Mayer
300 Mercantile Library Building
414 Walnut Street
Cincinnati, OH 45202

Official Depositories

Fifth Third Bank
Fountain Square Plaza
Cincinnati, OH 45202

Worker Compensation/Unemployment

Gates McDonald
P.O. Box 1360
Columbus, OH 43216-1360

Bond Counsel

Peck, Shaffer & Williams
425 Walnut Street
Cincinnati, OH 45202

Insurance Advisor

Horan & Associates
Montgomery Road
Cincinnati, OH

Legal Counsel

Ennis, Roberts & Fischer
121 W. Ninth Street
Cincinnati, OH 45202

State Treasury Asset Reserve of Ohio
1228 Euclid Avenue
Cleveland, OH 44115



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**Auditor of State
Betty Montgomery**

INDEPENDENT ACCOUNTANT'S REPORT

Norwood City School District
Hamilton County
2132 Williams Avenue
Norwood, Ohio 45212

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Norwood City School District, Hamilton County, Ohio (the District) as of and for the year ended June 30, 2003, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Norwood City School District, Hamilton County, Ohio, as of June 30, 2003, and the respective changes in financial position, and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 7, 2003 on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information the Governmental Accounting Standards Board requires. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

We conducted our audit to form opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, combining and individual non-major fund statements and statistical tables are presented for additional analysis and are not a required part of the basic financial statements. We subjected the combining and individual non-major fund statements to the auditing procedures applied in the audit of the basic financial statements. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section or statistical tables to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.



Betty Montgomery
Auditor of State

November 7, 2003

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

The Norwood City School District is presenting the following discussion and analysis in order to provide an overall review of the District's financial activities for the fiscal year ended June 30, 2003. The intent of this discussion and analysis is to look at the District's financial performance as a whole; readers should also review the transmittal letter, notes to the basic financial statements and financial statements to enhance their understanding of the District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of the new reporting model adopted by the Governmental Accounting Standard Board (GASB) in their Statement No. 34 Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Government issued June 1999. Certain comparative information between the current year and the prior year is required to be presented in the MD&A.

Financial Highlights

- ❑ In total, net assets increased by \$186,277 or 1.64%. The General Fund reported a positive fund balance of \$8,536,679.
- ❑ General revenues accounted for \$22,576,747 in revenue or 84.34 percent of all revenues. Program specific revenues in the form of charges for services and sales, grants and contributions accounted for \$4,193,212 or 15.66 percent of total revenues of \$26,769,959.
- ❑ The District had \$26,583,682 in expenses to governmental activities; only \$4,193,212 of these expenses was offset by program specific charges for services, grants or contributions. General revenues (primarily property taxes and entitlements) of \$22,576,747 were adequate to provide these services.
- ❑ The assets of the District exceeded its liabilities at June 30, 2003, by \$10,946,972. Of this amount, \$5,071,888 may be used to meet the District's ongoing financial obligations. The remaining amount represents the difference between capital assets and related debt and net asset amounts restricted for specific purposes.

Reviewing the Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Norwood City School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Assets and Statement of Activities provide information about the activities of the whole District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending.

The fund financial statements also look at the District's major funds with all other non-major funds presented in total in one column. The major funds for the District are the general fund and the capital projects fund.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

Reporting the District as a Whole

The most common financial question posed to the District is "How did we do financially during 2003?" The Statement of Net Assets and the Statement of Activities, which appear first in the District's financial statements, report information on the District as a whole and its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the District as a whole, the financial position of the District has improved or diminished. However, the District's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the District's property tax base, current property tax laws in Ohio restricting revenue growth, required educational programs and other factors.

In the Statement of Net Assets and the Statement of Activities, all of the District's programs and services are reported as Governmental Activities.

Reporting the District's Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the District's major funds. The District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the District's major funds.

Governmental Funds – All of the District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or difference) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Fiduciary Funds – The District maintains two agency funds and a private purpose trust fund. These activities are excluded from the District's other financial statements because the District cannot use these assets to finance its operations. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Private Purpose Trust fund accounts for resources, including principal and earnings, which must be expended according to the provision of a trust agreement. Fiduciary funds use the accrual basis of accounting.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

The District as a Whole

The Statement of Net Assets provides the perspective of the District as a whole. Table 1 below provides a summary of the District's net assets for 2003 and 2002:

(Table 1)
Net Assets

	Governmental Activities		% of
	2003	2002	Change
Assets			
Current and Other Assets	\$22,814,494	\$20,493,785	11.32%
Capital Assets	4,860,692	2,000,281	143.00%
Total Assets	27,675,186	22,494,066	23.03%
Liabilities			
Long-Term Liabilities	(4,282,129)	(1,465,379)	192.22%
Other Liabilities	(11,867,522)	(9,689,429)	22.48%
Total Liabilities	(16,149,651)	(11,154,808)	44.78%
Net Assets Invested in			
Capital Assets	1,881,692	2,000,281	-5.93%
Restricted	2,316,575	2,887,603	-19.78%
Unrestricted	7,327,268	6,451,374	13.58%
Total Net Assets	\$11,525,535	\$11,339,258	1.64%

Total assets increased by \$5,181,120. Current and Other Assets increased by \$2,320,709 due to an increase in taxes receivable. Capital Assets increased by \$2,860,411 due to renovations of Shea Stadium and construction in progress at the stadium through June 30, 2003, along with building renovations district-wide.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

Table 2 demonstrates the changes in net assets for fiscal year 2003. The District experienced an 11.22% decrease in total revenues during 2003. This is mainly attributable to a reduction in operating grants with the expiration of the 21st Century Grant and contributions due to the donation of Shea Stadium last fiscal year of \$854,961 or 20.17% and in miscellaneous revenue due to the sale of stock from the Anthem demutualization in 2002.

(Table 2)
Change in Net Assets

	Governmental Activities		% of Change
	2003	2002	
Revenues			
Program Revenues:			
Charges for Services and Sales	\$810,048	\$862,943	-6.13%
Operating Grants and Contributions	3,383,164	4,238,125	-20.17%
Capital Grants and Contributions	0	51,327	-100.00%
General Revenues:			
Property Taxes	13,287,060	13,079,668	1.59%
Grants and Entitlements not Restricted to Specific Programs	8,729,398	9,120,599	-4.29%
Gifts and Donations	27,440	850,837	-96.77%
Investment Earnings	269,923	645,027	-58.15%
Gain on Sale of Capital Assets	0	1,721	-100.00%
Miscellaneous	262,926	1,302,586	-79.82%
Total Revenues	\$26,769,959	\$30,152,833	-11.22%

Continued

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

Expenditures increased by \$1,965,426 or 7.98% in 2003 versus 2002. The increase can be attributed to intergovernmental payables, maintenance expenditures below the capitalization threshold and an increase in accrued wages.

(Table 2)
Change in Net Assets
(Continued)

	Governmental Activities		% of Change
	2003	2002	
Program Expenses			
Instruction			
Regular	\$11,807,633	\$11,121,638	6.17%
Special	2,868,840	2,728,372	5.15%
Adult/Continuing	39,916	45,411	-12.10%
Other	309,962	339,479	-8.69%
Support Services			
Pupil	1,535,738	1,275,662	20.39%
Instructional Staff	1,505,140	1,210,939	24.30%
Board of Education	33,960	26,595	27.69%
Administration	1,772,971	1,811,933	-2.15%
Fiscal	583,667	582,508	0.20%
Operation of Maintenance of Plant	2,502,737	2,357,788	6.15%
Pupil Transportation	122,635	101,032	21.38%
Central	593,327	476,229	24.59%
Food Services	1,352,092	1,117,520	20.99%
Community Services	988,294	987,870	0.04%
Extracurricular Activities	488,415	435,280	12.21%
Debt Service	78,355	0	100.00%
Total Expenses	26,583,682	24,618,256	7.98%
Change in Net Assets	\$186,277	\$5,534,577	-96.63%

Governmental Activities

The District receives 49.63% of its revenue from property taxes and 32.61% from grants and entitlements. The balance of revenue received (17.76%) is in the form of program revenues, investment income, gifts and donations and miscellaneous items.

Expenses for instruction represent 56.52% of the total governmental expenses. Support services represent 32.53% of the total expenses. The remaining 11.20% of expenses are distributed to food services, community services and extracurricular activities.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

The Statement of Activities demonstrates the cost of program services and the charges for services and grants offsetting those services. In Table 3 the total cost of services and the net cost of services are presented. The table identifies the cost of services supported by tax revenues and unrestricted State entitlements.

(Table 3)
Governmental Activities

	Total Cost of Services 2003	Net Cost of Services 2003	Total Cost of Services 2002	Net Cost of Services 2002	% of Change in Net Cost
Instruction	\$15,026,351	\$12,995,716	\$14,234,900	\$11,968,657	8.58%
Support Services	8,650,175	7,964,137	7,842,686	7,111,807	11.98%
Food Services	1,352,092	212,890	1,117,520	17,192	1138.31%
Community Services	988,294	774,245	739,420	(10,855)	-7232.61%
Extracurricular Activities	488,415	365,127	435,280	293,034	24.60%
Debt Service	78,355	78,355	0	0	100.00%
Total Expenses	\$26,583,682	\$22,390,470	\$24,369,806	\$19,379,835	15.53%

The District's Funds

Information about the District's funds begins on page 14. The funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues and other financing sources of \$31,448,365 and expenditures and other financing uses of \$29,760,036. The net change in fund balance was \$1,688,329. The General Fund experienced an increase of \$1,509,456 based on collections from a property tax levy passed in 2000.

The District anticipates using fund balance reserves to balance its budget over the next several years. In Ohio, property taxes are not permitted to grow with inflation. New property tax income can only be generated through new construction or voted increases. The District is 99% developed; consequently the possibility of new construction is low. The District has planned to utilize the fund balance reserves until 2007 based upon current projections at which time cost reductions or increased property taxes will have to be implemented.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

General Fund Budget Highlights

The District's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. During the course of fiscal 2003, the District revised its budget to accommodate changes in expected revenues and planned expenditures.

The District's ending unencumbered cash balance was \$503,455 above the final budgeted amount. This represents a positive variance of 14.79% of the final budgeted unencumbered cash balance. The majority of positive budget variance was attributed to expenditures being lower than budgeted. Expenditures were \$435,486 or 1.82% under the final budgeted amount.

Capital Assets and Debt Administration

Capital Assets

At the end of the 2003 fiscal year, the District had \$4,860,292 in land, buildings, equipment and vehicles. Table 4 demonstrates balances for 2003 as compared to 2002:

(Table 4)
Capital Assets at June 30
(Net of Depreciation)

	Governmental Activities	
	2003	2002
Land	\$524,809	\$499,081
Land Improvements	8,266	7,978
Construction in Progress	1,009,129	241,578
Buildings and Improvements	2,736,360	641,651
Furniture and Equipment	478,901	514,933
Vehicles	103,227	95,060
Totals	\$4,860,692	\$2,000,281

The increase in capital assets is attributable to improvements made to Shea Stadium, acquisition of a building to house the maintenance department and construction in progress. The construction in progress can be related to the progress at June 30, 2003, of a synthetic playing surface at Shea Stadium and renovations to the newly acquired maintenance building. For more detailed information regarding capital assets, see Note 8.

Norwood City School District, Ohio
Management's Discussion and Analysis
June 30, 2003
Unaudited

Debt

As of June 30, 2003, the District has no outstanding debt. The District has an overall debt limit of 9% of its assessed valuation or \$34,122,005. The un-voted debt limit of the District is .10% of its assessed valuation or \$379,133. The District currently does not have a bond rating. Additional information on debt can be found in Note 13.

Economic Factors

The City of Norwood is experiencing change through a series of retail and office developments that have occurred and are in the planning stages. In 2000, the District saw the Rookwood Mall and Rookwood Towers projects constructed that brought significant growth to the District's tax base. In 2002, the District approved its first tax increment financing (TIF) agreement for the Cornerstone Development. The District is currently involved in discussions with prospective developers and city staff on three more projects.

When tax increment financing is utilized the developer directs tax payments towards infrastructure and improvements necessary to make the project developable, rather than paying the taxes to the taxing entities. The District is legally required to be notified when the tax payments being directed are in excess of 60%. When that occurs the District has the opportunity to negotiate with the developer or city to be paid a payment in lieu of taxes (PILOT). The District was successful in negotiating on the Cornerstone Development a payment equal to what would have been received if the project did not utilize tax increment financing. With future projects the District anticipates taking the same position. The District has not anticipated revenues for Cornerstone or any proposed developments in the financial projections included in this report.

District Contact Information

This Comprehensive Annual Financial Report is available to all of the citizens, taxpayers, investors and creditors that may have an interest in the finances of the Norwood City School District. Anyone having questions regarding this report or desiring additional information may contact Cary L. Furniss, Treasurer at Norwood City Schools, 2132 Williams Avenue, Norwood, OH 45212, or by phone at 513-924-2508 or by email at furniss.c@norwoodschoools.org.

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Norwood City School District, Ohio
Statement of Net Assets
June 30, 2003

	<u>Governmental Activities</u>
Assets	
Equity in Pooled Cash and Cash Equivalents	\$7,927,117
Cash and Cash Equivalents with Fiscal Agents	728,209
Inventory Held for Resale	30,049
Accrued Interest Receivable	73,020
Accounts Receivable	4,844
Prepaid Items	198,589
Intergovernmental Receivable	267,114
Taxes Receivable	13,585,552
Nondepreciable Capital Assets	1,533,938
Depreciable Capital Assets, Net	<u>3,326,754</u>
<i>Total Assets</i>	<u>27,675,186</u>
Liabilities	
Accounts Payable	281,755
Accrued Wages	1,550,947
Contracts Payable	311,420
Intergovernmental Payable	527,337
Deferred Revenue	9,196,063
Long-Term Liabilities:	
Due Within One Year	170,475
Due In More Than One Year	<u>4,111,654</u>
<i>Total Liabilities</i>	<u>16,149,651</u>
Net Assets	
Invested in Capital Assets, Net of Related Debt	1,881,692
Restricted for:	
Capital Projects	2,196,638
Other Purposes	44,827
Scholarship:	
Nonexpendable	70,000
Expendable	5,110
Unrestricted	<u>7,327,268</u>
<i>Total Net Assets</i>	<u><u>\$11,525,535</u></u>

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Statement of Activities
For the Fiscal Year Ended June 30, 2003

	Expenses	Program Revenues		Net (Expense)
		Charges for Services and Sales	Operating Grants and Contributions	Revenue and Changes in Net Assets
				Governmental Activities
Governmental Activities				
Instruction:				
Regular	\$11,807,633	\$89,544	\$881,980	(\$10,836,109)
Special	2,868,840	728	1,018,772	(1,849,340)
Adult/Continuing	39,916	142	39,469	(305)
Other	309,962	0	0	(309,962)
Support Services:				
Pupil	1,535,738	2,001	305,061	(1,228,676)
Instructional Staff	1,505,140	4,567	132,956	(1,367,617)
Board of Education	33,960	0	0	(33,960)
Administration	1,772,971	0	1,702	(1,771,269)
Fiscal	583,667	0	0	(583,667)
Operation and Maintenance of Plant	2,502,737	106,884	102,461	(2,293,392)
Pupil Transportation	122,635	3,143	3,316	(116,176)
Central	593,327	0	23,947	(569,380)
Operation of Non-Instructional Services:				
Food Services	1,352,092	478,813	660,389	(212,890)
Community Services	988,294	938	213,111	(774,245)
Extracurricular Activities:				
Academic Oriented Activities	133,579	58,784	0	(74,795)
Sports Oriented Activities	340,144	59,173	0	(280,971)
School and Public Service Co-Curricular Oriented Activities	14,692	5,331	0	(9,361)
Debt Service:				
Interest and Fiscal Charges	78,355			(78,355)
Total Governmental Activities	\$26,583,682	\$810,048	\$3,383,164	(\$22,390,470)

General Revenues

Property Taxes Levied for General Purposes	13,287,060
Grants and Entitlements not Restricted to Specific Programs	8,729,398
Gifts and Donations	27,440
Investment Earnings	269,923
Miscellaneous	262,926

Total General Revenues 22,576,747

Change in Net Assets 186,277

Net Assets Beginning of Year 11,339,258

Net Assets End of Year \$11,525,535

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Balance Sheet
Governmental Funds
June 30, 2003

	General	Capital Projects	Other Governmental Funds	Total Governmental Funds
Assets				
Equity in Pooled Cash and Cash Equivalents	\$5,873,148	\$1,453,401	\$600,568	\$7,927,117
Cash and Cash Equivalents with Fiscal Agents	0	728,209	0	728,209
Inventory Held for Resale	0	0	30,049	30,049
Accrued Interest Receivable	54,300	18,720	0	73,020
Accounts Receivable	0	0	4,844	4,844
Interfund Receivable	104,756	0	0	104,756
Intergovernmental Receivable	12,205	0	254,909	267,114
Prepaid Items	170,550	0	28,039	198,589
Taxes Receivable	13,585,552	0	0	13,585,552
<i>Total Assets</i>	<u>\$19,800,511</u>	<u>\$2,200,330</u>	<u>\$918,409</u>	<u>\$22,919,250</u>
Liabilities and Fund Balances				
Liabilities				
Accounts Payable	\$202,201	\$3,692	\$75,862	\$281,755
Accrued Wages	1,337,943	0	213,004	1,550,947
Contracts Payable	311,420	0	0	311,420
Interfund Payable	0	0	104,756	104,756
Intergovernmental Payable	218,041	0	309,296	527,337
Deferred Revenue	9,194,227	0	1,836	9,196,063
<i>Total Liabilities</i>	<u>11,263,832</u>	<u>3,692</u>	<u>704,754</u>	<u>11,972,278</u>
Fund Balances				
Reserved for Encumbrances	1,471,087	605,120	115,288	2,191,495
Reserved for Property Taxes	3,485,000	0	0	3,485,000
Reserved for Prepaid Items	170,550	0	28,039	198,589
Unreserved, Undesignated, Reported In:				
General Fund	3,410,042	0	0	3,410,042
Special Revenue Funds	0	0	(4,782)	(4,782)
Capital Project Funds	0	1,591,518	0	1,591,518
Permanent Fund	0	0	75,110	75,110
<i>Total Fund Balances</i>	<u>8,536,679</u>	<u>2,196,638</u>	<u>213,655</u>	<u>10,946,972</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$19,800,511</u>	<u>\$2,200,330</u>	<u>\$918,409</u>	<u>\$22,919,250</u>

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Reconciliation of Total Governmental Fund Balances to
Net Assets of Governmental Activities
June 30, 2003

Total Governmental Funds Balances	\$10,946,972
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Amounts reported for governmental activities in the statement of net assets are different because

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:

Land	524,809	
Land Improvements	10,097	
Construction In Progress	1,009,129	
Buildings and Improvements	11,425,666	
Furniture, Fixtures and Equipment	3,469,906	
Vehicles	164,103	
Accumulated depreciation	(11,743,018)	
Total capital assets	4,860,692	4,860,692

Some liabilities are not due and payable in the current portion and therefore are not reported in the funds. Those liabilities consist of:

Capital Lease Payable	(2,979,000)	
Compensated Absences	(1,157,937)	
Intergovernmental Payable	(145,192)	
Total Liabilities	(4,282,129)	(4,282,129)

<i>Net Assets of Governmental Activities</i>	<u><u>\$11,525,535</u></u>
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See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Fiscal Year Ended June 30, 2003

	General	Capital Projects	All Other Governmental Funds	Total Governmental Funds
Revenues				
Taxes	\$14,153,575	\$0	\$0	\$14,153,575
Intergovernmental	9,048,497	0	3,742,648	12,791,145
Interest	171,223	97,167	2,148	270,538
Tuition and Fees	48,589	0	895	49,484
Rentals	11,975	94,909	50	106,934
Extracurricular Activities	0	0	173,373	173,373
Contributions and Donations	0	0	27,440	27,440
Customer Sales and Services	0	0	478,813	478,813
Miscellaneous	180,851	0	83,519	264,370
<i>Total Revenues</i>	<u>23,614,710</u>	<u>192,076</u>	<u>4,508,886</u>	<u>28,315,672</u>
Expenditures				
Current:				
Instruction:				
Regular	10,537,313	0	1,279,958	11,817,271
Special	2,220,301	0	659,552	2,879,853
Adult/Continuing	0	0	39,916	39,916
Other	309,962	0	0	309,962
Support Services:				
Pupil	1,121,953	0	453,342	1,575,295
Instructional Staff	1,325,005	0	171,172	1,496,177
Board of Education	33,387	0	0	33,387
Administration	1,773,693	0	1,833	1,775,526
Fiscal	561,128	48,000	0	609,128
Operation and Maintenance of Plant	2,430,843	66,826	124,430	2,622,099
Pupil Transportation	115,697	0	6,945	122,642
Central	565,791	0	61,735	627,526
Operation of Non-Instructional Services:				
Food Services	0	0	1,294,426	1,294,426
Community Services	10,090	0	950,180	960,270
Extracurricular Activities				
Academic Oriented Activities	72,629	0	65,886	138,515
Sports Oriented Activities	258,161	0	65,842	324,003
School and Public Service Co-Curricular Activities	9,377	0	5,315	14,692
Capital Outlay				
Site Acquisition Services	208,730	0	0	208,730
Site Improvement Services	7,695	2,039,846	0	2,047,541
Architecture and Engineering Services	66,010	98,686	0	164,696
Building Improvement Services	342,489	73,537	0	416,026
Debt Service				
Principal	0	69,000	0	69,000
Interest and Fiscal Charges	0	78,355	0	78,355
<i>Total Expenditures</i>	<u>21,970,254</u>	<u>2,474,250</u>	<u>5,180,532</u>	<u>29,625,036</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>1,644,456</u>	<u>(2,282,174)</u>	<u>(671,646)</u>	<u>(1,309,364)</u>
Other Financing Sources (Uses):				
Transfers In	0	100,000	35,000	135,000
Inception of Capital Lease	0	2,997,693	0	2,997,693
Transfers Out	(135,000)	0	0	(135,000)
<i>Total Other Financing Sources (Uses)</i>	<u>(135,000)</u>	<u>3,097,693</u>	<u>35,000</u>	<u>2,997,693</u>
<i>Net Change in Fund Balances</i>	<u>1,509,456</u>	<u>815,519</u>	<u>(636,646)</u>	<u>1,688,329</u>
<i>Fund Balances Beginning of Year</i>	<u>7,027,223</u>	<u>1,381,119</u>	<u>850,301</u>	<u>9,258,643</u>
<i>Fund Balances End of Year</i>	<u>\$8,536,679</u>	<u>\$2,196,638</u>	<u>\$213,655</u>	<u>\$10,946,972</u>

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Reconciliation of the Statement of Revenues, Expenditures and Changes
in Fund Balances of Governmental Funds to the Statement of Activities
For the Fiscal Year Ended June 30, 2003

Net Change in Fund Balances - Total Governmental Funds **\$1,688,329**

Amounts reported for governmental activities in the statement of activities are different because

Capital outlays are reported as expenditures in governmental funds. However in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Net capital asset additions	3,234,577	
Depreciation Expense	(374,166)	
Excess of capital outlay over depreciation expense		2,860,411

The proceeds from the inception of the capital lease are reported as other financing sources (uses) in the governmental funds. However, the proceeds of the capital lease are offset by the establishment of the capital lease payable on the statement of net assets. Also, governmental funds report capital lease principal payments. However, these payments are reflected as a reduction of the capital lease liability on the statement of net assets.

Inception of Capital Lease	(3,048,000)	
Capital Lease Principal Payment	69,000	
		(2,979,000)

Because some revenues will not be collected for several months after the District's fiscal year ends, they are not considered "available" revenues and are deferred in the governmental funds. Deferred revenues decreased by this amount this year.

Taxes	(866,515)	
Intergovernmental	(679,198)	
		(1,545,713)

Some items reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. These activities consist of:

Decrease in compensated absences	193,778	
Increase in intergovernmental payable	(31,528)	
		162,250

Change in Net Assets of Governmental Activities **\$186,277**

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Taxes	\$12,226,420	\$12,907,508	\$12,907,508	\$0
Intergovernmental	9,344,809	8,979,110	9,047,168	68,058
Interest	200,000	200,000	195,028	(4,972)
Tuition and Fees	10,000	46,898	48,589	1,691
Rent	2,500	13,000	11,975	(1,025)
Miscellaneous	31,250	178,155	182,372	4,217
Total Revenues	21,814,979	22,324,671	22,392,640	67,969
Expenditures:				
Current:				
Instruction:				
Regular	10,908,605	10,761,176	10,718,005	43,171
Special	2,610,531	2,606,024	2,353,666	252,358
Other	276,164	311,164	309,962	1,202
Support Services:				
Pupils	1,128,832	1,140,766	1,114,707	26,059
Instructional Staff	1,306,453	1,379,983	1,355,107	24,876
Board of Education	39,853	35,889	32,970	2,919
Administration	1,841,659	1,814,777	1,788,663	26,114
Fiscal	561,516	579,181	573,581	5,600
Operation and Maintenance of Plant	2,578,556	2,666,837	2,631,942	34,895
Pupil Transportation	107,225	118,550	116,381	2,169
Central	592,382	613,667	604,481	9,186
Operation of Non-Instructional Services:	11,800	11,800	8,631	3,169
Extracurricular Activities:				
Academic Oriented Activities	75,580	73,766	72,629	1,137
Sports Oriented Activities	276,607	260,445	257,990	2,455
Co-Curricular Oriented Activities	9,598	9,540	9,377	163
Capital Outlay:				
Site Acquisition	0	208,730	208,730	0
Site Improvements	52,000	7,695	7,695	0
Architectural Services	25,498	66,010	66,010	0
Educational Specification Services	2,375	0	0	0
Building Improvements	0	1,236,039	1,236,026	13
Total Expenditures	22,405,234	23,902,039	23,466,553	435,486
Excess (Deficiency) of Revenues Over (Under) Expenditures	(590,255)	(1,577,368)	(1,073,913)	503,455
Other Financing Sources (Uses):				
Advances In	0	122,284	122,284	0
Advances Out	0	(104,756)	(104,756)	0
Transfers Out	(100,000)	(135,000)	(135,000)	0
Contingency	(50,000)	0	0	0
Total Other Financing Sources (Uses)	(150,000)	(117,472)	(117,472)	0
Net Change in Fund Balance	(740,255)	(1,694,840)	(1,191,385)	503,455
Fund Balances at July 1, 2002	4,148,875	4,148,875	4,148,875	0
Prior Year Encumbrances Appropriated	963,306	963,306	963,306	0
Fund Balances at June 30, 2003	\$4,371,926	\$3,417,341	\$3,920,796	\$503,455

See accompanying notes to the basic financial statements.

Norwood City School District, Ohio
Statement of Fiduciary Net Assets
Fiduciary Funds
June 30, 2003

	<u>Agency Fund</u>	<u>Private Purpose Trust</u>
Assets		
Equity in Pooled Cash and Cash Equivalents	<u>\$36,379</u>	<u>\$76,753</u>
<i>Total Assets</i>	<u>36,379</u>	<u>76,753</u>
Liabilities		
Undistributed Monies	860	\$0
Due to Students	<u>35,519</u>	<u>0</u>
<i>Total Liabilities</i>	<u>36,379</u>	<u>0</u>
Net Assets		
Held in Trust for Scholarships		<u>76,753</u>
<i>Total Net Assets</i>		<u>\$76,753</u>

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Statement of Changes in Fiduciary Net Assets
Fiduciary Funds
For the Fiscal Year Ended June 30, 2003

	<u>Private Purpose Trust</u>
Additions	
Gifts and Contributions	\$1,297
Interest	<u>2,093</u>
<i>Total Additions</i>	<u>3,390</u>
Deductions	
Payments in Accordance with Trust Agreements	<u>797</u>
<i>Total Deductions</i>	<u>797</u>
<i>Change in Net Assets</i>	2,593
<i>Net Assets Beginning of Year</i>	<u>74,160</u>
<i>Net Assets End of Year</i>	<u><u>\$76,753</u></u>

See accompanying notes to the basic financial statements

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 1 – DESCRIPTION OF THE DISTRICT AND REPORTING ENTITY

Norwood City School District (the “District”) is a body politic and corporate established for the purpose of exercising the rights and privileges conveyed to it by the constitution and laws of the State of Ohio.

The District operates under a locally elected Board of Education (five members) and is responsible for the education of the residents of the District. The Board controls the District’s seven instructional support facilities staffed by 207 certified, 108 non-certified and 19 administrative employees providing education to 2,835 students.

The District serves 3.1 square miles. It is located in Hamilton County, surrounded by the City of Cincinnati on all sides.

Financial Reporting Entity

The reporting entity is composed of the primary government. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For Norwood City School District, this includes general operations, food service, preschool and student related activities of the District.

The District reviewed potential component units for possible inclusion in the reporting entity. Component units are legally separate organizations for which the District is financially accountable. The District would be financially accountable for an organization if the District appointed a voting majority of the organization’s governing board and (1) the District was able to significantly influence the programs or services performed or provided by the organization; or (2) the District was legally entitled to or can otherwise access the organizations’ resources; the District was legally obligated or has otherwise assumed the responsibility to finance the deficits of or provide financial support to, the organization; or the District was obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. The District determined that it has no component units that meet these criteria.

Activities for Holy Trinity Parochial School are also included in the reporting entity to the extent that state legislation provides funding to this parochial school. The money is received and disbursed on behalf of the parochial school by the Treasurer of the District, as directed by the parochial school. This activity is reflected in a special revenue fund for financial reporting purposes.

The District is not involved in the budgeting or management of the Great Oaks Joint Vocational School District. The vocational school district is a separate body politic and corporate, established by the Ohio Revised Code. The vocational school district is a jointly governed organization and the District’s participation is discussed in Note 14 to the Basic Financial Statements.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 1 – DESCRIPTION OF THE DISTRICT AND REPORTING ENTITY (Continued)

The Norwood City School District is a participating member of the Southwestern Ohio Computer Association (SWOCA). SWOCA provides data processing services needed by the participating school districts. D. Russell Lee Vocational School serves as the fiscal agent. This is a jointly governed organization and the District's participation is discussed in Note 14 to the Basic Financial Statements.

The District participates in the Ohio School Boards Association Workers' Compensation Group Rating Plan. This organization is defined as an insurance purchasing pool. The District's participation is discussed in Note 9 to the Basic Financial Statements.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District also applies Financial Accounting Standards Board Statements and Interpretations issued prior to November 30, 1989, to its governmental activities, provided they do not conflict with or contradict GASB pronouncements. The more significant of the District's accounting policies are described below.

A. Basis of Presentation

The District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

Government-wide Financial Statements

The statement of net assets and the statement of activities display information about the District as a whole. These statements include the financial activities of the primary government, except fiduciary funds.

The statement of net assets presents the financial condition of the governmental activities of the District at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fund Financial Statements

During the year, the District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by type.

B. Fund Accounting

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The District utilizes two categories of funds: governmental and fiduciary.

Governmental Funds

Governmental funds are those through which most governmental functions of the District are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

The General Fund is the general operating fund of the District and is used to account for all financial resources, except those required to be accounted for in another fund.

The Capital Projects Fund is used to account for financial resources to be used for the acquisition of capital assets or construction of major capital facilities. The District is currently funding improvements to its outdoor athletic facilities and roofing improvements across the District.

The other governmental funds of the District account for grants and other resources whose use is restricted to a particular purpose.

Fiduciary Funds

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private purpose trust funds and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The District's only fiduciary funds are a private purpose trust fund and two agency funds.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus

Government-wide Financial Statements

The government-wide statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the District are included on the statement of net assets. The statement of activities presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

Fund Financial Statements

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

The private purpose trust fund is reported using the economic resources measurement focus.

D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. The government-wide financial statements and the financial statements of the fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expense(s) versus expenditures.

Revenues – Exchange and Non-exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means expected to be received within sixty days of fiscal year-end.

Non-exchange transactions, in which the District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. (See Note 6.) Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On a modified accrual basis, revenue from non-exchanges transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are deemed both measurable and available at fiscal year end: investment earnings, grants and property taxes available for advance.

Deferred Revenue

Deferred revenues arise when assets are recognized before revenue recognition criteria have been satisfied.

Property taxes for which there is an enforceable legal claim as of June 30, 2003, but which were levied to finance fiscal year 2004 operations, have been recorded as deferred revenue. Grants and entitlements received before eligibility requirements are met are also recorded as deferred revenue.

On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in the governmental funds.

E. Cash and Cash Equivalents

Cash received by the District is pooled for investment purposes in one bank account with individual fund cash balance integrity maintained through the District's financial records. Monies for all funds are maintained in this account or temporarily used to purchase short-term investments. Each fund's interest in the pool is presented as "equity in pooled cash and cash equivalents" on the financial statements.

During fiscal year 2003, investments were limited to certificates of deposit, nonparticipating repurchase agreements, obligations of the U.S. Treasury and other direct issuances of federal agencies, mutual funds and interest in STAR Ohio (the State Treasurer's Investment Pool). Except for nonparticipating investment contracts, investments are reported at fair value, which is based on quoted market prices. Nonparticipating investment contracts such as repurchase agreements and nonnegotiable certificates of deposit are reported at cost.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

STAR Ohio is an investment pool managed by the State Treasurer’s Office, which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the SEC as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAR Ohio are valued at STAR Ohio’s share price, which is the price the investment could be sold for on June 30, 2003.

Under existing Ohio statutes, all investment earnings are allocated to the General Fund except those specifically related to auxiliary services agency funds, certain trust funds and those funds individually authorized by Board resolution. Interest revenue credited to the General Fund during fiscal year 2003 amounted to \$171,223, which includes \$34,245 assigned from other District funds.

Investments of the cash management pool and investments with an original maturity of three months or less at the time they are purchased by the District are reported as cash equivalents.

F. Fund Balance Reserves

The District reserves those portions of fund equity which are legally segregated for a specific future use or which do not represent available expendable resources and therefore are not available for appropriation or expenditure. Unreserved fund balance indicates that portion of fund equity, which is available for appropriation in future periods. Fund equity reserves have been established for encumbrances, property taxes and prepaids.

The reserve for property taxes represents taxes recognized as revenue under generally accepted accounting principles but not available for appropriation under State statute for fiscal year 2003.

G. Inventory

Inventories are presented at the lower of cost or market on a first-in, first-out basis and are recorded as an expense on the District-wide financial statements and reported as an expenditure on the fund financial statements. Inventory consists of consumable supplies and donated and purchased food for resale.

H. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2003, are recorded as prepaid items. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported in the year in which services are consumed.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

I. Capital Assets

All capital assets of the District are general capital assets, which generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the District-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of one thousand dollars (\$1,000). The District does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Land Improvements	10 years
Buildings and Improvements	10-30 years
Furniture and Equipment	3-5 years
Vehicles	5 years

J. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the District will compensate the employees for the benefits through paid time off or some other means. The District records a liability for accumulated unused vacation time when earned for all employees with more than one year of service.

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those the School District has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employees' wage rates at fiscal year end, taking into consideration any limits specified in the School District's termination policy. The School District records a liability for accumulated unused sick leave for classified and certified employees and administrators after 15 years of current service with the School District.

The entire compensated absence liability is reported on the government-wide financial statements.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

K. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities those, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgements, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment in the current year. Bonds, long-term notes, and capital leases that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

L. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

M. Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

N. Interfund Transactions

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds. Repayments from funds responsible for particular expenditures to the funds that initially paid for them are not presented on the government wide financial statements.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

O. Basis of Budgeting

All funds, other than agency funds, are legally required to be budgeted and appropriated. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriation resolution, all of which are prepared on the budget basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amounts that the Board of Education may appropriate. The appropriation resolution is the Board's authorization to spend resources and sets annual limits on expenditures plus encumbrances at a level of control selected by the Board. The legal level of control has been established by the Board of Education at the fund level. The Treasurer has been authorized to allocate Board appropriations to the function and object level within each fund.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Treasurer. The amounts reported as the original budgeted amounts in the budgetary statements reflect the amounts in the certificate when the original appropriations were adopted. The amounts reported as the final budgeted amounts in the budgetary statements reflect the amounts in the final amended certificate in effect at the time the final appropriations were passed by the Board of Education.

The appropriation resolution is subject to amendment by the Board throughout the year with the restriction that appropriations may not exceed estimated revenues. The amounts reported as the original budgeted amounts reflect the first appropriation for that fund that covered the entire fiscal year, including amounts automatically carried over from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by the Board during the fiscal year.

P. Interfund Balances and Transfers

On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "Interfund Receivables" and "Interfund Payables". These amounts are eliminated in the governmental activities column of the statement of net assets.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 3 – FUND DEFICITS

For the fiscal year ended June 30, 2003, the following funds had individual fund deficits:

Governmental Funds:	
Special Revenue Funds:	
Food Service	\$162,640
Disadvantaged Pupil Impact Aid	64,945
Preschool	108
Teacher Quality	2,834

The fund deficits resulted from adjustments for accrued liabilities. The General Fund is liable for any deficit in these funds and provides operating transfers when cash is required, not when accruals occur.

NOTE 4 – BASIS OF BUDGETING

While the District is reporting financial position, results of operations and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the basis of budgeting as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The Statement of Revenues, Expenditures and Changes in Fund Balances – Budget (Non-GAAP Basis) and Actual for the General Fund is presented on the basis of budgeting to provide meaningful comparison of actual results with the budget. The major differences between the budget basis and GAAP basis are that:

1. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
2. Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
3. Encumbrances are treated as expenditures for all funds (budget basis) rather than as a reservation of fund balances.
4. Advances are recorded as Other Financing Sources and (Uses) (budget basis) opposed to a receivable (payable) (GAAP basis).

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 4 – BASIS OF BUDGETING (Continued)

The following table summarizes the adjustments necessary to reconcile the GAAP and budgetary basis statements for the General fund.

Change in Fund Balance	
GAAP Basis	\$1,509,456
Net Adjustment for Revenue Accruals	(1,222,070)
Advances In	122,284
Net Adjustment for Expenditure Accruals	(532,993)
Advances Out	(104,756)
Adjustment for Encumbrances	<u>(963,306)</u>
Budget Basis	<u><u>(\$1,191,385)</u></u>

NOTE 5 - DEPOSITS AND INVESTMENTS

State statutes require the classification of monies held by the District into three categories.

Category 1 consists of “active” monies, those monies required to be kept in a “cash” or “near-cash” status for immediate use by the District. Such monies must be maintained either as cash in the District Treasury, in depository accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Category 2 consists of “inactive” monies, those monies not required for use within the current five-year period of designation of depositories. Inactive monies may be deposited or invested as certificates of deposit maturing not later than the end of the current period of designation of depositories, or as savings or deposit accounts including, but not limited to, passbook accounts.

Category 3 consists of “interim” monies, those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 5 - DEPOSITS AND INVESTMENTS (Continued)

Protection of District cash and investments is provided by the Federal Deposit Insurance Corporation as well as qualified securities pledged by the institution holding the assets. By law, financial institutions may establish a collateral pool to cover all public deposits. The market value of the pooled collateral must equal at least 105 percent of public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and designated third party trustees of the financial institutions.

Interim monies may be invested or deposited in the following securities provided they mature or are redeemable within one year from the date of purchase:

1. Bond, notes, or other obligations of or guaranteed by the United States, or those for which the faith of the United States is pledged for the payment of principal and interest.
2. Bonds, notes, debentures, or other obligations or securities issued by any federal government agency, or instrumentality.
3. Written repurchase agreements for a period not to exceed thirty days in securities listed above that mature within five years from the date of purchase.
4. Bonds and other obligations of the State of Ohio.
5. No load money market mutual funds consisting exclusively of obligations described in division (1) or (2) of this section and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions.
6. The State Treasurer's investment pool (STAR Ohio).
7. Certain banker's acceptances and commercial paper notes for a period not to exceed one hundred eighty days in an amount not to exceed twenty-five percent of the interim monies available for investment at any one time.
8. Under limited circumstances, debt interests rated in either of the two highest rating classifications by at least two nationally recognized rating agencies.

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited. An investment must mature within five years from the date of purchase with expectation that it will be held to maturity.

Investments may only be made through specified dealers and institutions. Payments for investments may be made only upon delivery of the securities representing the investments to the Treasurer or qualified trustee or, if the securities are not represented by a certificate, upon receipts of confirmation of transfer from the custodian.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 5 - DEPOSITS AND INVESTMENTS (Continued)

The following information classifies deposits and investments by categories of risk as defined in GASB Statement No. 3, "Deposits with Financial Institutions, Investments (including Repurchase Agreements), and Reverse Repurchase Agreements".

Deposits: At year-end, the carrying amount of the District's deposits was \$887,188. The bank balance of the District's deposit was \$1,081,073. Of the bank balance, \$100,000 was covered by federal depository insurance, \$500,000 was covered by an Ohio Depository Bond and the remaining amounts were covered by collateral held by the pledging bank's trust department but not in the District's name pursuant to Section 135.181, Ohio Revised Code, in collateral pools securing all public funds on deposit with specific depository institutions. Ohio Revised Code Section 135.181 Uniform Depository Act, authorizes pledging of pooled securities in lieu of pledging specific securities. Specifically, a designated public depository may pledge a single pool of eligible securities to secure payment of all public monies deposited in the financial institution, provided that at all times the market value of the securities so pledged is at least equal to 105% of the total amount of all public deposits secured by the pool, including the portion of such deposits covered by any federal deposit insurance. Although the pledging bank has an investment and securities pool used to collateralize all public deposits, which are held in the financial institutions name, noncompliance with federal requirements could potentially subject the District to a successful claim by the FDIC. The deposits not covered by federal depository insurance are considered uninsured and uncollateralized under the provisions of Statement No. 3.

Investments: The District's investments are categorized below to give an indication of the level of risk assumed by the District at year-end:

Category 1 includes investments that are insured or registered or for which the District or its agent in the District's name holds the securities.

Category 2 includes uninsured and unregistered investments, which are held by the counterparty's, trust department or agent but not in the District's name.

Category 3 includes uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department or agent but not in the District's name.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 5 - DEPOSITS AND INVESTMENTS (Continued)

<u>Description</u>	<u>Category</u> <u>2</u>	<u>Category</u> <u>3</u>	<u>Fair</u> <u>Value</u>
Federal Home Loan Bank Agency Note	\$5,041,637	\$0	\$5,041,637
Federal Home Loan Mortgage Corporation Agency Note	250,156	0	250,156
Federal National Mortgage Association Agency Note	1,001,360	0	1,001,360
Federal Home Loan Discount Agency Note	324,935	0	324,935
First American Treasury Market Fund	N/A	N/A	8,159
Star Ohio	N/A	N/A	526,814
OASBO Pool Money Market Fund	N/A	728,209	728,209
Total	<u>\$6,618,088</u>	<u>\$728,209</u>	<u>\$7,881,270</u>

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 5 - DEPOSITS AND INVESTMENTS (Continued)

A reconciliation between the classifications of cash and cash equivalents and investments on the basic financial statements and the classification of deposits and investments presented above per GASB Statement No. 3 is as follows:

	<u>Cash and Cash Equivalents/Deposits</u>	<u>Investments</u>
Equity in Pooled Cash and Cash Equivalents	\$8,768,458	\$0
Federal Home Loan Bank	(5,041,637)	5,041,637
Federal National Mortgage Association	(1,001,360)	1,001,360
Fannie Mae	(324,935)	324,935
Federal Home Loan Mort. Corp. Agency Note	(250,156)	250,156
First American Treasury Market Fund	(8,159)	8,159
Star Ohio	(526,814)	526,814
OASBO Pool Money Market Fund	(728,209)	728,209
GASB Statement 3	<u>\$887,188</u>	<u>\$7,881,270</u>

NOTE 6 - PROPERTY TAXES

Property taxes are levied and assessed on a calendar year basis while the District fiscal year is from July through June. The District in the second half of the fiscal year receives first half tax collections. Second half tax distributions occur in the first half of the following fiscal year.

Property taxes include amounts levied against all real, public utility and tangible personal (used in business) property located in the District. Property tax revenue received during calendar year 2003 for real and public utility property taxes represents collections of calendar 2002 taxes. Property tax payments received during calendar 2002 for tangible personal property (other than public utility property) is for calendar 2002 taxes.

Real property taxes are levied after April 1 on the assessed value listed as of the prior January 1, the lien date. Assessed values for real property taxes are established by State law at 35 percent of appraised market value. First half 2003 real property taxes are collected in and intended to finance fiscal year 2004.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 6 - PROPERTY TAXES (Continued)

Public utility tangible personal property currently is assessed at varying percentages of true value; public utility real property is assessed at thirty-five percent of true value. 2003 public utility property taxes became a lien December 31, 2002, are levied after April 1, 2003, and are collected in 2004 with real property taxes.

Tangible personal property taxes for 2003 are levied after April 1, 2002, on the value as of December 31, 2002. Collections are made in 2003. Tangible personal property assessments are twenty-five percent of true value for capital assets and twenty-four percent of true value for inventory.

Real property taxes are payable annually or semiannually. If paid annually, payment is due December 31; if paid semiannually, the first payment is due December 31 with the remainder payable by June 20. Under certain circumstances, State statute permits alternate payment dates to be established.

Tangible personal property taxes paid by multi-county taxpayers are due September 20. Single county taxpayers may pay annually or semiannually. If paid annually, payment is due April 30; if paid semiannually, the first payment is due April 30, with the remainder payable September 20. The District usually receives tangible personal property taxes paid by April 30 after June 30.

The assessed values upon which the fiscal year 2003 taxes were collected are:

	<u>2002 Second- Half Collections</u>		<u>2003 First- Half Collections</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Agricultural/Residential and Other Real Estate	\$263,518,780	76.32%	\$295,396,660	77.91%
Public Utility Personal	14,749,910	4.27%	15,828,170	4.17%
Tangible Personal Property	67,012,950	19.41%	67,908,560	17.91%
Total Assessed Value	<u>\$345,281,640</u>	<u>100.00%</u>	<u>\$379,133,390</u>	<u>100.00%</u>
Tax rate per \$1,000 of assessed valuation		\$52.95		\$49.90

The District receives property taxes from Hamilton County. The county auditor periodically advances to the District its portion of the taxes collected. Second-half real property tax payments collected by the county by June 30, 2003, are available to finance fiscal year 2003 operations. The amount available to be advanced can vary based on the date the tax bills are sent.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 6 - PROPERTY TAXES (Continued)

Accrued property taxes receivable represents delinquent taxes outstanding and real property, personal property and public utility taxes, and June personal property tax settlement received after June 30, which became measurable as of June 30, 2003. Although total property tax collections for the next fiscal year are measurable, only the amount available as an advance at June 30 and the June personal property tax settlement received after June 30 is intended to finance current year operations. The receivable is therefore offset by a credit to deferred revenue for that portion not intended to finance current year operations. Delinquencies that are considered collectible are recorded as revenue on a full accrual basis and as deferred revenue on a modified basis.

The amount available as an advance at June 30, 2003, was \$3,485,000 and is recognized as revenue. The amount available for advance at June 30, 2002, was \$2,595,000. All taxes are recorded in the General Fund.

NOTE 7 -- RECEIVABLES

Receivables at June 30, 2003, consisted of taxes, interest, accounts and intergovernmental grants. All receivables are considered collectible in full due to the ability to foreclose for the nonpayment of taxes, the stable condition of State programs, and the current year guarantee of federal funds. All receivables are expected to be collected within one year. The principal item of receivables follows:

	<u>Taxes</u>	<u>Accounts</u>	<u>Intergovernmental</u>	<u>Interest</u>
General	\$13,585,552	\$0	\$12,205	\$54,300
Special Revenue	0	4,844	254,909	0
Capital Projects	0	0	0	18,720
Total	\$13,585,552	\$4,844	\$267,114	\$73,020

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 8 – CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2003, was as follows:

	<u>Balance</u> <u>June 30, 2002</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2003</u>
Governmental Activities				
Capital Assets, Not Being Depreciated				
Land	\$499,081	\$25,728	\$0	\$524,809
Construction in Progress	241,578	1,009,129	241,578	1,009,129
Total Capital Assets, Not Being Depreciated	740,659	1,034,857	241,578	1,533,938
Capital Assets Being Depreciated				
Land Improvements	8,625	1,472	0	10,097
Buildings and Improvements	9,221,738	2,203,928	0	11,425,666
Furniture and Equipment	3,269,050	200,856	0	3,469,906
Vehicles	129,061	35,042	0	164,103
Total Capital Assets, Being Depreciated	12,628,474	2,441,298	0	15,069,772
Less Accumulated Depreciation:				
Land Improvements	647	1,184	0	1,831
Buildings and Improvements	8,580,087	109,218	0	8,689,305
Furniture and Equipment	2,754,117	236,889	0	2,991,006
Vehicles	34,001	26,875	0	60,876
Total Accumulated Depreciation	11,368,852	374,166	0	11,743,018
Total Capital Assets, Being Depreciated, Net	1,259,622	2,067,132	0	3,326,754
Governmental Activities Capital Assets, Net	\$2,000,281	\$3,101,989	\$241,578	\$4,860,692

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 8 – CAPITAL ASSETS (Continued)

Depreciation expense was charged as follows:

Instruction:	
Regular	\$257,154
Support Services:	
Pupil	1,578
Instructional Staff	9,615
Board of Education	573
Administration	7,523
Fiscal	4,322
Operation and Maintenance of Plant	40,199
Central	4,389
Food Services	2,090
Community Services	28,024
Extracurricular Activities	
Academic Oriented Activities	759
Sports Oriented Activities	<u>17,940</u>
 Total Depreciation Expense	 <u><u>\$374,166</u></u>

NOTE 9 -- RISK MANAGEMENT

A. Property and Liability

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. During fiscal year 2003, the District contracted with Indiana Insurance Company for general liability insurance with a \$5,000,000 aggregate limit covering all employees and volunteers of the District.

Indiana Insurance also provides property and Fleet Insurance and property holds a \$1,000 deductible and the maintenance vehicles have a \$500 deductible for comprehensive and collision and a \$1,000,000 limit per occurrence.

The Ohio Farmer's Insurance Company maintains a \$20,000 performance bond for the Board President and Superintendent and maintains a \$100,000 public official bond for the Treasurer. Indiana Insurance maintains a \$10,000 employee dishonesty blanket bond for all employees.

Settlements have not exceeded insurance coverage in any of the last four fiscal years.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 9 -- RISK MANAGEMENT (Continued)

B. Worker's Compensation

The District participates in the Ohio School Boards Association Workers' Compensation Group Rating Program (GRP), an insurance pool. The intent of the GRP is to achieve the benefit of a reduced premium for the District by virtue of its grouping and representation with other participants in the GRP. The workers' compensation experience of the participating districts is calculated as one experience and a common premium rate is applied to all districts in the GRP. Each participant pays its workers' compensation premium to the State based on the rate for the GRP rather than its individual rate. Total savings are then calculated and each participant's individual performance is compared to the overall savings percentage of the GRP. A participant will then either receive money from or be required to contribute to the "Equity Pooling Fund". This "equity pooling" arrangement insures that each participant shares equally in the overall performance of the GRP. Participation in the GRP is limited to districts that can meet the GRP's selection criteria. The firm of Gates McDonald & Co. provides administrative, cost control and actuarial services to the GRP.

NOTE 10 - DEFINED BENEFIT PENSION PLANS

A. School Employees Retirement System

The District contributes to the School Employers Retirement System of Ohio (SERS), a cost sharing multiple employer public employee retirement system administered by the school employee's retirement board. SERS provides basic retirement benefits, disability, survivor, and health care benefits based on eligible service credit to members and beneficiaries. Chapter 3309 of the Ohio Revised Code establishes benefits. SERS issues a publicly available financial report that includes financial statements and required supplementary information for SERS. The report may be obtained by writing to the School Employees Retirement System, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746.

Plan members are required to contribute 9 percent of their annual covered salary and the District is required to contribute at an actuarially determined rate. The current rate is 14 percent of annual covered payroll. The contribution requirements of plan members and employers are established and may be amended, up to statutory maximum amounts, by the SERS' Retirement Board. The District's required contributions for pension obligations to SERS for the fiscal years ended June 30, 2003, 2002, and 2001 were \$366,669, \$334,543 and \$306,188, respectively; 97.95 percent has been contributed for fiscal year 2003 and 100% for the fiscal years 2002 and 2001. \$7,526 representing the unpaid contribution for fiscal year 2003 is recorded as a liability.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 10 - DEFINED BENEFIT PENSION PLANS (Continued)

B. State Teachers Retirement System

The District contributes to the State Teachers Retirement System of Ohio (STRS Ohio), a cost sharing multiple employer public employee retirement system administered by the State Teachers Retirement Board. STRS Ohio is a statewide retirement plan for licensed teachers and other faculty members employed in the public schools of Ohio or any school, college, university, institution or other agency controlled, managed and supported, in whole or in part, by the State or any political subdivision thereof. STRS Ohio issues a publicly available financial report that includes financial statements and required supplementary information for STRS. The report may be obtained by writing to the State Teachers Retirement System, 275 East Broad Street, Columbus, Ohio 43215-3371.

Chapter 3307 of the revised code provides statutory authority for member and employer contributions. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10% for members and 14% for employers. The District's required contributions for pension obligations to STRS for the fiscal years ended June 30, 2003, 2002, and 2001 were \$1,635,013, \$1,335,375 and \$1,458,115, 97% has been contributed for 2003 and 100 percent has been contributed for each of the two prior fiscal years.

C. Social Security System

Effective July 1, 1991, all employees not otherwise covered by the School Employees Retirement System have an option to choose social security or the School Employees Retirement System/State Teachers Retirement System. As of June 30, 2003, all members but one have elected social security. The Board's liability is 6.20 percent of wages paid.

NOTE 11 - POSTEMPLOYMENT BENEFITS

The State Teachers Retirement System provides access to health care coverage to retired teachers and their dependents, and the School Employees Retirement System provides the same coverage to retired non-certificated employees and their dependents. Benefits include hospitalization, physicians' fees, prescription drugs and partial reimbursement of monthly Medicare B premiums. Benefit provisions and the obligations to contribute are established by the Systems based on authority granted by State statute. Both systems are funded on a pay-as-you-go basis.

For the State Teachers Retirement System, all benefit recipients are required to pay a portion of the health care cost in the form of a monthly premium. By Ohio Law, the cost of coverage paid from STRS fund shall be included in the employer contribution rate, currently 14 percent of covered payroll. The Board currently allocates employer contributions equal to 4.50 percent of covered payroll to the Health Care Stabilization Fund for which payments for health care benefits are paid. Effective July 1, 2002, 1% of covered payroll will be allocated to the Fund. The balance in the Health Care Stabilization Fund was \$3.011 billion on June 30, 2002. For the District, this amount equaled \$525,540 during the 2003 fiscal year. As of July 1, 2002, eligible benefit recipients totaled 105,300. For the fiscal year ended June 30, 2002, net health care costs paid by STRS were \$354,697,000.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 11 - POSTEMPLOYMENT BENEFITS (Continued)

For the School Employees Retirement System, coverage is made available to service retirees with ten or more years of qualifying service credit, disability and survivor benefit recipients. Members retiring on or after August 1, 1989, with less than twenty-five years of service credit must pay a portion of their premium for health care. The portion is based on years of service up to a maximum of 75% of the premium.

For this fiscal year, employer contributions to fund health care benefits were 8.17 percent of covered payroll.

In addition, SERS levies a surcharge to fund health care benefits equal to 14% of the difference between a minimum pay and member's pay, pro-rated for partial service credit. For fiscal year 2003, the minimum pay had been established as \$12,400. The surcharge rate, added to the unallocated portion of the 14% employer contribution rate provides maintenance of the asset target level for the health care fund.

The surcharge, added to the unallocated portion of the 14 percent employer contribution rate, provides for maintenance of the asset target level for the health care fund. The target level for the health care reserve is 150 percent of annual health care expenses. Expenses for health care for the fiscal year ended June 30, 2002 (the latest information available), were \$182,946,777, and the target level was \$274.4 million. At June 30, 2002, SERS had net assets available for payment of health care benefits of \$335.2 million. SERS has approximately 50,000 participants currently receiving health care benefits.

NOTE 12 – EMPLOYEE BENEFITS

A. Compensated Absences

The criteria for determining vacation and sick leave benefits are derived from negotiated agreements, Board resolutions and State laws. Eligible classified employees and administrative and administrators earn ten to twenty-five days of vacation per year, depending upon length of service. Accumulated, unused vacation time is paid to classified employees and administrators upon termination of employment. Teachers and administrators who are not on a twelve-month contract do not earn vacation time.

Teachers, administrators and classified employees earn sick leave at the rate of one and one-fourth days per month for a total of 15 sick days of leave for each year under contract. During regular employment, sick leave may be accumulated, up to a maximum of 250 days for teachers, 310 days for administrators and 260 days for classified. Upon retirement, severance pay is based upon one-fourth of the accrual of sick days up to a maximum of 50 days for teachers, 60 days for administrators and 45 days for classified.

B. Insurance Benefits

The District provides medical, dental and life insurance and accidental death and dismemberment insurance to most employees through Anthem, Inc. Employees generally must work in excess of 25 hours per week to be eligible for insurance benefits.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 13 -- LONG TERM OBLIGATIONS

Long-term obligations activity of the District for the fiscal year ended June 30, 2003, was as follows:

	Total Principal Outstanding <u>6/30/2002</u>	<u>Additions</u>	<u>Deductions</u>	Total Principal Outstanding <u>6/30/2003</u>	Amounts Due in <u>One Year</u>
Governmental Activities					
Compensated Absences	\$1,351,715	\$1,157,937	\$1,351,715	\$1,157,937	\$99,475
Pension Obligations	113,664	145,192	113,664	145,192	0
Capital Lease	0	3,048,000	69,000	2,979,000	71,000
Total Governmental Activities Long-Term Liabilities	<u>\$1,465,379</u>	<u>\$4,351,129</u>	<u>\$1,534,379</u>	<u>\$4,282,129</u>	<u>\$170,475</u>

The District entered into a lease-purchase agreement for the renovation of Shea Stadium and the construction of a new track and synthetic field. The District is leasing the improvements from Rickenbacker Port Authority. Rickenbacker Port Authority will retain title to the project during the lease term. Rickenbacker Port Authority has assigned National City Bank as trustee. National City Bank deposited \$3,048,000 with a fiscal agent for the renovation and construction. Amounts are reimbursed to the District for expenditures made on work completed. The District will make annual principal payments with monthly interest payments to National City Bank. Interest rates are variable and can be converted to a fixed rate every 7 days. The lease is renewable annually and expires in 2031. The intention of the District is to renew the lease annually.

The agreement is recorded on the Statement of Net Assets as a capital lease payable. At year-end capital assets and construction in progress have been capitalized in the amount of \$1,807,644 and \$1,009,129. At June 30, 2003, the fiscal agent is still holding \$728,209, including \$1,352 of accrued interest. A principal payment of \$69,000 was made during fiscal year 2003. The principal amount owed on the lease at year-end is \$2,979,000.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 13 -- LONG TERM OBLIGATIONS (Continued)

Future minimum lease payments for the capital lease are as follows:

<u>Year</u>	<u>Amount</u>
2004	\$77,630
2005	79,476
2006	82,317
2007	84,153
Total	<u>3,088,948</u>
Less: Amount Representing Interest	<u>(109,948)</u>
Present Value of Net Minimum Lease Payments	<u><u>\$2,979,000</u></u>

The District's overall legal debt margin was \$34,122,005 with an unvoted debt margin of \$379,133 at June 30, 2003.

Compensated absences and pension obligations will be paid from the general fund and food service fund.

NOTE 14 -- JOINTLY GOVERNED ORGANIZATIONS

A. SWOCA

The Southwestern Ohio Computer Association (SWOCA) is a jointly governed organization among a three county consortium of school districts. The jointly governed organization was formed for the purpose of applying modern technology with the aid of computers and other electronic equipment to administrative and instructional functions among member districts. Each of the governments of these schools supports SWOCA based upon a per pupil charge dependent upon the software package utilized. The Governing Board of SWOCA consists of six members elected by majority vote of all charter member schools plus one representative from the fiscal agent.

SWOCA is not accumulating significant financial resources nor is it experiencing fiscal stress that may cause an additional financial benefit to or burden on members in the future. The District's investment interest in SWOCA's fixed assets was \$38,090 at June 30, 2003. The District paid SWOCA \$41,375 for services provided during the year. Financial information can be obtained from Michael Crumley, who serves as director, at 3603 Hamilton-Middletown Road, Hamilton, OH. 45011.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 14 -- JOINTLY GOVERNED ORGANIZATIONS (Continued)

B. Great Oaks Institute

The Great Oaks Institute Joint Vocational School, a jointly governed organization, is a distinct political subdivision of the State of Ohio operated under the direction of a Board, consisting of one representative from each of the thirty-six participating school district's elected board, which possesses its own budgeting and taxing authority. To obtain financial information write to The Great Oaks Vocational School, Mr. John Wahle, Chief Financial Officer, at 3254 East Kemper Road, Cincinnati, Ohio 45241.

NOTE 15 -- SET-ASIDE CALCULATIONS

The District is required by State statute to annually set aside in the general fund an amount based on a statutory formula for the purchase of textbooks and other instructional materials and an equal amount for the acquisition and construction of capital improvements. Amounts not spent by year-end or offset by similarly restricted resources received during the year must be held in cash at year-end and carried forward to be used for the same purposes in future years.

For fiscal year ended June 30, 2003, the District was no longer required to set-aside funds in the budget reserve, with the exception of monies received from the Bureau of Workers' Compensation, which must be retained for budget stabilization or spent for specified purposes. The District did not receive funds from the Bureau of Worker's Compensation and does not maintain a budget reserve.

The following cash basis information describes the change in the year-end set-aside amounts for textbooks and capital acquisition. Disclosure of this information is required by State statute.

	<u>Capital Acquisition</u>	<u>Textbook</u>
Set-aside Reserve Balance as of June 30, 2002	\$0	(\$459,635)
Current Year Set-aside Requirements	407,543	407,543
Current Year Offsets	0	0
Qualifying Disbursements	(882,643)	(891,894)
Totals	<u>(\$475,100)</u>	<u>(\$943,986)</u>
Set-aside Balance Carried Forward to Future Fiscal Years	<u>\$0</u>	<u>(\$943,986)</u>
Set-aside Reserve Balance as of June 30, 2003	<u>\$0</u>	<u>\$0</u>

The District had qualifying disbursements during the fiscal year that reduced the capital acquisition and the textbook set-aside amounts below zero. Only the amount for the textbook set-aside may be used to reduce the set-aside requirement of future years. The capital acquisition negative amount is therefore not presented as being carried forward to the next fiscal year.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 16 – CONSTRUCTION COMMITMENTS

The District contracted for the design and renovation of Shea Stadium and roofing at three buildings, new windows at the middle school during the 2003 fiscal year. The outstanding construction commitments at June 30, 2003 are:

<u>Vendor</u>	<u>Contract Amount</u>	<u>Amount Expended</u>	<u>Balance at 6/30/2003</u>
Quest Turf	\$1,029,280	\$558,762	\$470,518
Voorhis, Slone, Welsh and Crossland	40,000	30,424	9,576
Industrial Electronic Service	36,909	0	36,909
William Kramer & Sons	142,460	0	142,460
E.J. Hay General Contracting	12,900	0	12,900
KEP Electric	3,600	0	3,600
OKI Window Systems	490,200	0	490,200
Imbus Roofing	78,000	0	78,000
Zero Breeze Roofing Company	368,993	0	368,993
Total	<u>\$2,202,342</u>	<u>\$589,186</u>	<u>\$1,613,156</u>

NOTE 17 – INTERFUND BALANCES AND TRANSFERS

Transfers made between funds during the fiscal year ended June 30, 2003, were as follows:

<u>Fund</u>	<u>Transfer To</u>	<u>Transfer From</u>
General	\$0	\$135,000
Capital Projects	100,000	0
EMIS	10,000	0
Food Service	25,000	0
Total	<u>\$135,000</u>	<u>\$135,000</u>

Transfers are made to allocate unrestricted balances to support programs and projects accounted for in other funds that lack the needed financial resources.

Norwood City School District, Ohio
Notes to the Basic Financial Statements
June 30, 2003

NOTE 17 – INTERFUND BALANCES AND TRANSFERS (Continued)

As of June 30, 2003, interfund receivables and payables that resulted from various interfund transactions were as follows:

Fund:	Interfund Receivable	Interfund Payable
General	\$104,756	\$0
Adult Basic Literacy Education	0	1,680
Drug Free	0	3,076
Food Service	0	100,000
	\$104,756	\$104,756
Total	\$104,756	\$104,756

The amounts due to the General Fund from the Title I and Food Service are the result from the time lag between dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTE 18 -- CONTINGENCIES

A. Grants:

The District received financial assistance from federal and state agencies in the form of grants. The expenditure of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the District at June 30, 2003.

B. Litigation:

On December 11, 2002, the Ohio Supreme Court issued its latest opinion regarding the State's school funding plan. The decision reaffirmed earlier decisions that Ohio's current school-funding decision is unconstitutional.

The Supreme Court relinquished jurisdiction over the case and directed "...the Ohio General Assembly to enact a school-funding scheme that is thorough and efficient..." The District is currently unable to determine what effect, if any, this decision will have on its future state funding and on its financial operations.

NORWOOD CITY SCHOOL DISTRICT
COMBINING STATEMENTS AND INDIVIDUAL FUND SCHEDULES

Nonmajor Funds Special Revenue Funds

The Special Revenue Funds are used to account for revenue sources (other than major capital projects or expendable trusts) that are legally restricted to expenditure for specified purposes. The following are descriptions of each Special Revenue Fund:

Food Service:

To account for all revenues and expenses related to the provision of food service for the District.

Public School Support:

To account for specific local revenue sources (other than taxes) generated by individual school buildings. Expenditures include field trips, materials, equipment and other items to supplement co-curricular and extra-curricular programs.

Local Grant:

To account for monies for grant monies provided from local organizations, foundations or charities for a particular purpose or activity.

District Managed Student Activity:

To account for those student activity programs which have student participation in the activity but do not have student management in the programs.

Auxiliary Services:

To account for monies which provide services and materials to pupils attending non-public schools within the District's boundaries. These monies are received and disbursed on behalf of the non-public school by the Treasurer of the District, as directed by the non-public school.

Career Development:

To account for state funds which are provided to introduce various career opportunities to students.

Educational Management Information System:

To account for expenditures made in conjunction with the implementation of a system to gather student, staff and financial information to comply with Senate Bill 140.

Disadvantaged Pupil Impact Aid (DPIA):

This fund accounts for monies which are provided for the improvement of the educational and cultural status of economically disadvantaged students.

Continued

**Nonmajor Funds
Special Revenue Funds
(Continued)**

Data Connectivity:

A fund to account for money appropriated for Ohio Educational Computer Network Connections.

SchoolNet Trainers:

To account for a state subsidy designed to provide professional development in the area of technology.

Ohio Reads:

This fund accounts for state monies intended to improve reading outcomes, particularly on the fourth grade proficiency test.

Summer Intervention:

To account for a state subsidy designed to provide intervention assistance to students who have not successfully completed the 4th, 6th or 9th grade proficiency test.

Alternative School:

This fund accounts for state monies for alternative educational programs for existing and new, at-risk and delinquent youth.

Miscellaneous State Grants:

This fund accounts for various monies received from State agencies which are not classified elsewhere. A separate special cost center must be used for each grant and be approved by the Auditor of State.

Adult Basic Learning Education (ABLE):

To account for federal funds used to provide opportunities for adults to obtain the general equivalent diploma (GED).

Eisenhower:

To account for federal funds used to enhance instruction in science, mathematics, foreign language, English, the arts and computer learning.

Title 6-B:

To account for funds used to assist schools in the identification of handicapped children, development of procedural safeguards, implementation of least-restrictive, alternative service patterns, and provision of full educational opportunities to handicapped children at the preschool, elementary, and secondary levels.

Continued

**Nonmajor Funds
Special Revenue Funds
(Continued)**

Carl Perkins:

To account for federal funds used in the development of vocational education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, cooperative education, advisory committee, and work-study projects.

Limited English Proficient:

To account for federal funds provided for assistance of students whose native language is not English.

Title I:

To account for federal funds whose purpose is to provide financial assistance to enable state and local educational agencies to meet the special needs of educationally deprived children.

Title V:

To account for federal funds to provide programs for at-risk students; instructional materials to improve the quality of instruction; programs of professional development; and programs to enhance personal excellence of students and student achievement.

Drug Free:

To account for federal funds used to implement programs to educate and encourage students to live their lives free of drug dependency.

Preschool:

To account for federal funds received for the purpose of assisting in the identification of handicapped children, development of procedural safeguards, implementation of least restrictive alternative service patterns, and provision of full educational opportunities to handicapped children at preschool.

Title II-A Teacher Quality:

This fund accounts for federal dollars designed to reduce class sizes in grade 1 to 3, so that the pupil to teacher ratio is reduced.

Miscellaneous Federal Grants:

This fund accounts for various federal projects not specified by a particular fund. Each project is maintained in a specific cost center.

Continued

Nonmajor Funds Capital Projects Funds

Capital Projects Funds are used to account for the financing and acquisition or construction of major capital facilities, such as new school buildings or additions to existing buildings, and for major renovation projects including equipment purchases. The following is a description of the District's nonmajor capital projects fund:

SchoolNet Plus:

To account for state funds received to implement technology into all classrooms between grades K to 6 in Ohio.

Permanent Fund

The District records the activity of a non-expendable trust fund in a Permanent Fund. The Permanent Fund is used to account for monies set aside as an investment for public school purposes. The income from the Permanent Fund may be expended, but the principal must remain intact.

Agency Funds

Employee Insurance Rotary:

A fund to account for employer, employee, and COBRA contributions towards medical and dental insurance premiums.

Student Activities:

To account for those student activity programs which have student participation in the activity and have student management in the programs.

Private Purpose Scholarship

The District records the activity of a expendable trust fund in a Private Purpose Trust Fund. The Private Purpose Trust Fund is used to account for monies set aside as an investment for public school purposes. The income and principal may be expended for these purposes.

Norwood City School District, Ohio
Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2003

	Nonmajor Special Revenue Funds	Nonmajor Permanent Fund	Total Nonmajor Governmental Funds
Assets			
Equity in Pooled Cash and Cash Equivalents	\$525,458	\$75,110	\$600,568
Inventory Held for Resale	30,049	0	30,049
Accounts Receivable	4,844	0	4,844
Intergovernmental Receivable	254,909	0	254,909
Prepaid Items	28,039	0	28,039
<i>Total Assets</i>	<u>\$843,299</u>	<u>\$75,110</u>	<u>\$918,409</u>
Liabilities and Fund Balances			
Liabilities			
Accounts Payable	\$75,862	\$0	\$75,862
Accrued Wages	213,004	0	213,004
Interfund Payable	104,756	0	104,756
Intergovernmental Payable	309,296	0	309,296
Deferred Revenue	1,836	0	1,836
<i>Total Liabilities</i>	<u>704,754</u>	<u>0</u>	<u>704,754</u>
Fund Balances			
Reserved for Encumbrances	115,288	0	115,288
Reserved for Prepaid Items	28,039	0	28,039
Unreserved, Undesignated, Reported in:			
Special Revenue Funds	(4,782)	0	(4,782)
Permanent Fund	0	75,110	75,110
<i>Total Fund Balances</i>	<u>138,545</u>	<u>75,110</u>	<u>213,655</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$843,299</u>	<u>\$75,110</u>	<u>\$918,409</u>

Norwood City School District, Ohio
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
For the Fiscal Year Ended June 30, 2003

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Fund	Nonmajor Permanent Fund	Nonmajor Total Governmental Funds
Revenues				
Intergovernmental	\$3,742,648	\$0	\$0	\$3,742,648
Interest	615	0	1,533	2,148
Tuition and Fees	895	0	0	895
Rentals	50	0	0	50
Extracurricular Activities	173,373	0	0	173,373
Contributions and Donations	27,440	0	0	27,440
Customer Sales and Services	478,813	0	0	478,813
Miscellaneous	83,519	0	0	83,519
<i>Total Revenues</i>	<u>4,507,353</u>	<u>0</u>	<u>1,533</u>	<u>4,508,886</u>
Expenditures				
Current:				
Instruction:				
Regular	1,228,631	51,327	0	1,279,958
Special	659,552	0	0	659,552
Adult/Continuing	39,916	0	0	39,916
Support Services:				
Pupil	452,340	0	0	452,340
Instructional Staff	172,174	0	0	172,174
Administration	1,833	0	0	1,833
Operation and Maintenance of Plant	124,430	0	0	124,430
Pupil Transportation	6,945	0	0	6,945
Central	61,735	0	0	61,735
Operation of Non-Instructional Services				
Food Services	1,294,426	0	0	1,294,426
Community Services	950,180	0	0	950,180
Extracurricular Activities				
Academic Oriented Activities	65,886	0	0	65,886
Sports Oriented Activities	65,842	0	0	65,842
School and Public Service Co-Curricular Activities	5,315	0	0	5,315
<i>Total Expenditures</i>	<u>5,129,205</u>	<u>51,327</u>	<u>0</u>	<u>5,180,532</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(621,852)</u>	<u>(51,327)</u>	<u>1,533</u>	<u>(671,646)</u>
Other Financing Sources (Uses)				
Transfers In	35,000	0	0	35,000
<i>Total Other Financing Sources (Uses)</i>	<u>35,000</u>	<u>0</u>	<u>0</u>	<u>35,000</u>
<i>Net Change in Fund Balances</i>	(586,852)	(51,327)	1,533	(636,646)
<i>Fund Balances Beginning of Year</i>	<u>725,397</u>	<u>51,327</u>	<u>73,577</u>	<u>850,301</u>
<i>Fund Balances End of Year</i>	<u>\$138,545</u>	<u>\$0</u>	<u>\$75,110</u>	<u>\$213,655</u>

Norwood City School District, Ohio
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2003

	Food Service	Public School Support	Local Grant	District Managed Student Activity
Assets				
Equity in Pooled Cash and				
Cash Equivalents	\$17,168	\$42,544	\$63,347	\$38,111
Inventory Held for Resale	30,049	0	0	0
Accounts Receivable	0	4,787	0	57
Intergovernmental	14,233	0	0	0
Prepaid Items	10,120	0	805	0
<i>Total Assets</i>	<u>\$71,570</u>	<u>\$47,331</u>	<u>\$64,152</u>	<u>\$38,168</u>
 Liabilities and Fund Balances				
Liabilities				
Accounts Payable	\$27,987	\$2,003	\$33	\$3,689
Accrued Wages	16,027	0	4,075	0
Interfund Payable	100,000	0	0	0
Intergovernmental Payable	88,360	0	1,058	0
Deferred Revenue	1,836	0	0	0
<i>Total Liabilities</i>	<u>234,210</u>	<u>2,003</u>	<u>5,166</u>	<u>3,689</u>
 Fund Balances				
Reserved for Encumbrances	0	4,123	7,348	21,732
Reserved for Prepays	10,120	0	805	0
Unreserved, Undesignated, Reported in: Special Revenue Funds	<u>(172,760)</u>	<u>41,205</u>	<u>50,833</u>	<u>12,747</u>
<i>Total Fund Balances</i>	<u>(162,640)</u>	<u>45,328</u>	<u>58,986</u>	<u>34,479</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$71,570</u>	<u>\$47,331</u>	<u>\$64,152</u>	<u>\$38,168</u>

Auxiliary Services	Career Development	Educational Management Information System	Disadvantaged Pupil Impact Aid	SchoolNet Trainers	Ohio Reads
\$27,317	\$925	\$10,123	\$112,956	\$3,528	\$23,685
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	11	7,179	0	0
<u>\$27,317</u>	<u>\$925</u>	<u>\$10,134</u>	<u>\$120,135</u>	<u>\$3,528</u>	<u>\$23,685</u>
\$6,185	\$0	\$0	\$1,600	\$0	\$0
0	0	3,954	78,731	0	0
0	0	0	0	0	0
375	0	4,049	104,749	0	0
0	0	0	0	0	0
<u>6,560</u>	<u>0</u>	<u>8,003</u>	<u>185,080</u>	<u>0</u>	<u>0</u>
0	495	0	355	0	23,688
0	0	11	7,179	0	0
<u>20,757</u>	<u>430</u>	<u>2,120</u>	<u>(72,479)</u>	<u>3,528</u>	<u>(3)</u>
<u>20,757</u>	<u>925</u>	<u>2,131</u>	<u>(64,945)</u>	<u>3,528</u>	<u>23,685</u>
<u>\$27,317</u>	<u>\$925</u>	<u>\$10,134</u>	<u>\$120,135</u>	<u>\$3,528</u>	<u>\$23,685</u>

(Continued)

Norwood City School District, Ohio
 Combining Balance Sheet
 Nonmajor Special Revenue Funds
 June 30, 2003
 (Continued)

	Miscellaneous State Grants	Adult Basic Learning Education	Eisenhower	Title 6-B
Assets				
Equity in Pooled Cash and Cash Equivalents	\$11,459	\$55	\$1,614	\$48,476
Inventory Held for Resale	0	0	0	0
Accounts Receivable	0	0	0	0
Intergovernmental	0	1,680	0	0
Prepaid Items	0	0	0	1,941
<i>Total Assets</i>	<u>\$11,459</u>	<u>\$1,735</u>	<u>\$1,614</u>	<u>\$50,417</u>
Liabilities and Fund Balances				
Liabilities				
Accounts Payable	\$0	\$0	\$889	\$0
Accrued Wages	0	0	0	20,541
Interfund Payable	0	1,680	0	0
Intergovernmental Payable	0	0	0	20,124
Deferred Revenue	0	0	0	0
<i>Total Liabilities</i>	<u>0</u>	<u>1,680</u>	<u>889</u>	<u>40,665</u>
Fund Balances				
Reserved for Encumbrances	257	0	688	9,526
Reserved for Prepaids	0	0	0	1,941
Unreserved, Undesignated, Reported in: Special Revenue Funds	<u>11,202</u>	<u>55</u>	<u>37</u>	<u>(1,715)</u>
<i>Total Fund Balances</i>	<u>11,459</u>	<u>55</u>	<u>725</u>	<u>9,752</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$11,459</u>	<u>\$1,735</u>	<u>\$1,614</u>	<u>\$50,417</u>

<u>Carl Perkins</u>	<u>Title I</u>	<u>Title V</u>	<u>Drug Free</u>	<u>Preschool</u>	<u>Teacher Quality</u>
\$3,505	\$32,801	\$1,722	\$16,347	\$719	\$2,884
0	0	0	0	0	0
0	0	0	0	0	0
0	166,456	0	3,076	1,055	29,150
0	4,714	0	0	0	0
<u>\$3,505</u>	<u>\$203,971</u>	<u>\$1,722</u>	<u>\$19,423</u>	<u>\$1,774</u>	<u>\$32,034</u>
\$0	\$1,715	\$0	\$1,364	\$0	\$0
0	65,504	0	0	1,855	18,118
0	0	0	3,076	0	0
0	73,761	0	0	27	16,750
0	0	0	0	0	0
0	140,980	0	4,440	1,882	34,868
1,724	11,665	0	13,797	0	0
0	4,714	0	0	0	0
1,781	46,612	1,722	1,186	(108)	(2,834)
3,505	62,991	1,722	14,983	(108)	(2,834)
<u>\$3,505</u>	<u>\$203,971</u>	<u>\$1,722</u>	<u>\$19,423</u>	<u>\$1,774</u>	<u>\$32,034</u>

(Continued)

Norwood City School District, Ohio
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2003
(Continued)

	Miscellaneous Federal Grant	Total Nonmajor Special Revenue Funds
Assets		
Equity in Pooled Cash and Cash Equivalents	\$66,172	\$525,458
Inventory Held for Resale	0	30,049
Accounts Receivable	0	4,844
Intergovernmental	39,259	254,909
Prepaid Items	3,269	28,039
<i>Total Assets</i>	<u>\$108,700</u>	<u>\$843,299</u>
Liabilities and Fund Balances		
Liabilities		
Accounts Payable	\$30,397	\$75,862
Accrued Wages	4,199	213,004
Interfund Payable	0	104,756
Intergovernmental Payable	43	309,296
Deferred Revenue	0	1,836
<i>Total Liabilities</i>	<u>34,639</u>	<u>704,754</u>
Fund Balances		
Reserved for Encumbrances	19,890	115,288
Reserved for Prepaids	3,269	28,039
Unreserved, Undesignated, Reported in: Special Revenue Funds	<u>50,902</u>	<u>(4,782)</u>
<i>Total Fund Balances</i>	<u>74,061</u>	<u>138,545</u>
 <i>Total Liabilities and Fund Balances</i>	 <u>\$108,700</u>	 <u>\$843,299</u>

Norwood City School District, Ohio
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2003

	Food Service	Public School Support	Local Grant	District Managed Activity
Revenues				
Intergovernmental	\$660,389	\$0	\$0	\$0
Interest	0	0	0	0
Tuition and Fees	0	895	0	0
Rent	0	0	0	50
Extracurricular Activities	0	52,957	0	120,416
Gifts and Donations	0	12,909	0	14,531
Customer Sales and Services	478,813	0	0	0
Miscellaneous	0	3,631	79,888	0
<i>Total Revenues</i>	<u>1,139,202</u>	<u>70,392</u>	<u>79,888</u>	<u>134,997</u>
Expenditures				
Current:				
Instruction:				
Regular	0	72,742	57,193	0
Special	0	1,293	0	0
Adult/Continuing	0	253	0	0
Support Services:				
Pupil	0	3,555	90,575	0
Instructional Staff	0	8,113	0	0
Administration	0	0	0	0
Operation and Maintenance of Plant	0	0	0	0
Pupil Transportation	0	0	590	3,500
Central	0	0	0	0
Operation of Non-Instructional Services:				
Food Services	1,294,426	0	0	0
Community Services	0	1,667	0	0
Extracurricular Activities				
Academic Oriented Activities	0	1,127	0	64,759
Sports Oriented Activities	0	0	0	65,842
School and Public Service Co-Curricular Activities	0	5,315	0	0
<i>Total Expenditures</i>	<u>1,294,426</u>	<u>94,065</u>	<u>148,358</u>	<u>134,101</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(155,224)</u>	<u>(23,673)</u>	<u>(68,470)</u>	<u>896</u>
Other Financing Sources (Uses)				
Transfers In	25,000	0	0	0
<i>Total Other Financing Sources (Uses)</i>	<u>25,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balances</i>	(130,224)	(23,673)	(68,470)	896
<i>Fund Balances (Deficits) Beginning of Year</i>	<u>(32,416)</u>	<u>69,001</u>	<u>127,456</u>	<u>33,583</u>
<i>Fund Balances (Deficits) End of Year</i>	<u>(\$162,640)</u>	<u>\$45,328</u>	<u>\$58,986</u>	<u>\$34,479</u>

(Continued)

Norwood City School District, Ohio
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2003
(Continued)

	Auxiliary Services	Career Development	Educational Management Information System
Revenues			
Intergovernmental	\$146,869	\$4,016	\$10,662
Interest	615	0	0
Tuition and Fees	0	0	0
Rent	0	0	0
Extracurricular Activities	0	0	0
Gifts and Donations	0	0	0
Customer Sales and Services	0	0	0
Miscellaneous	0	0	0
<i>Total Revenues</i>	<u>147,484</u>	<u>4,016</u>	<u>10,662</u>
Expenditures			
Current:			
Instruction:			
Regular	0	2,633	0
Special	0	0	0
Adult/Continuing	0	0	0
Support Services:			
Pupil	0	0	0
Instructional Staff	0	0	0
Administration	0	0	0
Operation and Maintenance of Plant	0	0	0
Pupil Transportation	0	522	0
Central	0	0	39,597
Operation of Non-Instructional Services:			
Food Services	0	0	0
Community Services	155,324	0	0
Extracurricular Activities			
Academic Oriented Activities	0	0	0
Sports Oriented Activities	0	0	0
School and Public Service Co-Curricular Activities	0	0	0
<i>Total Expenditures</i>	<u>155,324</u>	<u>3,155</u>	<u>39,597</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(7,840)</u>	<u>861</u>	<u>(28,935)</u>
Other Financing Sources (Uses)			
Transfers In	0	0	10,000
<i>Total Other Financing Sources (Uses)</i>	<u>0</u>	<u>0</u>	<u>10,000</u>
<i>Net Change in Fund Balances</i>	(7,840)	861	(18,935)
<i>Fund Balances (Deficits) Beginning of Year</i>	<u>28,597</u>	<u>64</u>	<u>21,066</u>
<i>Fund Balances (Deficits) End of Year</i>	<u><u>\$20,757</u></u>	<u><u>\$925</u></u>	<u><u>\$2,131</u></u>

Disadvantaged Pupil Impact Aid	Data Connectivity	SchoolNet Trainers	Ohio Reads	Summer Intervention	Alternative School
\$817,173	\$21,000	\$4,600	\$70,000	\$0	\$0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
817,173	21,000	4,600	70,000	0	0
876,643	30,767	0	47,341	8,204	5,112
4,964	0	0	0	0	0
0	0	0	0	0	0
0	0	0	20,625	0	263
0	0	8,782	0	0	678
0	0	0	1,833	0	0
121,663	0	0	0	0	0
0	0	0	0	0	0
0	13,138	0	0	0	0
0	0	0	0	0	0
0	0	0	10,000	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
1,003,270	43,905	8,782	79,799	8,204	6,053
(186,097)	(22,905)	(4,182)	(9,799)	(8,204)	(6,053)
0	0	0	0	0	0
0	0	0	0	0	0
(186,097)	(22,905)	(4,182)	(9,799)	(8,204)	(6,053)
121,152	22,905	7,710	33,484	8,204	6,053
(\$64,945)	\$0	\$3,528	\$23,685	\$0	\$0

(Continued)

Norwood City School District, Ohio
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2003
(Continued)

	Miscellaneous State Grants	Adult Basic Learning Education	Eisenhower	Title 6-B
Revenues				
Intergovernmental	\$22,023	\$55,867	(\$925)	\$310,840
Interest	0	0	0	0
Tuition and Fees	0	0	0	0
Rent	0	0	0	0
Extracurricular Activities	0	0	0	0
Gifts and Donations	0	0	0	0
Customer Sales and Services	0	0	0	0
Miscellaneous	0	0	0	0
<i>Total Revenues</i>	<u>22,023</u>	<u>55,867</u>	<u>(925)</u>	<u>310,840</u>
Expenditures				
Current:				
Instruction:				
Regular	8,041	0	0	0
Special	0	0	0	0
Adult/Continuing	0	39,437	0	0
Support Services:				
Pupil	0	16,635	0	260,900
Instructional Staff	14,000	0	2,262	32,744
Administration	0	0	0	0
Operation and Maintenance of Plant	2,767	0	0	0
Pupil Transportation	0	0	0	0
Central	0	0	0	0
Operation of Non-Instructional Services:				
Food Services	0	0	0	0
Community Services	0	0	0	13,500
Extracurricular Activities				
Academic Oriented Activities	0	0	0	0
Sports Oriented Activities	0	0	0	0
School and Public Service Co-Curricular Activities	0	0	0	0
<i>Total Expenditures</i>	<u>24,808</u>	<u>56,072</u>	<u>2,262</u>	<u>307,144</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(2,785)</u>	<u>(205)</u>	<u>(3,187)</u>	<u>3,696</u>
Other Financing Sources (Uses)				
Transfers In	0	0	0	0
<i>Total Other Financing Sources (Uses)</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balances</i>	<u>(2,785)</u>	<u>(205)</u>	<u>(3,187)</u>	<u>3,696</u>
<i>Fund Balances (Deficits) Beginning of Year</i>	<u>14,244</u>	<u>260</u>	<u>3,912</u>	<u>6,056</u>
<i>Fund Balances (Deficits) End of Year</i>	<u>\$11,459</u>	<u>\$55</u>	<u>\$725</u>	<u>\$9,752</u>

Carl Perkins	Limited English Proficient	Title I	Title V	Drug Free	Preschool	Teacher Quality
\$5,238	\$18,000	\$681,690	\$20,858	\$19,873	\$12,151	\$171,624
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
5,238	18,000	681,690	20,858	19,873	12,151	171,624
2,386	0	0	0	11,297	0	91,454
0	18,000	550,067	0	0	0	83,004
0	0	226	0	0	0	0
0	0	45,799	0	0	13,988	0
0	0	72,707	19,136	13,752	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
1,978	0	0	0	355	0	0
0	0	9,000	0	0	0	0
0	0	0	0	0	0	0
0	0	42,874	213	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
4,364	18,000	720,673	19,349	25,404	13,988	174,458
874	0	(38,983)	1,509	(5,531)	(1,837)	(2,834)
0	0	0	0	0	0	0
0	0	0	0	0	0	0
874	0	(38,983)	1,509	(5,531)	(1,837)	(2,834)
2,631	0	101,974	213	20,514	1,729	0
\$3,505	\$0	\$62,991	\$1,722	\$14,983	(\$108)	(\$2,834)

(Continued)

Norwood City School District, Ohio
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2003
(Continued)

	Miscellaneous Federal Grant	Total Nonmajor Special Revenue Funds
Revenues		
Intergovernmental	\$690,700	\$3,742,648
Interest	0	615
Tuition and Fees	0	895
Rent	0	50
Extracurricular Activities	0	173,373
Gifts and Donations	0	27,440
Customer Sales and Services	0	478,813
Miscellaneous	0	83,519
<i>Total Revenues</i>	<u>690,700</u>	<u>4,507,353</u>
Expenditures		
Current:		
Instruction:		
Regular	14,818	1,228,631
Special	2,224	659,552
Adult/Continuing	0	39,916
Support Services:		
Pupil	0	452,340
Instructional Staff	0	172,174
Administration	0	1,833
Operation and Maintenance of Plant	0	124,430
Pupil Transportation	0	6,945
Central	0	61,735
Operation of Non-Instructional Services:		
Food Services	0	1,294,426
Community Services	726,602	950,180
Extracurricular Activities		
Academic Oriented Activities	0	65,886
Sports Oriented Activities	0	65,842
School and Public Service Co-Curricular Activities	0	5,315
<i>Total Expenditures</i>	<u>743,644</u>	<u>5,129,205</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(52,944)</u>	<u>(621,852)</u>
Other Financing Sources (Uses)		
Transfers In	0	35,000
<i>Total Other Financing Sources (Uses)</i>	<u>0</u>	<u>35,000</u>
<i>Net Change in Fund Balances</i>	(52,944)	(586,852)
<i>Fund Balances (Deficits) Beginning of Year</i>	<u>127,005</u>	<u>725,397</u>
<i>Fund Balances (Deficits) End of Year</i>	<u>\$74,061</u>	<u>\$138,545</u>

Norwood City School District, Ohio
Combining Statement of Changes in Assets and Liabilities
Agency Funds
For the Fiscal Year Ended June 30, 2003

	Beginning Balance 06/30/02	Additions	Deductions	Ending Balance 06/30/03
Student Activities				
Assets				
Equity in Pooled Cash and Cash Equivalents	\$47,383	\$131,252	\$143,116	\$35,519
Liabilities				
Due To Students	\$47,383	\$131,252	\$143,116	\$35,519
Employee Insurance Rotary				
Assets				
Equity in Pooled Cash and Cash Equivalents	\$594	\$2,332,320	\$2,332,054	\$860
Liabilities				
Undistributed Monies	\$594	\$2,332,320	\$2,332,054	\$860
Total - All Agency Funds				
Assets				
Equity in Pooled Cash and Cash Equivalents	\$47,977	\$2,463,572	\$2,475,170	\$36,379
Liabilities				
Due To Students	\$47,383	\$131,252	\$143,116	\$35,519
Undistributed Monies	594	2,332,320	2,332,054	860
<i>Total Liabilities</i>	\$47,977	\$2,463,572	\$2,475,170	\$36,379

**INDIVIDUAL FUND SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE – BUDGET (NON-GAAP BASIS) AND ACTUAL**

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Taxes	\$12,226,420	\$12,907,508	\$12,907,508	\$0
Intergovernmental	9,344,809	8,979,110	9,047,168	68,058
Interest	200,000	200,000	195,028	(4,972)
Tuition and Fees	10,000	46,898	48,589	1,691
Rent	2,500	13,000	11,975	(1,025)
Miscellaneous	31,250	178,155	182,372	4,217
Total Revenues	21,814,979	22,324,671	22,392,640	67,969
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	7,344,909	7,419,765	7,403,851	15,914
Fringe Benefits	2,231,800	2,153,187	2,151,570	1,617
Purchased Services	180,633	153,727	146,199	7,528
Materials and Supplies	681,267	744,424	729,371	15,053
Capital Outlay	469,496	290,073	287,014	3,059
Other	500	0	0	0
Total Regular	10,908,605	10,761,176	10,718,005	43,171
Special:				
Salaries and Wages	885,950	938,560	934,948	3,612
Fringe Benefits	305,725	272,557	272,330	227
Purchased Services	1,393,416	1,355,613	1,116,538	239,075
Materials and Supplies	25,440	39,294	29,850	9,444
Total Special	2,610,531	2,606,024	2,353,666	252,358
Other:				
Purchased Services	276,164	311,164	309,962	1,202
Total Other	276,164	311,164	309,962	1,202
Total Instruction	13,795,300	13,678,364	13,381,633	296,731

(Continued)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Postive (Negative)
Support Services:				
Pupils:				
Salaries and Wages	\$719,295	\$696,245	\$690,902	\$5,343
Fringe Benefits	246,965	238,973	237,484	1,489
Purchased Services	133,325	166,999	148,441	18,558
Materials and Supplies	28,747	38,049	37,502	547
Capital Outlay	500	500	378	122
Total Pupils	1,128,832	1,140,766	1,114,707	26,059
Instructional Staff:				
Salaries and Wages	808,337	820,534	811,616	8,918
Fringe Benefits	323,100	339,784	338,454	1,330
Purchased Services	79,954	91,679	82,710	8,969
Materials and Supplies	73,607	91,364	86,029	5,335
Capital Outlay	21,155	36,205	35,897	308
Other	300	417	401	16
Total Instructional Staff	1,306,453	1,379,983	1,355,107	24,876
Board of Education:				
Salaries and Wages	6,240	5,920	5,920	0
Fringe Benefits	1,075	1,548	1,548	0
Purchased Services	2,500	3,292	792	2,500
Materials and Supplies	550	550	204	346
Other	29,488	24,579	24,506	73
Total Board of Education	39,853	35,889	32,970	2,919
Administration:				
Salaries and Wages	1,238,600	1,228,488	1,228,043	445
Fringe Benefits	419,525	433,200	433,041	159
Purchased Services	95,902	61,070	46,586	14,484
Materials and Supplies	16,932	21,669	15,485	6,184
Capital Outlay	8,650	5,700	2,239	3,461
Other	62,050	64,650	63,269	1,381
Total Administration	1,841,659	1,814,777	1,788,663	26,114

(Continued)

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003
(Continued)**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Fiscal:				
Salaries and Wages	\$222,025	\$229,625	\$229,598	\$27
Fringe Benefits	103,925	106,385	106,144	241
Purchased Services	11,454	12,347	10,450	1,897
Materials and Supplies	5,535	6,946	6,672	274
Capital Outlay	9,000	6,338	4,470	1,868
Other	209,577	217,540	216,247	1,293
Total Fiscal	561,516	579,181	573,581	5,600
Operation and Maintenance of Plant:				
Salaries and Wages	378,800	376,257	376,225	32
Fringe Benefits	155,430	157,713	157,486	227
Purchased Services	1,569,024	1,716,364	1,682,230	34,134
Materials and Supplies	148,782	131,350	130,848	502
Capital Outlay	326,520	285,153	285,153	0
Total Operation and Maintenance of Plant	2,578,556	2,666,837	2,631,942	34,895
Pupil Transportation:				
Salaries and Wages	250	169	169	0
Fringe Benefits	100	75	33	42
Purchased Services	106,875	118,306	116,179	2,127
Total Pupil Transportation	107,225	118,550	116,381	2,169
Central:				
Salaries and Wages	\$165,550	\$181,867	\$181,827	\$40
Fringe Benefits	39,900	49,422	49,368	54
Purchased Services	260,787	189,464	185,616	3,848
Materials and Supplies	28,757	34,452	33,709	743
Capital Outlay	92,388	155,138	150,637	4,501
Other	5,000	3,324	3,324	0
Total Central	592,382	613,667	604,481	9,186
Total Support Services	8,156,476	8,349,650	8,217,832	131,818

(Continued)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Operation of Non-Instructional Services:				
Fringe Benefits	1,700	3,900	2,243	1,657
Purchased Services	3,200	0	0	0
Materials and Supplies	500	1,800	1,749	51
Other	6,400	6,100	4,639	1,461
Total Operation of Non-Instructional Services	11,800	11,800	8,631	3,169
Extracurricular Activities:				
Academic Oriented Activities:				
Salaries and Wages	50,775	48,920	48,920	0
Fringe Benefits	7,970	8,371	7,734	637
Purchased Services	9,215	9,215	9,215	0
Materials and Supplies	7,120	6,760	6,760	0
Other	500	500	0	500
Total Academic Oriented Activities	75,580	73,766	72,629	1,137
Sports Oriented Activities:				
Salaries and Wages	219,349	210,629	210,620	9
Fringe Benefits	46,000	36,147	33,701	2,446
Purchased Services	4,000	4,536	4,536	0
Materials and Supplies	7,258	5,489	5,489	0
Other	0	3,644	3,644	0
Total Sports Oriented Activities	276,607	260,445	257,990	2,455
Co-Curricular Oriented Activities:				
Salaries and Wages	8,148	8,149	8,149	0
Fringe Benefits	1,450	1,391	1,228	163
Total Co-Curricular Oriented Activities	9,598	9,540	9,377	163
Total Extracurricular Activities	361,785	343,751	339,996	3,755
Capital Outlay:				
Site Acquisition Services:				
Purchased Services	\$0	\$2,100	\$2,100	\$0
Capital Outlay	0	206,630	206,630	0
Total Site Acquisition Services	0	208,730	208,730	0
Site Improvement Services:				
Capital Outlay	\$52,000	\$7,695	\$7,695	\$0
Total Site Improvement Services	52,000	7,695	7,695	0

(Continued)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
General Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Architectural Services:				
Purchased Services	\$25,498	\$66,010	\$66,010	\$0
Total Architectural Services	25,498	66,010	66,010	0
Educational Specification Services:				
Purchased Services	\$2,375	\$0	\$0	\$0
Total Educational Specification Services	2,375	0	0	0
Building Improvement Services:				
Capital Outlay	\$0	\$1,236,039	\$1,236,026	\$13
Total Building Improvement Services	0	1,236,039	1,236,026	13
Total Capital Outlay	79,873	1,518,474	1,518,461	13
Total Expenditures	22,405,234	23,902,039	23,466,553	435,486
Excess (Deficiency) of Revenues Over (Under) Expenditures	(590,255)	(1,577,368)	(1,073,913)	503,455
Other Financing Sources (Uses):				
Advances In	0	122,284	122,284	0
Advances Out	0	(104,756)	(104,756)	0
Transfers Out	(100,000)	(135,000)	(135,000)	0
Contingency	(50,000)	0	0	0
Total Other Financing Sources (Uses)	(150,000)	(117,472)	(117,472)	0
Net Change in Fund Balance	(740,255)	(1,694,840)	(1,191,385)	503,455
Fund Balance at July 1, 2002	4,148,875	4,148,875	4,148,875	0
Prior Year Encumbrances Appropriated	963,306	963,306	963,306	0
Fund Balance at June 30, 2003	\$4,371,926	\$3,417,341	\$3,920,796	\$503,455

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Capital Projects Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Postive (Negative)
Revenues:				
Interest	\$10,000	\$20,000	\$78,447	\$58,447
Rent	90,000	90,000	94,909	4,909
Total Revenues	100,000	110,000	173,356	63,356
Expenditures:				
Current:				
Support Services:				
Operation and Maintenance of Plant:				
Purchased Services	60,882	150,852	87,713	63,139
Materials and Supplies	815	845	837	8
Total Operation and Maintenance of Plant	61,697	151,697	88,550	63,147
Capital Outlay:				
Site Improvement Services:				
Capital Outlay	2,950,000	2,885,000	2,809,789	75,211
Total Site Improvement Services	2,950,000	2,885,000	2,809,789	75,211
Architectural Services:				
Purchased Services	68,262	108,262	108,262	0
Total Architectural Services	68,262	108,262	108,262	0
Building Improvement Services:				
Purchased Services	110,000	185,176	185,176	0
Capital Outlay	52,473	82,172	82,172	0
Total Building Improvement Services	162,473	267,348	267,348	0
Total Expenditures	3,242,432	3,412,307	3,273,949	138,358

Continued

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Capital Projects Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(3,142,432)	(3,302,307)	(3,100,593)	201,714
Other Financing Sources (Uses):				
Inception of Capital Lease	2,949,693	2,949,693	2,949,693	0
Transfers In	75,000	100,000	100,000	0
Total Other Financing Sources (Uses)	3,024,693	3,049,693	3,049,693	0
Net Change in Fund Balance	(117,739)	(252,614)	(50,900)	201,714
Fund Balance at July 1, 2002	83,385	83,385	83,385	0
Prior Year Encumbrances Appropriated	1,540,330	1,540,330	1,540,330	0
Fund Balance at June 30, 2003	<u>\$1,505,976</u>	<u>\$1,371,101</u>	<u>\$1,572,815</u>	<u>\$201,714</u>

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Food Service Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Sales	\$564,150	\$478,855	\$481,790	\$2,935
Federal and State Subsidies	569,000	680,972	580,972	(100,000)
Operating Transfers In	25,000	25,000	25,000	0
Total Revenue	1,158,150	1,184,827	1,087,762	(97,065)
Expenditures:				
Current:				
Operation of Non-Instructional Services:				
Food Services:				
Salaries and Wages	413,000	442,438	442,266	172
Fringe Benefits	213,670	214,209	213,906	303
Purchased Services	7,250	4,011	4,011	0
Materials and Supplies	508,088	500,511	500,416	95
Capital Outlay	2,500	9,503	9,503	0
Other	1,000	0	0	0
Total Expenditures	1,145,508	1,170,672	1,170,102	570
Excess (Deficiency) of Revenues Over (Under) Expenditures	12,642	14,155	(82,340)	(96,495)
Other Financing Sources (Uses):				
Advances In	0	100,000	100,000	0
Advances Out	0	(60,600)	(60,600)	0
Total Other Financing Sources (Uses)	0	39,400	39,400	0
Net Change in Fund Balance	12,642	53,555	(42,940)	(96,495)
Fund Balance at July 1, 2002	47,958	47,958	47,958	0
Fund Balance at June 30, 2003	\$60,600	\$101,513	\$5,018	(\$96,495)

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Public School Support Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Tuition and Fees	\$770	\$1,645	\$895	(\$750)
Extracurricular Activities	36,800	45,789	49,662	3,873
Gifts and Donations	12,201	11,998	12,909	911
Miscellaneous	750	2,307	3,557	1,250
Total Revenues	50,521	61,739	67,023	5,284
Expenditures:				
Current:				
Instruction:				
Regular:				
Purchased Services	6,306	2,537	1,882	655
Materials and Supplies	4,135	7,904	6,376	1,528
Other	82,930	88,273	67,822	20,451
Total Regular	93,371	98,714	76,080	22,634
Special:				
Other	2,731	1,371	1,293	78
Total Special	2,731	1,371	1,293	78
Adult:				
Other	510	654	253	401
Total Adult	510	654	253	401
Support Services:				
Pupils:				
Materials and Supplies	5,434	6,834	3,555	3,279
Total Pupils	5,434	6,834	3,555	3,279
Instructional Staff:				
Other	1,825	8,611	8,158	453
Total Instructional Staff	1,825	8,611	8,158	453

(Continued)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Public School Support Special Revenue Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Operation and Maintenance of Plant:				
Capital Outlay	0	0	0	0
Total Operation and Maintenance of Plant	0	0	0	0
Operation of Non-Instructional Services:				
Community Services:				
Other	984	3,159	1,977	1,182
Total Community Services	984	3,159	1,977	1,182
Extracurricular Activities:				
Academic Oriented Services:				
Other	4,017	1,573	1,127	446
Total Academic Oriented Services	4,017	1,573	1,127	446
School & Public Service Co-Curricular Activities:				
Materials and Supplies	4,698	4,955	2,777	2,178
Other	4,455	3,445	2,729	716
Total School & Public Service Co-Curricular Activities	9,153	8,400	5,506	2,894
Total Expenditures	118,025	129,316	97,949	31,367
Excess (Deficiency) of Revenues Over (Under) Expenditures	(67,504)	(67,577)	(30,926)	36,651
Other Financing Sources (Uses):				
Transfers In	0	74	74	0
Total Other Financing Sources (Uses)	0	74	74	0
Net Change in Fund Balance	(67,504)	(67,503)	(30,852)	36,651
Fund Balance at July 1, 2002	47,681	47,681	47,681	0
Prior Year Encumbrances Appropriated	19,824	19,824	19,824	0
Fund Balance at June 30, 2003	\$1	\$2	\$36,653	\$36,651

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Local Grant Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Miscellaneous	\$105,250	\$79,888	\$79,888	\$0
Total Revenues	105,250	79,888	79,888	0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	675	5,568	4,893	675
Fringe Benefits	102	858	756	102
Purchased Services	50,000	50,242	50,242	0
Materials and Supplies	13,346	15,356	3,029	12,327
Total Regular	64,123	72,024	58,920	13,104
Support Services:				
Pupils:				
Salaries and Wages	34,092	30,867	26,691	4,176
Fringe Benefits	25,988	25,988	12,519	13,469
Purchased Services	80,010	67,473	57,201	10,272
Materials and Supplies	2,830	1,231	1,000	231
Capital Outlay	8,000	0	0	0
Total Pupils	150,920	125,559	97,411	28,148
Instructional Staff:				
Salaries and Wages	822	822	0	822
Fringe Benefits	128	128	0	128
Purchased Services	22,514	13,725	0	13,725
Materials and Supplies	44	343	299	44
Total Instructional Staff	23,508	15,018	299	14,719
Pupil Transportation:				
Purchased Services	0	590	590	0
Total Pupil Transportation	0	590	590	0
Total Expenditures	238,551	213,191	157,220	55,971
Net Change in Fund Balance	(133,301)	(133,303)	(77,332)	55,971
Fund Balance at July 1, 2002	109,566	109,566	109,566	0
Prior Year Encumbrances Appropriated	23,735	23,735	23,735	0
Fund Balance at June 30, 2003	\$0	(\$2)	\$55,969	\$55,971

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
District Managed Student Activity Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Rent	\$0	\$0	\$50	\$50
Extracurricular Activities	86,000	121,440	120,359	(1,081)
Gifts and Donations	2,000	13,440	14,531	1,091
Total Revenues	88,000	134,880	134,940	60
Expenditures:				
Current:				
Support Services:				
Pupil Transportation:				
Purchased Services	0	3,500	3,500	0
Total Pupil Transportation	0	3,500	3,500	0
Extracurricular Activities:				
Academic Oriented Activities:				
Purchased Services	9,304	26,677	22,055	4,622
Materials and Supplies	47,079	61,488	35,946	25,542
Capital Outlay	0	6,325	6,084	241
Other	980	3,069	2,570	499
Total Academic Oriented Activities	57,363	97,559	66,655	30,904
Sport Oriented Activities:				
Salaries and Wages	3,000	1,365	1,365	0
Fringe Benefits	0	228	228	0
Other	63,262	67,857	62,755	5,102
Total Sport Oriented Activities	66,262	69,450	64,348	5,102
Total Expenditures	123,625	170,509	134,503	36,006
Net Change in Fund Balance	(35,625)	(35,629)	437	36,066
Fund Balance at July 1, 2002	31,331	31,331	31,331	0
Prior Year Encumbrances Appropriated	4,294	4,294	4,294	0
Fund Balance at June 30, 2003	\$0	(\$4)	\$36,062	\$36,066

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Auxiliary Services Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$160,000	\$146,869	\$146,869	\$0
Interest	500	613	615	2
Total Revenues	160,500	147,482	147,484	2
Expenditures:				
Current:				
Operation of Non-Instructional Services:				
Community Services:				
Salaries and Wages	1,976	1,091	1,091	0
Fringe Benefits	306	171	171	0
Purchased Services	150,060	143,944	143,944	0
Materials and Supplies	37,372	31,490	31,086	404
Total Community Services	189,714	176,696	176,292	404
Total Expenditures	189,714	176,696	176,292	404
Net Change in Fund Balance	(29,214)	(29,214)	(28,808)	406
Fund Balance at July 1, 2002	28,418	28,418	28,418	0
Prior Year Encumbrances Appropriated	796	796	796	0
Fund Balance at June 30, 2003	\$0	\$0	\$406	\$406

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Career Development Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$3,666	\$4,016	\$4,016	\$0
Total Revenues	3,666	4,016	4,016	0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	0	2,000	2,000	0
Fringe Benefits	0	309	309	0
Purchased Services	0	300	300	0
Materials and Supplies	63	870	519	351
Total Regular	63	3,479	3,128	351
Support Services:				
Pupil Transportation:				
Purchased Services	0	600	522	78
Total Pupil Transportation	0	600	522	78
Total Expenditures	63	4,079	3,650	429
Net Change in Fund Balance	3,603	(63)	366	429
Fund Balance at July 1, 2002	60	60	60	0
Prior Year Encumbrances Appropriated	3	3	3	0
Fund Balance at June 30, 2003	\$3,666	\$0	\$429	\$429

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Educational Management Information System Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$9,000	\$10,662	\$10,662	\$0
Total Revenues	9,000	10,662	10,662	0
Expenditures:				
Current:				
Support Services:				
Central:				
Salaries and Wages	0	31,477	24,558	6,919
Fringe Benefits	0	4,626	1,422	3,204
Purchased Services	9,000	0	0	0
Materials and Supplies	12,066	5,625	5,625	0
Total Central	21,066	41,728	31,605	10,123
Total Expenditures	21,066	41,728	31,605	10,123
Excess (Deficiency) of Revenues Over (Under) Expenditures	(12,066)	(31,066)	(20,943)	10,123
Other Financing Sources (Uses):				
Transfers In	0	10,000	10,000	0
Total Other Financing Sources (Uses)	0	10,000	10,000	0
Net Change in Fund Balance	(12,066)	(21,066)	(10,943)	10,123
Fund Balance at July 1, 2002	21,066	21,066	21,066	0
Fund Balance at June 30, 2003	\$9,000	\$0	\$10,123	\$10,123

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Disadvantaged Pupil Impact Aid Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$815,000	\$815,000	\$817,173	\$2,173
Total Revenues	815,000	815,000	817,173	2,173
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	556,650	659,730	606,083	53,647
Fringe Benefits	178,380	187,380	177,922	9,458
Total Regular	735,030	847,110	784,005	63,105
Special:				
Salaries and Wages	50,000	4,000	3,889	111
Fringe Benefits	11,675	11,675	1,075	10,600
Total Special	61,675	15,675	4,964	10,711
Support Services:				
Operation and Maintenance of Plant:				
Salaries and Wages	0	15,000	12,403	2,597
Fringe Benefits	0	2,325	1,913	412
Purchased Services	97,350	122,350	109,291	13,059
Total Operation and Maintenance of Plant	97,350	139,675	123,607	16,068
Total Expenditures	894,055	1,002,460	912,576	89,884
Net Change in Fund Balance	(79,055)	(187,460)	(95,403)	92,057
Fund Balance at July 1, 2002	205,611	205,611	205,611	0
Prior Year Encumbrances Appropriated	2,350	2,350	2,350	0
Fund Balance at June 30, 2003	\$128,906	\$20,501	\$112,558	\$92,057

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Data Connectivity Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$0	\$21,000	\$21,000	\$0
Total Revenues	\$0	\$21,000	\$21,000	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Capital Outlay	22,905	30,767	30,767	0
Total Regular	22,905	30,767	30,767	0
Support Services:				
Central:				
Purchased Services	0	13,138	13,138	0
Total Central	0	13,138	13,138	0
Total Expenditures	22,905	43,905	43,905	0
Net Change in Fund Balance	(22,905)	(22,905)	(22,905)	0
Fund Balance at July 1, 2002	22,905	22,905	22,905	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
SchoolNet Trainers Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$0	\$4,600	\$4,600	\$0
Total Revenues	\$0	\$4,600	\$4,600	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	0	600	0	600
Purchased Services	259	0	0	0
Total Regular	259	600	0	600
Support Services:				
Instructional Staff:				
Salaries and Wages	0	2,876	1,224	1,652
Fringe Benefits	0	1,121	487	634
Purchased Services	7,450	3,293	2,652	641
Total Instructional Staff	7,450	7,290	4,363	2,927
Total Expenditures	7,709	7,890	4,363	3,527
Excess (Deficiency) of Revenues Over (Under) Expenditures	(7,709)	(3,290)	237	(3,527)
Other Financing Sources (Uses):				
Refund of Prior Year Receipts	0	(4,419)	(4,419)	0
Total Other Financing Sources (Uses)	0	(4,419)	(4,419)	0
Net Change in Fund Balance	(7,709)	(7,709)	(4,182)	3,527
Fund Balance at July 1, 2002	7,709	7,709	7,709	0
Fund Balance at June 30, 2003	\$0	\$0	\$3,527	\$3,527

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Ohio Reads Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$60,000	\$70,000	\$70,000	\$0
Total Revenues	\$60,000	\$70,000	\$70,000	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Purchased Services	34,566	34,078	34,078	0
Materials and Supplies	19,773	18,749	18,749	0
Capital Outlay	3,024	2,912	2,912	0
Total Instruction	57,363	55,739	55,739	0
Support Services:				
Pupils:				
Purchased Services	33,122	30,314	30,314	0
Total Pupils	33,122	30,314	30,314	0
Administration:				
Purchased Services	3,000	3,000	3,000	0
Total Administration	3,000	3,000	3,000	0
Operation of Non-Instructional Services:				
Community Services:				
Purchased Services	0	10,000	10,000	0
Total Community Services	0	10,000	10,000	0
Total Expenditures	93,485	99,053	99,053	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	(33,485)	(29,053)	(29,053)	0
Other Financing Sources (Uses):				
Refund of Prior Year Receipts	0	(4,432)	(4,432)	0
Total Other Financing Sources (Uses)	0	(4,432)	(4,432)	0
Net Change in Fund Balance	(33,485)	(33,485)	(33,485)	0
Fund Balance at July 1, 2002	30,000	30,000	30,000	0
Prior Year Encumbrances Appropriated	3,485	3,485	3,485	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Summer Intervention Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Total Revenues	\$0	\$0	\$0	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	8,813	8,689	8,689	0
Fringe Benefits	0	124	124	0
Total Instruction	8,813	8,813	8,813	0
Total Expenditures	8,813	8,813	8,813	0
Net Change in Fund Balance	(8,813)	(8,813)	(8,813)	0
Fund Balance at July 1, 2002	8,813	8,813	8,813	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Alternative School Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Total Revenues	\$0	\$0	\$0	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	5,308	5,308	5,308	0
Total Instruction	5,308	5,308	5,308	0
Support Services:				
Pupils:				
Purchased Services	40	0	0	0
Total Pupils	40	0	0	0
Instructional Staff:				
Salaries and Wages	6,215	0	0	0
Fringe Benefits	291	678	678	0
Total Instructional Staff	6,506	678	678	0
Central:				
Purchased Services	2,410	2,410	2,410	0
Total Central	2,410	2,410	2,410	0
Total Expenditures	14,264	8,396	8,396	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	(14,264)	(8,396)	(8,396)	0
Other Financing Sources (Uses):				
Refund of Prior Year Receipts	0	(5,868)	(5,868)	0
Total Other Financing Sources (Uses)	0	(5,868)	(5,868)	0
Net Change in Fund Balance	(14,264)	(14,264)	(14,264)	0
Fund Balance at July 1, 2002	11,854	11,854	11,854	0
Prior Year Encumbrances Appropriated	2,410	2,410	2,410	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Miscellaneous State Grants Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$6,500	\$22,023	\$22,023	\$0
Total Revenues	\$6,500	\$22,023	\$22,023	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	2,850	5,800	4,415	1,385
Fringe Benefits	0	464	308	156
Purchased Services	500	500	360	140
Materials and Supplies	11,733	9,820	3,924	5,896
Total Instruction	15,083	16,584	9,007	7,577
Support Services:				
Instructional Staff:				
Salaries and Wages	0	13,000	13,000	0
Fringe Benefits	0	1,000	1,000	0
Total Instructional Staff	0	14,000	14,000	0
Operation and Maintenance of Plant:				
Purchased Services	5,660	5,589	2,767	2,822
Total Operation and Maintenance of Plant	5,660	5,589	2,767	2,822
Total Expenditures	20,743	36,173	25,774	10,399
Excess (Deficiency) of Revenues Over (Under) Expenditures	(14,243)	(14,150)	(3,751)	10,399
Other Financing Sources (Uses):				
Refund of Prior Year Receipts	0	(93)	(93)	0
Total Other Financing Sources (Uses)	0	(93)	(93)	0
Net Change in Fund Balance	(14,243)	(14,243)	(3,844)	10,399
Fund Balance at July 1, 2002	14,025	14,025	14,025	0
Prior Year Encumbrances Appropriated	218	218	218	0
Fund Balance at June 30, 2003	\$0	\$0	\$10,399	\$10,399

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Adult Basic Learning Education Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$55,867	\$55,867	\$54,187	(\$1,680)
Total Revenues	\$55,867	\$55,867	\$54,187	(\$1,680)
Expenditures:				
Current:				
Instruction:				
Adult:				
Salaries and Wages	31,000	32,182	32,182	0
Fringe Benefits	4,960	5,047	5,047	0
Purchased Services	610	263	263	0
Materials and Supplies	1,359	1,445	1,445	0
Capital Outlay	500	500	500	0
Total Instruction	38,429	39,437	39,437	0
Support Services:				
Pupils:				
Salaries and Wages	14,137	13,404	13,404	0
Fringe Benefits	2,201	1,982	1,926	56
Materials and Supplies	1,361	1,305	1,305	0
Total Pupils	17,699	16,691	16,635	56
Total Expenditures	56,128	56,128	56,072	56
Excess (Deficiency) of Revenues Over (Under) Expenditures	(261)	(261)	(1,885)	(1,624)
Other Financing Sources (Uses):				
Advance In	0	0	1,680	1,680
Total Other Financing Sources (Uses)	0	0	1,680	1,680
Net Change in Fund Balance	(261)	(261)	(205)	56
Fund Balance at July 1, 2002	3	3	3	0
Prior Year Encumbrances Appropriated	258	258	258	0
Fund Balance at June 30, 2003	\$0	\$0	\$56	\$56

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Eisenhower Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$2,847	\$1,922	\$1,922	\$0
Total Revenues	2,847	1,922	1,922	0
Expenditures:				
Current:				
Support Services:				
Instructional Staff:				
Purchased Services	3,912	2,987	2,950	37
Total Instructional Staff	3,912	2,987	2,950	37
Total Expenditures	3,912	2,987	2,950	37
Net Change in Fund Balance	(1,065)	(1,065)	(1,028)	37
Fund Balance at July 1, 2002	1,065	1,065	1,065	0
Fund Balance at June 30, 2003	\$0	\$0	\$37	\$37

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Title 6-B Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$310,840	\$310,840	\$310,840	\$0
Total Revenues	310,840	310,840	310,840	0
Expenditures:				
Current:				
Support Services:				
Pupils:				
Salaries and Wages	144,404	144,404	121,076	23,328
Fringe Benefits	47,821	47,821	38,026	9,795
Purchased Services	78,656	72,600	72,600	0
Total Pupils	270,881	264,825	231,702	33,123
Instructional Staff:				
Salaries and Wages	32,515	32,515	26,688	5,827
Fringe Benefits	0	6,056	6,056	0
Total Instructional Staff	32,515	38,571	32,744	5,827
Operation of Non-Instructional Services:				
Community Services:				
Purchased Services	13,500	13,500	13,500	0
Total Community Services	13,500	13,500	13,500	0
Total Expenditures	316,896	316,896	277,946	38,950
Net Change in Fund Balance	(6,056)	(6,056)	32,894	38,950
Fund Balance at July 1, 2002	6,056	6,056	6,056	0
Fund Balance at June 30, 2003	\$0	\$0	\$38,950	\$38,950

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Carl Perkins Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$5,199	\$5,238	\$5,238	\$0
Total Revenues	5,199	5,238	5,238	0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	0	1,200	1,200	0
Fringe Benefits	0	185	185	0
Purchased Services	1,558	2,308	2,071	237
Materials and Supplies	1,073	2,177	655	1,522
Total Regular	2,631	5,870	4,111	1,759
Support Services:				
Pupil Transportation:				
Purchased Services	0	2,000	1,978	22
Total Pupil Transportation	0	2,000	1,978	22
Total Expenditures	2,631	7,870	6,089	1,781
Net Change in Fund Balance	2,568	(2,632)	(851)	1,781
Fund Balance at July 1, 2002	2,506	2,506	2,506	0
Prior Year Encumbrances Appropriated	126	126	126	0
Fund Balance at June 30, 2003	\$5,200	\$0	\$1,781	\$1,781

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Limited English Proficient Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$18,000	\$18,000	\$18,000	\$0
Total Revenues	18,000	18,000	18,000	0
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	15,000	15,000	15,000	0
Fringe Benefits	3,000	3,000	3,000	0
Total Regular	18,000	18,000	18,000	0
Total Expenditures	18,000	18,000	18,000	0
Net Change in Fund Balance	0	0	0	0
Fund Balance at July 1, 2002	0	0	0	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Title I Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$808,094	\$808,094	\$641,638	(\$166,456)
Total Revenues	808,094	808,094	641,638	(166,456)
Expenditures:				
Current:				
Instruction:				
Special:				
Salaries and Wages	477,473	496,422	387,768	108,654
Fringe Benefits	153,839	134,391	105,835	28,556
Purchased Services	30,005	28,735	28,735	0
Materials and Supplies	3,820	3,848	3,848	0
Total Special	665,137	663,396	526,186	137,210
Adult:				
Salaries and Wages	0	144	144	0
Fringe Benefits	0	2	2	0
Purchased Services	406	80	80	0
Materials and Supplies	334	0	0	0
Total Adult	740	226	226	0
Support Services:				
Pupils:				
Salaries and Wages	36,891	45,071	36,015	9,056
Fringe Benefits	5,459	7,319	7,084	235
Purchased Services	2,308	1,492	642	850
Materials and Supplies	3,473	3,754	1,552	2,202
Total Pupils	48,131	57,636	45,293	12,343
Instructional Staff:				
Salaries and Wages	69,505	68,805	50,507	18,298
Fringe Benefits	16,798	17,242	16,609	633
Purchased Services	12,358	3,376	1,820	1,556
Materials and Supplies	3,619	3,018	2,122	896
Total Instructional Staff	102,280	92,441	71,058	21,383

(Continued)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Title I Special Revenue Fund
For the Fiscal Year Ended June 30, 2003
(Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Pupil Transportation:				
Purchased Services	300	0	0	0
Total Pupil Transportation	300	0	0	0
Central:				
Purchased Services	9,000	9,000	9,000	0
Total Central	9,000	9,000	9,000	0
Operation of Non-Instructional Services:				
Community Services:				
Salaries and Wages	26,919	28,986	24,375	4,611
Fringe Benefits	9,142	9,290	4,079	5,211
Purchased Services	20,458	20,121	15,000	5,121
Materials and Supplies	857	718	718	0
Total Community Services	57,376	59,115	44,172	14,943
Total Expenditures	882,964	881,814	695,935	185,879
Excess (Deficiency) of Revenues Over (Under) Expenditures	(74,870)	(73,720)	(54,297)	19,423
Other Financing Sources (Uses):				
Advances Out	(61,684)	(61,684)	(61,684)	0
Refund of Prior Year Receipts	0	(1,150)	(1,150)	0
Total Other Financing Sources (Uses)	(61,684)	(62,834)	(62,834)	0
Net Change in Fund Balance	(136,554)	(136,554)	(117,131)	19,423
Fund Balance at July 1, 2002	122,490	122,490	122,490	0
Prior Year Encumbrances Appropriated	14,064	14,064	14,064	0
Fund Balance at June 30, 2003	\$0	\$0	\$19,423	\$19,423

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Title V Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$20,858	\$20,858	\$20,858	\$0
Total Revenues	20,858	20,858	20,858	0
Expenditures:				
Current:				
Support Services:				
Instructional Staff:				
Purchased Services	0	19,136	19,136	0
Total Instructional Staff:	0	19,136	19,136	0
Operation of Non-Instructional Services:				
Community Services:				
Purchased Services	0	1,722	0	1,722
Materials and Supplies	1,479	1,479	1,479	0
Total Community Services	1,479	3,201	1,479	1,722
Total Expenditures	1,479	22,337	20,615	1,722
Net Change in Fund Balance	19,379	(1,479)	243	1,722
Fund Balance at July 1, 2002	49	49	49	0
Prior Year Encumbrances Appropriated	1,430	1,430	1,430	0
Fund Balance at June 30, 2003	\$20,858	\$0	\$1,722	\$1,722

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Drug Free Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$25,199	\$25,199	\$22,123	(\$3,076)
Total Revenues	25,199	25,199	22,123	(3,076)
Expenditures:				
Current:				
Instruction:				
Regular:				
Purchased Services	11,248	13,685	12,818	867
Materials and Supplies	4,000	2,188	1,869	319
Total Regular	15,248	15,873	14,687	1,186
Support Services:				
Instructional Staff:				
Salaries and Wages	4,000	0	0	0
Fringe Benefits	625	0	0	0
Purchased Services	16,690	19,335	19,335	0
Materials and Supplies	3,274	4,824	4,824	0
Total Instructional Staff	24,589	24,159	24,159	0
Pupil Transportation:				
Purchased Services	550	355	355	0
Total Pupil Transportation	550	355	355	0
Total Expenditures	40,387	40,387	39,201	1,186
Excess (Deficiency) of Revenues Over (Under) Expenditures	(15,188)	(15,188)	(17,078)	(4,262)
Other Financing Sources (Uses):				
Advances In	0	3,076	3,076	0
Total Other Financing Sources (Uses)	0	3,076	3,076	0
Net Change in Fund Balance	(15,188)	(12,112)	(14,002)	(1,890)
Fund Balance at July 1, 2002	9,335	9,335	9,335	0
Prior Year Encumbrances Appropriated	5,853	5,853	5,853	0
Fund Balance at June 30, 2003	\$0	\$3,076	\$1,186	(\$1,890)

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Preschool Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$12,151	\$12,151	\$11,096	(\$1,055)
Total Revenues	<u>12,151</u>	<u>12,151</u>	<u>11,096</u>	<u>(1,055)</u>
Expenditures:				
Current:				
Support Services:				
Pupils:				
Salaries and Wages	12,151	12,151	10,377	1,774
Total Pupils	<u>12,151</u>	<u>12,151</u>	<u>10,377</u>	<u>1,774</u>
Total Expenditures	<u>12,151</u>	<u>12,151</u>	<u>10,377</u>	<u>1,774</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>0</u>	<u>0</u>	<u>719</u>	<u>719</u>
Other Financing Sources (Uses):				
Refund of Prior Year Receipts	(1,729)	(1,729)	(1,729)	0
Total Other Financing Sources (Uses)	<u>(1,729)</u>	<u>(1,729)</u>	<u>(1,729)</u>	<u>0</u>
Net Change in Fund Balance	(1,729)	(1,729)	(1,010)	719
Fund Balance at July 1, 2002	<u>1,729</u>	<u>1,729</u>	<u>1,729</u>	<u>0</u>
Fund Balance at June 30, 2003	<u>\$0</u>	<u>\$0</u>	<u>\$719</u>	<u>\$719</u>

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Title II-A Teacher Quality Special Revenue Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$171,624	\$171,624	\$142,474	(\$29,150)
Total Revenues	<u>171,624</u>	<u>171,624</u>	<u>142,474</u>	<u>(29,150)</u>
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	66,744	66,744	56,476	10,268
Fringe Benefits	24,593	24,593	15,217	9,376
Total Regular	<u>91,337</u>	<u>91,337</u>	<u>71,693</u>	<u>19,644</u>
Special:				
Salaries and Wages	46,668	46,668	43,172	3,496
Fringe Benefits	33,619	33,619	24,725	8,894
Total Special	<u>80,287</u>	<u>80,287</u>	<u>67,897</u>	<u>12,390</u>
Total Expenditures	<u>171,624</u>	<u>171,624</u>	<u>139,590</u>	<u>32,034</u>
Net Change in Fund Balance	0	0	2,884	2,884
Fund Balance at July 1, 2002	0	0	0	0
Prior Year Encumbrances Appropriated	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance at June 30, 2003	<u>\$0</u>	<u>\$0</u>	<u>\$2,884</u>	<u>\$2,884</u>

**Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Miscellaneous Federal Grants Special Revenue Fund
For the Fiscal Year Ended June 30, 2003**

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Intergovernmental	\$707,686	\$709,380	\$670,121	(\$39,259)
Total Revenues	707,686	709,380	670,121	(39,259)
Expenditures:				
Current:				
Instruction:				
Regular:				
Salaries and Wages	7,988	14,023	14,023	0
Fringe Benefits	12,787	6,751	6,751	0
Purchased Services	3,058	3,765	0	3,765
Materials and Supplies	0	10,293	10,093	200
Total Regular	23,833	34,832	30,867	3,965
Special:				
Capital Outlay	2,725	4,419	4,419	0
Total Special	2,725	4,419	4,419	0
Support Services:				
Administration:				
Capital Outlay	12,000	0	0	0
Total Administration	12,000	0	0	0
Operation of Non-Instructional Services:				
Community Services:				
Salaries and Wages	145,647	144,180	114,423	29,757
Fringe Benefits	32,902	29,219	27,294	1,925
Purchased Services	574,846	581,920	573,480	8,440
Materials and Supplies	33,800	32,854	24,503	8,351
Capital Outlay	9,339	9,362	5,983	3,379
Total Community Services	796,534	797,535	745,683	51,852
Total Expenditures	835,092	836,786	780,969	55,817
Net Change in Fund Balance	(127,406)	(127,406)	(110,848)	16,558
Fund Balance at July 1, 2002	64,456	64,456	64,456	0
Prior Year Encumbrances Appropriated	62,950	62,950	62,950	0
Fund Balance at June 30, 2003	\$0	\$0	\$16,558	\$16,558

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
SchoolNet Plus Capital Projects Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Total Revenues	\$0	\$0	\$0	\$0
Expenditures:				
Current:				
Instruction:				
Regular:				
Capital Outlay	51,327	51,327	51,327	0
Total Regular	51,327	51,327	51,327	0
Total Expenditures	51,327	51,327	51,327	0
Net Change in Fund Balance	(51,327)	(51,327)	(51,327)	0
Fund Balance at July 1, 2002	0	0	0	0
Prior Year Encumbrances Appropriated	51,327	51,327	51,327	0
Fund Balance at June 30, 2003	\$0	\$0	\$0	\$0

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Private Purpose Trust Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Interest	\$1,350	\$500	\$2,093	\$1,593
Gifts and Donations	1,000	1,297	1,297	0
Total Revenues	\$2,350	\$1,797	\$3,390	\$1,593
Expenditures:				
Current:				
Instruction:				
Regular:				
Other	2,500	3,297	797	2,500
Total Regular	2,500	3,297	797	2,500
Total Expenditures	2,500	3,297	797	2,500
Net Change in Fund Balance	(150)	(1,500)	2,593	4,093
Fund Balance at June 30, 2002	74,159	74,159	74,159	0
Fund Balance at June 30, 2003	\$74,009	\$72,659	\$76,752	\$4,093

Norwood City School District, Ohio
Schedule of Revenues, Expenditures
and Changes in Fund Balance
Budget (Non-GAAP Basis) and Actual
Permanent Fund
For the Fiscal Year Ended June 30, 2003

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
Interest	\$1,500	\$1,450	\$1,533	\$83
Total Revenues	\$1,500	\$1,450	\$1,533	\$83
Expenditures:				
Current:				
Instruction:				
Regular:				
Other	1,000	1,000	0	1,000
Total Regular	1,000	1,000	0	1,000
Total Expenditures	1,000	1,000	0	1,000
Net Change in Fund Balance	500	450	1,533	1,083
Fund Balance at June 30, 2002	73,577	73,577	73,577	0
Fund Balance at June 30, 2003	\$74,077	\$74,027	\$75,110	\$1,083

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STATISTICAL TABLES

The following unaudited statistical tables reflect social and economic data, financial trends and fiscal capacity of the District.

Norwood City School District, Ohio
General Governmental
Expenditures by Function (1)
Last Ten Fiscal Years

	2003	2002	2001	2000
Instructional Services	\$15,047,002	\$14,025,852	\$13,423,895	\$13,445,859
Support Services	8,930,780	7,959,350	6,922,941	7,089,733
Extracurricular Activities	477,210	432,717	381,771	412,139
Non-Instructional Services	2,254,696	2,126,059	766,198	269,630
Capital Outlay	2,836,993	434,191	12,333	0
Debt Service	78,355	0	885,869	290,521
Total	\$29,625,036	\$24,978,169	\$22,393,007	\$21,507,882

Source: School District Financial Records

(1) Includes General, Special Revenue, Debt Service, and Capital Projects Funds.

When sufficient data is available, an additional table will be added comparing annual expenses of governmental activities on the full accrual basis of accounting.

TABLE 1

1999	1998	1997	1996	1995	1994
\$12,746,413	\$11,584,813	\$11,169,672	\$10,687,382	\$9,748,747	\$9,520,031
7,269,227	6,998,881	7,358,753	6,609,704	7,383,986	5,675,826
430,994	366,902	365,412	351,324	310,658	296,266
288,231	390,126	268,731	97,263	94,688	86,092
0	0	0	0	0	0
349,241	388,868	371,168	656,471	474,311	352,743
\$21,084,106	\$19,729,590	\$19,533,736	\$18,402,144	\$18,012,390	\$15,930,958

Norwood City School District, Ohio
General Governmental
Revenues by Source (1)
Last Ten Fiscal Years

	2003	2002	2001	2000
Property Taxes	\$14,153,575	\$12,739,569	\$11,274,630	\$10,331,498
State Sources	12,791,145	13,378,774	12,317,233	11,103,013
Investment Income	270,538	645,949	229,159	266,992
Tuition	49,484	84,782	104,259	14,665
Other	1,050,930	2,122,959	485,776	563,330
Total	\$28,315,672	\$28,972,033	\$24,411,057	\$22,279,498

Source: School District Financial Records

(1) Includes General, Special Revenue, Debt Service, and Capital Projects Funds.

When sufficient data is available, an additional table will be added comparing annual expenses of governmental activities on the full accrual basis of accounting.

TABLE 2

1999	1998	1997	1996	1995	1994
\$10,536,052	\$10,199,574	\$9,668,355	\$10,749,954	\$9,467,370	\$8,674,066
10,528,926	9,003,362	8,596,481	8,335,787	7,833,677	7,960,895
227,635	239,679	236,735	285,603	296,837	172,289
13,085	24,350	21,425	30,090	34,187	35,855
502,125	398,941	233,397	362,404	263,913	227,736
\$21,807,823	\$19,865,906	\$18,756,393	\$19,763,838	\$17,895,984	\$17,070,841

**Norwood City School District, Ohio
Property Tax Levies and Collections
Real and Tangible Personal Property (1)
Last Eight Calendar Years (2)**

Year (3)	Current Levy	Delinquent Levy	Total Levy	Current Collection	Percent of Current Levy Collected
2002	\$14,196,171	\$1,489,960	\$15,686,131	\$13,571,297	95.60%
2001	13,486,181	1,612,516	15,098,697	13,049,312	96.76%
2000	11,587,641	817,222	12,404,863	10,812,025	93.31%
1999	11,012,017	902,724	11,914,741	10,702,287	97.19%
1998	10,900,275	1,107,497	12,007,772	10,594,422	97.19%
1997	11,002,151	873,704	11,875,855	10,617,906	96.51%
1996	10,505,089	865,505	11,370,594	10,085,363	96.00%
1995	9,289,439	1,106,568	10,396,007	9,000,870	96.89%

Source: Hamilton County Auditor - Data is presented on a calendar year basis because that is the manner in which the information is maintained by the County Auditor.

- (1) Includes Homestead/Rollback taxes assessed locally, but distributed through the State and reported as Intergovernmental Revenue.
- (2) Eight calendar years was the only data available from the Hamilton County Auditor.
- (3) Represents collection year. 2003 information cannot be presented because all collections have not been made by June 30.

TABLE 3

Delinquent Collection	Total Collection	Total Collection As a Percent of Current Levy
\$482,962	\$14,054,259	99.00%
868,344	13,917,656	103.20%
391,842	11,203,867	96.69%
368,921	11,071,208	100.54%
725,439	11,319,861	103.85%
456,557	11,074,463	100.66%
334,294	10,419,657	99.19%
541,923	9,542,793	102.73%

Norwood City School District, Ohio
Assessed and Estimated Actual Value of Taxable Property
Last Ten Calendar Years

Year (1)	----- Real Property -----		Public Utility ----- Personal Property -----	
	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
2003	\$295,396,660	\$843,990,457	\$15,828,170	\$22,792,565
2002	263,518,780	752,910,800	14,749,910	21,239,870
2001	247,941,360	708,403,886	16,167,600	23,281,344
2000	240,282,510	686,521,457	18,178,810	26,177,486
1999	212,197,220	606,277,771	18,483,600	26,616,384
1998	211,643,640	604,696,114	18,816,890	27,096,322
1997	209,264,480	597,898,514	19,966,850	28,752,264
1996	190,024,880	542,928,229	19,853,800	28,589,472
1995	188,334,210	538,097,743	21,766,980	31,344,451
1994	184,374,600	526,784,571	21,359,990	30,758,386

Source: Hamilton County Auditor - Data is presented on a calendar year basis because that is the manner in which the information is maintained by the County Auditor.

(1) Represents tax collection year

TABLE 4

Tangible Personal ----- Property -----		----- Total -----		
Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Ratio
\$67,908,560	\$282,952,333	\$379,133,390	\$1,149,735,355	33%
67,012,950	279,220,625	345,281,640	1,053,371,295	33%
62,575,880	250,303,520	326,684,840	981,988,750	33%
63,305,930	253,223,720	321,767,250	965,922,664	33%
60,868,750	243,475,000	291,549,570	876,369,155	33%
59,576,640	238,306,560	290,037,170	870,098,996	33%
57,318,850	229,275,400	286,550,180	855,926,178	33%
51,913,960	207,655,840	261,792,640	779,173,541	34%
46,149,080	184,596,320	256,250,270	754,038,514	34%
49,408,216	197,632,864	255,142,806	755,175,821	34%

Norwood City School District, Ohio
Property Tax Rates - Direct and Overlapping Governments
(Per \$1,000 of Assessed Valuation)
Last Ten Calendar Years

Tax Year	2002	2001	2000	1999	1998
Norwood City School District	\$49.90	\$52.95	\$52.80	\$48.57	\$48.82
Hamilton County	21.87	21.47	20.83	19.54	19.01
City of Norwood	11.40	11.40	11.40	11.40	11.40
Great Oaks Joint Vocational School	2.70	2.70	2.70	2.70	2.70
Total	\$85.87	\$88.52	\$87.73	\$82.21	\$81.93

Source: Hamilton County Auditor - Data is presented on a calendar year basis because that is the manner in which the information is maintained by the County Auditor.

TABLE 5

1997	1996	1995	1994	1993
\$48.90	\$49.51	\$49.92	\$46.63	\$47.98
19.44	18.30	18.30	18.33	18.56
11.40	11.40	11.40	11.40	11.40
2.70	2.70	2.70	2.70	2.70
\$82.44	\$81.91	\$82.32	\$79.06	\$80.64

Norwood City School District, Ohio
Ratio of General Obligation Bonded Debt to
Assessed Value and Bonded Debt Per Captia
Last Ten Fiscal Years

Year	General Obligation Bonded Debt	Assessed Value	District Population	Less Debt Service Fund
2003	\$0	\$379,133,390	21,675	\$0
2002	0	345,281,640	21,675	0
2001	810,000	326,684,840	21,675	0
2000	810,000	321,767,250	21,675	0
1999	990,000	291,549,570	23,674	0
1998	1,170,000	290,037,170	23,674	0
1997	1,350,000	286,550,180	23,674	0
1996	1,530,000	261,792,640	23,674	0
1995	1,870,000	256,250,270	23,674	8,577
1994	250,000	255,142,806	23,674	256,255

Source: City of Norwood and School District Records

TABLE 6

Net Bonded Debt	Ratio of Debt to Assessed Value	Net Debt Per Capita
\$0	0.00%	\$0.00
0	0.00%	0.00
810,000	0.25%	37.37
810,000	0.25%	37.37
990,000	0.34%	41.82
1,170,000	0.40%	49.42
1,350,000	0.47%	57.02
1,530,000	0.58%	64.63
1,861,423	0.73%	78.63
(6,255)	0.00%	(0.26)

Norwood City School District, Ohio
Computation of Legal Debt Margin
June 30, 2003

TABLE 7

Assessed Valuation	<u>\$379,133,390</u>
Debt Limit - 9% of Assessed Value (1)	\$34,122,005
Amount of Debt Applicable to Debt Limit:	
Less: Amount Available in Debt Service Fund	<u>0</u>
Total Debt Subject to Limit	<u>0</u>
Overall Debt Margin	<u>\$34,122,005</u>
Debt Limit - .10% of Assessed Value (1)	\$379,133
Amount of Debt Applicable	<u>0</u>
Unvoted Debt Margin	<u>\$379,133</u>

Source: Hamilton County Auditor and School District Financial Records

(1) Ohio Bond Law sets a limit of 9% for voted debt and 1/10 of 1% for unvoted debt.

Norwood City School District, Ohio
Computation of Overlapping General Obligation Bonded Debt
June 30, 2003

TABLE 8

Jurisdiction	General Obligation Debt Outstanding	Percentage Applicable to District (1)	Amount Applicable to District
City of Norwood	\$5,328,227	98.41%	5,243,508
Hamilton County	130,790,000	2.00%	2,615,800
Great Oaks Career Center School District	6,240,000	2.24%	139,776
Total	\$142,358,227		\$7,999,084

Source: Ohio Municipal Advisory Council

(1) Percentages were determined by dividing the assessed valuation of the political subdivision located within the boundaries of the District by the total assessed valuation of the subdivision. The valuations used were for the 2003 collection year.

Norwood City School District, Ohio
Ratio of Annual Debt Service Expenditures for
General Obligation Bonded Debt to Total General Fund Expenditures
Last Ten Calendar Years

TABLE 9

Year	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Fund Expenditures
2003	\$0	\$0	\$0	\$21,970,254	0.00%
2002	0	0	0	19,942,998	0.00%
2001	810,000	75,869	885,869	18,756,330	4.72%
2000	180,000	64,868	244,868	18,793,097	1.30%
1999	180,000	77,018	257,018	18,785,756	1.37%
1998	180,000	89,336	269,336	17,352,711	1.55%
1997	180,000	98,385	278,385	16,800,322	1.66%
1996	180,000	114,346	294,346	15,775,791	1.87%
1995	340,000	71,604	411,604	14,544,841	2.83%
1994	250,000	30,256	280,256	14,373,309	1.95%

Source: School District Financial Records.

**Norwood City School District
Demographic Statistics
Last Ten Calendar Years**

TABLE 10

Year	Hamilton County Population (1)	Norwood City Population (1)	School Enrollment (2)	Unemployment Rate Cincinnati Metro (3)	Unemployment Rate State of Ohio (3)	Unemployment Rate U.S.A. (3)
2002	845,303	21,675	2,803	4.80%	5.80%	6.10%
2001	845,303	21,675	2,877	3.70%	4.30%	4.80%
2000	845,303	21,675	2,972	2.90%	4.10%	4.00%
1999	865,590	23,674	3,081	3.30%	4.50%	4.50%
1998	865,590	23,674	3,173	3.40%	4.50%	4.70%
1997	865,590	23,674	3,270	3.80%	4.30%	5.20%
1996	865,590	23,674	3,302	4.30%	4.60%	5.40%
1995	865,590	23,674	3,408	0.04%	4.50%	5.50%
1994	865,590	23,674	3,438	4.80%	5.40%	6.20%
1993	865,590	23,674	3,534	5.30%	6.00%	7.10%

Source:

- (1) 1990 Census and 2000 Census
- (2) School District Records
- (3) Ohio Bureau Employment Services

Norwood City School District, Ohio
Property Value and Financial Institution Deposits
Last Ten Calendar Years

TABLE 11

Year	Property Value (Real Estate Only)	County Bank Deposits (1) (3)
2002	\$263,518,780	\$162,576,463
2001	247,941,360	133,025,841
2000	240,282,510	76,238,995
1999	212,197,220	N/A
1998	211,643,640	N/A
1997	209,264,480	N/A
1996	190,024,880	N/A
1995	188,334,210	N/A
1994	184,374,600	N/A
1993	149,563,650	N/A

Source:

- (1) Federal Reserve Bank of Cleveland & Federal Deposit Insurance Corp. (www2.FDIC.GOV)
- (2) Hamilton County Department of Economic Development and Planning
- (3) Information Unavailable

**Norwood City School District, Ohio
Principal Taxpayers
Real Estate Tax**

TABLE 12

Name of Taxpayer	Type of Business	Assessed Value (1)	Percent of Total Real Estate Assessed Value
Norwood Real Estate Partners	Shopping Mall	\$18,129,810	6.14%
Rookwood Commons, LLC	Shopping Mall	14,206,650	4.81%
Rookwood Pavilion, LTD	Shopping Mall	9,766,960	3.31%
Rookwood Towers, LLC	Office Tower	4,989,190	1.69%
Surrey Mall Parnters	Shopping Mall	3,631,000	1.23%
K & S Storage	Long-term Storage	1,522,790	0.52%
Brundrett Properties	Shopping Mall	1,508,050	0.51%
Illiad Realty	Nursing Home	1,316,810	0.45%
Cornerstone at Norwood	Office Tower	1,266,740	0.43%
Gaslight Square, LTD	Shopping Mall	1,246,250	0.42%
Total		\$57,584,250	19.49%

Source: Hamilton County Auditor

(1) Assessed values are for the 2003 collection year.

**Norwood City School District, Ohio
Principal Taxpayers
Tangible Personal Property Tax**

TABLE 13

Name of Taxpayer	Type of Business	Assessed Value (1)	Percent of Total Tangible Personal Property Assessed Value
United States Playing Card	Playing Card Manufacturer	\$9,067,080	13.35%
Shepher Chemical Company	Chemical Manufacturer	7,513,360	11.06%
C.W. Zumbiel	Corrugated Box Manufacturer	6,061,060	8.93%
Siemens Energy & Automation	Energy Controls	6,056,620	8.92%
EM Industries	Chemical Manufacturer	4,492,900	6.62%
United Dairy Farmers	Dairy Products and Convenience Stores	2,428,620	3.58%
Convergys Customer Mgmt. Group	Customer Billing and Marketing	2,124,960	3.13%
Jefferson Smurfit	Packaging Company	1,886,370	2.78%
Broadwing IT Consulting	Information Technology Consultant	1,535,330	2.26%
Paxton the Wood Source	Retail Merchandise Warehouse	907,710	1.34%
		\$42,074,010	61.96%

Source: Hamilton County Auditor

(1) Assessed values are for the 2002 collection year.

(2) Type of business information was not available from the County Auditor.

**Norwood City School District, Ohio
Principal Taxpayers
Public Utility Personal Property Tax**

TABLE 14

Name of Taxpayer	Assessed Value (1)	Percentage of Total Public Utility Personal Property Assessed Value
Cinergy	\$10,449,740	66.02%
Cincinnati Bell	5,007,770	31.64%
	\$15,457,510	97.66%

Source: Hamilton County Auditor

(1) Assessed values are for the 2003 collection year.

Norwood City School District, Ohio
Miscellaneous Statistical Data

TABLE 15

Year of Original Charter:	September 1, 1899 est.
Current Charter:	June 10, 1968
Form of Government:	Public School District
Area of District:	3.1 Square Miles
Number Meals Served by Food Service Department for the 2002-03 School Year:	272,067 Meals

School Buildings	Grade Levels	Enrollment
Allison Elementary	K-5	301
Norwood View Elementary	K-5	352
Sharpsburg Elementary	K-5	354
Williams Elementary	PS-5	266
Norwood Middle School	6-8	738
Norwood High School	9-12	866
		2,877

Degree	Number of Certified Staff	Percentage of Total
Bachelor's Degree	46	21.10%
Bachelor + 150	61	27.98%
Master's Degree	111	50.92%
Doctorate	0	0.00%
Total	218	100.00%

Source: School District Records

**Norwood City School District, Ohio
Largest Employers**

TABLE 16

Employer	Nature of Activity or Business	Ranking by Number of Employees
Convergys	Customer Service Billing	1
U.S. Playing Card	Consumer Goods Manufacturing	2
Siemens Automation	Capital Goods	3
Zumbiel Box Company	Corrugated Box Manufacturer	4
United Dairy Farmers	Dairy Products Manufacturer	5
Norwood Board of Education	Public School	6
City of Norwood	Municipal Government	7
EM Industries	Chemical Manufacturing	8
Aramark Services	Uniform Supplies and Cleaning	9
Broadwing-Cincinnati Bell Telephone	Communications	10

Source: City of Norwood Tax Department

**Norwood City School District, Ohio
 Schedule of Insurance Policies
 and Bonding Insurance**

Agent	Insurance Company	Policy #	Policy Period
Dakin Insurance	Indiana Insurance	CBP9536605	9/1/02-9/1/03
Dakin Insurance	Indiana Insurance	CU956658	9/1/02-9/1/03
Dakin Insurance	Ohio Farmers Insurance	BD5033 L	1/1/02-12/31/05
OSBA Bond Program	Nationwide Insurance	BR 005629A	1/1/02-12/31/03
OSBA Bond Program	Nationwide Insurance	BR 005629A	1/1/02-12/31/03
OSBA Bond Program	Nationwide Insurance	BR 005629A	1/1/02-12/31/03

Source: School District Records.

TABLE 17

Description	Liability Limit	Premium
Comprehensive Property and Plant	\$56,984,490	\$57,709
Liability Insurance	4,000,000 each occurrence and 4,000,000 aggregate	20,301
Treasurer's Bond	100,000	1,200
Board President's Bond	20,000	102
Superintendent's Bond	20,000	102
Asst. Superintendent's Bond	20,000	102

**Norwood City School District, Ohio
Levy History Since 1980**

TABLE 18

Election Date	Millage	Type	Votes For	Votes Against	Votes For %
April 7, 1981	5.10	Continuing Operating	2,351	2,543	48.04%
June 2, 1981	5.10	Continuing Operating	2,679	3,238	45.28%
September 10, 1981	5.10 *	Continuing Operating	2,519	2,295	52.33%
February 4, 1986	8.30	Continuing Operating	1,562	1,701	47.87%
May 6, 1986	8.30 *	Continuing Operating	3,647	2,187	62.51%
November 5, 1991	8.30	Emergency Operating	3,265	3,840	45.95%
February 4, 1992	8.30	Emergency Operating	2,255	2,323	49.26%
August 4, 1992	8.30 *	Emergency Operating	3,094	1,990	60.86%
May 3, 1994	5.50	Incremental Operating	1,201	2,292	34.38%
August 2, 1994	5.50	Incremental Operating	931	1,909	32.78%
February 7, 1995	3.40 *	Emergency Operating	1,919	1,627	54.12%
November 5, 1996	6.72 *	Emergency Operating Renewal	5,279	2,399	68.75%
August 8, 2000	7.68	Emergency Operating	867	1,477	36.99%
November 7, 2000	7.68 *	Emergency Operating	3,878	3,874	50.03%
May 7, 2002	5.10 *	Emergency Operating Renewal	1,441	836	63.29%
February 4, 2003	8.93	Bond Issue	789	2,424	24.56%

Source: School District Records

* Indicates Passage

**Norwood City School District, Ohio
 Student Population by Sex and Race
 For the 2002-03 School Year**

TABLE 19

Grade	Male	Female	Total
PS	12	14	26
K	114	92	206
1	108	98	206
2	94	108	202
3	104	79	183
4	118	116	234
5	120	110	230
6	110	107	217
7	129	101	230
8	124	115	239
9	127	112	239
10	117	110	227
11	115	110	225
12	88	83	171
Ungraded	0	0	0
	1,480	1,355	2,835

Race	Total	Percent
American Indian/Alaskan	17	0.60%
Asian	35	1.23%
Black	76	2.68%
Caucasian	2,530	89.24%
Hispanic	91	3.21%
Multi-Racial	86	3.03%
	2,835	100.00%

Source: School District Financial Records.

Norwood City School District, Ohio
Enrollment History
Last Ten Fiscal Years

School Year (1)	Preschool/ Ungraded	KDN	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5
2002-03	26	206	206	202	183	234	230
2001-02	27	185	212	178	234	223	215
2000-01	25	214	199	228	227	231	222
1999-00	26	205	246	256	234	217	256
1998-99	25	252	267	249	220	274	243
1997-98	2	283	265	230	281	263	276
1996-97	3	288	268	291	253	283	258
1995-96	9	283	306	265	294	269	257
1994-95	4	297	317	294	274	267	279
1993-94	2	312	308	287	286	291	273

(1) All figures represent actual enrollment during the first full week of October each school year.

Source: School District Records

TABLE 20

Grade 6	Grade 7	Grade 8	Grade 9	Grade 10	Grade 11	Grade 12	Total % Decrease
217	230	239	239	227	225	171	2,835 -1.46%
223	279	236	231	228	244	162	2,877 -3.20%
258	269	255	200	248	223	173	2,972 -3.54%
254	278	238	248	220	237	166	3,081 -2.90%
281	246	267	236	216	212	185	3,173 -2.97%
277	282	251	237	237	217	169	3,270 -0.97%
269	287	249	237	251	183	182	3,302 -3.11%
300	292	261	300	192	196	184	3,408 -0.87%
299	292	317	191	235	214	158	3,438 -2.72%
294	327	269	315	260	160	150	3,534

Norwood City School District, Ohio
Directory of School Facilities
June 30, 2003

TABLE 21

Facility	Address	Principal	Grades	Phone Numbers
Allison Elementary	4300 Allison Street	Kimberly Kappler	K-6	924-2650
Norwood View	5328 Carthage Avenue	Sandra White	K-6	924-2610
Sharpsburg Primary	4321 Forest Avenue	Brad Winterod	K-2	924-2560
Sharpsburg Elementary	4400 Smith Road	Brad Winterod	36224	924-2600
Williams Elementary	2132 Williams Avenue	Dr. Kathy Winterman	PS-6	924-2520
Norwood Middle	2060 Sherman Avenue	Sharon Freyhof	7-8	924-2700
Norwood High	2020 Sherman Avenue	Dr. Terri Holden	9-12	924-2800

TABLE 22

This Comprehensive Annual Financial Report
was prepared by:

The Treasurer's Department
Norwood City School District
Cary L. Furniss, Treasurer

The Norwood City School District Treasurer's Office:

Martha Keneman	Account Specialist I
Joan Vail	Account Specialist I
Heather Williams	Secretary to Treasurer
DeeDee Roettgers	Account Specialist II

Additional copies of this report may be obtained from:

Cary L. Furniss, Treasurer
Norwood City School District
2132 Williams Avenue
Norwood, OH 45212
Phone: (513) 924-2508
Email: furniss.c@norwoodschoools.org
Web Page: www.norwoodschoools.org

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**Auditor of State
Betty Montgomery**

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P.O. Box 1140
Columbus, Ohio 43216-1140

Telephone 614-466-4514
800-282-0370

Facsimile 614-466-4490

NORWOOD CITY SCHOOL DISTRICT

HAMILTON COUNTY

CLERK'S CERTIFICATION

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

Susan Babbitt

CLERK OF THE BUREAU

**CERTIFIED
JANUARY 8, 2004**