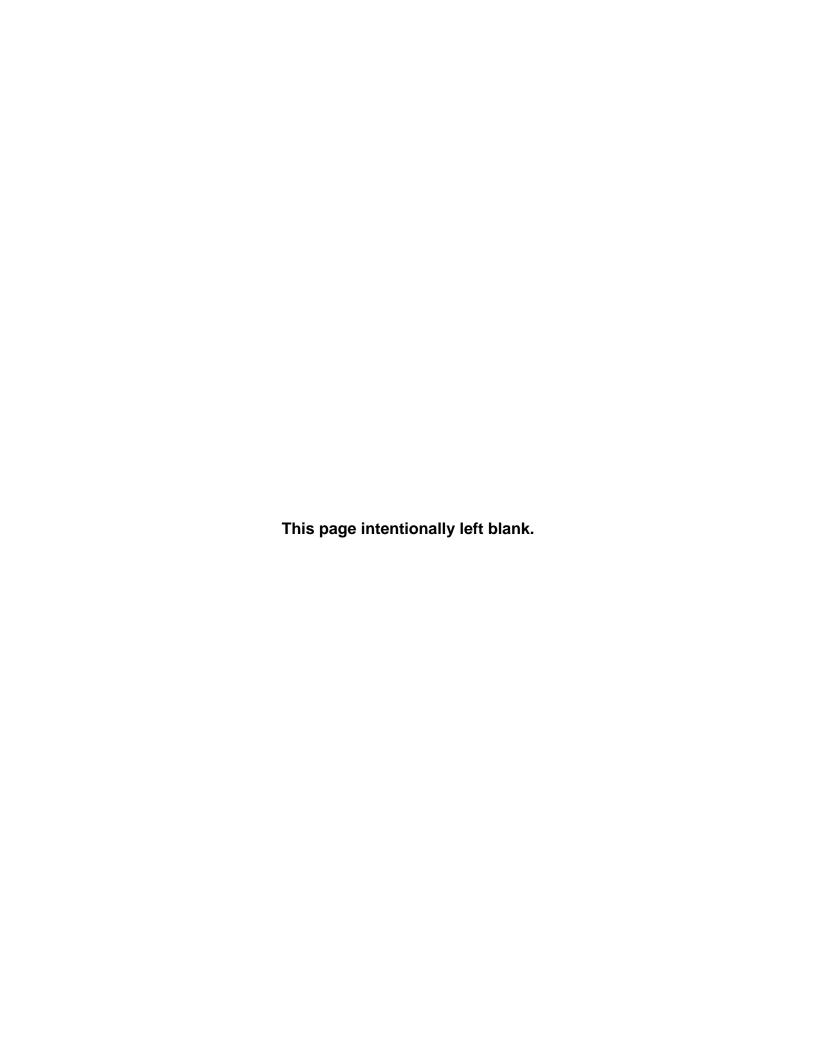




## CITY OF WESTLAKE CUYAHOGA COUNTY

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# Mary Taylor, CPA Auditor of State

## INDEPENDENT ACCOUNTANTS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

City of Westlake Cuyahoga County 27700 Hilliard Blvd. Westlake, Ohio 44145

To the Members of City Council:

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Cuyahoga County, Ohio, (the City) as of and for the year ended December 31, 2007, which collectively comprise the City's basic financial statements and have issued our report thereon dated June 23, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our audit procedures for expressing our opinions on the financial statements, but not to opine on the effectiveness of the City's internal control over financial reporting. Accordingly, we have not opined on the effectiveness of the City's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the City's ability to initiate, authorize, record, process, or report financial data reliably in accordance with its applicable accounting basis, such that there is more than a remote likelihood that the City's internal control will not prevent or detect a more than inconsequential financial statement misstatement.

A material weakness is a significant deficiency, or combination of significant deficiencies resulting in more than a remote likelihood that the City's internal control will not prevent or detect a material financial statement misstatement.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all internal control deficiencies that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider material weaknesses, as defined above.

City of Westlake Cuyahoga County Independent Accountants' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Required by *Government Auditing Standards* Page 2

We noted certain matters that we reported to the City's management in a separate letter dated June 23, 2008.

#### **Compliance and Other Matters**

As part of reasonably assuring whether the City's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

We did note a certain noncompliance or other matter that we reported to the City's management in a separate letter dated June 23, 2008.

We intend this report solely for the information and use of the audit committee, management, and City Council. We intend it for no one other than these specified parties.

Mary Taylor, CPA
Auditor of State

June 23, 2008

# Comprehensive Annual Financial Report

for the year ended December 31, 2007

**Prepared by the Department of Finance** 

Anne A. Fritz, Director Bonnie L. Freeh, Assistant Director

City of Westlake, Ohio Comprehensive Annual Financial Report For the Year Ended December 31, 2007 Table of Contents

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FINANCE DEPARTMENT

June 23, 2008

27700 Hilliard Blvd. Westlake, OH 44145

Phone 440.871.3300 Fax 440.617.4284

Members of City Council Citizens of Westlake, Ohio

We are pleased to submit the comprehensive annual financial report of the City of Westlake for the year ended December 31, 2007.

State law requires that every general-purpose local government file within five months of the close of each fiscal year a complete set of financial statements. This report is published to fulfill that requirement for the year ended December 31, 2007.

Management assumes full responsibility for both the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Mary Taylor, CPA, Auditor of State, has issued an unqualified ("clean") opinion on the City of Westlake's financial statements for the year ended December 31, 2007. The independent accountant's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent accountant's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal, and should be read in conjunction with it.

#### HISTORY OF WESTLAKE

In October of 1811, the Porter and Cahoon families settled in an area known as Township 7, Range 15 of the Connecticut Western Reserve. By 1812, enough people resided in the region to make it necessary to elect trustees to oversee the community and the Township of Dover was established. With Lake Erie as the northern boundary, the township grew, reaching a population of over 2,200 by the early 1900s. By 1908, the township split into three communities with Bay Village to the north and North Olmsted to the south. In 1912, the township was incorporated as Dover Village, making Frank Bailey the first mayor. Dover Village was renamed the Village of Westlake in 1940 to avoid confusion with Dover, Ohio located in Tuscarawas County. As the Cleveland suburbs grew following World War II, so did Westlake, reaching a population just under 5,000 by 1950. In 1957, the Village of Westlake became the City of Westlake.

Situated in the western reach of Cuyahoga County, Westlake is thirteen miles from downtown Cleveland. Current population, per the 2000 Census, is 31,972 with a total land area of 16.5 square miles. Proximity to interstate highways I-80, I-90, and I-480 and to Cleveland Hopkins International Airport makes Westlake a desirable locality for residents and commercial enterprise.

#### FORM OF GOVERNMENT

Westlake operates and is governed by the laws of the State of Ohio and its own charter that was first adopted by the electorate on November 6, 1956. The charter provides for a mayor-council form of government. Legislative authority is vested in a seven-member council. The Council is composed of a president who is elected at-large and six councilpersons elected by wards for four-year terms. All members of Council serve in a part-time capacity.

The City's chief executive and administrative officer is the Mayor who is elected to a four-year term and serves in a full-time capacity. The Mayor may veto legislation passed by Council. A two-thirds vote of all members of Council will override a veto.

The Rocky River Municipal Court provides judicial services for the City of Westlake. The jurisdiction of the court, as established by the Ohio Revised Code, encompasses the contiguous cities of Westlake, Rocky River, Bay Village, Fairview Park, and North Olmsted.

Established by the charter, the municipal government consists of eleven departments. A director, who is appointed by and reports directly to the Mayor, heads each department. All directors work closely with the Mayor in providing the citizens of Westlake with the highest quality of services while maintaining efficiency and cost effectiveness.

The **Police Department** enforces local, state, and federal laws in addition to protecting citizens and their property. Most recently, the department has taken a more community oriented policing approach that has met with great success. Numerous programs are offered to citizens and students. The department, which is headed by the Chief of Police, consists of three bureaus. The Field Operations Bureau oversees jail operations, animal control, and the auxiliary police, as well as the staff of patrol officers. Administrative Services Bureau consists of secretaries, dispatchers, school guards, park patrol officers, building/vehicle maintenance, and community services. The Criminal Investigations Bureau is responsible for the City's investigative services. The Police Department is located in a separate facility next to City Hall.

The **Fire Department** provides fire protection and emergency medical services to citizens, as well as placing strong emphasis on community involvement and education. A chief and his assistant head the department. A Fire Prevention unit focuses on the reduction of potential fires and loss of property within the City. Two fire facilities located on the east and west sides of the City provide protection. The new Central Dispatch Center provides services for the cities of Bay Village, Rocky River, Fairview Park, and North Ridgeville and is under the jurisdiction of the Westlake Fire Department. The City will begin to bill for ambulance service in 2008.

The **Service Department** is comprised of several divisions administered by a director. The City Service Division is responsible for the maintenance of all City vehicles, buildings and signs, and snow and leaf removal. The Storm/Sanitary Sewers Division maintains proper drainage control. The Parks Division maintains four parks and includes forestry services. The Streets Division is responsible for all non-contractual street repairs. In August of 2002, the City outsourced rubbish and recycling services. The City also owns and operates two cemeteries. A new Service Center facility opened in 2007 and includes administrative offices, vehicle storage and maintenance areas.

The **Recreation Department** provides numerous courses and programs throughout the year. During summer months, the department operates the pool at Clague Park where swimming lessons are also offered. The City owns the twenty-seven hole Meadowood Golf Course which operates on a profit/loss basis. The department's main responsibility is the operation of the Recreation Center that offers numerous programs and classes to residents. A new fitness facility and expanded office space were added in 2005.

The Community Services Department provides programs and assistance to seniors, and numerous seniors participate and volunteer their time. The department also provides assistance and aid to families in need. Renovations to the Center for Community Services were completed in 2004.

The **Finance Department** is responsible for the accurate recording of all receipts and disbursements. The department issues bi-weekly payrolls and maintains a capital asset system. The department compiles the Annual Budget, prepares the Comprehensive Annual Financial Report and Popular Annual Financial Report for residents, and assists the Mayor in all financial decisions.

The **Law Department** advises the Mayor, Council, and all departments on legal matters concerning the City. The department prepares all contracts, legislation, and legal documents.

The **Purchasing Department** furnishes the City with the materials, equipment, and supplies needed to maintain operations. The department also handles all personnel matters, including health insurance.

The **Planning Department** is responsible for implementing plans and programs that promote the comprehensive and orderly development of the City. The department works in conjunction with the Planning Commission, Board of Zoning Appeals, and Board of Building Appeals and Architectural Standards.

The **Inspections Department** is responsible for interpreting and enforcing all building codes in the City. The department issues permits and citations, conducts site inspections, and licenses all contractors.

The **Engineering Department** must insure that all contractors working in Westlake meet the general engineering requirements of the City. Engineering controls the review and implementation of plans and programs relating to infrastructure.

#### ECONOMIC CONDITION AND OUTLOOK

Residential and commercial expansion has grown considerably over the past years resulting in several new subdivisions, offices, and retail spaces in Westlake. In November of 2000, voters approved the construction of Crocker Park, a mixed-use planned development on seventy-five acres in western Westlake. The development features high-end retailers, restaurants, office space, and residential dwellings within a "pedestrian-friendly" setting. Phase I opened in October of 2004, showcasing "trendy" retailers, office space overlooking a "European-styled" park with fountains and an outdoor chess area. Roadway improvements were also completed, providing additional lanes, widening the Detroit/Crocker intersection, and adding a landscaped median. Beautiful landscaping and gardens are scattered among the complex with new features completed in 2007, including elegant kiosks with street-level merchandising and eateries. Second and third floor apartment units contained within four buildings are featured above the retail shopping throughout Crocker Park's downtown area. During 2007, additional construction was completed on the Phase II AW building featuring Sephora and Smith & Hawken on the lower level retail and additional residential apartments on the second floor. Construction commenced during 2007 on the Crocker Park F Building with 11,765 square feet multi-tenant retail space on the ground floor and a 40,000 square foot Urban Active Gym on the upper floors.

The Coral Company began construction during 2007 on Westhampton at Crocker Park, 116 units on twenty-one acres on the development's western edge. This \$45 million project will be an example of "New Urbanist" design and include town homes, loft-style units, and attached homes. Housing will be arranged around a series of small parks and urban gardens. The total project will take four to five years to complete.

Office facilities are located throughout the City. The King James Office Park, Phases I through V, houses 335,000 square feet of office space including a fitness center. The Reserve Office Park was completed next to the Gemini Office Towers and features an Applebee's Restaurant. The Jamestown Office Building on Detroit Road and the Clemens Road West Office Building were completed in 2003. The

Eveready Energizer Research Center is a 227,500 square foot facility and is the fourth largest employer in the City. Premier Physicians Office Building, consisting of 54,793 square feet of medical offices, recently opened.

Several industrial parks are also located in Westlake. The Sharon Drive Industrial Park features numerous businesses including the North American headquarters for Radiometer America. Several businesses are located on Sperry Drive in addition to the Marriott Courtyard and Towneplace Suites. Five restaurants are also situated on Sperry Drive. The First Street Industrial area and the Crocker Road Industrial area are sites of such facilities as Bonne Bell and USG/American Metals. The Clemens/Ranney Corporate Parkway is home to the headquarters of Hyland Software, Scott Fetzer, Nordson Corporation, Electronic Data Systems and many more companies.

The Promenade of Westlake, located next to Crocker Park, features 240,000 square feet of retail space with a newly renovated Regal Cinema consisting of 16 movie theaters with stadium seating. St. John West Shore Hospital is a seventy-acre health campus and is the City's largest employer with a staff of 1,197 employees. The hospital expanded its cardiac care center in 2000. University Hospital opened an ambulatory surgical center that also features an emergency and treatment center. Satellites of Lakewood Hospital and the Cleveland Clinic are also located in Westlake.

Several development projects were recently completed in 2007. Center Points West features 6,000 square feet of office space at Bradley and Center Ridge Roads and the West Side Plaza on Crocker Road has over 63,000 square feet of space. The Emerald Square Retail Campus includes Kolick's Jewelers within 14,600 feet of space. The Lutheran Home assisted care facility is adding a new building called the Paragon with 89 new units and will also remodel 130 current rooms. A "main street" area will feature offices, a movie theater, delicatessen, and a beauty shop. A total of over 97,000 square feet will be added. During 2007, Q-Lab began construction on a 55,294 square foot warehouse addition to support their continued growth. The Next Home Realty building, consisting of 15,000 square feet of offices, was also completed during 2007.

To encourage industrial and commercial development, the City offers four financial assistance tools. Through Industrial Development Revenue Bonds, State law allows the Westlake Community Improvement Corporation (C.I.C.) and City Council to approve the issuance of revenue bonds. The principal of these reduced interest bonds can be used for land acquisition, building construction, and equipment purchases.

In 1994, Westlake established an Enterprise Zone under State law. This program offers real and personal property tax abatement for the construction and expansion of commercial facilities located within the designated zone. The State of Ohio and County Commissioners allow up to 75 percent abatement over ten years upon approval.

Westlake received State approval to establish a Community Reinvestment Area in 1996. This program covers enterprises located in most of Westlake's industrial zone north of Detroit Road. New construction and renovation over \$100,000 can receive up to 100 percent real property tax abatement with a ten year maximum for commercial development and fifteen years for industry. This program requires the approval of City Council and Westlake Tax Incentive Review Council.

The Cuyahoga County Department of Development has also established Improved Target Areas (ITA) by which local business owners can apply for small grants and low interest loans to renovate commercial buildings. Three ITA areas currently exist in Westlake.

In addition to the above mentioned financial tools for commercial enterprises, the City participates with Cuyahoga County on two low interest loan programs. The Heritage Home Loan program assists owners of homes built before 1950 to restore their older or historic homes. Low interest loans are offered for a ten-year term. The Housing Enhancement Loan Program offers homeowners, whose homes are valued under \$250,000, improvement loans at 3.0 percent below the bond equivalent yield of the two-year treasury. Loans can attained for up to \$200,000 over five or ten-year terms.

Starting in the mid-1960's, the City has used an outside firm to formulate a guide plan to govern future development. The plan is updated approximately every twenty years and the City finished its third plan in December of 2006. The plan addresses residential and commercial development through usage factors and recommends the placement of roadways and green spaces. The plan forecasts full growth by 2020 and the City refers to the guide when planning future development.

#### **MAJOR INITIATIVES**

<u>Current Year Projects.</u> The mission of the City of Westlake, its mayor, council, and employees, is to enhance the quality of life for all residents by providing the highest level of service in an efficient and cost effective manner. In 2007, the City upheld that mission by expanding and improving services, upgrading infrastructure, and enhancing public grounds and facilities.

The Police Department continued its commitment to public safety and awareness responding to over 32,000 calls and making over 6,100 arrests. Programs such as the Community Police Academy, the Police Teen Academy, and the Ride-Along Program provided residents first-hand training and experiences. Student programs such as Safety Town and Drug Awareness Resistance Education (D.A.R.E.) continued with much success, and classes in firearm safety and Rape Aggression Defense were held. In 2007, three new officers were hired and a Police Honor Guard was formed. New equipment such as the Cross Match Automated Fingerprint Identification System and the Compukid Photo Identification System were also added to the department.

The Fire Department responded to 1,032 fire related calls, 2,848 emergency medical calls, and 370 service calls in 2007. The department also conducted 1,304 fire inspections and re-inspections. In 2004, the City was awarded a \$566,000 Federal Emergency Management Agency (F.E.M.A.) grant for the purchase of equipment for the new Central Dispatching Center, which opened in March of 2007. The new center provides services for the cities of Westlake, Bay Village, Rocky River, and Fairview Park with the City of North Ridgeville joining in late December. Located in 1,042 square feet of emergency room space at St. John West Shore Hospital, the Center employs seven full-time and seven part-time dispatchers.

The Service Department is involved in numerous activities such as the maintenance of City streets, sewers, parks, buildings, and vehicles. In August of 2002, the City out-sourced rubbish and recycling collection to an outside contractor in efforts to better utilize the time and skills of personnel. The department assists with such community events as the Easter Egg and Pumpkin Hunts, the July 4<sup>th</sup> Party in the Park, and community band concerts. A new Service Department facility opened in the fall of 2007. The 66,650 square foot structure incorporates all divisions of the department.

The Inspections Department issued 1,452 permits during 2007 with an estimated value of over \$70 million. Twenty-one new homes were constructed at an average cost of \$640,000 and fifty-one condominiums and town homes were built totaling \$425,000 per unit. The Planning Department was instrumental in the success of the Westlake in Bloom project with 285 residents and businesses competing for awards in various categories relating to City beautification. The department also published the "Westlake Magazine" and updated the City's web-site. In 2007, 226 businesses were visited.

Over 8,900 Westlake residents, or 28 percent of the population, are sixty years of age or older. The Department of Community Services offers such services as referrals, prescription aid, transportation, health screening, and support groups. Westlake Assistance supplied 2,751 social services including holiday baskets to those in need. During 2007, there were 96 regular and special programs, and 47 trips offered through the department. In 2007, 177 seniors volunteered their time.

The Westlake Recreation Center opened in November of 1998. Situated in an eighty-six acre park setting, the 82,700 square foot facility offers numerous amenities to residents. The Center features five pools, a gymnasium with two full size basketball courts, an overhead track, and exercise and craft rooms. An addition was completed in 2006 which added a one-story, 18,000 square foot fitness center, and renovated 3,000 square feet in office space. Over 5,000 square feet in the mezzanine exercise area

was reconfigured to conference, multi-purpose, and exercise rooms. The Center was visited over 378,000 times in 2007. Peterson Pool at Clague Park also sold 831 memberships in 2007. In addition to the numerous classes and activities held at the Recreation Center, the department organized the Fourth of July Party in the Park, the Fall Pumpkin Festival and Hunt, the Junior Olympics, and the annual Fishing Derby.

In 2007, the City utilized several technology programs to improve communications between departments and with residents and local businesses. The City began broadcasting on local cable at an accelerated pace, featuring a production video that gives an overview of Westlake and highlighting the many amenities of the City. The HAR (Highway Advisory Radio) AM channel, dedicated to community and emergency messages, weather advisories, and Amber alerts, continues to broadcast. The City's web-site was redesigned and now features information and access to all departments and to various City forms. It contains maps, City news, and information about local businesses, churches, and other establishments. Kiosks were located at various City locations and at Crocker Park for access to the web. The Mayor also issued numerous newsletters and the City published 26,500 copies of the "Westlake Magazine" featuring articles and information about Westlake and its citizens. The City will also install the OnBase computer software system, allowing the on-line management and retention of records.

In addition to extensive road maintenance in 2007, numerous improvements were made to infrastructure. The Hilliard Boulevard water main was replaced from Columbia to Dover Roads and the Bradley/Schwartz Road intersection was improved. The Tri-City Park parking lot was replaced and water lines within the Berkeley/Forest Parkway Estates were updated.

<u>Future Projects.</u> Numerous projects are planned for 2008. The largest is the long-awaited Crocker/Stearns Road extension connecting Interstate 90 to Interstate 480. Two other notable projects are the widening of Columbia Road and the widening of Hilliard Boulevard (2009). Storm improvements, including improvements on Bradley Road, and sanitary improvements are also planned. Upgrades will be made to the Detroit/Dover Roads intersection and water mains will be replaced on Horseshoe Boulevard and in two subdivisions.

#### LONG-TERM FINANCIAL PLANNING

The City has been recognized as a leader in long-term financial planning. Since 1974, the City has been "cash" funding depreciation of sewer lines to accumulate resources for their maintenance and eventual replacement. From a budget perspective, these resources are segregated into a separate fund that can only be used for its intended purpose.

In addition to the funding of sewer line replacement, the City also established an equipment replacement funding mechanism in 1976. When vehicles and large equipment are purchased, they are depreciated over their estimated useful life, and the respective department is charged annually for the "cash" funding of the depreciation. The resources are segregated and accumulated so that when the equipment or vehicle needs replacement, the resources are available.

The City also utilizes long-term planning for the funding of capital projects. A Five-Year Capital Plan is updated annually listing all capital projects by year as well as the expected funding source. The funding sources are reconciled to estimated balances and revenues to ensure that the proper resources will be available for the project when the contract is signed.

A minimum general fund balance policy is also a part of the City's long-term financial planning. The policy dictates a minimum fund balance of ninety days (1/4) of annual expenditures. The fund balances are monitored monthly to ensure that the minimum fund balance level is maintained or exceeded at all times.

#### OTHER INFORMATION

<u>Certificate of Achievement.</u> The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Westlake, Ohio, for its comprehensive annual financial report (CAFR) for the year ended December 31, 2006. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to the program standards. The CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The City of Westlake has received a Certificate of Achievement for the last twenty-three consecutive years. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA.

Acknowledgments. This comprehensive annual financial report was prepared by the Finance Department with the efficient and dedicated services of its entire staff. This report was prepared in accordance with generally accepted accounting principles (GAAP). Appreciation also is expressed to those other City departments that assisted in preparing supporting documentation. In addition, we would like to thank the Mayor and Members of Council for their continuing support toward the preparation of this report.

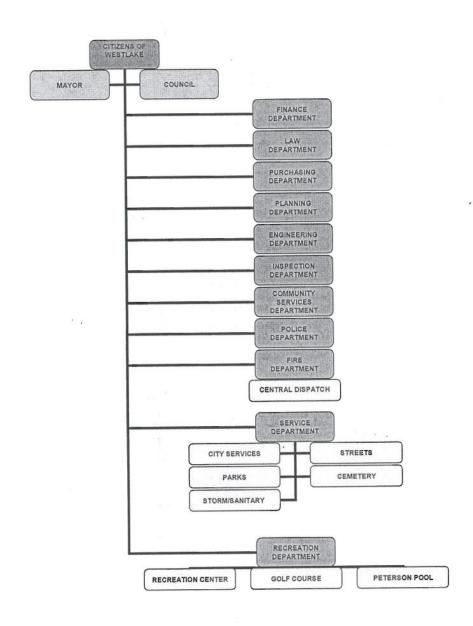
Respectfully submitted,

Dennis M. Clough Mayor

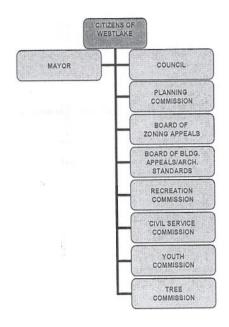
Anne A. Fritz Director of Finance

Bonnie L. Freeh Assistant Director of Finance

# CITY OF WESTLAKE ORGANIZATIONAL CHART DEPARTMENTS



# CITY OF WESTLAKE ORGANIZATIONAL CHART COMMISSIONS



### CITY OF WESTLAKE, OHIO

## PRINCIPAL OFFICIALS DECEMBER 31, 2007

#### **ELECTED OFFICIALS**

Mayor	
Council Members	whender I . Ixincen
Ward 1	Edward Hack
Ward 2	James Connole
Ward 3	Dennis Sullivan
Ward 4	
Ward 5	Kenneth Brady
Ward 6	Nan Baker

#### APPOINTED OFFICIALS

Director of Engineering	Robert Kelly
Director of Finance	Anne Fritz
Director of Inspections	Donald Grayem
Director of Law	John Wheeler
Director of Planning	Robert Parry
Director of Purchasing	Mary Calabrese
Director of Recreation	Michael Rump
Director of Community Services	Joyce Able Schroth
Director of Service	Donald Glauner
Chief of Police	Richard Wallings
Chief of Fire (Provisional)	Ronald Janicek

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Westlake
Ohio

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2006

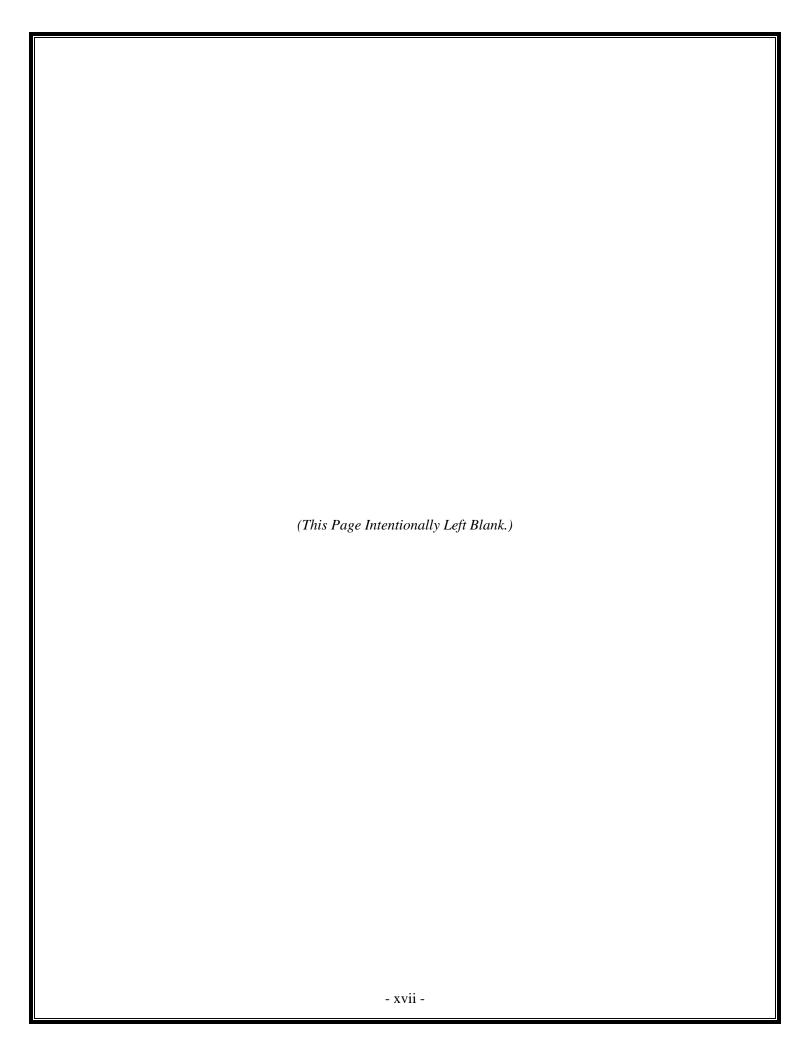
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



Che S. Cox

President

Executive Director





# Mary Taylor, CPA Auditor of State

#### INDEPENDENT ACCOUNTANTS' REPORT

City of Westlake Cuyahoga County 27700 Hilliard Blvd. Westlake, Ohio 44145

To the Members of City Council:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Cuyahoga County, Ohio, (the City) as of and for the year ended December 31, 2007, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Cuyahoga County, Ohio, as of December 31, 2007, and the respective changes in financial position and where applicable, cash flows, thereof and the respective budgetary comparisons for the General and the Recreation special revenue funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 23, 2008, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

City of Westlake Cuyahoga County Independent Accountants' Report Page 2

Management's Discussion and Analysis is not a required part of the basic financial statements but is supplementary information accounting principles generally accepted in the United States of America requires. We have applied certain limited procedures, consisting principally of inquiries of management regarding the methods of measuring and presenting the required supplementary information. However, we did not audit the information and express no opinion on it.

We conducted our audit to opine on the financial statements that collectively comprise the City's basic financial statements. The introductory section, combining nonmajor fund statements and schedules and statistical tables provide additional information and are not a required part of the basic financial statements. We subjected the combining nonmajor fund statements and schedules to the auditing procedures applied in the audit of the basic financial statements. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical tables to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Mary Taylor, CPA Auditor of State

Mary Taylor

June 23, 2008

Management's Discussion and Analysis For the Year Ended December 31, 2007 Unaudited

The discussion and analysis of the City of Westlake's financial performance provides an overall review of the City's financial activities for the year ended December 31, 2007. The intent of this discussion and analysis is to look at the City's financial performance as a whole; readers should also review the transmittal letter and the basic financial statements to enhance their understanding of the City's financial performance.

#### **Financial Highlights**

Key Financial highlights for 2007 are as follows:

- Total assets of the City of Westlake exceeded its liabilities at the close of the most recent year by \$231,518,233 (net assets). Of this amount, \$48,513,842 (unrestricted net assets) may be used to meet the City's ongoing obligations to its citizens and creditors, subject to and in accordance with their respective purposes.
- Total Net Assets increased from 2006, increasing by \$7,439,951. Unrestricted net assets decreased by \$2,004,525.
- Governmental Activities program expenses of \$40,918,928 were funded primarily through General revenues (which were 85.78 percent of all Governmental Activities revenues).
- Total Depreciable Capital Assets decreased by \$4,667,517 or 3.12 percent from 2006. Non-depreciable Capital Assets increased by \$3,974,544 over 2006 due to major infrastructure improvements underway.
- As of the close of the current year, the City of Westlake's governmental funds reported combined ending fund balances of \$64,433,788, an increase of \$5,640,119 in comparison with the prior year.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City of Westlake's basic financial statements. The City of Westlake's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Management's Discussion and Analysis For the Year Ended December 31, 2007 Unaudited

Government-wide Financial Statements. The government-wide financial statements are designed to provide readers with a broad overview of the City of Westlake's finances, in a manner similar to private-sector businesses. The statement of net assets and statement of activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short term as well as what dollars remain for future spending. The fund financial statements also looks at the City's most significant funds with all other funds presented in total in one column.

The *statement of net assets* presents information on all of the City of Westlake's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City of Westlake is improving or deteriorating.

The *statement of activities* presents information showing how the City's net assets changed during the recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Westlake that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Westlake include general government, security of persons and property, public health services, transportation, community environment, basic utility services and leisure time activities. The business-type activities include sewer and golf course.

The government-wide financial statements can be found starting on page 17 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Westlake, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Westlake can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

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The City of Westlake maintains 39 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances, for the General fund, Recreation fund, Special Assessment Bond Retirement fund, Issue 2 Improvements fund and Issue 11 Improvements fund, all of which are considered to be major funds. Data from the other 34 governmental funds are combined into a single, aggregate presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Westlake adopts an annual appropriated budget for each of its funds. A budgetary comparison statement (non-GAAP basis) has been provided for each governmental and proprietary fund to demonstrate budgetary compliance.

**Proprietary Funds** The City of Westlake maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its sewer operations and golf course activity. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City maintains such a fund for its self-insurance of health related employee benefits. Because this predominately benefits governmental rather than business functions, it has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sewer operations as it is considered a major fund, while the golf course enterprise fund is a nonmajor fund.

The basic proprietary fund financial statements can be found on pages 26 through 29 of this report.

*Notes to the Basic Financial Statements* The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found on pages 31 through 57 of this report.

**Other information** In addition to the basic financial statements and accompanying notes, this report also presents certain other information that the City believes readers will find useful. After the notes to the basic financial statements, the combining statements referred to earlier in connection with nonmajor governmental funds are presented, as well as individual detailed budgetary comparisons for all nonmajor funds. This information can be found on pages 58 through 128 of the report.

#### **Government-Wide Financial Analysis**

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2007?" The Statement of Net Assets and the Statement of Activities answers this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by the private sector. The basis for this accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid.

Management's Discussion and Analysis For the Year Ended December 31, 2007 Unaudited

These two statements report the City's net assets and the changes in those assets. The change in net assets is important because it tells the reader whether, for the City as a whole, the financial position of the City has improved or diminished. However, in evaluating the overall position of the City, non-financial information such as changes in the City's tax base and the condition of City capital assets will also need to be evaluated.

The Statement of Net Assets and the Statement of Activities are divided into the following categories:

- Assets
- Liabilities
- Net Assets (Assets minus Liabilities)
- Program Expenses and Revenues
- General Revenues
- Net Assets Beginning and End of Year

#### The City of Westlake as a Whole

Recall that the Statement of Net Assets looks at the City as a whole. The following provides a summary of the City's net assets for 2007 compared to 2006.

#### NET ASSETS TABLE 1

	Governmental Activities		Business-Typ	e Activities	Total	
	2007	2006	2007	2006	2007	2006
Current and Other Assets	\$89,246,299	\$83,166,816	\$19,392,994	\$20,550,867	\$108,639,293	\$103,717,683
Capital Assets, Net	131,497,121	131,802,770	32,213,389	32,600,713	163,710,510	164,403,483
Total Assets	220,743,420	214,969,586	51,606,383	53,151,580	272,349,803	268,121,166
Current and						
Other Liabilities	15,086,513	15,461,163	142,586	49,458	15,229,099	15,510,621
Long-Term Liabilities:						
Due within One Year	1,648,030	3,268,031	0	0	1,648,030	3,268,031
Due in More	22.054.441	25.264.222	0	0	22.054.441	25.264.222
than One Year	23,954,441	25,264,232	0	0	23,954,441	25,264,232
Total Liabilities	40,688,984	43,993,426	142,586	49,458	40,831,570	44,042,884
Invested in Capital Assets,						
Net of Related Debt	113,923,769	111,215,683	32,213,389	32,600,713	146,137,158	143,816,396
Restricted for:						
Capital Projects	21,043,125	14,041,687	0	0	21,043,125	14,041,687
Debt Service	7,217,444	8,142,203	0	0	7,217,444	8,142,203
Other Purpose	8,606,664	7,559,629	0	0	8,606,664	7,559,629
Unrestricted	29,263,434	30,016,958	19,250,408	20,501,409	48,513,842	50,518,367
Total Net Assets	\$180,054,436	\$170,976,160	\$51,463,797	\$53,102,122	\$231,518,233	\$224,078,282

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As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. For the City of Westlake, total assets exceed total liabilities by \$231,518,233 at the close of the most recent year.

The largest portion of the City's net assets (63.12 percent) reflects investments in capital assets (e.g. land, construction in progress, buildings, improvements, machinery and equipment, vehicles, and infrastructure), less any related debt to acquire those assets that is still outstanding. The City uses these capital assets to provide services to its citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Total assets increased \$4,228,637 from 2006 to 2007, while the City's total liabilities decreased by \$3,211,314. The most significant change in liabilities was a decrease of \$1,620,001 (49.57 percent) in long-term liabilities Due Within One Year as the Issue 11 debt obligations were repaid in full during 2007 and thus no amounts will be due in 2008.

At the end of the current year, the City of Westlake is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

Our total net assets of the City's governmental activities increased \$9,078,276 (5.31 percent) during the current year due to revenues exceeding expenses. Unrestricted net assets decreased by \$753,524, while restricted net assets for capital projects increased by \$7,001,438 mainly due to transfers from the general fund for the major infrastructure projects beginning construction in 2008 and 2009 which will be partially funded by current revenues to meet grant requirements.

In order to further understand what makes up the changes in net assets for the current year, the following table gives readers further details regarding the results of activities for the current year.

TABLE 2

	Governmental Activities		Business-Type Activities		Total	
	2007	2006	2007	2006	2007	2006
Revenues						
Program Revenues:						
Charges for Services	\$4,755,203	\$4,878,955	\$2,280,632	\$2,309,516	\$7,035,835	\$7,188,471
Operating Grants and Contributions	2,247,881	2,326,833	0	0	2,247,881	2,326,833
Capital Grants and Contribuions	86,159	779,936	0	0	86,159	779,936
Total Program Revenues	7,089,243	7,985,724	2,280,632	2,309,516	9,369,875	10,295,240
General Revenues:						
Property Taxes	12,949,576	11,397,333	0	0	12,949,576	11,397,333
Income Taxes	20,791,316	17,484,515	0	0	20,791,316	17,484,515
Other Local Taxes	703,595	579,975	0	0	703,595	579,975
Grants and Entitlements	3,645,105	5,127,705	0	0	3,645,105	5,127,705
Investment Income	4,362,251	2,958,506	77,528	320,903	4,439,779	3,279,409
Other	322,680	365,149	8,961	10,000	331,641	375,149
Total General Revenues	42,774,523	37,913,183	86,489	330,903	42,861,012	38,244,086
Total Revenues	49,863,766	45,898,907	2,367,121	2,640,419	\$52,230,887	\$48,539,326

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#### **CHANGES IN NET ASSETS**

TABLE 2 (Continued)

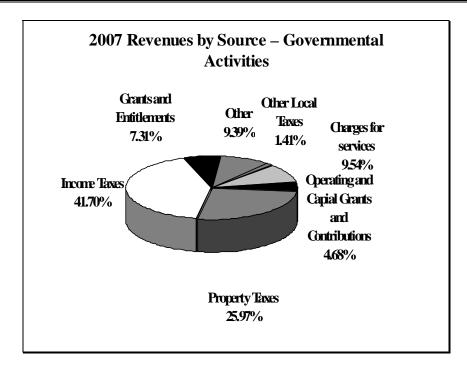
	Governmental Activities		Business - Type Activities		Total	
	2007	2006	2007	2006	2007	2006
Program Expenses						
General Government	7,364,070	7,343,276	0	0	7,364,070	7,343,276
Security of Persons and Property	13,159,961	12,689,539	0	0	13,159,961	12,689,539
Public Health and Welfare	962,658	904,177	0	0	962,658	904,177
Transportation	10,093,953	8,837,612	0	0	10,093,953	8,837,612
Community Environment	1,305,482	1,403,325	0	0	1,305,482	1,403,325
Basic Utility	2,184,182	1,770,100	0	0	2,184,182	1,770,100
Leisure Time Activities	4,312,925	3,679,917	0	0	4,312,925	3,679,917
Interest and Fiscal Charges	1,535,697	1,372,783	0	0	1,535,697	1,372,783
Sewer	0	0	3,396,803	2,619,020	3,396,803	2,619,020
Golf Course	0	0	475,205	498,429	475,205	498,429
Total Program Expenses	40,918,928	38,000,729	3,872,008	3,117,449	44,790,936	41,118,178
Increase (Decrease) in Net Asets						
Before Transfers and Contributions	8,944,838	7,898,178	(1,504,887)	(477,030)	7,439,951	7,421,148
Transfers and Contributions	133,438	140,594	(133,438)	(140,594)	0	0
Change in Net Assets	9,078,276	8,038,772	(1,638,325)	(617,624)	7,439,951	7,421,148
Net Assets Beginning of Year	170,976,160	162,937,388	53,102,122	53,719,746	224,078,282	216,657,134
Net Assets End of Year	\$180,054,436	\$170,976,160	\$51,463,797	\$53,102,122	\$231,518,233	\$224,078,282

#### Governmental Activities

Governmental activities increased the City's net assets by \$9,078,276 during 2007, as compared to an increase of \$8,038,772 during 2006. Total revenues increased by \$3,964,859, and program expenses also increased, by \$2,918,199.

Several types of revenues fund our governmental activities, with the City income tax being the biggest contributor. The income tax rate was 1.5 percent for 2007, the same as the prior year. Both residents of the City and non-residents who work inside the City are subject to the income tax. However if residents work in a locality that has a municipal income tax, the City provides 100 percent credit up to 1.5 percent for those who pay income tax to another city. City Council could by Ordinance, choose to vary that income tax credit and create additional revenues for the City.

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The income tax revenue for 2007 was \$20,791,316, an increase of \$3,306,801 or 18.91 percent from 2006. The increase was mainly due to certain one-time payments relating to two corporate citizens during 2007. Of the \$49,863,766 in total revenues, income tax accounts for 41.70 percent of the total, as compared to 38.09 percent of the total for 2006. Property taxes for 2007 were \$12,949,576, a \$1,552,243 increase from 2006.

Capital grants and contributions decreased \$693,777 during 2007, which primarily resulted from the one-time grants awarded in the prior year.

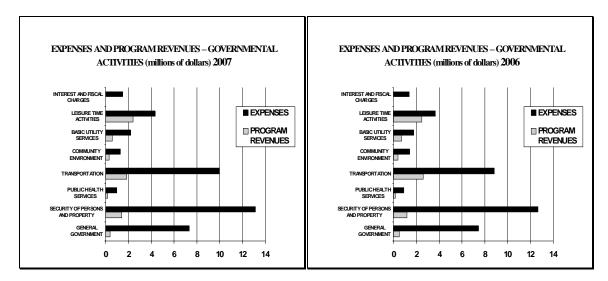
General revenues from grants and entitlements, such as local government funds, are also revenue generators. With the combination of property tax, income tax and intergovernmental funding, all expenses in the governmental activities are funded. The City monitors its source of revenues very closely for fluctuations. During 2007, grants and entitlements decreased by \$1,558,030, due primarily to decreased revenue from the City portion of the State of Ohio's estate tax. Investment earnings increased by \$1,403,745 from 2006 due to higher rates earned on investments.

The largest program function for the City for 2007 is security of persons and property, with program expenses of \$13,159,961 as compared to \$12,689,539 in 2006, an increase of 3.71 percent. The next largest program is transportation, which increased \$1,256,341 (or 14.22 percent) during 2007 due to the large road maintenance program occurring during the current year. Next is general government which accounts for the basic operations of the City including council, mayor, finance, law, purchasing, civil service, engineering, building maintenance, among other services. The slight increase in general government expenses from 2006 to 2007 was \$20,794, or 0.28 percent, which reflects continued control of administrative costs.

Leisure time activity expense increased significantly during 2007, increasing by \$633,008, or 17.20 percent, primarily due to increased labor costs and additional operating costs relating to the recreation center expansion. Community environment decreased (\$97,843 or 6.97 percent) due to the decrease in building projects throughout the City. Expenses for basic utility services increased from 2006 to 2007

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(\$414,082, or 23.39 percent) as additional costs for fuel charges that were reflected in the 2007 contract amount for rubbish collection and removal were implemented.



The charts above reflect how the City funds it programs, either through program or general revenues. As can be seen above, all programs have a heavy reliance on general revenues, with over 85.78 percent of total 2007 revenues coming from general revenues. Leisure time activities receive the most program revenue, primarily from the city recreation center which is a membership only facility.

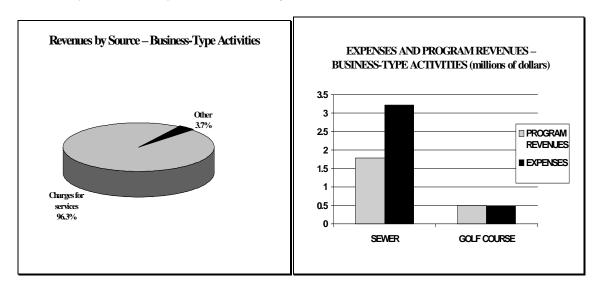
While security of persons and property is a large program expense, only a small portion of the total program expense is offset by program revenues. The primary program revenue is from police fines and forfeitures. The fire and emergency rescue department is funded entirely through general revenues, with no user-related charges.

Transportation program expense is only partially funded through operating grants and contributions, which are the state-collected gasoline and motor vehicle license taxes. The remaining program expense must be funded through City general revenues. With the City's aggressive infrastructure program in place, transportation program expense will continue to make up a large portion of the City's overall expenses as the roadways are capitalized and depreciated over time.

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#### **Business-Type Activities**

The Business-Type activities of the City, which include the City's sewer operations and golf activities, decreased the City's net assets by \$1,638,325 during 2007.



Program expenses exceeded program revenues in the amount of \$1,613,907 for the sewer operations for 2007. This is due to increased contributions required to the City's share of operating expenses of the Rocky River Wastewater Treatment Plant, improved maintenance program for sewers through the public service department, as well as additional sewer depreciation for recently-replaced sewer lines. Investment income of \$77,528 was recognized during 2007.

Program revenues exceeded program expenses in the Golf Course activity in the amount of \$22,531 for the current year, reflecting a decrease in expenses.

#### Financial Analysis of the Government's Funds

As noted earlier, the City of Westlake uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

Funds are created and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. An activity not required to be reported in a separate fund is included in the General fund. Governmental funds are used to account for tax-supported activities.

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balances may serve as a useful measure of a government's net resources available for spending at the end of the year. Information about the City's governmental funds begins on page 20. These funds are accounted for by using the modified accrual basis of accounting.

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Fund balances are the differences between assets and liabilities reported in a governmental fund. The reserved fund balance is that portion of a governmental fund's fund balance that is not available for appropriation. Unreserved fund balances are amounts available for appropriation. Designated unreserved fund balance reflects a government's self-imposed limitations on the use or otherwise available expendable financial resources in governmental funds.

As of the end of the current fiscal year, the City of Westlake's governmental funds reported combined ending fund balances of \$64,433,788, which was an increase of \$5,640,119 from 2006. Of the total governmental fund balances, \$8,730,585 is designated for capital acquisition through the City's equipment replacement program, and \$15,559,357 constitutes undesignated General fund balance. Other undesignated fund balances include amounts that are in special revenue funds \$9,530,790, debt service funds \$2,032,234, and capital projects funds \$17,986,851. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed to liquidate contracts and purchases of the prior period (\$5,208,142), and to reflect amounts advanced to other funds (\$5,100,000) and for unclaimed monies (\$285,829).

All governmental funds had total revenues of \$49,178,748 and expenditures of \$43,682,065, with revenues exceeding expenditures by \$5,496,683. The increase was due to the increase in revenues, specifically the income tax that had certain one-time payments during 2007. The additional revenues resulted in additional transfers to the Issue 11 Fund for the City's requirements for projects commencing during 2008.

#### **General Fund**

The General fund is the chief operating fund of the City. At the end of the current year, total fund balance for the General fund was \$32,086,749, of which \$2,410,978 was reserved for encumbrances, \$5,100,000 reserved for advances, \$285,829 was reserved for unclaimed monies, \$8,730,585 was designated for capital acquisition, and \$15,559,357 was undesignated for financial reporting purposes. As a measure of the General fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to annual fund expenditures. Undesignated General fund balance represents 66.67 percent of total General fund expenditures, while total fund balance represents 137.49 percent of that same amount.

During the current year, the fund balance of the City's General fund decreased by \$1,995,146, resulting from the City's increased transfers to fund capital projects.

#### Issue 11 Fund

The Issue 11 capital projects fund accounts for the infrastructure-related capital improvements which are funded through a 3/8 of one percent of dedicated income tax. At the end of the current year, total fund balance for the Issue 11 fund was \$10,049,336, of which \$2,213,669 was reserved for encumbrances.

During the current year, the fund balance of the City's Issue 11 fund increased by \$6,732,615, resulting from the additional one-time transfer from the City's general fund for the continued implementation of the five-year plan for infrastructure improvements.

The dedicated 3/8 of one percent income tax for infrastructure used by this fund was renewed in November 2006, and will become effective for another fifteen years beginning January 1, 2008.

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#### **Issue 2 Fund**

The Issue 2 capital projects fund accounts for the capital improvements funded through Ohio Public Works Commission. At the end of the current year, total assets for the fund were \$2,843,259, and total liabilities of \$3,004,117, leaving a total fund balance for the Issue 2 fund of (\$160,858). \$3,000,000 of the total liabilities represents amounts remaining from advances from the general fund at December 31, 2007.

There was a change in fund balance of \$108,291 during 2007, which was due primarily to a transfer-in of \$330,256, representing the City's share of current projects completed during 2007.

#### General Fund Budgeting Highlights

The City's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General fund. During the course of 2007 the City amended its General fund budget on various occasions. All recommendations for budget changes come to the Finance Committee of City Council for review before going to the whole Council for ordinance enactment on the change. The City does allow small interdepartmental budget changes that modify line items within the accounting system which are within their appropriation category (salaries and other expenses). The General fund supports many of our major activities such as our Police Department and Fire Department as well as most legislative and executive activities. The General fund is monitored closely, looking for possible revenue shortfalls or overspending by individual departments.

For the General fund, original budgeted revenues were \$28,995,796. The final budgeted revenues were \$31,495,796. Original General fund budgeted expenditures were \$32,709,446, and the final amended budget was \$33,614,446. Actual General fund expenditures were \$25,897,501 or \$7,716,945 less than budgeted due to certain capital projects being delayed until 2008, and other operating expenditures less than originally estimated. Transfers out were amended to reflect an additional \$9,650,000 one-time transfers from the general fund, mostly to fund capital projects funds for projects that are planned for 2008.

The differences between the General fund's original budget and the final amended budget were minor, except as follows:

- An additional \$9,650,000 for transfers to capital projects funds and \$150,000 for transfer to the Central Dispatch Fund
- An advance of \$2,500 for the FEMA Fund and \$50,000 to the Golf Course Fund.
- An additional \$500,000 for equipment replacement
- An additional \$300,000 for departmental expenditures
- An additional \$50,000 for capital expenditures for the fire department equipment replacement for an additional fire truck
- An additional \$55,000 for capital expenditures relating to recreational projects

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# **Capital Assets and Debt Administration**

# CAPITAL ASSETS AT DECEMBER 31 (NET OF DEPRECIATION)

TABLE 3

	Governmenta	Governmental Activities		Activities
	2007	2006	2007	2006
T 1	Φ.C. 0.4.1. <b>52</b> .0.	Φ5 520 404	<b>#1.400.15</b> 6	¢1 400 15c
Land	\$6,041,529	\$5,739,494	\$1,499,176	\$1,499,176
Construction in Progress	10,546,872	6,872,700	787,047	788,710
Buildings	35,726,334	36,124,977	85,216	91,431
Improvements	2,270,415	2,450,507	1,466,809	1,502,515
Machinery & Equipment	1,389,352	1,514,406	49,078	64,569
Furniture and Fixtures	742,399	876,465	11,629	16,435
Vehicles	2,454,594	2,734,278	113,557	135,489
Infrastructure				
Roads	36,927,013	38,934,116	0	0
Water Mains	17,275,674	17,801,760	0	0
Storm Sewers	13,269,225	13,697,814	0	0
Sewers	0	0	28,200,877	28,502,388
Culverts	946,182	1,041,502	0	0
Traffic Signals	2,677,643	2,749,929	0	0
Bridges	1,229,889	1,264,822	0	0
Total	\$131,497,121	\$131,802,770	\$32,213,389	\$32,600,713

Total capital assets net of depreciation for governmental activities of the City of Westlake for the year 2007 were \$131,497,121, as compared to \$131,802,770 in 2006. The most significant increases in capital assets came in Construction in Progress, which increased \$3,674,172 during 2007, most of which was for infrastructure projects not yet completed at year end. Total capital assets for business-type activities decreased from \$32,600,713 in 2006 to \$32,213,389 in 2007, due to current year depreciation outpacing current year acquisitions.

The City is committed to a long-term goal of meeting the needs of its infrastructure and facilities. We have a five-year capital plan in place that provides for street improvements and adding additional facilities to complement our current structures. For additional information see Note 9 to the basic financial statements.

Management's Discussion and Analysis For the Year Ended December 31, 2007 Unaudited

#### Debt

As of December 31, 2007, the City of Westlake had \$20,681,789 in bonds and loans outstanding.

# OUTSTANDING DEBT AT DECEMBER 31 TABLE 4

	Governmental	Governmental Activities			
	2007	2006			
General Obligation Bonds	\$14,190,089	\$16,737,726			
Special Assessment Bonds	5,683,707	6,017,943			
OPWC Loans	807,993	868,754			
Total	\$20,681,789	\$23,624,423			

The general obligation bonds are composed of (1) Sewer Improvement – a 1986 voted debt issue repaid from charges for services; (2) 1997 Safety Facility Refunding Bonds repaid from property taxes, (3) 1997 Recreation Center voted issue for the construction of the City recreation center to be repaid from a dedicated 1/8 percent of the City's municipal income tax; and (4) Various purpose other bonds including advance refunding bonds issued in 1997 for the safety facilities debt and 2004 for street improvements.

The special assessment bonds consist of the Crocker/Detroit intersection improvement assessment, various sewer construction projects, Ranney Parkway, various sidewalk improvements, the Marview Waterline, and various other improvements. The principal and interest for these bonds are paid from the collection of special assessments by the County Auditor from the specific property owners who primarily benefited from the projects.

The OPWC loans are being paid semi-annually from the Issue Two Improvement Fund funded by property taxes for various infrastructure projects being financed through the Ohio Public Works program.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10.5 percent of total assessed valuation. The City's overall legal debt margin was \$140,072,088 at December 31, 2007.

Additional information concerning the City's debt can be found in note 17 to the basic financial statements.

#### **Current Financial Related Activities**

The City of Westlake maintained throughout 2007 a Moody's Investors Service and Fitch's Aaa rating, and Standard and Poor's AAA rating. Westlake remains the only suburb in Ohio to have been awarded all of the Aaa/AAA ratings.

Management's Discussion and Analysis For the Year Ended December 31, 2007 Unaudited

The Administration and City Council developed a master plan for the acquisition of equipment and the building or upgrading of City facilities. As a result, we have seen a remarkable increase in our capital assets over that period of time and the expansion of all City services. The year 2007 is no different as the City completed the street, water line, sewer line, and other infrastructure improvements.

On behalf of the City of Westlake, we personally thank our State Auditor, Mary Taylor, CPA and her staff for their involvement and support in putting together the GASB 34 statements. Auditor Taylor and her staff certainly exemplify the fact that they seek the State of Ohio to be one of the more respected financial reporting governments and have committed themselves toward leading the way and providing the necessary guidance to enable all communities the opportunity to reach a level of excellence.

### **Contacting the City's Finance Department**

This financial report is designed to provide our citizens, taxpayers, creditors and investors with a general overview of the City's finances and show the City's accountability for all money it receives, spends, or invests. If you have any questions about this report or need additional information contact Director of Finance Anne A. Fritz, City of Westlake, 27700 Hilliard Blvd., Westlake, Ohio 44145, telephone 440-617-4252, or web site at www.cityofwestlake.org.

Statement of Net Assets December 31, 2007

	Governmental Activities	Business - Type Activities	Total
Assets			_
Equity in Pooled Cash and Cash Equivalents	\$60,898,081	\$9,402,290	\$70,300,371
Cash and Cash Equivalents with Fiscal Agents	35,000	0	35,000
Cash and Cash Equivalents with Escrow Agents	707,427	53,169	760,596
Materials and Supplies Inventory	275,864	9,810	285,674
Accrued Interest Receivable	1,505,656	113,928	1,619,584
Accounts Receivable	6,099	394,232	400,331
Internal Balances	200,000	(200,000)	0
Intergovernmental Receivable	2,148,610	0	2,148,610
Prepaid Items	163,865	0	163,865
Municipal Income Taxes Receivable	4,434,244	0	4,434,244
Property Taxes Receivable	13,084,838	0	13,084,838
Special Assessments Receivable	5,415,000	0	5,415,000
Deferred Charges	371,615	0	371,615
Investment in Joint Venture	0	9,619,565	9,619,565
Nondepreciable Capital Assets	16,588,401	2,286,223	18,874,624
Depreciable Capital Assets, Net	114,908,720	29,927,166	144,835,886
Total Assets	220,743,420	51,606,383	272,349,803
Liabilities			
Accounts Payable	332,908	65,540	398,448
Contracts Payable	422,713	0	422,713
Accrued Wages and Benefits	636,246	20,702	656,948
Retainage Payable	707,427	53,169	760,596
Accrued Interest Payable	105,405	0	105,405
Matured Compensated Absences	17,710	0	17,710
Intergovernmental Payable	273,228	3,175	276,403
Deferred Revenue	12,251,962	0	12,251,962
Claims Payable	338,914	0	338,914
Long-Term Liabilities:			
Due Within One Year	1,648,030	0	1,648,030
Due In More Than One Year	23,954,441	0	23,954,441
Total Liabilities	40,688,984	142,586	40,831,570
Net Assets			
Invested in Capital Assets, Net of Related Debt	113,923,769	32,213,389	146,137,158
Restricted for:			
Capital Projects	21,043,125	0	21,043,125
Debt Service	7,217,444	0	7,217,444
Recreation	1,540,692	0	1,540,692
Street Maintenance	1,608,320	0	1,608,320
State Highway	876,212	0	876,212
Police and Fire Operating	1,120,489	0	1,120,489
Other Purposes	3,460,951	0	3,460,951
Unrestricted	29,263,434	19,250,408	48,513,842
Total Net Assets	\$180,054,436	\$51,463,797	\$231,518,233

Statement of Activities

For the Year Ended December 31, 2007

		Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
<b>Governmental Activities</b>					
General Government	\$7,364,070	\$204,883	\$173,074	\$0	
Security of Persons and Property	13,159,961	1,137,311	247,807	0	
Public Health Services	962,658	179,762	0	0	
Transportation	10,093,953	2,050	1,787,227	66,719	
Community Environment	1,305,482	258,685	39,773	0	
Basic Utility Services	2,184,182	580,438	0	0	
Leisure Time Activities	4,312,925	2,392,074	0	19,440	
Interest and Fiscal Charges	1,535,697	0	0	0	
Total Governmental Activities	40,918,928	4,755,203	2,247,881	86,159	
<b>Business-Type Activities</b>					
Sewer	3,396,803	1,782,896	0	0	
Golf Course	475,205	497,736	0	0	
Total Business-Type Activities	3,872,008	2,280,632	0	0	
Totals	\$44,790,936	\$7,035,835	\$2,247,881	\$86,159	

#### **General Revenues**

Property Taxes Levied for:

General Purposes

Police Pension

Fire Pension

Police and Fire Operating

Debt Service

Municipal Income Taxes Levied for:

General Purposes

Recreation

Debt Service

Capital Outlay

Other Local Taxes

General Purposes

Grants and Entitlements not Restricted

to Specific Programs

Investment Earnings

Miscellaneous

Total General Revenues

Transfers

Total General Revenues and Transfers

Change in Net Assets

Net Assets Beginning of Year

Net Assets End of Year

Net (Expense) Revenue and Changes in Net Assets

Governmental Activities	Business-Type Activities	Total
(\$6,986,113)	\$0	(\$6,986,113)
(11,774,843)	0	(11,774,843)
(782,896)	0	(782,896)
(8,237,957)	0	(8,237,957)
(1,007,024)	0	(1,007,024)
(1,603,744)	0	(1,603,744)
(1,901,411)	0	(1,901,411)
(1,535,697)	0	(1,535,697)
(1,555,657)		(1,333,037)
(33,829,685)	0	(33,829,685)
0	(1,613,907)	(1,613,907)
0	22,531	22,531
0	(1,591,376)	(1,591,376)
(33,829,685)	(1,591,376)	(35,421,061)
9,943,421	0	9,943,421
393,024	0	393,024
392,527	0	392,527
1,177,580	0	1,177,580
1,043,024	0	1,043,024
13,820,479	0	13,820,479
252,860	0	252,860
2,178,908	0	2,178,908
4,539,069	0	4,539,069
703,595	0	703,595
3,645,105	0	3,645,105
4,362,251	77,528	4,439,779
322,680	8,961	331,641
42,774,523	86,489	42,861,012
133,438	(133,438)	0
42,907,961	(46,949)	42,861,012
9,078,276	(1,638,325)	7,439,951
170,976,160	53,102,122	224,078,282
\$180,054,436	\$51,463,797	\$231,518,233

Balance Sheet Governmental Funds December 31, 2007

_	General	Recreation	Special Assessment Bond Retirement	Issue 2 Improvements	Issue 11 Improvements	Other Governmental Funds	Total Governmental Funds
Assets							
Equity in Pooled Cash and							
Cash Equivalents	\$23,753,574	\$1,561,578	\$368,712	\$2,843,259	\$9,003,182	\$22,324,452	\$59,854,757
Cash and Cash Equivalents:							
with Fiscal Agents	0	0	0	0	0	35,000	35,000
with Escrow Agents	0	0	0	0	612,735	94,692	707,427
Materials and Supplies Inventory	275,695	169	0	0	0	0	275,864
Accrued Interest Receivable	1,114,505	2,606	0	0	201,196	187,349	1,505,656
Accounts Receivable	4,396	1,703	0	0	0	0	6,099
Interfund Receivable	252,500	0	0	0	0	0	252,500
Intergovernmental Receivable	1,185,521	0	0	0	0	963,089	2,148,610
Prepaid Items	163,865	0	0	0	0	0	163,865
Municipal Income Taxes Receivable	2,946,206	54,563	0	0	1,117,456	316,019	4,434,244
Property Taxes Receivable	10,175,296	0	0	0	0	2,909,542	13,084,838
Special Assessments Receivable	0	0	5,415,000	0	0	0	5,415,000
Advances to Other Funds	5,100,000	0	0	0	0	0	5,100,000
Total Assets	\$44,971,558	\$1,620,619	\$5,783,712	\$2,843,259	\$10,934,569	\$26,830,143	\$92,983,860
Liabilities and Fund Balances Liabilities	\$261.977	\$28.422	¢0	¢0.	¢0.	¢15.040	\$205.249
Accounts Payable	\$261,877	\$28,422	\$0	\$0 4.010	\$0	\$15,049	\$305,348
Contracts Payable	148,872	0 44,683	0	4,010 94	6,107 643	263,724 89,647	422,713
Accrued Wages and Benefits	501,179 0	44,683	0	94	612,735		636,246
Retainage Payable	0	0	0	0	012,733	94,692	707,427
Interfund Payable	0	0	0	0	0	252,500 17,710	252,500 17,710
Matured Compensated Absences Payable Intergovernmental Payable	251,462	6,822	0	13	93	14,838	273,228
Deferred Revenue	11,721,419	12,863	5,415,000	0	265,655	3,619,963	21,034,900
Advances From Other Funds	0	0	0,415,000	3,000,000	203,033	1,900,000	4,900,000
Total Liabilities	12 994 900	92,790	£ 415 000	2 004 117	995 222	( 269 122	29.550.072
Total Liabilities	12,884,809	92,790	5,415,000	3,004,117	885,233	6,268,123	28,550,072
Fund Balances							
Reserved for Encumbrances	2,410,978	122,547	0	120,827	2,213,669	340,121	5,208,142
Reserved for Advances	5,100,000	0	0	0	0	0	5,100,000
Reserved for Unclaimed Monies	285,829	0	0	0	0	0	285,829
Unreserved:		-	_	-		_	,
Designated for Capital Acquisitions	8,730,585	0	0	0	0	0	8,730,585
Undesignated (Deficit), Reported in:	15 550 255	-	-	-	-	2	15.550.055
General Fund	15,559,357	0	0	0	0	0	15,559,357
Special Revenue Funds	0	1,405,282	0	0	0	8,125,508	9,530,790
Debt Service Funds	0	0	368,712	0	0	1,663,522	2,032,234
Capital Projects Funds	0	0	0	(281,685)	7,835,667	10,432,869	17,986,851
Total Fund Balances (Deficit)			260.712	(1.50.050)	10.040.226	20.562.020	61 122 700
	32,086,749	1,527,829	368,712	(160,858)	10,049,336	20,562,020	64,433,788

Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities December 31, 2007

<b>Total Governmental Fund Balances</b>		\$64,433,788
Amounts reported for governmental activities in the statement of net assets are different because		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds		131,497,121
Other long-term assets are not available to pay for current- period expenditures and therefore are deferred in the funds: Property Taxes Municipal Income Tax Intergovernmental Special Assessments	682,792 1,229,413 1,455,733 5,415,000	
Total		8,782,938
An internal service fund is used by management to charge the costs of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.		676,850
Bond issuance costs will be amortized over the life of the bonds on the statement of net assets.		371,615
In the statement of activities, interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.		(105,405)
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds: General Obligation Bonds Capital Appreciation Bonds Special Assessment Bonds Deferred Amount of Refunding Premium on Bonds OPWC Loans Landfill Postclosure Costs Compensated Absences Payable	(12,425,000) (1,826,803) (5,415,000) 79,343 (286,336) (807,993) (596,320) (4,324,362)	
Total		(25,602,471)
Net Assets of Governmental Activities		\$180,054,436

# City of Westlake, Ohio Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

For the Year Ended December 31, 2007

	General	Recreation	Special Assessment Bond Retirement	Issue 2 Improvements	Issue 11 Improvements	Other Governmental Funds	Total Governmental Funds
Revenues							
Property Taxes	\$9,722,171	\$0	\$0	\$0	\$0	\$2,942,850	\$12,665,021
Municipal Income Taxes	13,331,107	250,057	0	0	3,926,287	2,657,293	20,164,744
Other Local Taxes	703,595	0	0	0	0	0	703,595
Charges for Services	564,222	2,089,703	0	0	2,050	952,174	3,608,149
Licenses, Permits and Fees	673,017	0	0	0	0	88,554	761,571
Fines and Forfeitures	63,294	0	0	0	0	164,625	227,919
Intergovernmental	3,644,478	0	0	8,397	58,322	2,165,676	5,876,873
Special Assessments	0	0	320,000	0	0	0	320,000
Interest	3,349,919	63,290	261,892	0	279,572	375,996	4,330,669
Rentals	80,633	76,931	0	0	0	0	157,564
Donations	0	0	0	0	0	39,963	39,963
Miscellaneous	312,510	10,170	0	0	0	0	322,680
Total Revenues	32,444,946	2,490,151	581,892	8,397	4,266,231	9,387,131	49,178,748
E							
Expenditures							
Current:	5.020.020	0	0	0	0	111016	5,000,055
General Government	5,839,929	0	0	0	0	144,046	5,983,975
Security of Persons and Property	8,971,924	0	0	0	0	3,535,348	12,507,272
Public Health Services	618,373	0	0	0	0	213,901	832,274
Transportation	4,426,201	0	0	0	0	1,686,779	6,112,980
Community Environment	1,249,363	0	0	0	0	32,801	1,282,164
Basic Utility Services	691,414	0	0	0	0	62,083	753,497
Leisure Time Activities	956,798	2,328,958	0	0	0	202,723	3,488,479
Capital Outlay	584,124	0	0	169,601	6,749,928	761,226	8,264,879
Debt Service:							
Principal Retirement	0	0	320,000	60,761	0	2,720,565	3,101,326
Interest and Fiscal Charges	0	0	250,856	0	0	1,104,363	1,355,219
Total Expenditures	23,338,126	2,328,958	570,856	230,362	6,749,928	10,463,835	43,682,065
Excess of Revenues Over							
(Under) Expenditures	9,106,820	161,193	11,036	(221,965)	(2,483,697)	(1,076,704)	5,496,683
Other Financing Sources (Uses)							
Sale of Capital Assets	9,998	0	0	0	0	0	9,998
Transfers In	0,,,,,	0	0	330.256	9,216,312	2,415,146	11,961,714
Transfers Out	(11,111,964)	0	0	330,230	9,210,312	(716,312)	(11,828,276)
Transfers Out	(11,111,904)					(710,312)	(11,626,270)
Total Other Financing Sources (Uses)	(11,101,966)	0	0	330,256	9,216,312	1,698,834	143,436
Net Change in Fund Balances	(1,995,146)	161,193	11,036	108,291	6,732,615	622,130	5,640,119
Fund Balances (Deficit) Beginning of Year	34,081,895	1,366,636	357,676	(269,149)	3,316,721	19,939,890	58,793,669
Fund Balances (Deficit) End of Year	\$32,086,749	\$1,527,829	\$368,712	(\$160,858)	\$10,049,336	\$20,562,020	\$64,433,788

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2007

Net Change in Fund Balances - Total Governmental Funds		\$5,640,119
Amounts reported for governmental activities in the statement of activities are different because		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.		
Capital Asset Additions Current Year Depreciation Total	6,475,295 (6,688,113)	(212,818)
Governmental funds only report the disposal of capital assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal.		(92,831)
Revenues in the statement of activities that do not provide current financial resources are not		
reported as revenues.  Delinquent Property Taxes  Municipal Income Taxes  Intergovernmental  Special Assessments	284,555 626,572 62,309 (320,000)	
Total		653,436
Repayment of bond and loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.		3,101,326
In the statement of activities, interest accrued on outstanding bonds and bond accretion, bond premium, bond issuance costs and gain/loss on refunding are amortized over the terms of the bonds, whereas in the governmental funds the expenditure is reported when the bonds are issued.		
Accrued Interest Annual Accretion Amortization of Bond Premium Amortization of Bond Issuance Costs	6,929 (127,114) 20,439 (28,715)	
Amortization of Loss on Refunding	(52,017)	
Total		(180,478)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures.  Compensated Absences	(50,112)	
Landfill	37,270	
Total		(12,842)
The internal service fund used by management to charge the costs of insurance to individual funds is not reported in entity-wide statement of activities. Governmental expenditures and related internal service fund revenues are eliminated. The net revenue (expense) of the internal service		
fund is allocated among the governmental activities.		182,364
Change in Net Assets of Governmental Activities		\$9,078,276

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund For the Year Ended December 31, 2007

	Budgeted	Amounts		Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Revenues	<b>40.520.500</b>	<b>40.520.500</b>	<b>\$0.500.454</b>	<b>0101 151</b>
Property Taxes	\$9,530,700	\$9,530,700	\$9,722,171	\$191,471
Municipal Income Taxes	12,136,500	13,336,500	13,346,528	10,028
Other Local Taxes	530,000	530,000	622,476	92,476
Charges for Services	539,700	539,700	530,873	(8,827)
Licenses, Permits and Fees	681,000	681,000	673,017	(7,983)
Fines and Forfeitures	75,500	75,500	76,416	916
Intergovernmental	2,756,396	3,756,396	3,878,501	122,105
Interest	2,515,000	2,815,000	2,919,586	104,586
Rentals	51,000	51,000	80,633	29,633
Miscellaneous	180,000	180,000	313,654	133,654
Total Revenues	28,995,796	31,495,796	32,163,855	668,059
Expenditures				
Current:				
General Government	11,557,636	11,697,636	7,193,790	4,503,846
Security of Persons and Property	10,258,592	10,293,592	8,989,613	1,303,979
Public Health Services	713,085	713,085	633,010	80,075
Transportation	5,218,680	5,448,680	4,621,522	827,158
Community Environment	1,584,953	1,584,953	1,282,943	302,010
Basic Utility Services	826,164	826,164	708,981	117,183
Leisure Time Activities	1,179,097	1,179,097	1,006,963	172,134
Capital Outlay	1,371,239	1,871,239	1,460,679	410,560
Total Expenditures	32,709,446	33,614,446	25,897,501	7,716,945
Excess of Revenues Over				
(Under) Expenditures	(3,713,650)	(2,118,650)	6,266,354	8,385,004
Other Financing Sources (Uses)				
Proceeds from Sale of Capital Assets	0	0	27,633	27,633
Advances In	3,561,000	3,561,000	3,634,000	73,000
Advances Out	(2,550,000)	(2,602,500)	(52,500)	2,550,000
Transfers Out	(2,648,800)	(12,298,800)	(11,111,964)	1,186,836
Total Other Financing Sources (Uses)	(1,637,800)	(11,340,300)	(7,502,831)	3,837,469
Net Change in Fund Balance	(5,351,450)	(13,458,950)	(1,236,477)	12,222,473
Fund Balance Beginning of Year	20,205,788	20,205,788	20,205,788	0
Prior Year Encumbrances Appropriated	1,923,646	1,923,646	1,923,646	0
Fund Balance End of Year	\$16,777,984	\$8,670,484	\$20,892,957	\$12,222,473

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Recreation Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Municipal Income Taxes	\$250,100	\$250,100	\$250,057	(\$43)
Charges for Services	1,906,000	1,906,000	2,089,577	183,577
Interest	59,500	59,500	81,967	22,467
Rentals	80,000	80,000	76,931	(3,069)
Miscellaneous	7,000	7,000	10,170	3,170
Total Revenues	2,302,600	2,302,600	2,508,702	206,102
Expenditures				
Current:				
Leisure Time Activities	2,872,585	2,872,585	2,491,546	381,039
Net Change in Fund Balance	(569,985)	(569,985)	17,156	587,141
Fund Balance Beginning of Year	1,309,146	1,309,146	1,309,146	0
Prior Year Encumbrances Appropriated	84,285	84,285	84,285	0
Fund Balance End of Year	\$823,446	\$823,446	\$1,410,587	\$587,141

Statement of Fund Net Assets Proprietary Funds December 31, 2007

	Business Ty	pe Activities - Enterp	orise Funds	Governmental Activities -
		Non		Internal Service
	Sewer	Major	Total	Fund
Assets				
Current Assets				
Equity in Pooled Cash and				
Cash Equivalents	\$9,323,346	\$78,944	\$9,402,290	\$1,043,324
Cash and Cash Equivalents				
with Escrow Agents	53,169	0	53,169	0
Materials and Supplies Inventory	0	9,810	9,810	0
Accrued Interest Receivable	113,928	0	113,928	0
Accounts Receivable	394,232	0	394,232	0
Total Current Assets	9,884,675	88,754	9,973,429	1,043,324
Noncurrent Assets				
Investment in Joint Venture	9,619,565	0	9,619,565	0
Nondepreciable Capital Assets	787,047	1,499,176	2,286,223	0
Depreciable Capital Assets, Net	29,105,563	821,603	29,927,166	0
Total Noncurrent Assets	39,512,175	2,320,779	41,832,954	0
Total Assets	49,396,850	2,409,533	51,806,383	1,043,324
Liabilities				
Current Liabilities				
Accounts Payable	62,742	2,798	65,540	27,560
Claims Payable	0	0	0	338,914
Accrued Wages and Benefits	15,423	5,279	20,702	0
Retainage Payable	53,169	0	53,169	0
Intergovernmental Payable	2,306	869	3,175	0
Total Current Liabilities	133,640	8,946	142,586	366,474
Long-Term Liabilities				
Advances From Other Funds	0	200,000	200,000	0
Total Liabilities	133,640	208,946	342,586	366,474
Net Assets				
Invested in Capital Assets	29,892,610	2,320,779	32,213,389	0
Unrestricted (Deficit)	19,370,600	(120,192)	19,250,408	676,850
Total Net Assets	\$49,263,210	\$2,200,587	\$51,463,797	\$676,850

Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended December 31, 2007

				Governmental Activities - Internal Service
	Business Typ	e Activities - Enter	prise Funds	Fund
		Non		
	Sewer	Major	Total	Self Insurance
Operating Revenues				
Charges for Services	\$1,724,280	\$491,041	\$2,215,321	\$2,491,254
Tap-In-Fees	58,616	0	58,616	0
Rentals	0	6,695	6,695	0
Miscellaneous	0	8,961	8,961	0
Total Operating Revenues	1,782,896	506,697	2,289,593	2,491,254
Operating Expenses				
Personal Services	345,727	237,003	582,730	0
Fringe Benefits	104,523	64,802	169,325	0
Contractual Services	1,366,560	35,139	1,401,699	362,579
Materials and Supplies	14,862	51,964	66,826	0
Depreciation	1,080,661	64,155	1,144,816	0
Other	54,984	22,142	77,126	0
Claims	0	0	0	1,977,893
Total Operating Expenses	2,967,317	475,205	3,442,522	2,340,472
Operating Income (Loss)	(1,184,421)	31,492	(1,152,929)	150,782
Non Operating Revenue (Expenses)				
Interest	77,528	0	77,528	31,582
Equity in Loss of Joint Venture	(429,486)	0	(429,486)	0
Total Non Operating Revenues (Expenses)	(351,958)	0	(351,958)	31,582
Income (Loss) Before Transfers	(1,536,379)	31,492	(1,504,887)	182,364
Transfers Out	(133,438)	0	(133,438)	0
Change in Net Assets	(1,669,817)	31,492	(1,638,325)	182,364
Net Assets Beginning of Year	50,933,027	2,169,095	53,102,122	494,486
Net Assets End of Year	\$49,263,210	\$2,200,587	\$51,463,797	\$676,850

Statement of Cash Flows Proprietary Funds For the Year Ended December 31, 2007

		iness Type Activition	es	Governmental Activities-
	Sewer	Non Major	Total	Internal Service Fund
Increase (Decrease) In Cash and Cash Equivalents				
Cash Flows from Operating Activities				
Cash Received from Customers	\$1,763,822	\$497,736	\$2,261,558	\$0
Cash Received from Interfund Services	0	0	0	2,504,710
Cash Received from Other Operating Sources	0	8,961	8,961	0
Cash Received from Tap-In Fees	58,616	0	58,616	0
Cash Payments to Suppliers for Goods and Services	(1,290,905)	(88,747)	(1,379,652)	(335,019)
Cash Payments for Claims	0	0	0	(1,895,013)
Cash Payments for Employee Services and Benefits	(447,371)	(301,626)	(748,997)	0
Cash Payments for Other Operating Expenses	(54,946)	(19,132)	(74,078)	0
Net Cash Provided by Operating Activities	29,216	97,192	126,408	274,678
iver Cash I Tovidea by Operating Activities	27,210	97,192	120,400	274,076
Cash Flows from Noncapital Financing Activities				
Advance In	0	50,000	50,000	0
Advance Out	0	(100,000)	(100,000)	0
Transfer Out	(133,438)	0	(133,438)	0
Net Cash Used for Noncapital Financing Activities	(133,438)	(50,000)	(183,438)	0
Cash Flows from Capital and				
Related Financing Activities	(710.006)	(46,606)	(757, 402)	0
Acquisition of Capital Assets	(710,886)	(46,606)	(757,492)	0
Cash Flows from Investing Activities				
Interest	313,102	0	313,102	31,582
Capital Contributions to Joint Venture	(250,711)	0	(250,711)	0
Net Cash Used for Investing Activities	62,391	0	62,391	31,582
Net Increase (Decrease) In Cash and Cash Equivalents	(752,717)	586	(752,131)	306,260
Cash and Cash Equivalents Beginning of Year	10,129,232	78,358	10,207,590	737,064
Cash and Cash Equivalents End of Year	\$9,376,515	\$78,944	\$9,455,459	\$1,043,324

(continued)

# City of Westlake

Statement of Cash Flows Proprietary Funds (continued) For the Year Ended December 31, 2007

	Business Type Activities Enterprise Funds			Governmental Activities-
		Non		Internal Service
	Sewer	Major	Total	Fund
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities				
Operating Income (Loss)	(\$1,184,421)	\$31,492	(\$1,152,929)	\$150,782
Adjustments:				
Depreciation	1,080,661	64,155	1,144,816	0
Increase in Assets:				
Accounts Receivable	39,542	0	39,542	13,456
Materials and Supplies Inventory	0	756	756	0
Prepaid Items	1,095	0	1,095	0
Increase/(Decrease) in Liabilities:				
Accounts Payable	61,372	688	62,060	27,560
Accrued Wages	2,527	95	2,622	0
Retainage Payable	28,088	0	28,088	0
Intergovernmental Payable	352	6	358	0
Claims Payable	0	0	0	82,880
Net Cash Provided by (Used for) Operating Activities	\$29,216	\$97,192	\$126,408	\$274,678

Statement of Fiduciary Assets and Liabilities Fiduciary Funds December 31, 2007

	Agency
<b>Assets</b> Equity in Pooled Cash and Cash Equivalents	\$1,645,621
<b>Liabilities</b> Deposits Held and Due to Others	\$1,645,621

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### **Note 1 – Reporting Entity**

The City of Westlake is a home rule municipal corporation established under the laws of the State of Ohio which operates under its own Charter. The current Charter, which provides for a Council/Mayor form of government, was adopted in 1956.

A reporting entity is comprised of the primary government, component units, and other organizations that are included to ensure that the financial statements are not misleading. This definition of reporting entity is found in GASB Statement No. 14, "The Financial Report Entity".

The City of Westlake's primary government consists of all funds and departments which are not legally separate from the City. They include a police force, a fire fighting force, and a street maintenance and sanitation force, planning and zoning departments, a parks and recreation system, a sewer system, one golf course, and a staff to provide essential support to these service providers.

Component units are legally separate organizations for which the City is financially accountable. The City is financially accountable for an organization if the City appoints a voting majority of the organization's governing board and (1) the City is able to significantly influence the programs or services performed or provided by the organization; or (2) the City is legally entitled to or can otherwise access the organization's resources; the City is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the City is obligated for the debt of the organization. Component units may also include organizations which are fiscally dependent on the City in that the City approves the budget, the issuance of debt, or the levying of taxes. The reporting entity of the City does not include any component units.

The Rocky River Wastewater Treatment Plant is a joint venture, owned and operated by the cities of Westlake, Rocky River, Bay Village and Fairview Park. The mayors of each city serve during their term in office as members of the Management Committee of the Rocky River Wastewater Treatment Plant. Each City is responsible for a percentage of the operating expenses of the plant based on volume of flow into the plant (See Note 19).

The City is associated with four jointly governed organizations, the West Shore Council of Governments, Tri-City Park, Safe Air For Environment (S.A.F.E) Council of Governments, and West Shore Area Rescue Association. These organizations are presented in Note 20 to the basic financial statements.

The City is also associated with the Westlake Community Improvement Corporation (WCIC). The WCIC is a not-for-profit corporation which was founded in 1976. The seven-member Board, which consists of three elected officials of the City and four members appointed by the trustees promotes industrial, commercial, distribution and research activities within the City. The WCIC has been excluded from the reporting entity.

#### **Note 2 – Summary of Significant Accounting Policies**

The financial statements of the City of Westlake have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The City also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental and business-type activities and to its proprietary funds unless those pronouncements conflict with or contradict GASB pronouncements. The City has elected not to apply FASB statements after November 30, 1989 to its business-type activities and its enterprise funds. The more significant of the City's accounting polices are described below.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### A. Basis of Presentation

The City's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements The statement of net assets and the statement of activities display information about the City has a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The activity of the internal service fund is eliminated to avoid "doubling up" revenues and expenses. The statements distinguish between those activities of the City that are governmental and those that are considered business-type.

The statement of net assets presents the financial condition of the governmental and business-type activities of the City at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the City's governmental activities and for the business-type activities of the City. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program or interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the City, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program or business activity is self-financing or draws from the general revenues of the City.

Fund Financial Statements During the year, the City segregates transactions related to certain City functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the City at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The internal service fund is presented in a single column on the face of the proprietary fund statements. Fiduciary funds are reported by type.

#### B. Fund Accounting

The City uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self balancing set of accounts. There are three categories of funds: governmental, proprietary and fiduciary.

Governmental Funds Governmental funds are those through which most governmental functions are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the City's major governmental funds:

*General Fund* The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the charter of the City of Westlake and/or the general laws of Ohio.

**Recreation Fund** The recreation fund accounts for membership and program fees to be used for the operation and maintenance of the recreation center.

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

**Special Assessment Bond Retirement** To account for resources used for the retirement of debt issued to finance public improvements deemed to benefit the properties against which special assessments are levied.

*Issue 2 Improvements Fund* To account for the contractor's costs and reimbursements on the Issue 2 infrastructure project.

*Issue 11 Improvements Fund* The Issue 11 fund accounts for the costs of all capital projects funded by a 3/8 percent increase in the municipal income tax.

The other governmental funds of the City account for grants and other resources whose use is restricted to particular purpose.

**Proprietary Funds** Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

**Enterprise Funds** Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods or services. The sewer fund is the City's major enterprise fund.

**Sewer Fund** The sewer fund accounts for the provision of sanitary sewer service to the residents and commercial users located within the City.

*Internal Service Fund* Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. The City's internal service fund reports on a self-insurance program for employee medical benefits.

Fiduciary Funds Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is spilt into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the City under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the City's own program. The City has no trust funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The City's agency funds account for deposits held for contractors and developers, and assessments due to other governments.

#### C. Measurement Focus

Government-wide Financial Statements The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and liabilities associated with the operation of the City are included on the Statement of Net Assets. The Statement of Activities presents increases (i.e. revenues) and decreases (i.e. expenses) in total net assets.

Fund Financial Statements All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for the governmental funds.

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

Like the government-wide statements, all proprietary funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of fund net assets. The statement of revenues, expenses and changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in total net assets. The statement of cash flows provides information about how the City finances and meets the cash flow needs of its proprietary activities.

#### D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting; proprietary and fiduciary funds also use the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue and in the presentation of expenses versus expenditures.

**Revenues** – **Exchange and Nonexchange Transactions** Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the City, available means expected to be received within sixty days of year end.

Nonexchange transactions, in which the City receives value without directly giving equal value in return, include income taxes, property taxes, grants, entitlement and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the income is earned. Revenue from property taxes is recognized in the year for which the taxes are levied (See Note 8). Revenue from grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the City must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the City on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: income tax, state-levied locally shared taxes (including gasoline tax and motor vehicle license fees), fines and forfeitures, interest, grants and entitlements and rentals.

**Deferred Revenue** Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Property taxes for which there is an enforceable legal claim as of December 31, 2007, but which were levied to finance year 2008 operations, have been recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

Expenses/Expenditures On the accrual basis of accounting, expenses are recognized at the time they are incurred.

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of costs, such as depreciation and amortization, are not recognized in governmental funds.

#### E. Budgetary Data

All funds, except agency funds, are legally required to be budgeted and appropriated. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amount Council may appropriate. The appropriations resolution is Council's authorization to spend resources and set annual limits on expenditures plus encumbrances at the level of control selected by Council. The legal level of control has been established by Council at the object level within each department in the general fund and at the object level (salaries and other expenses) for all other funds. Budgetary modifications may only be made by resolution of the City Council at the legal level of control.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Finance Director. The amounts reported as the original budgeted amounts on the budgetary statements reflect the amounts on the certificate of estimated resources when the original appropriations were adopted. The amounts reported as the final budgeted amounts on the budgetary statements reflect the amount on the amended certificate of estimated resources in effect at the time the final appropriations were enacted by Council.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by Council during that year.

#### F. Pooled Cash and Cash Equivalents

To improve cash management, cash received by the City is pooled. Monies for all funds, including proprietary funds, are maintained in this pool. Individual fund integrity is maintained through the City's records. Interest in the pool is presented as "equity in pooled cash and cash equivalents".

Investments are reported at fair value which is based on quoted market prices, with the exception of nonparticipating certificates of deposit and repurchase agreements, which are reported at cost.

During 2007, investments were limited to repurchase agreements, non-negotiable certificates of deposit, Federal Home Loan Bank Bonds, Federal National Mortgage Association Bonds, Federal Home Loan Mortgage Corporation, Federal Farm Credit Bank and STAROhio.

Investment procedures are restricted by the provisions of the Ohio Revised Code. Interest revenue credited to the general fund during 2007 amounted to \$3,349,919 which includes \$1,911,046 assigned from other City funds.

Cash held for the City by The Bank of New York, for the payment of debt principal and interest as they come due, is included on the financial statements as "cash and cash equivalents with fiscal agents". The City utilizes financial institutions to account for retainage accounts. The balance in these accounts is presented as "cash and cash equivalents with escrow agents."

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

Investments of the cash management pool and investments with original maturities of three months or less at the time they are purchased by the City are presented on the financial statements as cash equivalents.

#### G. Materials and Supplies Inventory

Inventories are presented at cost on a first-in, first-out basis and are expended/expensed when used. Inventory consists of expendable supplies.

#### H. Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2007 are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported the year in which services are consumed.

#### I. Capital Assets

General capital assets are capital assets which are associated with and generally arise from governmental activities. They generally result from expenditures in the governmental funds. General capital assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net assets and in the respective funds.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The City was able to estimate the historical cost for the initial reporting of infrastructure by backtrending (i.e. estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). The City maintains a capitalization threshold of one thousand dollars. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of proprietary fund capital assets is also capitalized.

All capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the City's historical records of necessary improvements and replacement. Depreciation is computed using a straight-line method over the following useful lives:

Description	Governmental Activities Estimated Lives	Business-Type Activities Estimated Lives
Buildings and Improvements	50 years	50 years
Land Improvements	20 years	20 years
Machinery and Equipment	5 years	5 years
Furniture and Fixtures	10 years	10 years
Vehicles	5-10 years	5-10 years
Infrastructure	20-50 years	50 years

The City's infrastructure consists of roads, water mains, storm sewers, culverts, traffic signals and bridges and includes infrastructure acquired prior to December 31, 1980.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### J. Interfund Balances

On fund financial statements, outstanding interfund loans and unpaid amounts for interfund services are reported as "interfund receivables/payables". Interfund loans which do not represent available expendable resources are offset by a fund balance reserve account. Interfund balance amounts are eliminated in the statement of net assets, except for any net residual amounts due between governmental and business-type activities, which are presented as internal balances.

On fund financial statements, long-term interfund loans, reported as "advances to/from other funds", are equally offset by a fund balance reserve account which indicate that they do not constitute "available expendable financial resources" even though it is a component of net current assets. Repayment is expected to be made within a reasonable time.

#### K. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means. The City records a liability for all accumulated unused vacation time when earned for all employees with more than one year of service.

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those that the City has identified as probable of receiving payment in the future (those employees who will be eligible to receive termination payments in the next twenty years). The amount is based on accumulated sick leave and employee wage rates at year end taking into consideration any limits specified in the City's termination policy.

#### L. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Bonds and long-term loans are recognized as a liability on the governmental fund financial statements when due.

#### M. Fund Balance Reserves and Designations

The City reserves those portions of the fund balance which are legally segregated for a specific future use or which do not represent expendable resources and therefore are not available for appropriation or expenditure. Fund balance reserves have been established for encumbrances, long-term advances and unclaimed monies. Fund balance designations have been established for capital acquisitions. Council intends for this portion of fund balance to be used for the acquisition of capital assets

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### N. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The government-wide statement of net assets reports \$36,867,233 of restricted net assets, none of which is restricted by enabling legislation.

Net assets restricted for other purposes include street construction and repair, and federal, state and local grant monies.

The City applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

#### O. Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the City, these revenues are charges for services for sewer services, golf and self-insurance programs. Operating expenses are necessary costs that have been incurred in order to provide the good or service that is the primary activity of the fund. All revenues and expenses not meeting this definition are reported as nonoperating.

#### P. Contributions of Capital

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets, tap-in fees to the extent they exceed the cost of the connection to the system, from grants or outside contributions of resources restricted to capital acquisition and construction, or from other funds within the City.

#### Q. Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Internal allocations of overhead expenses from one function to another or within the same function are eliminated on the Statement of Activities. Interfund payments for services provided and used are not eliminated.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for a repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after nonoperating revenues/expenses in proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are presented on the financial statements.

#### R. Bond Issuance Costs

On the government-wide financial statements, bond issuance costs are deferred and amortized over the term of the applicable bonds using the effective interest method. Within the governmental fund statements, bond issuance costs are expended when incurred. Issuance costs are generally paid from bond proceeds.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### S. Bond Premium

On the government-wide financial statements, bond premiums are deferred and amortized over the term of the bonds using the effective interest method. Bond premiums are presented as an increase of the face amount of the bonds payable. On the governmental fund statements, bond premiums are receipted in the year the bonds are issued.

#### T. Gain/Loss on Refunding

On the government-wide financial statements, the difference between the reacquisition price (funds required to refund the old debt) and the net carrying amount of the old debt, the gain/loss on refunding, is being amortized as a component of interest expense. This deferred amount is amortized over the life of the old or new debt, which ever is shorter, using the effective interest method.

#### U. Extraordinary and Special Items

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the City Administration and that are either unusual in nature or infrequent in occurrence.

#### V. Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

# **Note 3 – Change in Accounting Principles**

For 2007, the City has implemented Governmental Accounting Standards Board (GASB) Statement No. 45, "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions", GASB Statement No. 48, "Sales and Pledges of Receivables and Future Revenues and Intra-Entity Transfers of Assets and Future Revenues", and GASB Statement No. 50, "Pension Disclosures".

GASB Statement No. 45 improves the relevance and usefulness of financial reporting by requiring systematic, accrual-basis measurement and recognition of OPEB costs over a period that approximates employees' years of service and providing information about actuarial accrued liabilities associated with OPEB and whether and to what extent progress is being made in funding a plan. The implementation of this statement did not result in any change to the City's financial statements. An OPEB liability at transition was determined in accordance with this Statement for both the OPERS and the OP&F post-employment healthcare plan in the amount of \$29,107 and \$40,969, respectively, which is the same as the previously reported liabilities.

GASB Statement No. 48 addresses how to account for the exchange of an interest in expected cash flows from collecting specific receivables or specific future revenues for immediate cash payments. The statement established criteria used to determine whether the transaction should be recorded as revenue or as a liability (a sale or a collateralized borrowing). The implementation of this statement did not result in any change to the City's financial statements.

GASB Statement No. 50 requires employers contributing to defined benefit pension plans to include the legal or contractual maximum contribution rates in the notes to the financial statements. The implementation of this statement did not result in any change to the City's financial statements.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### Note 4 – Accountability

The fund balances at December 31, 2007 included the following individual fund deficits:

Major Fund
Issue 2 Improvements (\$160,858)

Non Major Fund
Capital Projects Fund
Sidewalks (94,336)

The deficits are a result of interfund loans which are used to finance activities until resources are accumulated to repay the general fund.

#### Note 5 – Budgetary Basis of Accounting

While the City is reporting financial position, results of operations, and changes in fund balances on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The Statements of Revenues, Expenditures, and Changes in Fund Balance – Budget (Non-GAAP Basis) and Actual presented for the general fund and the recreation major special revenue fund are presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis are that:

- (a) Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
- (b) Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
- (c) Encumbrances are treated as expenditures (budget basis) rather than as a reservation of fund balance (GAAP).
- (d) Advances-In and Advances-Out are operating transactions (budget basis) as opposed to balance sheet transactions (GAAP).
- (e) Investments are reported at fair value (GAAP) rather than cost (budget basis).

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budget basis statements for the general fund and the recreation special revenue fund.

	General	Recreation
GAAP Basis	(\$1,995,146)	\$161,193
Net Adjustment for Revenue Accruals	(309,860)	18,551
Advances In	3,634,000	0
Beginning Fair Value Adjustment for Investments	7,854	0
Ending Fair Value Adjustment for Investments	38,550	0
Net Adjustment for Expenditure Accruals	262,692	(11,597)
Advances Out	(52,500)	0
Encumbrances	(2,822,067)	(150,991)
Budget Basis	(\$1,236,477)	\$17,156

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### Note 6 – Deposits and Investment

The City has chosen to follow State statutes and classify monies held by the City into three categories.

Active deposits are public deposits determined to be necessary to meet current demands upon the City treasury. Active monies must be maintained either as cash in the City Treasury, in commercial accounts payable withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that the Council has identified as not required for use within the current five year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Interim monies held by the City can be deposited or invested in the following securities:

- 1. United States Treasury Notes, Bills, Bonds, or any other obligation or security issued by the United States Treasury, or any other obligation guaranteed as to payment of principal and interest by the United States;
- 2. Bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, including, but not limited to, Federal National Mortgage Association, Federal Home Loan Bank, Federal Farm Credit Bank, Federal Home Loan Mortgage Corporation, Government National Mortgage Association, and Student Loan Marketing Association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
- 3. Written repurchase agreements in securities listed above provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and that the term of the agreement must not exceed thirty days;
- 4. Bonds and other obligations of the State of Ohio;
- 5. No-load money market mutual funds consisting exclusively of obligations described in (1) or (2) repurchase agreements secured by such obligations, provided that investments in securities described in the division are made only through eligible institutions; and
- 6. The State Treasurer's investment pool (STAROhio).

The City may also invest monies not required to be used for a period of six months or more in the following:

- 1. Bonds of the State of Ohio;
- 2. Bonds of any municipal corporation, village, county, township, or other political subdivision of this State, as to which there is no default of principal, interest, or coupons; and
- 3. Obligations of the City.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited. An investment must mature within five years from the date of purchase unless matched to a specific obligation or debt of the City, and must be purchased with the expectation that it will be held to maturity.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the finance director or qualified trustee or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

#### **Investments**

As of December 31, 2007, the City had the following investments:

	Fair Value	Maturity
Repurchase Agreement	\$183,444	1 Day
Federal Home Loan Bank Bonds	14,364,640	9/12/08 - 5/29/09
Federal National Mortgage Association Bonds	2,405,748	3/13/09-10/22/09
Federal Home Loan Mortgage Corporation Bonds	3,014,100	07/10/09
Federal Farm Credit Bank Bonds	2,013,800	11/20/08
STAROhio	1,255,965	Average 41 Days
	\$23,237,697	

Interest Rate Risk As a means of limiting its exposure to fair value losses caused by rising interest rates, the City's investment policy requires that operating funds be invested primarily in short-term investments maturing within five years from the date of purchase and that the City's investment portfolio be structured so that securities mature to meet cash requirements for ongoing operations and/or long-term debt payments. The stated intent of the policy is to avoid the need to sell securities prior to maturity. Repurchase agreements are limited to 30 days and the market value of the securities must exceed the principal value of the agreement by at least 2 percent and be marked to market daily.

*Credit Risk* The Federal Home Loan Bank Bonds, Federal National Mortgage Association Bonds, Federal Home Loan Mortgage Corporation Bonds and the Federal Farm Credit Bank Bonds carry a rating of AAA by Standards & Poor's and STAROhio also carries a rating of AAAm by Standard & Poor's. Ohio law requires that STAROhio maintain the highest rating provided by at least one nationally recognized standard rating service. The City has no investment policy that would further limit its investment choices.

**Concentration of Credit Risk** The City places no limit on the amount it may invest in any one issuer. The following is the City's allocation as of December 31, 2007:

	Percentage of
Investment	Investments
Repurchase Agreement	0.79%
Federal Home Loan Bank Bonds	61.82%
Federal National Mortgage Association Bonds	10.35%
Federal Home Loan Mortgage Corporation	12.97%
Federal Farm Credit Bank	8.67%
STAROhio	5.40%

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### **Note 7 – Interfund Transfers and Balances**

At December 31, 2007 interfund transfers were as follows:

	Transfer From			
Transfer To	General	City Hall Construction	Sewer Fund	Total
Major Funds				
Issue 2 Improvements	\$330,256	\$0	\$0	\$330,256
Issue 11 Improvements	8,500,000	716,312	0	9,216,312
Nonmajor Funds				
Police Pension	350,000	0	0	350,000
Fire Pension	350,000	0	0	350,000
FEMA	58,708	0	0	58,708
Central Dispatch	423,000	0	0	423,000
Cemetery Operating	100,000	0	0	100,000
General Obligation Bond Retirement	0	0	133,438	133,438
Recreation Center Construction	1,000,000	0	0	1,000,000
Total	\$11,111,964	\$716,312	\$133,438	\$11,961,714

The general fund transfers to the major and nonmajor governmental funds were made to provide additional resources for current operations and capital improvements. The transfer between the city hall capital projects fund and the issue 11 improvements capital projects fund was to provide additional resources for capital improvements. The transfer from the sewer enterprise fund to the general obligation bond retirement fund was made for the payment of debt.

As of December 31, 2007, interfund balances were as follows:

	Receivable		Payable	
		Advance to		Advance from
	Interfund	Other Funds	Interfund	Other Funds
Major Funds				
General Fund	\$252,500	\$5,100,000	\$0	\$0
Issue 2 Improvements	0	0	0	3,000,000
Nonmajor Funds				
FEMA	0	0	2,500	0
Sidewalks	0	0	250,000	0
Service Center Construction	0	0	0	1,900,000
Total Governmental Activities	252,500	5,100,000	252,500	4,900,000
<b>Business-Type Activity</b>				
Golf Course	0	0	0	200,000
Total	\$252,500	\$5,100,000	\$252,500	\$5,100,000

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

Interfund balances at December 31, 2007, consisted of a general fund advance of \$200,000 to the golf enterprise fund to pay for the construction of a new clubhouse and \$5,152,500 advanced to major and nonmajor governmental funds to finance capital projects. Advances are not expected to be repaid with in one year.

#### Note 8 – Receivables

Receivables at December 31, 2007, consisted primarily of municipal income taxes, property and hotel taxes, intergovernmental receivables arising from entitlements and shared revenues, special assessments, accrued interest on investments, and accounts (billings for utility service).

No allowance for doubtful accounts has been recorded because uncollectible amounts are expected to be insignificant. All receivables except for delinquent property taxes and special assessments are expected to be collected within one year.

Special assessments expected to be collected in more than one year amount to \$5,095,000 in the special assessment bond retirement fund. At December 31, 2007, the amount of delinquent special assessments was \$58,409.

#### A. Property Taxes

Property taxes include amounts levied against all real, public utility and tangible personal property located in the City. Property tax revenue received during 2007 for real and public utility property taxes represents collections of the 2006 taxes. Property tax payments received during 2007 for tangible personal property (other than public utility property) are for 2007 taxes.

2007 real property taxes are levied after October 1, 2007, on the assessed value as of January 1, 2007, the lien date. Assessed values are established by State law at 35 percent of appraised market value. 2007 real property taxes are collected in and intended to finance 2008.

Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31, with the remainder payable by June 20. Under certain circumstances, State statute permits later payment dates to be established.

Public utility tangible personal property currently is assessed at varying percentages of true value; public utility real property is assessed at 35 percent of true value. 2007 public utility property taxes which became a lien December 31, 2006, are levied after October 1, 2007, and are collected in 2008 with real property taxes.

2007 tangible personal property taxes are levied after October 1, 2006, on the value as of December 31, 2006. Collections are made in 2007. Tangible personal property assessments are being phased out – the assessment percentage for all property including inventory for 2007 is 12.50 percent. This will be reduced to 6.25 percent for 2008 and zero for 2009. Payments by multi-county taxpayers are due September 20. Single county taxpayers may be paid annually or semi-annually. If paid annually, payment is due April 30; if paid semi-annually, the first payment is due April 30, with the remainder payable September 20.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

The full tax rate for all City operations for the year ended December 31, 2007 was \$9.90 per \$1,000 of assessed value. The assessed values of real and tangible personal property upon which 2007 property tax receipts were based are as follows:

Real Property	\$1,366,677,360
Public Utility Tangible Property	20,385,360
Tangible Personal Property	57,142,606
	\$1,444,205,326

The County Treasurer collects property taxes on behalf of all taxing districts in the County, including the City of Westlake. The County Auditor periodically remits to the City its portion of the taxes collected. Property taxes receivable represents real and tangible personal property taxes, public utility taxes and outstanding delinquencies which are measurable as of December 31, 2007 and for which there is an enforceable legal claim. In the general fund; police pension, fire pension and police and fire operating special revenue funds; and general obligation bond debt service fund; the entire receivable has been offset by deferred revenue since the current taxes were not levied to finance 2007 operations and the collection of delinquent taxes during the available period is not subject to reasonable estimation. On a full accrual basis, delinquent property taxes have been recorded as revenue while the remainder of the receivable is deferred.

#### **B.** Income Taxes

The City levies an income tax of 1.5 percent on all income earned within the City as well as income of residents earned outside the City. The City allows a credit of 100 percent of the tax paid to another municipality, not to exceed the amount owed. Employers within the City are required to withhold income tax on employee earnings and remit the tax to the City at least quarterly. Corporations and other individual taxpayers are also required to pay their estimated tax at least quarterly and file a final return annually.

The Regional Income Tax Agency administers and collects income taxes for the City. Payments are remitted monthly net of collection fees of 3 percent.

#### C. Intergovernmental Receivables

A summary of the principal items of intergovernmental receivables follows:

	Amount
<b>Governmental Activities</b>	
Homestead and Rollback	\$604,157
Local Government	492,541
Excise Tax	320,062
Gasoline Tax	203,244
Estate Tax	196,384
Auto Registration	150,896
Permissive Tax	148,527
Westlake City School District	27,903
Court Fines	4,896
Total	\$2,148,610

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

# Note 9 – Capital Assets

A summary of changes in capital assets during 2007 follows:

	Balance 12/31/2006	Additions	Deletions	Balance 12/31/2007
<b>Governmental Activities</b>				
Capital Assets Not Being Depreciated				
Land	\$5,739,494	\$302,035	\$0	\$6,041,529
Construction in Progress	6,872,700	5,246,725	(1,572,553)	10,546,872
Total Capital Assets Not Being Depreciated	12,612,194	5,548,760	(1,572,553)	16,588,401
Capital Assets, Being Depreciated				
Buildings	41,902,919	435,071	(325)	42,337,665
Improvements	4,949,628	54,404	(33,340)	4,970,692
Machinery and Equipment	6,472,862	494,344	(1,527,091)	5,440,115
Furniture and Fixtures	1,640,337	18,057	(398,877)	1,259,517
Vehicles	9,402,270	328,829	(2,402,333)	7,328,766
Infrastructure				
Roads	98,661,142	1,109,143	0	99,770,285
Water Mains	30,593,113	0	0	30,593,113
Storm Sewers	24,227,605	50,000	0	24,277,605
Culverts	3,278,631	0	0	3,278,631
Traffic Signals	3,178,031	9,240	0	3,187,271
Bridges	1,980,831	0	0	1,980,831
Total Capital Assets, Being Depreciated	226,287,369	2,499,088	(4,361,966)	224,424,491
Less Accumulated Depreciation:				
Buildings	(5,777,942)	(833,714)	325	(6,611,331)
Improvements	(2,499,121)	(222,540)	21,384	(2,700,277)
Machinery and Equipment	(4,958,456)	(588,789)	1,496,482	(4,050,763)
Furniture and Fixtures	(763,872)	(120,530)	367,284	(517,118)
Vehicles	(6,667,992)	(589,840)	2,383,660	(4,874,172)
Infrastructure				
Roads	(59,727,026)	(3,116,246)	0	(62,843,272)
Water Mains	(12,791,353)	(526,086)	0	(13,317,439)
Storm Sewers	(10,529,791)	(478,589)	0	(11,008,380)
Culverts	(2,237,129)	(95,320)	0	(2,332,449)
Traffic Signals	(428,102)	(81,526)	0	(509,628)
Bridges	(716,009)	(34,933)	0	(750,942)
Total Accumulated Depreciation	(107,096,793)	(6,688,113) *	4,269,135	(109,515,771)
Total Capital Assets, Being Depreciated, Net	119,190,576	(4,189,025)	(92,831)	114,908,720
Total Governmental Capital Assets, Net	\$131,802,770	\$1,359,735	(\$1,665,384)	\$131,497,121

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

	Balance 12/31/06	Additions	Deletions	Balance 12/31/07
<b>Business-Type Activities</b>				
Capital Assets Not Being Depreciated				
Land	\$1,499,176	\$0	\$0	\$1,499,176
Construction in Progress	788,710	681,157	(682,820)	787,047
Total Capital Assets Not Being Depreciated	2,287,886	681,157	(682,820)	2,286,223
Capital Assets, Being Depreciated				
Land Improvements	233,675	2,500	0	236,175
Buildings	1,759,602	0	(1,400)	1,758,202
Machinery and Equipment	391,025	7,075	(28,822)	369,278
Furniture and Fixtures	36,853	0	(10,345)	26,508
Vehicles	661,037	69,808	(23,211)	707,634
Sewer Lines	49,216,531	682,820	0	49,899,351
Total Capital Assets, Being Depreciated	52,298,723	762,203	(63,778)	52,997,148
Less Accumulated Depreciation:				
Land Improvements	(142,244)	(8,715)	0	(150,959)
Buildings	(257,087)	(34,912)	606	(291,393)
Machinery and Equipment	(326,456)	(22,467)	28,723	(320,200)
Furniture and Fixtures	(20,418)	(2,651)	8,190	(14,879)
Vehicles	(525,548)	(91,740)	23,211	(594,077)
Sewer Lines	(20,714,143)	(984,331)	0	(21,698,474)
Total Accumulated Depreciation	(21,985,896)	(1,144,816)	60,730	(23,069,982)
Total Capital Assets, Being Depreciated, Net	30,312,827	(382,613)	(3,048)	29,927,166
Total Business-Type Capital Assets, Net	\$32,600,713	\$298,544	(\$685,868)	\$32,213,389

<sup>\*</sup> Depreciation expense was charged to governmental functions as follows:

General Government	\$384,320
Security of Persons and Property	533,327
Public Health	96,881
Transportation	3,859,550
Community Environment	14,036
Basic Utility Services	1,126,605
Leisure Time Activities	673,394
Total	\$6,688,113

#### Note 10 – Defined Benefit Pension Plan

#### A. Ohio Public Employees Retirement System

Plan Description – The City participates in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The traditional plan is a cost-sharing, multiple-employer defined benefit pension plan. The member-directed plan is a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20 percent per year). Under the member directed plan, members accumulate retirement assets equal to the value of the

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

member and vested employer contributions plus any investment earnings. The combined plan is a costsharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and a defined contribution plan. Under the combined plan, employer contributions are invested by the retirement system to provide a formula retirement benefit similar to the traditional plan benefit. Member contributions, whose investment is self-directed by the member, accumulate retirement assets in a manner similar to the member directed plan. While members in the State and local divisions may participate in all three plans, law enforcement (generally sheriffs, deputy sheriffs and township police) and public safety divisions exist only within the traditional pension plan.

OPERS provides retirement, disability, survivor and death benefits and annual cost of living adjustments to members of the traditional and combined plans. Members of the member directed plan do not qualify for ancillary benefits. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report that may be obtained by writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642 or by calling (614) 222-5601 or 800-222-7377.

Funding Policy – The Ohio Revised Code provides statutory authority for member and employer contributions. For the year ended December 31, 2007, members in state and local classifications contributed 9.5 percent of covered payroll, public safety members contributed 9.75 percent, and law enforcement members contributed 10.1 percent.

The City's contribution rate for 2007 was 13.85 percent, except for those plan members in law enforcement or public safety, for whom the City's contribution was 17.17 percent of covered payroll. For the period January 1 through June 30, a portion of the City's contribution equal to 5 percent of covered payroll was allocated to fund the post-employment health care plan; for the period July 1 through December 31, 2007 this amount was increased to 6 percent. Employer contribution rates are actuarially determined. State statute sets a maximum contribution rate for the City of 14 percent, expect for public safety and law enforcement, where the maximum employer contribution rate is 18.1 percent.

The City's required contributions for pension obligations to the traditional and combined plans for the years ended December 31, 2007, 2006, and 2005 were \$703,412, \$818,822, and \$817,845 respectively; 95.86 percent has been contributed for 2007 and 100 percent for 2006 and 2005. Contributions to the member-directed plan for 2007 were \$14,789 made by the City and \$10,144 made by the plan members.

#### B. Ohio Police and Fire Pension Fund

Plan Description – The City contributes to the Ohio Police and Fire Pension Fund (OP&F), a cost-sharing multiple-employer defined benefit pension plan. OP&F provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. OP&F issues a publicly available financial report that includes financial information and required supplementary information for the plan. That report may be obtained by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

Funding Policy – Plan members are required to contribute 10 percent of their annual covered salary to fund pension obligations. The City's contribution was 19.5 percent for police officers and 24 percent for firefighters. Contributions are established by State statute. For 2007, a portion of the City's contribution equal to 6.75 percent of covered payroll was allocated to fund the post-employment health care plan. The City's pension contributions to OP&F for police and firefighters were \$436,020 and \$487,225 for the year ended December 31, 2007, \$391,518 and \$461,465 for the year ended December 31, 2006 and \$393,744 and \$490,565 for the year ended December 31, 2005. The full amount has been contributed for 2006 and 2005. 94.78 percent has been contributed for police and 96.26 percent has been contributed for firefighters for 2007.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### **Note 11 - Postemployment Benefits**

#### A. Ohio Public Employees Retirement System

Plan Description – OPERS maintains a cost-sharing multiple-employer defined benefit post-employment health care plan for qualifying members of both the traditional and combined pension plans. Members of the member-directed plan do not qualify for ancillary benefits, including post-employment health care. The plan includes a medical plan, a prescription drug program and Medicare Part B premium reimbursement.

To qualify for post-employment health care coverage, age and service retirees under the traditional and combined plans must have ten or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The Ohio Revised Code permits, but does not require, OPERS to provide health care benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report which may be obtained by writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642 4642 or by calling (614) 222-5601 or 800-222-7377.

Funding Policy – The post-employment health care plan was established under, and is administered in accordance with, Internal Revenue Code 401 (h). State statute requires that public employers fund post-employment health care through contributions to OPERS. A portion of each employer's contribution to the traditional or combined plans is set aside for the funding of post-employment health care.

Employer contribution rates are expressed as a percentage of the covered payroll of active employees. In 2007, local government employers contributed 13.85 percent of covered payroll (17.17 percent for public safety and law enforcement). Each year, the OPERS retirement board determines the portion of the employer contribution rate that will be set aside for funding post-employment heath care benefits. The amount of the employer contributions which was allocated to fund post employment health care was 5.00 percent of covered payroll from January 1 through June 30, 2007, and 6.00 percent from July 1 to December 31, 2007.

The retirement board is also authorized to establish rules for the payment of a portion of the health care benefits by the retiree or the retiree's surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected. Active members do not make contributions to the post-employment health care plan.

The City's contributions allocated to fund post-employment health care benefits for the years ended December 31, 2007, 2006, and 2005 were \$463,325, \$400,511 and \$342,553 respectively; 95.20 percent has been contributed for 2007 and 100 percent for 2006 and 2005.

On September 9, 2004 the OPERS Retirement Board adopted a Health Care Preservation Plan which was effective January 1, 2007. Member and employer contribution rates increased as of January 1, 2006, January 1, 2007 and January 1, 2008, which allowed additional funds to be allocated to the health care plan.

#### B. Police and Firemen's Disability and Pension Fund

Plan Description – The City contributes to the Ohio Police and Fire Pension Fund (OP&F) sponsored healthcare program, a cost-sharing multiple-employer defined post-employment healthcare plan administered

#### Notes to the Basic Financial Statements For the Year Ended December 31, 2007

by OP&F. OP&F provides healthcare benefits including coverage for medical, prescription drugs, dental, vision, Medicare Part B Premium reimbursement and long term care to retirees, qualifying benefit recipients and their eligible dependents.

OP&F provides access to post-retirement healthcare coverage for any person who receives or is eligible to receive a monthly service, disability, or survivor benefit or is a spouse or eligible dependent child of such person.

The Ohio Revised Code allows, but does not mandate, OP&F to provide OPEB benefits. Authority for the OP&B Board of Trustees to provide healthcare coverage to eligible participants and to establish and amend benefits is codified in Chapter 742 of the Ohio Revised Code.

OP&F issues a publicly available financial report that includes financial information and required supplementary information for the Plan. That report may be obtained by writing to OP&F, 140 East Town Street, Columbus, Ohio 43215-5164.

Funding Policy – OP&F's post employment healthcare plan was established and is administered as an Internal Revenue Code 401(h) account within the defined benefit pension plan, under the authority granted by the Ohio Revised Code to the OP&F Board of Trustees. The Ohio Revised Code sets the contribution rates for participating employers and for plan members to the OP&F. Participating employers are required to contribute to the pension plan at rates expressed as percentages of the payroll of active pension plan members, currently, 19.50 percent and 24.00 percent of covered payroll for police and fire employees, respectively.

The Board of Trustees is authorized to allocate a portion of the total employer contributions made to the pension plan to the 401(h) account as the employer contribution for retiree healthcare benefits. For the year ended December 31, 2007, the employer contribution allocated to the healthcare plan was 6.75 percent of covered payroll. The amount of employer contributions allocated to the healthcare plan each year is subject to the trustees' primary responsibility to ensure that pension benefits are adequately funded and also is limited by the provisions of Section 401(h).

The OP&F Board of Trustees is also authorized to establish requirements for contributions to the healthcare plan by retirees and their eligible dependents, or their surviving beneficiaries.

Payment amounts vary depending on the number of covered dependents and the coverage selected. Active members do not make contributions to the OPEB plan.

The City's contributions to OP&F which were allocated to fund post-employment health care benefits for police and firefighters were \$230,834 and \$190,653 for the year ended December 31, 2007, \$258,235 and \$220,083 for the year ended December 31, 2006, and \$259,703 and \$233,962 for the year ended December 31, 2005. The full amount has been contributed for 2006 and 2005. 94.78 percent has been contributed for police and 96.26 percent has been contributed for firefighters for 2007.

#### **Note 12 – Industrial Development Revenue Bonds**

The City has issued two series of industrial development revenue bonds in the aggregate outstanding principal amount of \$25,750,000 at December 31, 2007 for facilities used by private corporations or other entities. The City is not obligated in any way to pay debt related charges on the bonds from any of its funds, and therefore, they have been excluded entirely from the City's debt presentation. There has not been and there is not currently any condition of default under the bonds or the related financing documents.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

#### Note 13 – Risk Management

The City is exposed to various risks of loss related to torts; theft, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year the City contracted with McGowan and Company for all their commercial insurance. The types of coverage and deductibles are as follows:

Type of Coverage	Coverage	Deductible
Argonaut Insurance Company		
Blanket Property and Contents, Replacement	\$67,383,800	\$2,500
Inland Marine	6,650,623	1,000
General Liability	1,000,000/2,000,000	0
Automobile Liability	1,000,000	500/1,000
Public Officials Liability	1,000,000/2,000,000	25,000
Police Professional Liability	1,000,000/2,000,000	10,000
Employment Practice Liability	1,000,000/2,000,000	25,000
Computer - Hardware	2,272,749	1,000
Computer - Software	1,000,000	1,000
Public Employee Dishonesty	100,000	500
Money and Securities	25,000	500
American Alternative Insurance		
Umbrella Excess Liability	10,000,000	0

Settled claims have not exceeded this commercial coverage in any of the past three years.

The City has elected to provide employee hospital/medical, prescription, dental and vision insurance benefits through a partially self insured program. The City established a Self Insurance internal service fund to account for and finance the cost of this program.

The program provides four medical plans with different deductible options for single and family coverage, a dental plan with a \$25 deductible and a \$1,500 limit per person per year, a \$10 co-pay on generic, a \$20 co-pay on formulary and a variable co-pay on name brand non-formulary, and a vision plan providing \$50 every 2 years for exams and up to \$150 for prescription lenses.

A third party administrator reviews and processes the claims which the City then pays. The City purchased stop loss coverage of \$80,000 per individual and \$2,158,892 aggregate per year. For each employee, the City paid monthly into the Self Insurance internal service fund \$200 for single and \$550 for family coverage. These rates are paid by the fund from which the employees' salary is paid.

The claims liability of \$338,914 as estimated by the third party administrator and reported in the Self Insurance internal service fund at December 31, 2007, is based on the requirements of GASB Statement No. 30 which requires a liability for unpaid claims costs, including estimates of costs relating to incurred but not reported claims, be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. The estimate was not affected by incremental claims adjustment expenses and does not include other allocated or unallocated claim adjustment expenses. Changes in the fund claims liability amount in 2006 and 2007 were as follows:

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

	Balance at Beginning of Year	Current Year Claims	Claim Payments	Balance at End of Year
2006	\$216,604	\$1,996,021	\$1,956,591	\$256,034
2007	256,034	1,977,893	1,895,013	338,914

Workers' compensation coverage is provided by the State of Ohio. The City pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs.

#### **Note 14 – Compensated Absences**

Vacation leave is earned at rates which vary depending upon length of service and standard work week. Current policy permits vacation leave to be accumulated up to two years. City employees are paid for earned, unused vacation leave at the time of termination of employment.

Sick leave is earned at the rate of four and sixth-tenths hours for every eighty hours worked. A maximum of 2,500 hours may be accumulated by each employee. Those employees whose accumulation exceeds 2,500 hours are paid, in December of each year, one-fourth of those hours at their current rate. Each employee with ten or more years of service with the City is paid for one-half of the employee's earned unused sick leave upon termination with the City, transfer to another governmental agency, or retirement, 60 percent after 17 years of service, 68 percent after 20 years of service and 75 percent after 25 years of service.

#### Note 15 - Landfill Closure and Postclosure Care Cost

State and Federal laws and regulations require the City to perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. The City's landfill placed its final cover in 1989. The \$596,320 reported as landfill postclosure costs in the long-term liabilities due in more than one year line of the governmental activities column of the statement of net assets at December 31, 2007, represents the estimated cost of maintenance and monitoring through 2023. Actual costs may be higher due to inflation, changes in technology, or changes in regulations. The City is required by State and Federal laws and regulations to provide assurances that financial resources will be available to provide for postclosure care and remediation or containment of environmental hazards at the landfill. Financial assurance may take the form of a financial test and corporate guarantee. The financial test was performed on the 2007 audited financial statements and the City was in compliance.

### **Note 16 – Contingent Liabilities**

The City of Westlake is a party to legal proceedings seeking damages. The City management is of opinion that ultimate disposition of these claims and legal proceeding will not have a material effect, if any, on the financial condition of the City.

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

# **Note 17 – Long-term Obligations**

The original issue date, maturity date, interest rate and original issuance amount for each of the City's bonds follows:

	Original Issue Date	Maturity Date	Interest Rate	Original Issue Amount
General Obligation Bonds				
Issue 11 Sewers Refunding Bonds	2004	2013	1.25-2.00 %	\$1,390,000
Issue 11 D.W.A.K. Refunding Bonds	2004	2008	1.25-2.00	650,000
Issue 11 Clague Park Dam and Street Improvements				
Refunding Bonds	2004	2007	1.25-2.00	1,655,000
Street Improvements Refunding Bonds	2004	2014	1.25-3.40	1,020,000
Street Improvements and Water Lines				
Refunding Bonds	2004	2007	1.25-2.00	1,440,000
Recreation Center	1997	2020	3.85-6.90	12,600,000
Sewer Improvements	1986	2007	6.75	2,250,000
Safety Facility Refunding Capital Appreciation Bonds	1997	2010	3.85-10.90	354,900
Advance Refunding Bonds	1997	2008	3.85-6.40	1,105,000
Advance Refunding Capital Appreciation Bonds	1997	2008	3.85-10.90	193,297
Issue 11 Various Purpose	1999	2007	3.15-3.95	4,900,000
Special Assessment Bonds				
West Hedgewood Sewer Improvements	1987	2007	7.88	100,000
Marview Waterline	1997	2010	3.85-6.40	88,000
Various Purpose Improvements	1999	2009	3.30-4.15	285,000
Various Purpose Improvements	2001	2021	2.65-5.00	765,000
Issue 11 Sewers Refunding Bonds	2004	2013	1.25-3.30	345,000
Issue 11 D.W.A.K Refunding Bonds	2004	2008	1.25-2.00	115,000
Sewer System Phase III Refunding Bonds	2004	2014	1.25-3.40	225,000
Street Improvement Bonds	2005	2025	3.00-5.25	4,620,000
OPWC Loans				
Issue 11	1994	2014	0	411,308
Issue 2	2003	2025	0	806,235

# Notes to the Basic Financial Statements For the Year Ended December 31, 2007

Changes in long-term obligations during the year ended December 31, 2007, consisted of the following:

	Balance 12/31/2006	Increase	Decrease	Balance 12/31/2007	Amounts Due in One Year
<b>General Obligation Bonds</b>					
Issue 11 Sewers Refunding Bonds	\$1,025,000	\$0	\$135,000	\$890,000	\$140,000
Unamortized Premium	3,812	0	544	3,268	0
Deferred Amount on Refunding	(42,082)	0	(6,012)	(36,070)	0
Total Issue 11 Sewers Refunding Bonds	986,730	0	129,532	857,198	140,000
Issue 11 D.W.A.K. Refunding Bonds	280,000	0	140,000	140,000	140,000
Unamortized Premium	1,042	0	521	521	0
Deferred Amount on Refunding	(11,496)	0	(5,748)	(5,748)	0
Total Issue 11 D.W.A.K. Refunding Bonds	269,546	0	134,773	134,773	140,000
Issue 11 Clague Park Dam and Street	207,540		134,773	134,773	140,000
Improvements Refunding Bonds	455,000	0	455,000	0	0
Unamortized Premium	1,692	0	1,692	0	0
Deferred Amount on Refunding	(18,680)	0	(18,680)	0	0
Total Issue 11 Clague Park Dam and Street	(10,000)	U	(10,000)	U	U
	438,012	0	438,012	0	0
Improvements Refunding Bonds	725,000	0		575,000	
Street Improvements Refunding Bonds Unamortized Premium			150,000		75,000
	2,697	0	337	2,360	0
Deferred Amount on Refunding	(29,765)	0	(3,720)	(26,045)	75,000
Total Street Improvements Refunding Bonds	697,932	0	146,617	551,315	75,000
Street Improvements and Water Lines	207.000	0	205.000	0	0
Refunding Bonds	395,000	0	395,000	0	0
Unamortized Premium	1,469	0	1,469	0	0
Deferred Amount on Refunding	(16,217)	0	(16,217)	0	0
Total Street Improvements and Water Lines					
Refunding Bonds	380,252	0	380,252	0	0
Recreation Ceneter	11,065,000	0	380,000	10,685,000	430,000
Sewer Improvements	125,000	0	125,000	0	0
Safety Facility Capital Appreciation Bonds	354,900	0	78,792	276,108	0
Accretion on Capital Appreciation Bonds	797,750	70,104	0	867,854	0
Advance Refunding Bonds	265,000	0	130,000	135,000	135,000
Advance Refunding on Capital Appreciation Bonds	193,297	0	101,773	91,524	0
Accretion on Capital Appreciation Bonds	534,307	57,010	0	591,317	0
Issue 11 Various Purpose	630,000	0	630,000	0	0
Total General Obligation Bonds	16,737,726	127,114	2,674,751	14,190,089	920,000
Special Assessment Bonds					
(with governmental commitment)					
West Hedgewood Sewer Improvements	5,000	0	5,000	0	0
Marview Waterline	40,000	0	10,000	30,000	10,000
Various Purpose Improvements	95,000	0	30,000	65,000	30,000
Various Purpose Improvements	630,000	0	30,000	600,000	30,000
Issue 11 Sewers Refunding Bonds	50,000	0	25,000	25,000	25,000
Issue 11 D.W.A.K. Refunding Bonds	250,000	0	35,000	215,000	35,000
Sewer System Phase III Refunding Bonds	170,000	0	20,000	150,000	20,000
Street Improvements Bond	4,495,000	0	165,000	4,330,000	170,000
Unamortized Premium	296,063	0	15,876	280,187	0
Deferred Amount on Refunding	(13,120)	0	(1,640)	(11,480)	0
Total Special Assessment Bonds	\$6,017,943	\$0	\$334,236	\$5,683,707	\$320,000

### Notes to the Basic Financial Statements For the Year Ended December 31, 2007

	Balance 12/31/2006	Increase	Decrease	Balance 12/31/2007	Amounts Due in One Year
OPWC Loans					
Issue 11	\$143,143	\$0	\$20,449	\$122,694	\$20,449
Issue 2	725,611	0	40,312	685,299	40,311
Total OPWC Loans	868,754	0	60,761	807,993	60,760
Compensated Absences Payable	4,274,250	1,434,287	1,384,175	4,324,362	310,000
Landfill Postclosure Costs	633,590	0	37,270	596,320	37,270
Total Governmental Long-Term Liabilities	\$28,532,263	\$1,561,401	\$4,491,193	\$25,602,471	\$1,648,030

General obligation bonds General obligation bonds are direct obligations of the City for which its full faith and credit are pledged for repayment. General obligation bonds are to be repaid from both voted and unvoted general property taxes levied on all taxable property located within the City as well as municipal income taxes. Tax monies will be received in and the debt will be retired from the general obligation bond retirement and issue 11 bond retirement debt service funds.

The 1997 safety facility refunding and advance refunding bonds include serial bonds and capital appreciation bonds. This year the addition on these bonds was \$127,114 which represents the annual accretion of discounted interest. The final amount of these bonds will be \$1,580,000, with a maturity date of December 2010.

Sewer general obligation bonds are paid out of the Sewer enterprise fund to the extent that resources are available.

*Special assessment bonds* Special assessment bonds are payable from the proceeds of assessments against the specific property owners who primarily benefited from the project. Special assessment monies will be received in and the debt will be retired from the special assessment debt service fund. In the event that property owners fail to make their special assessment payments, the City is responsible for providing the resources to meet the annual principal and interest payments.

#### Refunded Bonds

On March 22, 2004, the City issued \$6,155,000 in general obligation refunding bonds and \$685,000 in special assessment refunding bonds at interest rates varying from 1.25 percent to 3.40 percent. Proceeds were used to refund \$6,540,000 of the outstanding 1993, 1994 and 1997 Issue 11 and street and water line improvements general obligation and special assessment bonds.

Proceeds were deposited in an irrevocable trust with an escrow agent to provide for all future debt payments on the refunded 1993 and 1994 water and sewer construction bonds. As a result, \$6,540,000 of these bonds were considered defeased and the liability for the refunded bonds has been removed from the basic financial statements. The amount still outstanding at December 31, 2007 is \$2,287,000.

*Other long-term obligations* Compensated absences will be paid from the reserve for compensated absences special revenue fund, in accordance with section 5705.13(B), Ohio Revised Code. The Issue 2 and Issue 11 loan liabilities are payable semiannually from the general obligation bond debt service fund and the issue 2 improvements capital projects fund. The loans are interest free.

### Notes to the Basic Financial Statements For the Year Ended December 31, 2007

The City's overall legal debt margin was \$140,072,088 at December 31, 2007. Principal and interest requirements to retire the long-term obligations outstanding at December 31, 2007, are as follows:

_	General Obligation	tion Bonds	Capital Apprecia	ation Bonds
Year	Principal	Interest	Principal	Interest
2008	\$920,000	\$643,300	\$162,382	\$387,619
2009	705,000	600,040	105,982	134,018
2010	765,000	569,518	99,268	140,731
2011	870,000	534,778	0	0
2012	940,000	493,483	0	0
2013-2017	4,825,000	1,731,567	0	0
2018-2022	3,400,000	383,350	0	0
Total	\$12,425,000	\$4,956,036	\$367,632	\$662,368

	Special Assessment Bonds		Assessment Bonds OPWC		Total	
Year	Principal	Interest	Loans	Principal	Interest	
2008	\$320,000	\$233,933	\$60,760	\$1,463,142	\$1,264,852	
2009	310,000	224,208	60,761	1,181,743	958,266	
2010	295,000	214,141	60,761	1,220,029	924,390	
2011	290,000	204,410	60,761	1,220,761	739,188	
2012	290,000	194,655	60,761	1,290,761	688,138	
2013-2017	1,380,000	814,145	222,009	6,427,009	2,545,712	
2018-2022	1,545,000	495,250	201,557	5,146,557	878,600	
2023-2025	985,000	105,262	80,623	1,065,623	105,262	
Total	\$5,415,000	\$2,486,004	\$807,993	\$19,015,625	\$8,104,408	

#### Note 18 – Construction and Other Significant Commitments

At December 31, 2007, the City's significant contractual commitments consisted of:

Project	Contract Amount	Amount Paid	Remaining on Contract
2007 Road Improvements	\$3,263,328	\$2,415,617	\$847,711
Bradley/Schwarz Intersection	773,609	640,224	133,385
Forest Parkway Water	1,444,395	1,146,662	297,733
Hilliard Water	2,368,471	1,882,050	486,421
Chaucer Sanitary	1,293,308	596,545	696,763
Total	\$9,143,111	\$6,681,098	\$2,462,013

#### Note 19 – Joint Venture – Rocky River Wastewater Treatment Plant

The Rocky River Wastewater Treatment Plant (the "Plant") is a joint venture among the cities of Fairview Park, Bay Village, Rocky River and Westlake. The plant is governed by a Management Committee consisting of the elected mayors of the four member cities and a fifth person nominated and elected by the mayors. The Management Committee has authority over all aspects of the Plant's operation, however, all employees are employees of the City of Rocky River. The Plant supplies all participating residents of the member cities with sewer services. Each city owns the sewage lines located in its city and bills its residents for usage. Continued existence of the Plant is dependent on the City's continued participation, and the City has an equity interest in the Plant. The City's equity interest is \$9,619,565 which represents 39.35 percent of

Notes to the Basic Financial Statements For the Year Ended December 31, 2007

the total equity in the Plant. The Plant is not accumulating significant financial resources or experiencing fiscal stress which would cause additional financial benefit to or burden on the City. Complete financial statements can be obtained from the City of Rocky River, 21012 Hilliard Boulevard, Rocky River, Ohio 44116.

#### **Note 20 – Jointly Governed Organizations**

#### A. West Shore Council of Governments

The West Shore Council of Governments helps foster cooperation between municipalities in areas affecting health, safety, welfare, education, economic conditions and regional development. The board is comprised of one member from each of the six participating entities. The board exercises total control over the operation of the Council including budgeting, appropriating, contracting and designating management. Budgets are adopted by the board. Each City's degree of control is limited to its representation on the board. In 2007, the City contributed \$66,575 which represented 18.78 percent of total contributions. Complete financial information statements can be obtained from the City of Bay Village, 350 Dover Center Road, Bay Village, Ohio 44140.

The council has established two subsidiary organizations, the West Shore Hazardous Materials Committee ("HAZMAT") which provides hazardous material protection and assistance, and the West Shore Enforcement Bureau which provides extra assistance to cities in the form of a Swat Team.

#### B. Tri-City Park

The Tri-City Park provides a recreational park to the cities of Westlake, Rocky River, and Fairview Park. The park is governed by a board consisting of the elected mayors of the three cities. The Board exercises total control over the operation of the park including budgeting, appropriating, contracting, and designating management.

Budgets are adopted by the Board. Each City's degree of control is limited to its representation on the Board. The City of Westlake did not make any contributions to Tri-City Park in 2007.

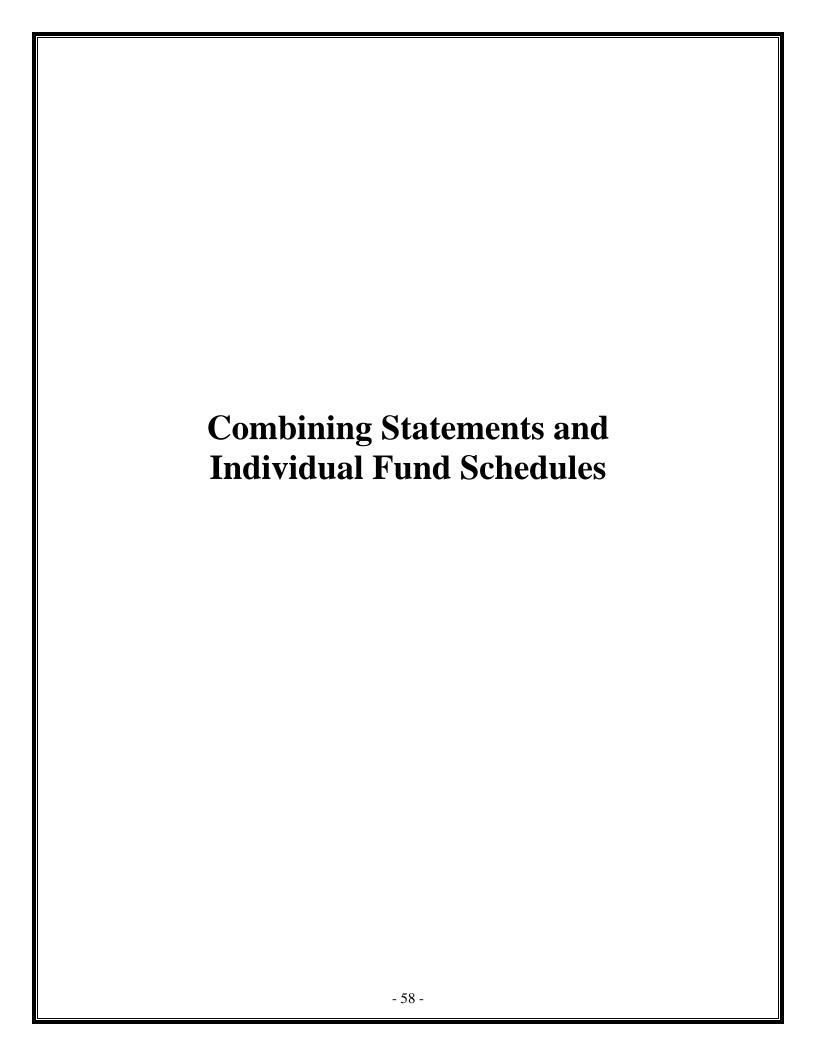
#### C. S.A.F.E Council of Governments

The S.A.F.E. Council of Governments was formed between municipalities to oppose changes to Cleveland Hopkins International Airport air traffic pattern. The Cities of Rocky River, Bay Village, Fairview Park and Westlake govern by a board consisting of the elected mayors. The board exercises total control over the operation of the Council including budgeting, appropriating, contracting, and designating management. Budgets are adopted by the board. Each City's degree of control is limited to its representation on the board. The City of Westlake did not make any contributions to the S.A.F.E. in 2007.

#### D. West Shore Area Rescue Association

The West Shore Area Rescue Association (Weshare) helps foster cooperation between municipalities and hospitals to provide optimum emergency medical services. The Board is comprised of one member from each of the nine participating entities. The Board exercises total control over the operation of Weshare including budgeting, appropriating, contracting, and designating management.

Budgets are adopted by the Board. Each City's degree of control is limited to its representation on the Board. In 2007, the City contributed \$300 which represented 10 percent of total contributions.



#### Fund Descriptions - Nonmajor Funds

#### Nonmajor Special Revenue Funds

To account for revenues from specific sources which legally, or otherwise, are restricted to expenditures for specific purposes.

Street Maintenance Fund - To account for that portion of the State gasoline tax and motor vehicle registration fees designated for street maintenance and repair.

**State Highway Fund** - To account for that portion of the State gasoline tax and motor vehicle registration fees designated for maintenance of State highways within the City.

**Permissive Motor Vehicle License Fund** - To account for the additional motor vehicle registration fees designated for maintenance and repair of streets within the City.

**Police Pension Fund** - To account for accumulated property taxes levied for the payment of current employer contributions for police disability and pension benefits and the accrued liability.

*Fire Pension Fund* - To account for accumulated property taxes levied for the payment of current employer contributions for fire disability and pension benefits and the accrued liability.

**Police and Fire Operating Fund** - To account for accumulated property taxes levied for the payment of salaries and related expenditures for the safety forces. This is in addition to expenditures made from the general fund.

*Law Enforcement Fund* - To account for monies seized from criminals by law enforcement officials in the course of their work and restricted, by State statute, for expenditures that would enhance the police department.

*Mandatory Drug Fines Fund* - To account for the resources obtained from confiscated monies from criminal offenses and designated, by State statute, for expenditures that would enhance the police department.

**Alcohol Education Fund** - To account for court fees obtained from D.W.I. cases and restricted by State statute for expenditures that would promote education about driving while intoxicated.

*Juvenile Diversion Fund* - To account for monies received from Cuyahoga County to be used to establish or expand community policing programs.

Federal Equitable Fund - To account for federal forfeiture monies returned to the City restricted for certain law enforcement purposes.

FEMA Fund - To account for federal and State monies used for restoration of areas hit by natural disasters.

Federal Grants Fund - To account for receipts and disbursements of federal grant monies.

**Swimming Pool Operation Fund** - To account for membership fee monies used for the operation of the public swimming pool.

#### Fund Descriptions - Nonmajor Funds (continued)

**Senior/Community Service Fund** - To account for money paid from participants in the City Office on Aging Programs.

Central Dispatch Fund – To account for monies received for fire dispatching services.

Cemetery Operating Fund - To account for the operation and maintenance of two public cemeteries.

Cemetery Investment Fund - To account for proceeds from the sale of cemetery lots.

**Westlake/Bay Ecological Fund** - To account for proceeds from the sale of humus that is restricted to expenditures that promote recycling of yard waste materials and maintain and improve the appearance of the landfill.

*Newsletter Fund* - To account for donations used to print the City-wide newsletter.

**Reserve for Compensated Absences Fund** - To account for the accumulation of resources for accumulated sick leave and vacation leave, upon the termination of employment of employees in the City.

City Donations Fund - To account for contributions from private sources whose use is restricted.

#### Nonmajor Debt Service Funds

*General Obligation Bond Retirement Fund* - To account for resources used for the payment of principal and interest and fiscal charges on general obligation debt.

*Issue 11 Bond Retirement Fund* - To account for resources from a 3/8 percent increase in the income tax levy to be used for the retirement of debt issued to finance capital projects within the City.

#### Nonmajor Capital Projects Funds

**Sanitary Sewer Improvement Fund** – To account for State monies and interest revenues to be used for the cost of construction of new sewer lines within the City that will be donated to the sewer enterprise fund.

**Storm Drainage Fund** - To account for charges to developers which are used to finance the City's cost of installing or cleaning ditches.

*Crocker Road Improvements Fund* – The Crocker Road improvement fund accounts for note proceeds to be used for the Crocker Road improvement project.

*Grants Fund* - To account for various State and Federal monies which are used for historical site preservation and the construction of recreation facilities.

**Park Improvements Fund** - To account for the charges to developers for the construction of new park facilities and the acquisition of new park land.

Impact Fees Fund - To account for impact fees charged to developers for new park facilities.

*Sidewalks Fund* - To account for special assessments used for the construction of sidewalks throughout the City.

# Fund Descriptions - Nonmajor Funds (continued)

*City Hall Construction Fund* The City Hall construction fund accounts for note proceeds to be used to construct a new City Hall.

Service Center Construction Fund – The Service Center Construction fund accounts for monies to be used to construct a new service center.

**Recreation Center Construction Fund** - To account for income tax proceeds to be used for improvements to the recreation center.

#### Proprietary Fund

Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

#### Enterprise Fund

Golf Course Fund - The golf course fund accounts for the operations of the City owned golf course.

Combining Balance Sheet Nonmajor Governmental Funds December 31, 2007

	Nonmajor	Nonmajor	Nonmajor	Total
	Special	Debt	Capital	Nonmajor
	Revenue	Service	Projects	Governmental
	Funds	Funds	Funds	Funds
Assets				
Equity in Pooled Cash and				
Cash Equivalents	\$7,990,312	\$1,461,822	\$12,872,318	\$22,324,452
Cash and Cash Equivalents:				
with Fiscal Agents	0	35,000	0	35,000
with Escrow Agents	0	0	94,692	94,692
Accrued Interest Receivable	45,676	0	141,673	187,349
Intergovernmental Receivable	914,268	48,821	0	963,089
Municipal Income Taxes Receivable	0	218,204	97,815	316,019
Property Taxes Receivable	1,978,661	930,881	0	2,909,542
Total Assets	\$10,928,917	\$2,694,728	\$13,206,498	\$26,830,143
Liabilities and Fund Balances				
Liabilities				
Accounts Payable	\$13,220	\$0	\$1,829	\$15,049
Contracts Payable	98,726	0	164,998	263,724
Accrued Wages and Benefits	89,366	0	281	89,647
Retainage Payable	0	0	94,692	94,692
Interfund Payable	2,500	0	250,000	252,500
Matured Compensated Absences Payable	17,710	0	0	17,710
Intergovernmental Payable	14,796	0	42	14,838
Deferred Revenue	2,548,919	1,031,206	39,838	3,619,963
Advances From Other Funds	0	0	1,900,000	1,900,000
Total Liabilities	2,785,237	1,031,206	2,451,680	6,268,123
Fund Balances				
Reserved for Encumbrances	18,172	0	321,949	340,121
Unreserved, Undesignated, Reported in:	10,172	Ü	321,545	540,121
Special Revenue Funds	8,125,508	0	0	8,125,508
Debt Service Funds	0,123,300	1,663,522	0	1,663,522
Capital Projects Funds	0	0	10,432,869	10,432,869
			10, .52,009	10,102,009
Total Fund Balances	8,143,680	1,663,522	10,754,818	20,562,020
Total Liabilities and Fund Balances	\$10,928,917	\$2,694,728	\$13,206,498	\$26,830,143

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended December 31, 2007

Revenues Property Taxes Municipal Income Taxes Charges for Services Licenses, Permits and Fees Fines and Forfeitures Intergovernmental Interest Donations	Nonmajor Special Revenue Funds \$1,919,462 0 952,174 0 164,625 2,018,821 162,322 39,963	Nonmajor Debt Service Funds  \$1,023,388 2,223,978 0 0 127,415 0 0	Nonmajor Capital Projects Funds \$0 433,315 0 88,554 0 19,440 213,674 0	Total Nonmajor Governmental Funds \$2,942,850 2,657,293 952,174 88,554 164,625 2,165,676 375,996 39,963
Total Revenues	5,257,367	3,374,781	754,983	9,387,131
Expenditures Current: General Government Security of Persons and Property Public Health Services Transportation Community Environment Basic Utility Services Leisure Time Activities Capital Outlay Debt Service: Principal Retirement	144,046 3,535,348 213,901 1,686,779 32,801 62,083 202,723 0	0 0 0 0 0 0 0 0 2,720,565	0 0 0 0 0 0 761,226	144,046 3,535,348 213,901 1,686,779 32,801 62,083 202,723 761,226
Interest and Fiscal Charges	0	1,104,363	0	1,104,363
Total Expenditures	5,877,681	3,824,928	761,226	10,463,835
Excess of Revenues Under Expenditures	(620,314)	(450,147)	(6,243)	(1,076,704)
Other Financing Sources (Uses) Transfers In Transfers Out	1,281,708	133,438	1,000,000 (716,312)	2,415,146 (716,312)
Total Other Financing Sources (Uses)	1,281,708	133,438	283,688	1,698,834
Net Change in Fund Balances	661,394	(316,709)	277,445	622,130
Fund Balances Beginning of Year	7,482,286	1,980,231	10,477,373	19,939,890
Fund Balances End of Year	\$8,143,680	\$1,663,522	\$10,754,818	\$20,562,020

Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2007

			Permissive Motor	
	Street	State	Vehicle	Police
	Maintenance	Highway	License	Pension
Assets		_		
Equity in Pooled Cash and				
Cash Equivalents	\$1,050,713	\$832,730	\$662,696	\$360,343
Accrued Interest Receivable	40,421	3,406	1,761	0
Intergovernmental Receivable	623,637	50,565	148,527	18,308
Property Taxes Receivable	0	0	0	395,732
Total Assets	\$1,714,771	\$886,701	\$812,984	\$774,383
Liabilities and Fund Balances Liabilities				
Accounts Payable	\$5,943	\$0	\$0	\$0
Contracts Payable	88,237	10,489	0	0
Accrued Wages and Benefits	10,666	0	0	0
Interfund Payable	0	0	0	0
Matured Compensated Absences Payable	0	0	0	0
Intergovernmental Payable	1,605	0	0	0
Deferred Revenue	373,524	30,286	74,909	414,040
Total Liabilities	479,975	40,775	74,909	414,040
Fund Balances				
Reserved for Encumbrances	0	1,705	0	0
Unreserved, Undesignated	1,234,796	844,221	738,075	360,343
Total Fund Balances	1,234,796	845,926	738,075	360,343
Total Liabilities and Fund Balances	\$1,714,771	\$886,701	\$812,984	\$774,383

Fire Pension	Police and Fire Operating	Law Enforcement	Mandatory Drug Fines	Alcohol Education	Juvenile Diversion	Federal Equitable
\$257,153	\$1,063,758	\$298,321	\$33,606	\$42,303	\$1,813	\$297,737
0	0	0	0	0	0	0
18,308	54,923	0	0	0	0	0
395,732	1,187,197	0	0	0	0	0
\$671,193	\$2,305,878	\$298,321	\$33,606	\$42,303	\$1,813	\$297,737
\$0 0 0 0 0 0 414,040	\$0 0 52,280 0 0 7,954 1,242,120	\$0 0 0 0 0 0	\$0 0 0 0 0 0	\$0 0 0 0 0 0	\$0 0 195 0 0 28	\$300 0 0 0 0 0 235
414,040	1,302,354	0	0	0	223	535
0	0	0	0	0	0	150
257,153	1,003,524	298,321	33,606	42,303	1,590	297,052
257,153	1,003,524	298,321	33,606	42,303	1,590	297,202
\$671,193	\$2,305,878	\$298,321	\$33,606	\$42,303	\$1,813	\$297,737

Combining Balance Sheet Nonmajor Special Revenue Funds December 31, 2007 (continued)

_	FEMA	Swimming Pool Operation	Senior/ Community Service	Central Dispatch	Cemetery Operating
Assets					
Equity in Pooled Cash and	<b>42.5</b> 00	<b>4.54.000</b>	<b>40.55</b>	<b>04.44.407</b>	<b>42.57.051</b>
Cash Equivalents	\$2,500	\$61,999	\$48,758	\$144,497	\$265,861
Accrued Interest Receivable	0	0	0	0	88
Intergovernmental Receivable	0	0	0	0	0
Property Taxes Receivable	0	0	0	0	0
Total Assets	\$2,500	\$61,999	\$48,758	\$144,497	\$265,949
Liabilities and Fund Balances Liabilities					
Accounts Payable	\$0	\$109	\$1,729	\$3,290	\$913
Contracts Payable	0	0	0	0	0
Accrued Wages and Benefits	0	0	0	24,373	1,852
Interfund Payable	2,500	0	0	0	0
Matured Compensated Absences Payable	0	0	0	0	0
Intergovernmental Payable	0	1,003	0	3,709	262
Deferred Revenue	0	0	0	0	0
Total Liabilities	2,500	1,112	1,729	31,372	3,027
Fund Balances					
Reserved for Encumbrances	0	2,764	4,661	1,159	6,041
Unreserved, Undesignated	0	58,123	42,368	111,966	256,881
Total Fund Balances	0	60,887	47,029	113,125	262,922
Total Liabilities and Fund Balances	\$2,500	\$61,999	\$48,758	\$144,497	\$265,949

Cemetery Investment	Westlake/ Bay Ecological	Newsletter	Reserve for Compensated Absences	City Donations	Total Nonmajor Special Revenue Funds
\$482,406	\$155,230	\$3,842	\$1,769,080	\$154,966	\$7,990,312
0	0	0	0	0	45,676
0	0	0	0	0	914,268
0	0	0	0	0	1,978,661
\$482,406	\$155,230	\$3,842	\$1,769,080	\$154,966	\$10,928,917
\$0 0 0 0 0	\$348 0 0 0 0 0	\$0 0 0 0 0	\$0 0 0 0 17,710	\$588 0 0 0 0	\$13,220 98,726 89,366 2,500 17,710 14,796
0	0	0	0	0	2,548,919
0	348	0	17,710	588	2,785,237
0 482,406	107 154,775	0 3,842	0 1,751,370	1,585 152,793	18,172 8,125,508
482,406	154,882	3,842	1,751,370	154,378	8,143,680
\$482,406	\$155,230	\$3,842	\$1,769,080	\$154,966	\$10,928,917

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds For the Year Ended December 31, 2007

	Street Maintenance	State Highway	Permissive Motor Vehicle License	Police Pension
Revenues				
Property Taxes	\$0	\$0	\$0	\$384,290
Charges for Services	0	0	0	0
Fines and Forfeitures	0	0	0	0
Intergovernmental	1,358,140	110,108	266,417	47,261
Interest	60,239	36,990	24,080	0
Donations	0	0	0	0
Total Revenues	1,418,379	147,098	290,497	431,551
Expenditures				
Current:				
General Government	0	0	0	0
Security of Persons and Property	0	0	0	666,928
Public Health Services	0	0	0	0
Transportation	1,632,876	35,842	351	0
Community Environment	0	0	0	0
Basic Utility Services	0	0	0	0
Leisure Time Activities	0	0	0	0
Total Expenditures	1,632,876	35,842	351	666,928
Excess of Revenues Over (Under) Expenditures	(214,497)	111,256	290,146	(235,377)
Other Financing Sources				
Transfers In	0	0	0	350,000
Net Change in Fund Balances	(214,497)	111,256	290,146	114,623
Fund Balances (Deficit) Beginning of Year	1,449,293	734,670	447,929	245,720
Fund Balances End of Year	\$1,234,796	\$845,926	\$738,075	\$360,343

Fire Pension	Police and Fire Operating	Law Enforcement	Mandatory Drug Fines	Alcohol Education	Juvenile Diversion	Federal Equitable
\$383,793	\$1,151,379	\$0	\$0	\$0	\$0	\$0
0	0	0	0	0	0	0
0	0	74,594	25,468	18,477	2,400	43,686
47,758	143,274	0	0	0	2,100	0
0	0	0	0	0	0	5,345
0	0	0	0	0	0	0
431,551	1,294,653	74,594	25,468	18,477	2,400	49,031
0	0	0	0	0	0	0
677,309	1,312,148	26,615	14,676	555	3,190	66,621
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
677,309	1,312,148	26,615	14,676	555	3,190	66,621
(245,758)	(17,495)	47,979	10,792	17,922	(790)	(17,590)
350,000	0	0	0	0	0	0
104,242	(17,495)	47,979	10,792	17,922	(790)	(17,590)
152,911	1,021,019	250,342	22,814	24,381	2,380	314,792
\$257,153	\$1,003,524	\$298,321	\$33,606	\$42,303	\$1,590	\$297,202

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds (continued) For the Year Ended December 31, 2007

	FEMA	Federal Grants	Swimming Pool Operation	Senior/ Community Service
Revenues	40	ΦO	Φ0	Φ0
Property Taxes	\$0	\$0	\$0	\$0
Charges for Services	0	0	208,225	123,257
Fines and Forfeitures	0	0	0	0
Intergovernmental	2,257	43,606	0	0
Interest	0	0	0	0
Donations	0	0	0	0
Total Revenues	2,257	43,606	208,225	123,257
Expenditures				
Current:				
General Government	2,256	43,600	0	0
Security of Persons and Property	0	0	0	0
Public Health Services	0	0	0	125,883
Transportation	0	0	0	0
Community Environment	0	0	0	0
Basic Utility Services	0	0	0	0
Leisure Time Activities	0	0	202,723	0
Total Expenditures	2,256	43,600	202,723	125,883
Excess of Revenues Over (Under) Expenditures	1	6	5,502	(2,626)
Other Financing Sources				
Transfers In	58,708	0	0	0
Net Change in Fund Balances	58,709	6	5,502	(2,626)
Fund Balances (Deficit) Beginning of Year	(58,709)	(6)	55,385	49,655
Fund Balances End of Year	\$0	\$0	\$60,887	\$47,029

Central Dispatch	Cemetery Operating	Cemetery Investment	Westlake/ Bay Ecological	Newsletter	Reserve for Compensated Absences	City Donations	Total Nonmajor Special Revenue Funds
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,919,462
492,010	22,450	34,055	72,177	0	0	0	952,174
0	0	0	0	0	0	0	164,625
0	0	0	0	0	0	0	2,018,821
0	35,668	0	0	0	0	0	162,322
0	0	0	0	190	0	39,773	39,963
492,010	58,118	34,055	72,177	190	0	39,773	5,257,367
0	0	0	0	0	98,190	0	144,046
767,306	0	0	0	0	0	0	3,535,348
0	87,118	900	0	0	0	0	213,901
0	0	0	0	0	17,710	0	1,686,779
0	0	0	0	0	0	32,801	32,801
0	0	0	62,083	0	0	0	62,083
0	0	0	0	0	0	0	202,723
767,306	87,118	900	62,083	0	115,900	32,801	5,877,681
(275,296)	(29,000)	33,155	10,094	190	(115,900)	6,972	(620,314)
423,000	100,000	0	0	0	0	0	1,281,708
147,704	71,000	33,155	10,094	190	(115,900)	6,972	661,394
(34,579)	191,922	449,251	144,788	3,652	1,867,270	147,406	7,482,286
\$113,125	\$262,922	\$482,406	\$154,882	\$3,842	\$1,751,370	\$154,378	\$8,143,680

Combining Balance Sheet Nonmajor Debt Service Funds December 31, 2007

Assets	General Obligation Bond Retirement	Issue 11 Bond Retirement	Total Nonmajor Debt Service Funds
Equity in Pooled Cash and			
Cash Equivalents	\$1,461,822	\$0	\$1,461,822
Cash and Cash Equivalents			
with Fiscal Agents	0	35,000	35,000
Intergovernmental Receivable	48,821	0	48,821
Municipal Income Taxes Receivable	218,204	0	218,204
Property Taxes Receivable	930,881	0	930,881
Total Assets	\$2,659,728	\$35,000	\$2,694,728
Liabilities and Fund Balances Liabilities			
Deferred Revenue	\$1,031,206	\$0	\$1,031,206
Fund Balances			
Unreserved, Undesignated	1,628,522	35,000	1,663,522
Total Liabilities and Fund Balances	\$2,659,728	\$35,000	\$2,694,728

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Debt Service Funds For the Year Ended December 31, 2007

	General Obligation Bond Retirement	Issue 11 Bond Retirement	Total Nonmajor Debt Service Funds
Revenues			
Property Taxes	\$1,023,388	\$0	\$1,023,388
Municipal Income Taxes	1,000,000	1,223,978	2,223,978
Intergovernmental	127,415	0	127,415
Total Revenues	2,150,803	1,223,978	3,374,781
Expenditures			
Debt Service:			
Principal Retirement	1,240,565	1,480,000	2,720,565
Interest and Fiscal Charges	1,062,312	42,051	1,104,363
Total Expenditures	2,302,877	1,522,051	3,824,928
Excess of Revenues Under Expenditures	(152,074)	(298,073)	(450,147)
Other Financing Sources			
Transfers In	133,438	0	133,438
Net Change in Fund Balances	(18,636)	(298,073)	(316,709)
Fund Balances Beginning of Year	1,647,158	333,073	1,980,231
Fund Balances End of Year	\$1,628,522	\$35,000	\$1,663,522

Combining Balance Sheet Nonmajor Capital Projects Funds December 31, 2007

	Sanitary		Crocker		
	Sewer	Storm	Road		Impact
	Improvement	Drainage	Improvements	Grants	Fees
Assets					
Equity in Pooled Cash and					
Cash Equivalents	\$19,468	\$5,505,071	\$225,845	\$295,919	\$1,871,716
Cash and Cash Equivalents					
with Escrow Agents	0	0	0	0	0
Accrued Interest Receivable	0	141,673	0	0	0
Municipal Income Taxes Receivable	0	0	0	0	0
Total Assets	\$19,468	\$5,646,744	\$225,845	\$295,919	\$1,871,716
Liabilities and Fund Balances					
Liabilities	Φ0	¢ο	Φ0	ΦΩ.	¢1 920
Accounts Payable	\$0	\$0 0	\$0	\$0	\$1,829
Contracts Payable	0		0	0	0
Accrued Wages and Benefits	0	71	0	0	0
Retainage Payable	0	0	0	0	0
Interfund Payable			_	0	
Intergovernmental Payable Deferred Revenue	0	11 0	0	0	0
Advances From Other Funds	0	0	0	0	0
	<del></del>				
Total Liabilities	0	82	0	0	1,829
Fund Balances					
Reserved for Encumbrances	0	7,783	0	0	3,258
Unreserved, Undesignated (Deficit)	19,468	5,638,879	225,845	295,919	1,866,629
Total Fund Balances (Deficit)	19,468	5,646,662	225,845	295,919	1,869,887
Total Liabilities and Fund Balances	\$19,468	\$5,646,744	\$225,845	\$295,919	\$1,871,716

Sidewalks	Service Center Construction	Recreation Center Construction	Total Nonmajor Capital Projects Funds
\$155,700	\$2,182,305	\$2,616,294	\$12,872,318
7,243	87,449	0	94,692
0	0	0	141,673
0	0	97,815	97,815
\$162,943	\$2,269,754	\$2,714,109	\$13,206,498
\$0 0 32 7,243 250,000 4	\$0 164,998 178 87,449 0 27	\$0 0 0 0 0	\$1,829 164,998 281 94,692 250,000 42
4 0	0	39,838	39,838
0	1,900,000	0	1,900,000
257,279	2,152,652	39,838	2,451,680
44,382	175,430	91,096	321,949
(138,718)	(58,328)	2,583,175	10,432,869
(94,336)	117,102	2,674,271	10,754,818
\$162,943	\$2,269,754	\$2,714,109	\$13,206,498

### Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Capital Projects Funds For the Year Ended December 31, 2007

	Sanitary Sewer Improvement	Storm Drainage	Crocker Road Improvements	Grants	Park Improvements
Revenues	Φ0	Φ0	Φ0	Φ0	Φ0
Municipal Income Taxes	\$0	\$0	\$0	\$0	\$0
Licenses, Permits and Fees	0	88,554	0	0	0
Intergovernmental	0	0	0	0	0
Interest	0	143,262	32,312	0	0
Total Revenues	0	231,816	32,312	0	0
Expenditures					
Capital Outlay	11,911	103,569	9,363	0	6,075
Excess of Revenues Over					
(Under) Expenditures	(11,911)	128,247	22,949	0	(6,075)
Other Financing Sources (Uses)					
Transfers In	0	0	0	0	0
Transfers Out	0	0	0	0	0
Total Other Financing Sources (Uses)	0	0	0	0	0
Net Change in Fund Balances	(11,911)	128,247	22,949	0	(6,075)
Fund Balances (Deficit)					
Beginning of Year	31,379	5,518,415	202,896	295,919	6,075
Fund Balances (Deficit) End of Year	\$19,468	\$5,646,662	\$225,845	\$295,919	\$0

Impact Fees	Sidewalks	City Hall Construction	Service Center Construction	Recreation Center Construction	Total Nonmajor Capital Projects Funds
ΦΩ.	ΦΩ.	ΦΩ.	ΦΩ.	Φ422 21 <i>5</i>	Φ422.21 <i>5</i>
\$0 0	\$0 0	\$0 0	\$0	\$433,315 0	\$433,315 88,554
0	0	0	0	19,440	88,334 19,440
0	38,100	0	0	19,440	213,674
	36,100				213,074
0	38,100	0	0	452,755	754,983
29,405	10,869	73,374	411,395	105,265	761,226
(29,405)	27,231	(73,374)	(411,395)	347,490	(6,243)
0	0	0	0	1,000,000	1,000,000
0	0	(716,312)	0	0	(716,312)
0	0	(716,312)	0	1,000,000	283,688
(29,405)	27,231	(789,686)	(411,395)	1,347,490	277,445
1,899,292	(121,567)	789,686	528,497	1,326,781	10,477,373
\$1,869,887	(\$94,336)	\$0	\$117,102	\$2,674,271	\$10,754,818

### Fund Descriptions - Fiduciary Fund

#### Fiduciary Fund

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the City under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the City's own programs. Agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations.

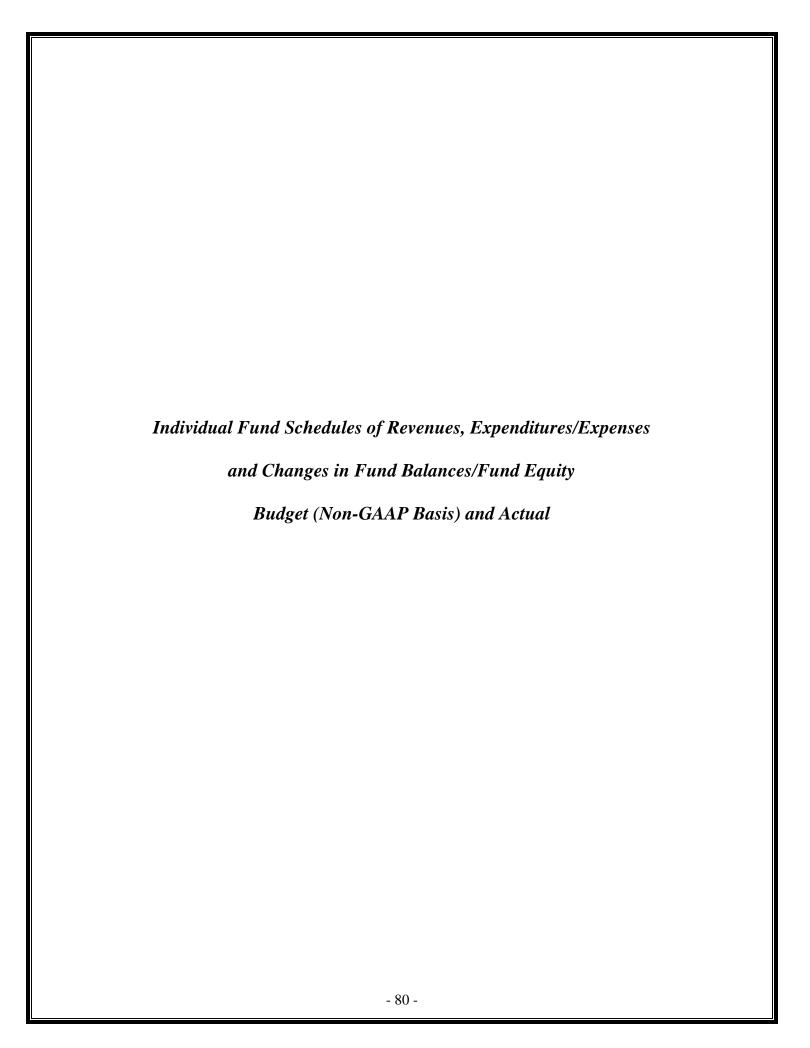
#### Agency Funds

**Deposits Fund** - This fund accounts for deposits from various contractors, developers or individuals to insure compliance with City Ordinances. These monies are returned when the work is completed.

**Toledo/Lucas County Port Authority** - to account for the pass-through of the annual payment of the special assessment from Crocker Park LLC to the Toledo/Lucas County Port Authority for bond payments for the public parking and other improvements made per a cooperative agreement among the City of Westlake, Crocker Park, LLC, and the Toledo/Lucas County Port Authority.

# Combining Statement of Changes in Assets and Liabilities Agency Funds For the Year Ended December 31, 2007

	Balance 12/31/06	Additions	Reductions	Balance 12/31/07
Deposits Assets				
Equity in Pooled Cash and Cash Equivalents	\$1,703,004	\$488,462	\$545,845	\$1,645,621
Liabilities				
Deposits Held and Due to Others	\$1,703,004	\$488,462	\$545,845	\$1,645,621
Toledo/Lucas County Port Authority Assets Equity in Pooled Cash and Cash Equivalents Liabilities Deposits Held and Due to Others	\$0	\$4,857,441	\$4,857,441	\$0
Deposits Held and Due to Others	<u>\$0</u>	\$4,857,441	\$4,857,441	\$0
Total - All Agency Funds Assets				
Equity in Pooled Cash and Cash Equivalents	\$1,703,004	\$5,345,903	\$5,403,286	\$1,645,621
Liabilities				
Deposits Held and Due to Others	\$1,703,004	\$5,345,903	\$5,403,286	\$1,645,621



City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund For the Year Ended December 31, 2007

	Budgeted	Budgeted Amounts		Variance with Final Budget
D.	Original	Final	Actual	Positive (Negative)
Revenues Property Taxes	\$9,530,700	\$9,530,700	\$9,722,171	\$191,471
Municipal Income Taxes	12,136,500	13,336,500	13,346,528	10,028
Other Local Taxes	530,000	530,000	622,476	92,476
Charges for Services	539,700	539,700	530,873	(8,827)
Licenses, Permits and Fees	681,000	681,000	673,017	(7,983)
Fines and Forfeitures	75,500	75,500	76,416	916
Intergovernmental	2,756,396	3,756,396	3,878,501	122,105
Interest	2,515,000	2,815,000	2,919,586	104,586
Rentals	51,000	51,000	80,633	29,633
Miscellaneous	180,000	180,000	313,654	133,654
Total Revenues	28,995,796	31,495,796	32,163,855	668,059
Expenditures				
Current:				
General Government				
Council				
Salaries	173,000	173,000	169,953	3,047
Fringe Benefits	44,600	44,600	33,697	10,903
Contractual Services	23,766	23,766	13,174	10,592
Materials and Supplies	4,000	4,000	1,301	2,699
Other	6,383	6,383	3,567	2,816
Total Council	251,749	251,749	221,692	30,057
Mayor				
Salaries	201,700	201,700	196,889	4,811
Fringe Benefits	40,000	40,000	39,051	949
Contractual Services	23,200	24,000	18,189	5,811
Materials and Supplies	7,159	5,809	4,286	1,523
Capital Outlay	0	1,350	1,248	102
Other	8,786	7,986	4,962	3,024
Total Mayor	280,845	280,845	264,625	16,220
Finance Department				
Salaries	510,900	510,900	405,133	105,767
Fringe Benefits	178,200	178,200	119,875	58,325
Contractual Services	784,100	783,700	640,661	143,039
Materials and Supplies	20,694	22,094	20,927	1,167
Capital Outlay	49,000	49,000	30,628	18,372
Other	5,352	4,352	2,997	1,355
Total Finance Department	\$1,548,246	\$1,548,246	\$1,220,221	\$328,025
		<u> </u>	_	

City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		Variance with Final Budget
				Positive
I. D	Original	Final	Actual	(Negative)
Law Department	\$2.45,900	\$245,900	\$294.760	\$61,040
Salaries	\$345,800	\$345,800	\$284,760	\$61,040
Fringe Benefits	125,000	125,000	101,822	23,178
Contractual Services	270,885	270,935	179,718	91,217
Materials and Supplies	3,080	3,080	2,049	1,031
Other	3,500	3,450	1,947	1,503
Total Law Department	748,265	748,265	570,296	177,969
Purchasing				
Salaries	167,100	167,100	164,545	2,555
Fringe Benefits	60,300	57,300	46,645	10,655
Contractual Services	8,445	8,445	4,977	3,468
Materials and Supplies	8,254	11,454	10,994	460
Other	1,000	800	797	3
Total Purchasing	245,099	245,099	227,958	17,141
-			· · · · · · · · · · · · · · · · · · ·	
Civil Service			102	
Salaries	57,000	57,000	182	56,818
Fringe Benefits	18,900	18,900	28	18,872
Contractual Services	117,000	117,000	102,554	14,446
Material and Supplies	2,500	2,500	138	2,362
Other	2,000	2,000	183	1,817
Total Civil Service	197,400	197,400	103,085	94,315
Engineering				
Salaries	481,000	481,000	444,820	36,180
Fringe Benefits	193,700	193,700	187,048	6,652
Contractual Services	82,130	74,888	33,079	41,809
Material and Supplies	32,565	28,915	26,023	2,892
Capital Outlay	63,662	68,812	63,426	5,386
Other	5,117	10,859	9,974	885
Total Engineering	858,174	858,174	764,370	93,804
Building Maintenance				
Salaries	39,500	39,500	10,118	29,382
Fringe Benefits	18,100	11,500	6,926	4,574
Contractual Services	440,544	487,144	423,106	64,038
Material and Supplies	27,447	27,747	27,509	238
Capital Outlay	76,066	76,066	44,294	31,772
Other	6,500	6,200	5,065	1,135
Total Building Maintenance	\$608,157	\$648,157	\$517,018	\$131,139
				-

City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Miscellaneous				
Salaries	\$126,700	\$126,700	\$91,806	\$34,894
Fringe Benefits	356,700	338,700	322,792	15,908
Contractual Services	853,152	902,152	667,927	234,225
Material and Supplies	121,437	123,437	107,388	16,049
Capital Outlay	164,396	184,269	84,409	99,860
Other	700,451	692,578	632,459	60,119
Total Miscellaneous	2,322,836	2,367,836	1,906,781	461,055
Cable TV				
Salaries	37,500	62,500	0	62,500
Fringe Benefits	5,700	10,700	0	10,700
Contractual Services	0	5,000	0	5,000
Capital Outlay	1,399,575	1,419,575	42,980	1,376,595
Total Cable TV	1,442,775	1,497,775	42,980	1,454,795
Contracts				
Contractual Services	854,127	854,128	769,813	84,315
Capital Outlay	2,199,963	2,199,962	584,951	1,615,011
Total Contracts	3,054,090	3,054,090	1,354,764	1,699,326
Total General Government	11,557,636	11,697,636	7,193,790	4,503,846
Security of Persons and Property				
Police Department				
Salaries	4,418,300	4,418,300	3,929,171	489,129
Fringe Benefits	1,089,000	1,086,000	904,245	181,755
Contractual Services	483,250	528,250	461,914	66,336
Materials and Supplies	197,520	199,520	166,326	33,194
Capital Outlay	81,700	60,700	22,535	38,165
Other	38,165	35,165	31,522	3,643
Total Police Department	6,307,935	6,327,935	5,515,713	812,222
Fire Department				
Salaries	2,811,000	2,811,000	2,468,892	342,108
Fringe Benefits	650,500	621,100	579,499	41,601
Contractual Services	296,455	335,655	282,180	53,475
Materials and Supplies	96,004	106,704	102,880	3,824
Capital Outlay	56,495	50,495	10,162	40,333
Other	15,203	15,703	10,877	4,826
Total Fire Department	\$3,925,657	\$3,940,657	\$3,454,490	\$486,167

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Safety Town			_	
Salaries	\$7,800	\$7,800	\$6,958	\$842
Fringe Benefits	1,200	1,200	1,065	135
Other	16,000	16,000	11,387	4,613
Total Safety Town	25,000	25,000	19,410	5,590
Total Security of Persons and Property	10,258,592	10,293,592	8,989,613	1,303,979
Public Health Services				
Senior/Community				
Salaries	423,300	423,300	392,531	30,769
Fringe Benefits	129,600	126,100	102,393	23,707
Contractual Services	123,518	128,518	107,016	21,502
Materials and Supplies	29,147	30,647	27,408	3,239
Capital Outlay	4,500	1,500	1,073	427
Other	3,020	3,020	2,589	431
Total Public Health Services	713,085	713,085	633,010	80,075
Transportation				
Service Director				
Salaries	155,100	155,100	146,739	8,361
Fringe Benefits	47,800	47,800	39,613	8,187
Contractual Services	56,326	55,826	610	55,216
Materials and Supplies	4,744	5,844	5,332	512
Other	2,500	1,900	1,062	838
Total Service Director	266,470	266,470	193,356	73,114
City Service				
Salaries	1,499,600	1,499,600	1,354,234	145,366
Fringe Benefits	602,004	573,904	555,896	18,008
Contractual Services	1,939,780	2,112,380	1,996,991	115,389
Materials and Supplies	325,748	322,947	243,516	79,431
Capital Outlay	159,300	158,600	47,933	110,667
Other	209,878	298,879	14,018	284,861
Total City Service	4,736,310	4,966,310	4,212,588	753,722
Snow Removal				
Salaries	161,800	161,800	161,800	0
Fringe Benefits	24,600	24,600	24,410	190
Contractual Services	28,000	28,000	27,914	86
Other	1,500	1,500	1,454	46
Total Snow Removal	215,900	215,900	215,578	322
Total Transportation	\$5,218,680	\$5,448,680	\$4,621,522	\$827,158

City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
				Final Budget Positive
	Original	Final	Actual	(Negative)
Community Environment				
Planning	# <b>2</b> 00 400	4200 400	<b>****</b>	***
Salaries	\$308,400	\$308,400	\$284,823	\$23,577
Fringe Benefits	89,200	89,200	81,927	7,273
Contractual Services	46,297	39,645	23,808	15,837
Materials and Supplies	11,623	11,623	8,471	3,152
Other	2,077	8,729	8,264	465
Total Planning	457,597	457,597	407,293	50,304
Zoning				
Salaries	500	500	0	500
Fringe Benefits	200	200	0	200
Contractual Services	3,000	3,000	1,615	1,385
Materials and Supplies	1,200	1,200	1,020	180
Other	100	100	0	100
Total Zoning	5,000	5,000	2,635	2,365
Total Zolling	3,000	3,000	2,033	2,303
Board of Building Standards				
Salaries	200	200	0	200
Fringe Benefits	100	100	0	100
Contractual Services	400	400	0	400
Materials and Supplies	400	400	33	367
Total Board of Building Standards	1,100	1,100	33	1,067
Inspection				
Salaries	581,500	581,500	526,717	54,783
Fringe Benefits	209,100	209,100	156,755	52,345
Contractual Services	43,789	41,588	32,135	9,453
Materials and Supplies	23,080	25,530	24,087	1,443
Other	2,880	2,631	1,979	652
Total Inspection	860,349	860,349	741,673	118,676
Architect				
Contractual Services	204,707	204,707	81,860	122,847
Unclaimed Monies				
Salaries	5,000	5,000	0	5,000
Other	51,200	51,200	49,449	1,751
Total Unclaimed Monies	56,200	56,200	49,449	6,751
Total Community Environment	\$1,584,953	\$1,584,953	\$1,282,943	\$302,010

(continued)

City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
Basic Utility Services	Original	Final	Actual	Final Budget Positive (Negative)
Forester				
Salaries	\$199,600	\$199,600	\$198,457	\$1,143
Fringe Benefits	83,900	83,900	76,680	7,220
Contractual Services	27,167	27,167	23,925	3,242
Materials and Supplies	2,025	2,025	1,145	880
Capital Outlay	15,000	15,000	14,863	137
Other	8,356	8,356	6,584	1,772
Total Forester	\$336,048	\$336,048	\$321,654	\$14,394
Storm Drainage				
Salaries	68,000	68,000	33,944	34,056
Fringe Benefits	11,400	11,400	5,080	6,320
Contractual Services	61,740	61,740	57,870	3,870
Materials and Supplies	37,644	37,643	30,232	7,411
Capital Outlay	51,480	51,481	30,398	21,083
Other	10,670	10,670	7,927	2,743
Total Storm Drainage	240,934	240,934	165,451	75,483
Leaf Pick-Up				
Salaries	172,000	172,000	150,539	21,461
Fringe Benefits	26,300	26,300	22,659	3,641
Contractual Services	49,682	49,682	47,795	1,887
Other	1,200	1,200	883	317
Total Leaf Pick-Up	249,182	249,182	221,876	27,306
Total Basic Utility Services	826,164	826,164	708,981	117,183
Leisure Time Activities Recreation				
Salaries	180,700	180,700	155,161	25,539
Fringe Benefits	57,100	57,100	50,651	6,449
Contractual Services	107,614	107,114	71,874	35,240
Materials and Supplies	19,788	19,788	18,243	1,545
Capital Outlay	1,600	2,100	1,100	1,000
Other	300	300	261	39
Total Recreation	\$367,102	\$367,102	\$297,290	\$69,812

(continued)

City of Westlake, Ohio Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund (continued) For the Year Ended December 31, 2007

	Budgeted	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Park	#100 <b>5</b> 00	#100 <b>7</b> 00	<b>0154 400</b>	<b>#45.210</b>
Salaries	\$199,700	\$199,700	\$154,490	\$45,210
Fringe Benefits	79,300	79,300	71,124	8,176
Contractual Services	163,101	162,801	125,201	37,600
Materials and Supplies	11,600	11,200	10,575	625
Capital Outlay	347,666	347,666	337,119	10,547
Other	10,628	11,328	11,164	164
Total Park	811,995	811,995	709,673	102,322
Total Leisure Time Activities	1,179,097	1,179,097	1,006,963	172,134
Capital Outlay				
Equipment Replacement				
Capital Outlay	1,371,239	1,871,239	1,460,679	410,560
Total Expenditures	32,709,446	33,614,446	25,897,501	7,716,945
Excess of Revenues Over (Under) Expenditures	(3,713,650)	(2,118,650)	6,266,354	8,385,004
Other Financing Sources (Uses)				
Proceeds from Sale of Capital Assets	0	0	27,633	27,633
Advances In	3,561,000	3,561,000	3,634,000	73,000
Advances Out	(2,550,000)	(2,602,500)	(52,500)	2,550,000
Transfers Out	(2,648,800)	(12,298,800)	(11,111,964)	1,186,836
Total Other Financing Sources (Uses)	(1,637,800)	(11,340,300)	(7,502,831)	3,837,469
Net Change in Fund Balance	(5,351,450)	(13,458,950)	(1,236,477)	12,222,473
Fund Balance Beginning of Year	20,205,788	20,205,788	20,205,788	0
Prior Year Encumbrances Appropriated	1,923,646	1,923,646	1,923,646	0
Fund Balance End of Year	\$16,777,984	\$8,670,484	\$20,892,957	\$12,222,473

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Recreation Fund For the Year Ended December 31, 2007

	Budgeted A	mounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Revenues				
Municipal Income Taxes	\$250,100	\$250,100	\$250,057	(\$43)
Charges for Services	1,906,000	1,906,000	2,089,577	183,577
Interest	59,500	59,500	81,967	22,467
Rentals	80,000	80,000	76,931	(3,069)
Miscellaneous	7,000	7,000	10,170	3,170
Total Revenues	2,302,600	2,302,600	2,508,702	206,102
Expenditures				
Current:				
Leisure Time Activities:				
Recreation:				
Salaries	1,226,500	1,226,500	1,086,278	140,222
Fringe Benefits	367,200	367,200	294,519	72,681
Contractual Services	860,584	860,584	787,169	73,415
Materials and Supplies	171,234	171,234	122,584	48,650
Capital Outlay	86,457	86,457	60,862	25,595
Other	160,610	160,610	140,134	20,476
Total Expenditures	2,872,585	2,872,585	2,491,546	381,039
Net Change in Fund Balance	(569,985)	(569,985)	17,156	587,141
Fund Balance Beginning of Year	1,309,146	1,309,146	1,309,146	0
Prior Year Encumbrances Appropriated	84,285	84,285	84,285	0
Fund Balance End of Year	\$823,446	\$823,446	\$1,410,587	\$587,141

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Special Assessment Bond Retirement Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		
Revenues	Original	Final	Actual	Final Budget Positive (Negative)
Special Assessments	\$600,300	\$600,300	\$581,892	(\$18,408)
Expenditures				
Debt Service:				
Principal Retirement	320,000	320,000	320,000	0
Interest and Fiscal Charges	314,000	314,000	250,856	63,144
Total Expenditures	634,000	634,000	570,856	63,144
Net Change in Fund Balance	(33,700)	(33,700)	11,036	44,736
Fund Balance Beginning of Year	357,676	357,676	357,676	0
Fund Balance End of Year	\$323,976	\$323,976	\$368,712	\$44,736

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Issue 2 Improvements Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Revenues	Φ0	40	<b>01.605</b>	<b>01.605</b>
Intergovernmental	\$0	\$0	\$16,857	\$16,857
Expenditures				
Current:				
Capital Outlay:				
Issue 2 Improvements:				
Salaries	85,000	85,000	766	84,234
Fringe Benefits	13,000	13,000	106	12,894
Capital Outlay	7,081,953	5,081,953	322,872	4,759,081
Other	72,000	72,000	6,842	65,158
Total Capital Outlay	7,251,953	5,251,953	330,586	4,921,367
Debt Service:				
Principal Retirement	61,000	61,000	60,761	239
•				
Total Expenditures	7,312,953	5,312,953	391,347	4,921,606
Excess of Revenues Under Expenditures	(7,312,953)	(5,312,953)	(374,490)	4,938,463
Other Financing Sources (Uses)				
Advances In	2,550,000	2,550,000	0	(2,550,000)
Advances Out	(508,500)	(2,508,500)	(2,508,500)	0
Transfers In	60,800	60,800	330,256	269,456
Total Other Financing Sources (Uses)	2,102,300	102,300	(2,178,244)	(2,280,544)
Net Change in Fund Balance	(5,210,653)	(5,210,653)	(2,552,734)	2,657,919
Fund Balance Beginning of Year	5,151,203	5,151,203	5,151,203	0
Prior Year Encumbrances Appropriated	119,953	119,953	119,953	0
Fund Balance End of Year	\$60,503	\$60,503	\$2,718,422	\$2,657,919

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Issue 11 Improvements Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Municipal Income Taxes	\$3,149,900	\$3,149,900	\$3,584,653	\$434,753
Intergovernmental	30,000	30,000	58,322	28,322
Charges for Services	0	0	2,050	2,050
Interest	230,000	230,000	111,733	(118,267)
Total Revenues	3,409,900	3,409,900	3,756,758	346,858
Expenditures				
Current:				
Capital Outlay:				
Issue 11 Improvements:				
Salaries	70,000	105,000	82,746	22,254
Fringe Benefits	15,700	15,700	12,391	3,309
Contractual Services	158,000	158,000	155,463	2,537
Capital Outlay	5,663,361	9,263,361	8,472,008	791,353
Other	127,455	127,455	115,576	11,879
Total Expenditures	6,034,516	9,669,516	8,838,184	831,332
Excess of Revenues Under Expenditures	(2,624,616)	(6,259,616)	(5,081,426)	1,178,190
Other Financing Sources				
Transfers In	0	4,500,000	9,216,312	4,716,312
Net Change in Fund Balance	(2,624,616)	(1,759,616)	4,134,886	5,894,502
Fund Balance Beginning of Year	1,399,391	1,399,391	1,399,391	0
Prior Year Encumbrances Appropriated	1,861,516	1,861,516	1,861,516	0
Fund Balance End of Year	\$636,291	\$1,501,291	\$7,395,793	\$5,894,502

Schedule of Revenues, Expenses and Changes in Fund Equity - Budget (Non-GAAP Basis) and Actual Sewer Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Revenues	Original	1 mai	Actual	(ivegative)
Charges for Services	\$1,630,000	\$1,630,000	\$1,763,822	\$133,822
Tap-In Fees	100,000	100,000	58,616	(41,384)
Interest	364,800	364,800	370,142	5,342
Total Revenues	2,094,800	2,094,800	2,192,580	97,780
Expenses				
Current:				
Sewer Fund:				
Personal Services	342,300	362,300	342,848	19,452
Fringe Benefits	124,200	126,550	104,523	22,027
Contractual Services	1,916,260	1,902,460	1,716,525	185,935
Materials and Supplies	19,025	17,825	14,862	2,963
Capital Outlay	1,230,387	1,602,528	1,563,934	38,594
Other	44,893	135,402	117,454	17,948
Debt Service:				
Principal Retirement	125,000	125,000	125,000	0
Interest and Fiscal Charges	8,500	8,500	8,438	62
Total Expenses	3,810,565	4,280,565	3,993,584	286,981
Net Change in Fund Equity	(1,715,765)	(2,185,765)	(1,801,004)	384,761
Fund Equity Beginning of Year	9,790,867	9,790,867	9,790,867	0
Prior Year Encumbrances Appropriated	338,365	338,365	338,365	0
Fund Equity End of Year	\$8,413,467	\$7,943,467	\$8,328,228	\$384,761

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Street Maintenance Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget	
	Original	Final	Actual	Positive (Negative)	
Revenues					
Intergovernmental	\$1,290,000	\$1,290,000	\$1,318,458	\$28,458	
Interest	75,000	75,000	47,785	(27,215)	
Total Revenues	1,365,000	1,365,000	1,366,243	1,243	
Expenditures					
Current:					
Transportation:					
Street Maintenance and Repair:					
Salaries	321,000	321,000	253,382	67,618	
Fringe Benefits	115,000	115,000	90,614	24,386	
Contractual Services	66,577	69,578	65,830	3,748	
Materials and Supplies	877,692	874,691	649,018	225,673	
Capital Outlay	700,000	700,000	700,000	0	
Other	55,000	55,000	16,454	38,546	
Total Expenditures	2,135,269	2,135,269	1,775,298	359,971	
Net Change in Fund Balance	(770,269)	(770,269)	(409,055)	361,214	
Fund Balance Beginning of Year	1,068,223	1,068,223	1,068,223	0	
Prior Year Encumbrances Appropriated	322,769	322,769	322,769	0	
Fund Balance End of Year	\$620,723	\$620,723	\$981,937	\$361,214	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual State Highway Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Intergovernmental	\$105,000	\$105,000	\$106,902	\$1,902
Interest	52,000	52,000	54,347	2,347
Total Revenues	157,000	157,000	161,249	4,249
Expenditures				
Current:				
Transportation:				
State Highway				
Contractual Services	2,000	2,000	0	2,000
Materials and Supplies	46,045	46,045	37,547	8,498
Other	1,000	1,000	0	1,000
Total Expenditures	49,045	49,045	37,547	11,498
Net Change in Fund Balance	107,955	107,955	123,702	15,747
Fund Balance Beginning of Year	679,789	679,789	679,789	0
Prior Year Encumbrances Appropriated	17,045	17,045	17,045	0
Fund Balance End of Year	\$804,789	\$804,789	\$820,536	\$15,747

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Permissive Motor Vehicle License Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Intergovernmental	\$260,000	\$260,000	\$251,835	(\$8,165)
Interest	16,000	16,000	23,335	7,335
Total Revenues	276,000	276,000	275,170	(830)
Expenditures				
Current:				
Transportation:				
Permissive Motor Vehicle License:				
Other	3,000	3,000	351	2,649
Net Change in Fund Balance	273,000	273,000	274,819	1,819
Fund Balance Beginning of Year	387,877	387,877	387,877	0
Fund Balance End of Year	\$660,877	\$660,877	\$662,696	\$1,819

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Police Pension Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues	Original	1 mai	Actual	(regative)
Property Taxes	\$377,351	\$377,351	\$384,290	\$6,939
Intergovernmental	45,665	45,665	47,261	1,596
Total Revenues	423,016	423,016	431,551	8,535
Expenditures				
Current:				
Security of Persons and Property:				
Police Pension:	<b>5</b> 00 000	<b>5</b> 00.000		110.070
Fringe Benefits	780,000	780,000	666,928	113,072
Excess of Revenues Under Expenditures	(356,984)	(356,984)	(235,377)	121,607
Other Financing Sources				
Transfers In	350,000	350,000	350,000	0
Net Change in Fund Balance	(6,984)	(6,984)	114,623	121,607
Fund Balance Beginning of Year	245,720	245,720	245,720	0
Fund Balance End of Year	\$238,736	\$238,736	\$360,343	\$121,607

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Fire Pension Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Revenues				
Property Taxes	\$376,751	\$376,751	\$383,793	\$7,042
Intergovernmental	46,265	46,265	47,758	1,493
Total Revenues	423,016	423,016	431,551	8,535
Expenditures				
Current:				
Security of Persons and Property:				
Fire Pension:				
Fringe Benefits	780,000	780,000	677,309	102,691
Excess of Revenues Under Expenditures	(356,984)	(356,984)	(245,758)	111,226
Other Financing Sources				
Transfers In	350,000	350,000	350,000	0
Net Change in Fund Balance	(6,984)	(6,984)	104,242	111,226
Fund Balance Beginning of Year	152,911	152,911	152,911	0
Fund Balance End of Year	\$145,927	\$145,927	\$257,153	\$111,226

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Police and Fire Operating Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				(18.11)
Property Taxes	\$1,130,253	\$1,130,253	\$1,151,379	\$21,126
Intergovernmental	138,794	138,794	143,274	4,480
Total Revenues	1,269,047	1,269,047	1,294,653	25,606
Expenditures				
Current:				
Security of Persons and Property:				
Police and Fire Operating:				
Salaries	1,356,000	1,356,000	1,285,791	70,209
Fringe Benefits	37,800	37,800	37,532	268
Total Expenditures	1,393,800	1,393,800	1,323,323	70,477
Net Change in Fund Balance	(124,753)	(124,753)	(28,670)	96,083
Fund Balance Beginning of Year	1,092,428	1,092,428	1,092,428	0
Fund Balance End of Year	\$967,675	\$967,675	\$1,063,758	\$96,083

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Law Enforcement Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues Fines and Forfeitures	\$30,000	\$30,000	\$74,594	\$44,594
Expenditures Current: Security of Persons and Property: Police Department:				
Capital Outlay	15,000	15,000	0	15,000
Other	35,055	35,055	26,615	8,440
Total Expenditures	50,055	50,055	26,615	23,440
Net Change in Fund Balance	(20,055)	(20,055)	47,979	68,034
Fund Balance Beginning of Year	250,287	250,287	250,287	0
Prior Year Encumbrances Appropriated	55	55	55	0
Fund Balance End of Year	\$230,287	\$230,287	\$298,321	\$68,034

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Mandatory Drug Fines Fund For the Year Ended December 31, 2007

	Budgeted	Budgeted Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Fines and Forfeitures	\$15,000	\$15,000	\$25,468	\$10,468
Expenditures				
Current:				
Security of Persons and Property:				
Police Department:				
Contractual Services	20,000	20,000	14,676	5,324
Net Change in Fund Balance	(5,000)	(5,000)	10,792	15,792
Fund Balance Beginning of Year	22,814	22,814	22,814	0
Fund Balance End of Year	\$17,814	\$17,814	\$33,606	\$15,792

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Alcohol Education Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		
	Original	Final	Actual	Positive (Negative)
Revenues				
Fines and Forfeitures	\$15,000	\$15,000	\$19,527	\$4,527
Expenditures				
Current:				
Security of Persons and Property:				
Police Department:				
Capital Outlay	10,000	10,000	0	10,000
Other	4,000	4,000	610	3,390
Total Expenditures	14,000	14,000	610	13,390
Net Change in Fund Balance	1,000	1,000	18,917	17,917
Fund Balance Beginning of Year	23,386	23,386	23,386	0
Fund Balance End of Year	\$24,386	\$24,386	\$42,303	\$17,917

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Juvenile Diversion Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Fines and Forfeitures	\$3,900	\$3,900	\$2,400	(\$1,500)
Expenditures				
Current:				
Security of Persons and Property:				
Police Department:				
Salaries	3,800	3,800	2,466	1,334
Fringe Benefits	526	526	364	162
Other	924	924	137	787
Total Expenditures	5,250	5,250	2,967	2,283
Net Change in Fund Balance	(1,350)	(1,350)	(567)	783
Fund Balance Beginning of Year	2,380	2,380	2,380	0
Fund Balance End of Year	\$1,030	\$1,030	\$1,813	\$783

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Federal Equitable Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with	
	Original	Final	Actual	Final Budget Positive (Negative)	
Revenues					
Fines and Forfeitures	\$0	\$0	\$121,011	\$121,011	
Interest	12,000	12,000	5,995	(6,005)	
Total Revenues	12,000	12,000	127,006	115,006	
Expenditures					
Current:					
Security of Persons and Property:					
Police Department:					
Capital Outlay	50,000	50,000	31,164	18,836	
Other	50,000	50,000	35,607	14,393	
Total Expenditures	100,000	100,000	66,771	33,229	
Net Change in Fund Balance	(88,000)	(88,000)	60,235	148,235	
Fund Balance Beginning of Year	236,817	236,817	236,817	0	
Fund Balance End of Year	\$148,817	\$148,817	\$297,052	\$148,235	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual FEMA Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Revenues				
Intergovernmental	\$0	\$2,500	\$2,257	(\$243)
Expenditures				
Current:				
General Government:				
FEMA:				
Other	0	2,500	2,256	244
Excess of Revenues Over Expenditures	0	0	1_	1
Other Financing Sources (Uses)				
Advances In	0	0	2,500	2,500
Advances Out	(629,500)	(629,500)	(629,500)	0
Transfers In	59,713	59,713	58,708	(1,005)
Total Other Financing Sources (Uses)	(569,787)	(569,787)	(568,292)	1,495
Net Change in Fund Balance	(569,787)	(569,787)	(568,291)	1,496
Fund Balance Beginning of Year	570,791	570,791	570,791	0
Fund Balance End of Year	\$1,004	\$1,004	\$2,500	\$1,496

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Federal Grants Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
Revenues	Original	Final	Actual	Positive (Negative)
Intergovernmental	\$46,000	\$46,000	\$43,606	(\$2,394)
Expenditures Current: Leisure Time Activities: Recreation:				
Salaries	46,000	46,000	45,826	174
Excess of Revenues Under Expenditures	0	0	(2,220)	(2,220)
Other Financing Uses				
Advances Out	(23,000)	(23,000)	(23,000)	0
Net Change in Fund Balance	(23,000)	(23,000)	(25,220)	(2,220)
Fund Balance Beginning of Year	25,220	25,220	25,220	0
Fund Balance End of Year	\$2,220	\$2,220	\$0	(\$2,220)

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Swimming Pool Operation Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with	
Revenues	Original	Final	Actual	Final Budget Positive (Negative)	
Charges for Services	\$230,000	\$230,000	\$208,225	(\$21,775)	
Expenditures					
Current:					
Leisure Time Activities:					
Recreation:					
Salaries	124,000	124,000	110,566	13,434	
Fringe Benefits	18,600	18,600	17,102	1,498	
Contractual Services	52,325	52,325	44,209	8,116	
Materials and Supplies	41,300	41,300	30,741	10,559	
Other	7,000	7,000	2,983	4,017	
Total Expenditures	243,225	243,225	205,601	37,624	
Net Change in Fund Balance	(13,225)	(13,225)	2,624	15,849	
Fund Balance Beginning of Year	54,674	54,674	54,674	0	
Prior Year Encumbrances Appropriated	825	825	825	0	
Fund Balance End of Year	\$42,274	\$42,274	\$58,123	\$15,849	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Senior/Community Service Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
Revenues	Original	Final	Actual	Final Budget Positive (Negative)
Charges for Services	\$152,000	\$152,000	\$123,257	(\$28,743)
Expenditures Current: Public Health Services: Senior/Community Services: Other	158,039	158,039	134,067	23,972
Net Change in Fund Balance	(6,039)	(6,039)	(10,810)	(4,771)
Fund Balance Beginning of Year	46,109	46,109	46,109	0
Prior Year Encumbrances Appropriated	7,039	7,039	7,039	0
Fund Balance End of Year	\$47,109	\$47,109	\$42,338	(\$4,771)

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Central Dispatch Fund For the Year Ended December 31, 2007

	Budgeted A	mounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Charges for Services	\$540,500	\$540,500	\$492,010	(\$48,490)
Expenditures				
Current:				
Security of Persons and Property:				
Fire Department:				
Salaries	565,900	565,900	525,874	40,026
Fringe Benefits	205,300	205,300	170,987	34,313
Contractual Services	90,065	90,065	62,594	27,471
Materials and Supplies	9,300	9,300	6,206	3,094
Capital Outlay	40,000	40,000	0	40,000
Other	3,023	3,023	1,824	1,199
Total Expenditures	913,588	913,588	767,485	146,103
Excess of Revenues Under Expenditures	(373,088)	(373,088)	(275,475)	97,613
Other Financing Sources (Uses)				
Advances Out	(200,000)	(373,000)	(373,000)	0
Transfers In	273,000	423,000	423,000	0
Total Other Financing Sources (Uses)	73,000	50,000	50,000	0
Net Change in Fund Balance	(300,088)	(323,088)	(225,475)	97,613
Fund Balance Beginning of Year	355,935	355,935	355,935	0
Prior Year Encumbrances Appropriated	9,588	9,588	9,588	0
Fund Balance End of Year	\$65,435	\$42,435	\$140,048	\$97,613

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Cemetery Operating Fund For the Year Ended December 31, 2007

	Budgeted A	mounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Charges for Services	\$15,000	\$15,000	\$22,450	\$7,450
Interest	30,000	30,000	36,125	6,125
Total Revenues	45,000	45,000	58,575	13,575
Expenditures				
Current:				
Public Health Services:				
Cemetery Operations:				
Salaries	46,600	46,600	30,170	16,430
Fringe Benefits	19,200	19,200	16,188	3,012
Contractual Services	19,592	19,592	17,353	2,239
Materials and Supplies	10,400	10,400	9,147	1,253
Capital Outlay	14,200	14,200	0	14,200
Other	27,656	27,656	19,045	8,611
Total Expenditures	137,648	137,648	91,903	45,745
Excess of Revenues Under Expenditures	(92,648)	(92,648)	(33,328)	59,320
Other Financing Sources				
Transfers In	100,000	100,000	100,000	0
Net Change in Fund Balance	7,352	7,352	66,672	59,320
Fund Balance Beginning of Year	190,787	190,787	190,787	0
Prior Year Encumbrances Appropriated	1,448	1,448	1,448	0
Fund Balance End of Year	\$199,587	\$199,587	\$258,907	\$59,320

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Cemetery Investment Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Charges for Services	\$15,000	\$15,000	\$34,055	\$19,055
Expenditures Current: Public Health Services: Cemetery Operations:				
Other	8,000	8,000	900	7,100
Net Change in Fund Balance	7,000	7,000	33,155	26,155
Fund Balance Beginning of Year	449,251	449,251	449,251	0
Fund Balance End of Year	\$456,251	\$456,251	\$482,406	\$26,155

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Westlake/Bay Ecological Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		
	Original	Final	Actual	Positive (Negative)
Revenues		1 11141	Tiotaar	(Treguirre)
Charges for Services	\$50,000	\$50,000	\$72,177	\$22,177
Expenditures				
Current:				
Basic Utility Services:				
Litter Prevention:				
Salaries	25,000	25,000	25,000	0
Fringe Benefits	3,900	3,900	3,700	200
Contractual Services	28,250	28,250	26,752	1,498
Capital Outlay	2,000	2,000	0	2,000
Other	11,200	11,200	8,667	2,533
Total Expenditures	70,350	70,350	64,119	6,231
Net Change in Fund Balance	(20,350)	(20,350)	8,058	28,408
Fund Balance Beginning of Year	146,467	146,467	146,467	0
Prior Year Encumbrances Appropriated	250	250	250	0
Fund Balance End of Year	\$126,367	\$126,367	\$154,775	\$28,408

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Newsletter Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with Final Budget
Revenues	<u>Original</u>	Final	Actual	Positive (Negative)
Donations	\$700	\$700	\$190	(\$510)
Expenditures Current: General Government: Newsletter:				
Other	2,000	2,000	0	2,000
Net Change in Fund Balance	(1,300)	(1,300)	190	1,490
Fund Balance Beginning of Year	3,652	3,652	3,652	0
Fund Balance End of Year	\$2,352	\$2,352	\$3,842	\$1,490

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Reserve for Compensated Absences Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues	\$0	\$0	\$0	\$0
Expenditures				
Current:				
General Government:				
Compensated Absences:				
Personal Services	300,000	300,000	97,370	202,630
Fringe Benefits	10,000	10,000	820	9,180
Total Expenditures	310,000	310,000	98,190	211,810
Net Change in Fund Balance	(310,000)	(310,000)	(98,190)	211,810
Fund Balance Beginning of Year	1,867,270	1,867,270	1,867,270	0
Fund Balance End of Year	\$1,557,270	\$1,557,270	\$1,769,080	\$211,810

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual City Donations Fund For the Year Ended December 31, 2007

	Budgeted A	mounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Donations	\$41,300	\$41,300	\$39,773	(\$1,527)
Expenditures				
Current:				
Community Environment:				
Donations:				
Capital Outlay	8,582	8,582	2,082	6,500
Other	68,714	68,714	36,541	32,173
Total Expenditures	77,296	77,296	38,623	38,673
Net Change in Fund Balance	(35,996)	(35,996)	1,150	37,146
Fund Balance Beginning of Year	142,747	142,747	142,747	0
Prior Year Encumbrances Appropriated	8,896	8,896	8,896	0
Fund Balance End of Year	\$115,647	\$115,647	\$152,793	\$37,146

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Obligation Bond Retirement Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Revenues		_		
Property Taxes	\$1,003,337	\$1,003,337	\$1,023,388	\$20,051
Municipal Income Taxes	1,000,000	1,000,000	1,000,000	0
Intergovernmental	124,706	124,706	127,415	2,709
		_		
Total Revenues	2,128,043	2,128,043	2,150,803	22,760
Expenditures				
Debt Service:				
Principal Retirement	1,115,600	1,115,600	1,115,565	35
-	1,054,200	1,054,200	1,053,874	326
Interest and Fiscal Charges	1,034,200	1,034,200	1,033,874	320
Total Expenditures	2,169,800	2,169,800	2,169,439	361
Net Change in Fund Balance	(41,757)	(41,757)	(18,636)	23,121
Fund Balance Beginning of Year	1,480,458	1,480,458	1,480,458	0
Fund Balance End of Year	\$1,438,701	\$1,438,701	\$1,461,822	\$23,121

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Issue 11 Bond Retirement Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with
	Original	Final	Actual	Final Budget Positive (Negative)
Revenues				
Municipal Income Taxes	\$1,525,000	\$1,525,000	\$1,478,178	(\$46,822)
Expenditures				
Debt Service:				
Principal Retirement	1,480,000	1,480,000	1,480,000	0
Interest and Fiscal Charges	42,000	42,000	41,885	115
Total Expenditures	1,522,000	1,522,000	1,521,885	115
Net Change in Fund Balance	3,000	3,000	(43,707)	(46,707)
Fund Balance Beginning of Year	43,707	43,707	43,707	0
Fund Balance End of Year	\$46,707	\$46,707	\$0	(\$46,707)

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Sanitary Sewer Improvement Fund For the Year Ended December 31, 2007

	Budgeted A Original	mounts Final	Actual	Variance with Final Budget Positive (Negative)
Revenues	\$0	\$0	\$0	\$0
Expenditures Capital Outlay: Sanitary Sewer Improvement: Other	15,000	15,000	11,911	3,089
Net Change in Fund Balance	(15,000)	(15,000)	(11,911)	3,089
Fund Balance Beginning of Year	31,379	31,379	31,379	0
Fund Balance End of Year	\$16,379	\$16,379	\$19,468	\$3,089

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Storm Drainage Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Revenues				
Licenses, Permits and Fees	\$150,000	\$150,000	\$88,554	(\$61,446)
Interest	276,300	276,300	188,840	(87,460)
Total Revenues	426,300	426,300	277,394	(148,906)
Expenditures				
Capital Outlay:				
Storm Drainage:				
Salaries	20,000	20,000	1,225	18,775
Fringe Benefits	5,200	5,200	170	5,030
Contractual Services	300	300	0	300
Capital Outlay	1,021,500	1,021,500	62,941	958,559
Other	52,350	52,350	46,934	5,416
Total Expenditures	1,099,350	1,099,350	111,270	988,080
Net Change in Fund Balance	(673,050)	(673,050)	166,124	839,174
Fund Balance Beginning of Year	5,305,384	5,305,384	5,305,384	0
Prior Year Encumbrances Appropriated	9,350	9,350	9,350	0
Fund Balance End of Year	\$4,641,684	\$4,641,684	\$5,480,858	\$839,174

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Crocker Road Improvements Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Interest	\$0	\$0	\$32,312	32,312
Expenditures Capital Outlay:				
Issue II Improvements: Capital Outlay	1,935,358	1,935,358	9,363	1,925,995
Excess of Revenues Over (Under) Expenditures	(1,935,358)	(1,935,358)	22,949	1,958,307
Other Financing Sources Transfers In	1,780,900	1,780,900	0	(1,780,900)
Net Change in Fund Balance	(154,458)	(154,458)	22,949	177,407
Fund Balance Beginning of Year	202,538	202,538	202,538	0
Prior Year Encumbrances Appropriated	358	358	358	0
Fund Balance End of Year	\$48,438	\$48,438	\$225,845	\$177,407

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Grants Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues	\$0	\$0	\$0	\$0
Expenditures				
Capital Outlay:				
Grants:				
Other	1,025	1,025	0	1,025
Net Change in Fund Balance	(1,025)	(1,025)	0	1,025
Fund Balance Beginning of Year	295,919	295,919	295,919	0
Fund Balance End of Year	\$294,894	\$294,894	\$295,919	\$1,025

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Park Improvements Fund For the Year Ended December 31, 2007

	Budgeted	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues	\$0	\$0	\$0	\$0
Expenditures Capital Outlay: Park Improvement:				
Capital Outlay	6,075	6,075	6,075	0
Net Change in Fund Balance	(6,075)	(6,075)	(6,075)	0
Fund Balance Beginning of Year	0	0	0	0
Prior Year Encumbrances Appropriated	6,075	6,075	6,075	0
Fund Balance End of Year	\$0	\$0	\$0	\$0

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Impact Fees Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with Final Budget
Dammara	Original	Final	Actual	Positive (Negative)
Revenues Licenses, Permits and Fees	\$75,000	\$75,000	\$55,017	(\$19,983)
Interest	72,000	72,000	0	(72,000)
Total Revenues	147,000	147,000	55,017	(91,983)
Expenditures Capital Outlay: Impact Fee:				
Capital Outlay	1,393,500	1,393,500	27,915	1,365,585
Net Change in Fund Balance	(1,246,500)	(1,246,500)	27,102	1,273,602
Fund Balance Beginning of Year	1,839,527	1,839,527	1,839,527	0
Fund Balance End of Year	\$593,027	\$593,027	\$1,866,629	\$1,273,602

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Sidewalks Fund For the Year Ended December 31, 2007

	Budgeted A	Budgeted Amounts		
	Original	Final	Actual	Positive (Negative)
Revenues				(creguire)
Special Assessments	\$63,900	\$63,900	\$38,100	(\$25,800)
Expenditures				
Capital Outlay:				
Sidewalk Improvement:				
Salaries	11,000	11,000	405	10,595
Fringe Benefits	1,800	1,800	62	1,738
Capital Outlay	76,283	76,283	61,283	15,000
Other	11,200	11,200	0	11,200
Total Expenditures	100,283	100,283	61,750	38,533
Excess of Revenues Under Expenditures	(36,383)	(36,383)	(23,650)	12,733
Other Financing Sources (Uses)				
Advances Out	(250,000)	(250,000)	0	250,000
Transfers In	175,915	175,915	0	(175,915)
Total Other Financing Sources (Uses)	(74,085)	(74,085)	0	74,085
Net Change in Fund Balance	(110,468)	(110,468)	(23,650)	86,818
Fund Balance Beginning of Year	80,928	80,928	80,928	0
Prior Year Encumbrances Appropriated	61,283	61,283	61,283	0
Fund Balance End of Year	\$31,743	\$31,743	\$118,561	\$86,818

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual City Hall Construction Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Other	\$25,366	\$25,366	\$0	(\$25,366)
Expenditures Capital Outlay: City Hall Construction:				
Capital Outlay	98,740	98,740	73,374	25,366
Excess of Revenues Under Expenditures	(73,374)	(73,374)	(73,374)	0
Other Financing Uses				
Transfers Out	(690,946)	(716,312)	(716,312)	0
Net Change in Fund Balance	(764,320)	(789,686)	(789,686)	0
Fund Balance Beginning of Year	690,946	690,946	690,946	0
Prior Year Encumbrances Appropriated	98,740	98,740	98,740	0
Fund Balance End of Year	\$25,366	\$0	\$0	\$0

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Service Center Construction Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget	
	Original	Final	Actual	Positive (Negative)	
Revenues	\$0	\$0	\$0	\$0	
Expenditures					
Capital Outlay:					
Service Center Construction:					
Salaries	5,000	5,000	4,452	548	
Fringe Benefits	800	800	680	120	
Capital Outlay	738,548	738,548	737,530	1,018	
Other	32,700	32,700	9,965	22,735	
Total Expenditures	777,048	777,048	752,627	24,421	
Excess of Revenues Under Expenditures	(777,048)	(777,048)	(752,627)	24,421	
Other Financing Uses					
Advances Out	(1,900,000)	(1,900,000)	0	1,900,000	
Net Change in Fund Balance	(2,677,048)	(2,677,048)	(752,627)	1,924,421	
Fund Balance Beginning of Year	1,979,905	1,979,905	1,979,905	0	
Prior Year Encumbrances Appropriated	702,048	702,048	702,048	0	
Fund Balance End of Year	\$4,905	\$4,905	\$1,929,326	\$1,924,421	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Recreation Center Construction Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues	Ф <b>2</b> 0 <b>7</b> 400	Φ <b>2</b> 0 <b>7</b> 400	Φ.4 <b>2</b> 0.02 <b>5</b>	01.41.425
Municipal Income Taxes	\$287,400	\$287,400	\$428,835	\$141,435
Intergovernmental	5,000	5,000	19,440	14,440
Total Revenues	292,400	292,400	448,275	155,875
Expenditures				
Capital Outlay:				
Recreation Center Construction:				
Contractual Services	51,900	51,900	51,558	342
Capital Outlay	209,164	209,164	188,966	20,198
Other	8,100	8,100	8,084	16
Total Expenditures	269,164	269,164	248,608	20,556
Excess of Revenues Over Expenditures	23,236	23,236	199,667	176,431
Other Financing Sources				
Transfers In	0	0	1,000,000	1,000,000
Net Change in Fund Balance	23,236	23,236	1,199,667	1,176,431
Fund Balance Beginning of Year	1,252,367	1,252,367	1,252,367	0
Prior Year Encumbrances Appropriated	73,164	73,164	73,164	0
Fund Balance End of Year	\$1,348,767	\$1,348,767	\$2,525,198	\$1,176,431

Schedule of Revenues, Expenses and Changes in Fund Equity - Budget (Non-GAAP Basis) and Actual Golf Course Fund For the Year Ended December 31, 2007

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Charges for Services	\$588,000	\$588,000	\$491,041	(\$96,959)
Rentals	2,000	2,000	6,695	4,695
Other	10,000	10,000	8,961	(1,039)
Total Revenues	600,000	600,000	506,697	(93,303)
Expenses				
Personal Services	259,800	259,800	236,824	22,976
Fringe Benefits	73,700	73,700	64,802	8,898
Contractual Services	111,064	111,064	86,110	24,954
Materials and Supplies	79,969	79,969	57,287	22,682
Capital Outlay	33,500	33,500	5,975	27,525
Other	27,692	27,692	19,307	8,385
Total Expenses	585,725	585,725	470,305	115,420
Excess of Revenues Over Expenses	14,275	14,275	36,392	22,117
Advances In	0	50,000	50,000	0
Advances Out	(50,000)	(100,000)	(100,000)	0
Excess of Revenues and Advances Under Expenses	(35,725)	(35,725)	(13,608)	22,117
Fund Equity Beginning of Year	74,533	74,533	74,533	0
Prior Year Encumbrances Appropriated	3,825	3,825	3,825	0
Fund Equity End of Year	\$42,633	\$42,633	\$64,750	\$22,117

Schedule of Revenues, Expenses and Changes in Fund Equity - Budget (Non-GAAP Basis) and Actual Self Insurance Fund For the Year Ended December 31, 2007

	Budgeted A	Amounts		Variance with	
	Original	Final	Actual	Final Budget Positive (Negative)	
Revenues					
Charges for Services	\$2,501,400	\$2,501,400	\$2,504,710	\$3,310	
Interest	20,000	20,000	31,582	11,582	
Total Revenues	2,521,400	2,521,400	2,536,292	14,892	
Expenses					
Contractual Services	388,543	388,543	362,530	26,013	
Claims	2,350,285	2,350,285	2,039,404	310,881	
Total Expenses	2,738,828	2,738,828	2,401,934	336,894	
Net Change in Fund Equity	(217,428)	(217,428)	134,358	351,786	
Fund Equity Beginning of Year	498,236	498,236	498,236	0	
Prior Year Encumbrances Appropriated	238,828	238,828	238,828	0	
Fund Equity End of Year	\$519,636	\$519,636	\$871,422	\$351,786	

# **Statistical Section**

This part of the City of Westlake, Ohio's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	Page(s)
Financial Trends  These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	S2-S13
Revenue Capacity  These schedules contain information to help the reader assess the City's most significant local revenue sources, the property tax and the municipal income tax.	S14-S23
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	S24-S29
Economic and Demographic Information  These schedules offer economic and demographic indicators to help the reader understand the environment within which the City's financial activities take place.	S30-S33
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the city provides and the activities it performs.	S34-S38
<b>Sources:</b> Unless otherwise noted, the information in these schedules is derived from the	

Comprehensive Annual Financial Reports for the relevant year. The City implemented GASB Statement 34 in 2001; schedules presenting government-wide information

include information beginning in that year.

Net Assets by Component Last Seven Years (accrual basis of accounting)

	2007	2006	2005	2004
Governmental Activities				
Invested in Capital Assets, Net of Related Debt	\$113,923,769	\$111,215,683	\$107,532,355	\$95,408,072
Restricted	36,867,233	29,743,519	31,289,085	37,559,907
Unrestricted	29,263,434	30,016,958	24,115,948	23,388,288
Total Governmental Activities Net Assets	180,054,436	170,976,160	162,937,388	156,356,267
Business-Type Activities				
Invested in Capital Assets, Net of Related Debt	32,213,389	32,600,713	33,192,749	32,689,796
Unrestricted	19,250,408	20,501,409	20,526,997	20,898,424
Total Business-Type Activities Net Assets	51,463,797	53,102,122	53,719,746	53,588,220
Primary government				
Invested in Capital Assets, Net of Related Debt	146,137,158	143,816,396	140,725,104	128,097,868
Restricted	36,867,233	29,743,519	31,289,085	37,559,907
Unrestricted	48,513,842	50,518,367	44,642,945	44,286,712
Total Primary Government Net Assets	\$231,518,233	\$224,078,282	\$216,657,134	\$209,944,487

2003	2002	2001
\$90,918,473	\$87,726,914	\$76,571,036
35,710,547	34,748,143	37,694,765
24,879,263	23,396,704	30,332,036
151,508,283	145,871,761	144,597,837
32,564,585	32,600,462	32,240,318
21,257,934	22,046,837	22,848,345
52.022.510	54.645.200	55,000,662
53,822,519	54,647,299	55,088,663
123,483,058	120,327,376	108,811,354
35,710,547	34,748,143	37,694,765
46,137,197	45,443,541	53,180,381
\$205,330,802	\$200,519,060	\$199,686,500

Changes in Net Assets
Last Seven Years
(accrual basis of accounting)

	2007	2006	2005	2004
Program Revenues				
Governmental Activities:				
Charges for Services:				
General Government	\$204,883	\$173,083	\$127,184	\$479,604
Security of Persons and Property	1,137,311	1,035,418	982,712	697,379
Public Health Services	179,762	164,790	245,703	217,676
Transportation	2,050	18,095	800	0
Community Environment	258,685	330,801	2,464	395,233
Basic Utility Services	580,438	699,054	591,125	375,328
Leisure Time Activities	2,392,074	2,457,714	2,153,198	2,159,425
Operating Grants and Contributions	2,247,881	2,326,833	1,991,525	1,494,552
Capital Grants and Contributions	86,159	779,936	6,508,012	615,617
Total Governmental Activities Program Revenues	7,089,243	7,985,724	12,602,723	6,434,814
Business-Type Activities:				
Charges for Services:				
Sewer	1,782,896	1,849,077	1,817,584	1,847,391
Golf Course	497,736	460,439	504,641	475,011
Total Business-Type Activities Program Revenues	2,280,632	2,309,516	2,322,225	2,322,402
Total Primary Government Program Revenues	9,369,875	10,295,240	14,924,948	8,757,216
Expenses				
Governmental Activities:				
General Government	7,364,070	7,343,276	7,374,119	6,143,020
Security of Persons and Property	13,159,961	12,689,539	12,050,809	11,750,100
Public Health Services	962,658	904,177	874,171	789,438
Transportation	10,093,953	8,837,612	12,801,841	9,106,958
Community Environment	1,305,482	1,403,325	1,635,242	1,628,983
Basic Utility Services	2,184,182	1,770,100	1,688,932	1,714,687
Leisure Time Activities	4,312,925	3,679,917	3,436,612	3,308,446
Interest and Fiscal Charges	1,535,697	1,372,783	1,176,075	1,439,879
Total Governmental Activities Expenses	40,918,928	38,000,729	41,037,801	35,881,511
Business-Type Activities:				
Sewer	3,396,803	2,619,020	3,076,178	3,021,810
Golf	475,205	498,429	510,441	483,123
Total Business-Type Activities Expenses	3,872,008	3,117,449	3,586,619	3,504,933
Total Primary Government Expenses	\$44,790,936	\$41,118,178	\$44,624,420	\$39,386,444

_			
	2003	2002	2001
	\$439,045	\$557,528	\$328,544
	358,014	301,778	315,400
	109,774	112,691	102,326
	0	23,335	0
	422,031	367,209	413,710
	271,828	283,095	420,401
	1,954,280	2,009,919	1,808,310
	1,561,028	1,607,321	1,252,164
	416,865	866,330	4,290,615
	5 522 965	c 120 20c	0.021.470
	5,532,865	6,129,206	8,931,470
	1,578,261	1,648,297	1,718,173
	456,882	479,338	477,505
	2.025.142	2 127 625	2 105 (70
	2,035,143	2,127,635	2,195,678
	7,568,008	8,256,841	11,127,148
	5,579,719	8,288,139	8,405,770
	10,545,048	10,701,215	10,338,153
	681,078	755,224	653,421
	6,468,674	7,435,759	5,967,956
	1,004,252	1,253,995	1,141,786
	2,274,064	2,682,560	2,919,802
	3,187,993	3,321,751	3,183,996
	1,524,599	1,746,348	1,784,341
	31,265,427	36,184,991	34,395,225
	3,011,609	3,255,674	2,606,026
	520,339	510,649	427,768
	3,531,948	3,766,323	3,033,794
	¢24707277	¢20.051.214	¢27 420 010
	\$34,797,375	\$39,951,314	\$37,429,019
			(continued)

(continued)

Changes in Net Assets (continued)
Last Seven Years
(accrual basis of accounting)

	2007	2006	2005	2004
Net (Expense)/Revenue				
Governmental Activities	(\$33,829,685)	(\$30,015,005)	(\$28,435,078)	(\$29,446,697)
Business-Type Activities	(1,591,376)	(807,933)	(1,264,394)	(1,182,531)
Total Primary Government Net Expense	(35,421,061)	(30,822,938)	(29,699,472)	(30,629,228)
General Revenues and Other Changes in Net Assets				
Governmental Activities:				
Taxes:				
Property Taxes Levied For:				
General Purposes	9,943,421	8,505,234	9,003,584	9,010,253
Other Purposes	1,963,131	1,809,629	1,769,604	1,700,673
Debt Service	1,043,024	1,082,470	1,173,742	1,236,724
Municipal Income Taxes Levied For:				
General Purposes	13,895,909	11,550,068	11,995,713	10,255,307
Other Purposes	252,860	239,682	252,404	255,214
Debt Service	2,178,908	2,396,061	2,477,782	2,760,486
Capital Outlay	4,539,069	3,298,704	3,093,288	2,311,569
Other Local Taxes				
General Purposes	703,595	579,975	0	0
Grants and Entitlements not Restricted				
to Specific Programs	3,569,675	5,127,705	3,805,291	4,380,362
Investment Earnings	4,362,251	2,958,506	2,203,618	1,503,231
Gain (Loss) on Sale of Capital Assets	0	0	0	117,337
Miscellaneous	322,680	365,149	256,046	1,361,340
Transfers	133,438	140,594	(1,054,873)	(597,815)
Total Governmental Activities	42,907,961	38,053,777	34,976,199	34,294,681
Business-Type Activities:				
Investment Earnings	77,528	320,903	329,882	331,106
Miscellaneous	8,961	10,000	11,165	19,311
Transfers	(133,438)	(140,594)	1,054,873	597,815
Total Business-Type Activities	(46,949)	190,309	1,395,920	948,232
Total Primary Government	42,861,012	38,244,086	36,372,119	35,242,913
Change in Net Assets				
Governmental Activities	9,078,276	8,038,772	6,541,121	4,847,984
Business-Type Activities	(1,638,325)	(617,624)	131,526	(234,299)
Dualicas-1 ype Activities	(1,030,323)	(017,024)	131,320	(234,299)
Total Primary Government Change in Net Assets	\$7,439,951	\$7,421,148	\$6,672,647	\$4,613,685

2003	2002	2001
(\$25.722.562)	(\$20.055.785)	(\$25.462.755)
(\$25,732,562)	(\$30,055,785)	(\$25,463,755)
(1,496,805)	(1,638,688)	(838,116)
(27,229,367)	(31,694,473)	(26,301,871)
8,577,934	8,188,115	7,779,723
1,628,652	1,541,622	1,465,913
1,408,516	1,333,378	1,270,462
0.7.0.022	10,000,450	10.021.107
9,560,032	10,009,473	10,021,195
241,261	244,093	254,744
2,541,856	2,543,848	2,623,865
2,102,777	2,317,580	2,110,910
0	0	0
Ü	Ü	Ü
4,316,817	2,956,228	3,378,432
1,286,215	2,725,652	3,216,845
763,927	0	0
239,166	353,604	561,441
(824,450)	(883,884)	187,834
31,842,703	31,329,709	32,871,364
85,088	197,583	518,911
91,348	115,857	175
824,450	883,884	(187,834)
1,000,886	1,197,324	331,252
32,843,589	32,527,033	33,202,616
6 110 141	1 272 024	7 407 600
6,110,141	1,273,924 (441,364)	7,407,609
(495,919)	(++1,304)	(506,864)
\$5,614,222	\$832,560	\$6,900,745
Ψ2,011, <u>222</u>	\$35 <b>2,</b> 530	<del>+0,,,00,,,13</del>

# Program Revenues by Function/Program Last Seven Years (accrual basis of accounting)

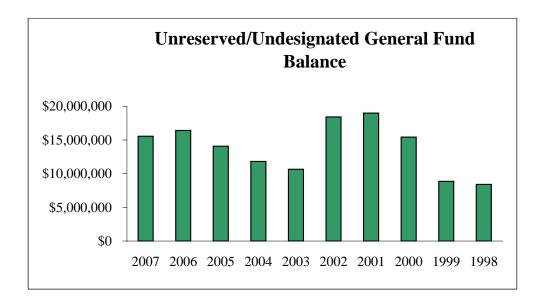
	2007	2006	2005	2004
Function/Program				
Governmental Activities:				
General Government	\$377,957	\$508,535	\$496,928	\$496,947
Security of Persons and Property	1,385,118	1,154,071	1,027,332	735,831
Public Health Services	179,762	164,790	245,703	261,584
Transportation	1,855,996	2,609,393	8,029,696	1,407,515
Community Environment	298,458	392,167	58,741	442,348
Basic Utility Services	580,438	699,054	591,125	931,164
Leisure Time Activities	2,411,514	2,457,714	2,153,198	2,159,425
Total Governmental Activities	7,089,243	7,985,724	12,602,723	6,434,814
Business-type activities:				
Sewer	1,782,896	1,849,077	1,817,584	1,847,391
Golf Course	497,736	460,439	504,641	475,011
Total Business-Type Activities	2,280,632	2,309,516	2,322,225	2,322,402
Total Primary Government	\$9,369,875	\$10,295,240	\$14,924,948	\$8,757,216

2003	2002	2001
\$444,240	\$558,308	\$328,919
497,570	681,416	323,107
365,866	112,691	102,326
1,527,642	1,513,784	1,511,545
451,522	410,148	4,189,967
291,745	842,940	420,401
1,954,280	2,009,919	2,055,205
5,532,865	6,129,206	8,931,470
1,578,261	1,648,297	1,718,173
456,882	479,338	477,505
2,035,143	2,127,635	2,195,678
Φ <b>7.</b> 5 60, 000	ΦΩ ΩΕ ζ ΩΔ1	¢11 107 140
\$7,568,008	\$8,256,841	\$11,127,148

#### Fund Balances, Governmental Funds Last Ten Years

(modified accrual basis of accounting)

	2007	2006	2005	2004	2003
General Fund					
Reserved	\$7,796,807	\$9,697,876	\$7,806,445	\$6,815,484	\$10,021,597
Unreserved:					
Designated for Capital Acquisitions	8,730,585	7,975,965	7,591,251	7,969,632	7,796,347
Unreserved, Undesignated	15,559,357	16,408,054	14,071,956	11,812,699	10,653,195
•					
Total General Fund	32,086,749	34,081,895	29,469,652	26,597,815	28,471,139
All Other Governmental Funds					
Reserved	2,797,164	3,034,449	7,606,938	3,305,126	12,157,135
Undesignated, Reported in:					
Special Revenue funds	9,530,790	8,632,231	7,702,689	7,193,443	6,876,787
Debt Service funds	2,032,234	2,337,907	2,279,073	2,029,627	1,918,125
Capital Projects funds	17,986,851	10,707,187	6,336,540	19,218,232	9,725,106
Total All Other Governmental Funds	32,347,039	24,711,774	23,925,240	31,746,428	30,677,153
Total Governmental Funds	\$64,433,788	\$58,793,669	\$53,394,892	\$58,344,243	\$59,148,292

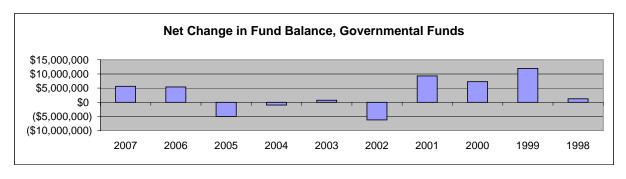


2002	2001	2000	1999	1998
\$7,935,585	\$8,836,531	\$7,885,805	\$12,269,450	\$10,161,530
0	0	7,342,068	6,129,196	6,209,483
18,420,711	18,986,782	15,422,886	8,857,270	8,409,420
26,356,296	27,823,313	30,650,759	27,255,916	24,780,433
2,429,131	7,937,222	3,755,925	6,022,584	1,397,739
6,549,206	7,616,917	4,515,270	4,203,606	3,803,157
1,668,871	1,435,707	0	1,330,876	1,096,150
21,400,641	19,807,379	15,961,874	8,786,877	4,063,271
32,047,849	36,797,225	24,233,069	20,343,943	10,360,317
\$58,404,145	\$64,620,538	\$54,883,828	\$47,599,859	\$35,140,750

#### Changes in Fund Balances, Governmental Funds Last Ten Years

(modified accrual basis of accounting)

	2007	2006	2005	2004	2003
Revenues					
Property Taxes	\$12,665,021	\$11,396,836	\$12,155,219	\$11,879,372	\$11,228,925
Municipal Income Taxes	20,164,744	18,293,898	17,578,476	15,470,140	14,784,860
Other Local Taxes	703,595	579,975	0	0	0
Charges for Services	3,608,149	3,480,554	2,825,684	2,483,146	2,105,237
Licenses, Permits and Fees	761,571	929,730	924,303	1,318,527	1,053,268
Fines and Forfeitures	227,919	243,059	295,531	367,721	290,852
Intergovernmental	5,876,873	8,009,743	7,562,035	6,495,291	6,296,343
Special Assessments	320,000	357,592	221,910	236,764	218,000
Interest	4,330,669	2,958,506	2,188,708	1,503,231	1,243,422
Miscellaneous	520,207	572,051	370,566	1,545,841	353,887
Total Revenues	49,178,748	46,821,944	44,122,432	41,300,033	37,574,794
Expenditures					
Current:					
General Government	5,983,975	5,910,695	5,849,475	5,734,643	5,466,351
Security of Persons and Property	12,507,272	11,991,168	11,079,604	10,848,006	10,225,414
Public Health Services	832,274	782,869	734,291	705,667	611,694
Transportation	6,112,980	4,742,667	4,484,762	5,274,082	3,591,594
Community Environment	1,282,164	1,373,099	1,366,438	1,559,187	970,432
Basic Utility Services	753,497	707,566	603,055	673,328	1,349,688
Leisure Time Activities	3,488,479	3,022,567	2,802,362	2,722,184	2,705,819
Leisure Time Activities	3,466,479	3,022,307	2,802,302	2,722,104	2,703,819
Capital Outlay	8,264,879	8,567,823	22,774,913	11,202,721	8,584,014
Debt service:					
Principal Retirement	3,101,326	3,297,761	3,117,762	3,142,450	2,968,450
Interest and Fiscal Charges	1,355,219	1,186,462	1,048,657	1,348,307	1,537,386
Bond Issuance Costs	0	0	317,417	138,718	0
Total Expenditures	43,682,065	41,582,677	54,178,736	43,349,293	38,010,842
Excess of Revenues Over (Under) Expenditures	5,496,683	5,239,267	(10,056,304)	(2,049,260)	(436,048)
Other Financing Sources (Uses)					
Sale of Capital Assets	9,998	17,635	38,985	162,092	810,651
Notes and Bonds Issued	0	0	4,620,000	6,840,000	0
Bond Premium	0	0	314,530	16,067	0
Loan Issued	0	0	0	603,879	202,356
Special Assessment Bonds Issued	0	0	0	0	0
Proceeds of Bonds	0	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	(6,717,348)	0
Transfers In	11,961,714	3,846,676	4,217,078	10,766,761	2,369,281
Transfers Out	(11,828,276)	(3,704,801)	(4,083,640)	(10,608,011)	(2,202,093)
Tunororo Out	(11,020,270)	(3,704,001)	(4,003,040)	(10,000,011)	(2,202,073)
Total Other Financing Sources (Uses)	143,436	159,510	5,106,953	1,063,440	1,180,195
Net Change in Fund Balances	\$5,640,119	\$5,398,777	(\$4,949,351)	(\$985,820)	\$744,147
Debt Service as a Percentage of Noncapital Expenditures	12.0%	13.2%	10.2%	13.4%	16.9%



2002	2001	2000	1999	1998
\$11,043,798	\$10,544,876	\$9,877,335	\$9,588,629	\$8,867,511
15,188,139	15,615,349	14,503,879	13,932,820	13,268,143
0	0	0	0	0
2,186,143	1,954,858	2,576,524	2,091,093	2,126,854
, ,				, , ,
1,000,703	1,080,632	336,383	596,256	571,357
244,578	263,909	1,058,014	243,781	196,413
5,033,425	8,867,603	8,335,592	7,148,069	4,109,312
254,419	325,453	774,745	1,217,900	725,172
2,725,652	3,216,845	3,687,324	2,588,958	2,295,892
940,834	724,365	528,143	557,025	1,463,229
20 (17 (01	12 502 000	41 (77 020	27.064.521	22 (22 002
38,617,691	42,593,890	41,677,939	37,964,531	33,623,883
9 707 006	8,353,695	4,084,882	1 110 552	2 477 000
8,797,996			4,418,553	3,477,090
9,591,265	9,328,629	9,915,392	7,985,868	7,318,077
679,044	552,394	545,759	521,648	560,830
3,866,492	2,331,272	2,504,899	1,791,762	1,615,974
1,292,093	1,088,805	1,084,387	1,050,538	911,953
1,969,874	1,714,022	2,101,426	1,830,218	1,875,057
2,759,712	2,542,274	2,288,584	2,401,645	1,522,285
11,509,834	3,726,438	7,272,143	6,570,376	11,021,139
11,505,051	3,720,130	7,272,113	0,570,570	11,021,137
2,814,449	2,814,453	2,829,449	2,659,449	2,300,505
1,728,950	1,794,213	1,948,661	2,127,057	1,924,153
0	0	0	0	0
			-	
45,009,709	34,246,195	34,575,582	31,357,114	32,527,063
(6,392,018)	8,347,695	7,102,357	6,607,417	1,096,820
(0,372,018)	0,547,075	7,102,337	0,007,417	1,090,820
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
0	765,000	0	0	0
0	0	0	5,185,000	0
0	0	0		0
			0	
4,225,625	6,987,834	4,537,877	3,902,424	614,347
(4,050,000)	(6,800,000)	(4,388,299)	(3,752,857)	(464,780)
175,625	952,834	149,578	5,334,567	149,567
(\$6,216,393)	\$9,300,529	\$7,251,935	\$11,941,984	\$1,246,387
13.2%	14.2%	14.5%	55.4%	17.4%

Property Tax Rates - Direct and Overlapping Governments (Per \$1,000 of Assessed Valuation) Last Ten Collection Years

	2007	2006	2005	2004
Unvoted Millage				
Operating	\$1.00000	\$1.00000	\$1.60000	\$1.50000
Debt	0.50000	0.50000	0.50000	0.60000
Fire Pension	0.30000	0.30000	0.30000	0.30000
Police Pension	0.30000	0.30000	0.30000	0.30000
Total Unvoted Millage	2.10000	2.10000	2.70000	2.70000
Charter Millage				
1976 Charter				
General Business and Public Utility Personal	6.60000	6.60000	6.00000	6.00000
Residential/Agricultural Real	6.60000	6.60000	6.00000	6.00000
Commercial/Industrial and Public Utility Real	6.60000	6.60000	6.00000	6.00000
Voted Millage by Levy 1982 Bond (\$3,200,000)				
General Business and Public Utility Personal	0.00000	0.00000	0.00000	0.00000
Residential/Agricultural Real	0.00000	0.00000	0.00000	0.00000
Commercial/Industrial and Public Utility Real	0.00000	0.00000	0.00000	0.00000
1987 Police and Fire Operating				
General Business and Public Utility Personal	0.00000	0.00000	0.00000	0.00000
Residential/Agricultural Real	0.00000	0.00000	0.00000	0.00000
Commercial/Industrial and Public Utility Real	0.00000	0.00000	0.00000	0.00000
1988 Bond (\$6,000,000)				
General Business and Public Utility Personal	0.30000	0.40000	0.50000	0.50000
Residential/Agricultural Real	0.30000	0.40000	0.50000	0.50000
Commercial/Industrial and Public Utility Real	0.30000	0.40000	0.50000	0.50000
2001 Police and Fire Operating				
General Business and Public Utility Personal	0.90000	0.90000	0.90000	0.90000
Residential/Agricultural Real	0.90000	0.90000	0.90000	0.90000
Commercial/Industrial and Public Utility Real	0.90000	0.90000	0.90000	0.90000
Total Voted Millage by Type of Property				
General Business and Public Utility Personal	7.80000	7.90000	7.40000	7.40000
Residential/Agricultural Real	7.80000	7.90000	7.40000	7.40000
Commercial/Industrial and Public Utility Real	7.80000	7.90000	7.40000	7.40000
Total Millage by Type of Property				
General Business and Public Utility Personal	\$9.90000	\$10.00000	\$10.10000	\$10.10000
Residential/Agricultural Real	9.90000	10.00000	10.10000	10.10000
Commercial/Industrial and Public Utility Real	9.90000	10.00000	10.10000	10.10000

0.60000         0.60000         0.72000         0.72000         0.72000         0.72000         0.7000         0.30000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         6.00000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.90000         0.90000 <td< th=""><th>2003</th><th>2002</th><th>2001</th><th>2000</th><th>1999</th><th>1998</th></td<>	2003	2002	2001	2000	1999	1998
0.30000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         6.00000         0.20000         0.20000         0.20000         0.30000         0.39000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000 <t< td=""><td>\$1.50000</td><td>\$1.50000</td><td>\$1.50000</td><td>\$1.38000</td><td>\$1.38000</td><td>\$1.38000</td></t<>	\$1.50000	\$1.50000	\$1.50000	\$1.38000	\$1.38000	\$1.38000
0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         6.00000 <t< td=""><td>0.60000</td><td>0.60000</td><td>0.60000</td><td>0.72000</td><td>0.72000</td><td>0.72000</td></t<>	0.60000	0.60000	0.60000	0.72000	0.72000	0.72000
2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         2.70000         6.00000         0.20000 <t< td=""><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td></t<>	0.30000	0.30000	0.30000	0.30000	0.30000	0.30000
6.00000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.90000 <t< td=""><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td><td>0.30000</td></t<>	0.30000	0.30000	0.30000	0.30000	0.30000	0.30000
6.00000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.20000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.20000         0.30000         0.30000         0.30000         0.30000         0.51000         0.30000         0.30000         0.51000         0.30000         0.30000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000 <t< td=""><td>2.70000</td><td>2.70000</td><td>2.70000</td><td>2.70000</td><td>2.70000</td><td>2.70000</td></t<>	2.70000	2.70000	2.70000	2.70000	2.70000	2.70000
6.00000         0.20000         0.90000         0.90000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
6.00000         6.00000         6.00000         6.00000         6.00000         6.00000           0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.9           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.9           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000           0.90000         0.00000         0.00000         0.00000         0.00000						6.00000
0.20000         0.20000         0.30000         0.39000         0.2           0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.9           0.00000         0.90000         0.90000         0.90000         0.90000         0.9         0.9           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         7.5         7.60000         7.80000         7.80000         7.5         7.50000						6.00000
0.20000         0.20000         0.20000         0.30000         0.39000         0.2           0.20000         0.20000         0.30000         0.39000         0.2           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.9           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.50000         0.60000         0.51000         0.0           0.90000         0.00000         0.00000         0.00000         0.00000         0.00000         0.0           0.90000         0.00000         0.00000         0.00000         0.00000         0.00000         0.0         0.0           7.60000         7.60000         7.80000         7.80000         7.80000         7.5	6.00000	6.00000	6.00000	6.00000	6.00000	6.00000
0.20000         0.20000         0.30000         0.39000         0.2           0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.9           0.00000         0.90000         0.90000         0.90000         0.90000         0.9         0.9           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000         0.00000         0.00000         0.51000         0.3           0.90000         0.00000         0.00000         0.00000         0.51000         0.0           0.90000         0.00000         0.00000         0.00000         0.00000         0.00000         0.00000         0.0           7.60000         7.60000         7.60000         7.80000         7.80000         7.5           7.60000         7.60000         7.60000         7.80000         7.80000         7.5           \$10.30000         \$10.30000         \$10.50000         \$10.50000         \$10.	0.20000	0.20000	0.20000	0.30000	0.39000	0.29000
0.00000         0.90000         0.30000         0.30000         0.51000         0.30000         0.51000         0.30000         0.51000         0.30000         0.51000         0.30000         0.30000         0.51000         0.30000         0.30000         0.51000         0.30000         0.30000         0.51000         0.30000         0.30000         0.30000         0.30000         0.30000         0.30000         0.300000         0.30000         <	0.20000	0.20000	0.20000	0.30000	0.39000	0.29000
0.00000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.90000         0.30000         0.30000         0.51000         0.30000         0.30000         0.51000         0.300000         0.30000         <	0.20000	0.20000	0.20000	0.30000	0.39000	0.29000
0.00000         0.90000         0.90000         0.90000         0.90000         0.90000           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000 <td< td=""><td></td><td></td><td></td><td></td><td>0.90000</td><td>0.90000</td></td<>					0.90000	0.90000
0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.0		0.90000				0.90000
0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.50000         0.50000         0.50000         0.60000         0.51000         0.3           0.90000         0.00000	0.00000	0.90000	0.90000	0.90000	0.90000	0.90000
0.50000       0.50000       0.50000       0.60000       0.51000       0.3         0.90000       0.00000 <td< td=""><td>0.50000</td><td>0.50000</td><td>0.50000</td><td>0.60000</td><td>0.51000</td><td>0.31000</td></td<>	0.50000	0.50000	0.50000	0.60000	0.51000	0.31000
0.90000       0.00000       7.500000	0.50000	0.50000	0.50000	0.60000	0.51000	0.31000
0.90000         0.00000         7.5         7.5         7.60000         7.60000         7.60000         7.80000         7.80000         7.5         7	0.50000	0.50000	0.50000	0.60000	0.51000	0.31000
0.90000       0.00000       0.00000       0.00000       0.00000       0.00000         7.60000       7.60000       7.80000       7.80000       7.80000       7.5         7.60000       7.60000       7.60000       7.80000       7.80000       7.5         7.60000       7.60000       7.80000       7.80000       7.5	0.90000	0.00000	0.00000	0.00000	0.00000	0.00000
7.60000       7.60000       7.80000       7.80000       7.80000       7.5         7.60000       7.60000       7.60000       7.80000       7.80000       7.5         7.60000       7.60000       7.80000       7.80000       7.5         \$10.30000       \$10.30000       \$10.50000       \$10.50000       \$10.50000       \$10.20000	0.90000	0.00000	0.00000	0.00000	0.00000	0.00000
7.60000       7.60000       7.80000       7.80000       7.80000       7.5         7.60000       7.60000       7.80000       7.80000       7.5         \$10.30000       \$10.30000       \$10.50000       \$10.50000       \$10.20000	0.90000	0.00000	0.00000	0.00000	0.00000	0.00000
7.60000     7.60000     7.80000     7.80000     7.80000       \$10.30000     \$10.30000     \$10.50000     \$10.50000     \$10.20000	7.60000	7.60000	7.60000	7.80000	7.80000	7.50000
\$10.30000 \$10.30000 \$10.50000 \$10.50000 \$10.2	7.60000		7.60000	7.80000	7.80000	7.50000
	7.60000	7.60000	7.60000	7.80000	7.80000	7.50000
	\$10.30000	\$10,30000	\$10,30000	\$10,50000	\$10,50000	\$10.20000
10.30000 10.30000 10.30000 10.50000 10.50000 10.2	10.30000	10.30000	10.30000	10.50000	10.50000	10.20000
						10.20000

(continued)

Property Tax Rates - Direct and Overlapping Governments (Per \$1,000 of Assessed Valuation) Last Ten Collection Years (continued)

	2007	2006	2005	2004
Overlapping Rates by Taxing District				
Westlake School District				
General Business and Public Utility Personal	\$66.50000	\$60.80000	\$60.70000	\$61.00000
Residential/Agricultural Real	31.72802	27.95490	27.86250	28.14620
Commercial/Industrial and Public Utility Real	34.98604	31.29490	30.80390	31.52690
Westlake Porter Library				
Operating - continuing				
General Business and Public Utility Personal	2.50000	2.50000	2.50000	2.50000
Residential/Agricultural Real	2.12775	2.29980	2.30070	2.29880
Commercial/Industrial and Public Utility Real	2.21376	2.37790	2.33610	2.38140
Cuyahoga County				
General Business and Public Utility Personal	13.42000	13.52000	13.52000	13.52000
Residential/Agricultural Real	11.86549	11.72270	10.97540	10.98990
Commercial/Industrial and Public Utility Real	12.49410	12.57620	11.98460	12.04330
Special Taxing Districts (1)				
General Business and Public Utility Personal	4.78000	4.78000	4.78000	4.48000
Residential/Agricultural Real	4.15762	4.29650	4.29490	3.61900
Commercial/Industrial and Public Utility Real	4.39621	4.55520	4.51750	4.00960

Note: The rates presented for a particular calendar year are the rates that, when applied to the assessed values presented in the Assessed Value Table, generated the property tax revenue billed in that year.

The City's basic property tax rate may be increased only by a majority vote of the City's residents.

Real property tax rates for voted levies are reduced so that inflationary increases in values do not generate additional revenue.

Overlapping rates are those of local and county governments that apply to property owners within the City.

(1) Metro Parks, Port Authority, Community College

2003	2002	2001	2000	1999	1998
\$61.20000	\$60.60000	\$60.70000	\$61.10000	\$61.10000	\$61.00000
29.99600	29.50250	29.71760	27.62280	27.74000	27.80920
32.83400	32.06810	32.32340	33.26410	33.62870	33.64690
2.00000	2.00000	2.00000	2.00000	2.00000	2.00000
1.79720	1.80650	1.81660	1.96900	1.98170	1.66870
1.66750	1.65560	1.66670	1.96030	1.99030	1.79850
11.72000	11.72000	11.72000	10.82000	10.82000	7.72000
9.76420	9.77190	9.78450	9.60610	9.61550	6.52850
10.12350	10.05050	9.99190	10.16310	10.18920	7.09370
4.48000	4.48000	4.48000	4.48000	4.48000	7.68000
3.97250	2.88670	2.89340	3.23200	3.23700	3.45650
4.09760	3.28530	3.26260	3.71440	5.19680	4.94640

# Assessed Valuation and Estimated True Values of Taxable Property Last Ten Years

				Tangible Personal Property			
	Real	Property Assessed V	Values		Public Utility		
Collection Year	Residential/ Agricultural	Commercial Industrial	Public Utility	Estimated Actual Value	Assessed Values	Estimated Actual Value	
2007	\$991,271,440	\$375,405,920	\$0	\$3,904,792,457	\$20,385,360	\$23,165,182	
2006	902,278,520	328,319,530	21,120	3,516,054,771	20,367,010	23,144,330	
2005	886,479,740	323,008,610	21,120	3,455,741,343	22,225,550	25,256,307	
2004	872,094,890	309,650,930	21,100	3,376,476,914	22,652,240	25,741,182	
2003	790,183,380	302,350,550	21,100	3,121,585,800	22,213,040	25,242,091	
2002	782,899,333	289,565,507	21,100	3,064,245,543	23,522,370	26,729,966	
2001	750,906,222	277,732,438	21,100	2,939,027,886	30,491,100	34,648,977	
2000	652,167,196	241,212,524	16,670	2,552,561,114	30,889,430	35,101,625	
1999	621,880,372	230,010,548	503,290	2,435,412,029	33,579,300	38,158,295	
1998	604,993,464	223,764,706	503,290	2,369,318,457	34,326,270	39,007,125	

Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value of real property (including public utility real property) is 35 percent of estimated true value. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property was assessed in previous years at 25 percent for machinery and equipment and 23 percent for inventories. General business tangible personal property tax is being phased out beginning in 2006. For collection year 2007 both types of general business tangible personal property were assessed at 12.5 percent. The percentage will be 6.25 percent for 2008 and zero for 2009.

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10%, 2 1/2% and homestead exemptions before being billed. The 10% rollback for commercial/industrial property was eliminated in 2006.

Source: Cuyahoga County, Ohio; County Auditor

## Tangible Personal Property

General Business					
	Estimated		Estimated		
Assessed	Actual	Assessed	Actual		Direct
Values	Value	Values	Value	Ratio	Tax Rate
\$57,142,606	\$457,140,848	\$1,444,205,326	\$4,385,098,487	32.93 %	\$9.90
58,827,680	313,747,627	1,309,813,860	3,852,946,728	34.00	10.00
64,928,167	346,283,557	1,296,663,187	3,827,281,207	33.88	10.10
67,303,512	292,623,965	1,271,722,672	3,694,842,061	34.42	10.10
74,078,302	322,079,574	1,188,846,372	3,468,907,465	34.27	10.30
77,021,986	334,878,200	1,173,030,296	3,425,853,709	34.24	10.30
74,494,491	323,889,091	1,133,645,351	3,297,565,954	34.38	10.30
69,493,252	302,144,574	993,779,072	2,889,807,313	34.39	10.50
63,939,231	277,996,657	949,912,741	2,751,566,981	34.52	10.50
64,750,544	281,524,104	928,338,274	2,689,849,686	34.51	10.20

City of Westlake, Ohio

## Property Tax Levies And Collections Last Ten Years

Year	Total Tax Levy	Current Tax Collections	Percent of Current Tax Collections To Tax Levy	Delinquent Tax Collections	Total Tax Collections (1)	Percent of Total Tax Collections To Tax Levy
2007	\$13,661,441	\$13,187,116	96.53 %	\$254,017	\$13,441,133	98.39 %
2006	12,722,123	12,555,099	98.69	397,741	12,952,840	101.81
2005	13,949,573	14,317,638	102.64	822,863	15,140,501	108.54
2004	13,961,856	12,644,208	90.56	458,047	13,102,255	93.84
2003	11,434,306	10,960,238	95.85	270,303	11,230,541	98.22
2002	11,225,940	10,695,012	95.27	307,667	11,002,679	98.01
2001	11,310,839	10,922,571	96.57	250,109	11,172,680	98.78
2000	9,908,961	9,338,060	94.24	174,345	9,512,405	96.00
1999	9,543,649	9,142,265	95.79	195,253	9,337,518	97.84
1998	9,078,834	8,598,110	94.71	113,626	8,711,736	95.96

Source: Cuyahoga County, Ohio; County Auditor

Note: The County does not identify deliquent collections by the year for which the tax was levied.

(1) State reimbursement of rollback and homestead exemptions are included.

Principal Taxpayers 2007 and 1998

	200	07
_	Real Property	Percentage of Total
Taxpayer	Assessed Valuation	Assessed Valuation
Toledo-Lucas County Port Authority (Crocker Park)	\$36,357,890	2.52%
Cleveland Electric Illuminating Company	12,798,290	0.89
Westlake Center Associates LTD	11,229,580	0.78
Energizer Battery Manufacturing, Inc.	7,417,280	0.51
University Hospital Health Systems	7,215,120	0.50
Remington-OP & F, Incorporated	6,755,010	0.46
Crossings Village Westlake LLC	5,838,600	0.40
Sturbridge Square Apartments	5,630,070	0.39
Cleveland Retirement	5,600,040	0.39
WXZ Arbors, LLC	5,451,880	0.38
Ozre Lodging II LLC	5,224,140	0.36
	\$109,517,900	7.58%
Total Assessed Valuation	\$1,444,205,326	
-	199	
m.	Real Property	Percentage of Total
Taxpayer	Assessed Valuation	Assessed Valuation
Cleveland Electric Illuminating Company	\$18,491,020	1.99%
Westlake Health Campus Association	10,864,490	1.17
Ohio Bell Telephone Co.	8,153,000	0.88
Westlake Center Associates	8,469,930	0.91
King James Park Ltd.	8,020,820	0.86
Eveready Battery Company	6,571,180	0.71
Columbia Gas of Ohio Inc.	6,176,830	0.67
Fort Austin Ltd. Partnership	5,536,440	0.60
Kopf-Newton Venture I	5,096,350	0.55
Metric Institutional Apartment Fund II	4,947,850	0.53
	\$82,327,910	8.87%
Total Assessed Valuation	\$928,338,274	

Source: Cuyahoga County Auditor

# Income Tax Revenue Base and Collections Last Ten Years

Year	Tax Rate	Total Tax Collected (1)	Taxes From Withholding	Percentage of Taxes From Withholding	Taxes From Net Profits	Percentage of Taxes From Net Profits	Taxes From Individuals	Percentage of Taxes From Individuals
2007	1.50 %	\$20,866,746	\$16,719,401	80 %	\$1,693,789	8 %	\$2,453,556	12 %
2006	1.50	17,484,515	13,400,903	77	1,818,991	10	2,264,621	13
2005	1.50	17,819,187	12,981,410	73	1,316,119	7	2,213,605	12
2004	1.50	15,582,576	12,012,167	77	1,108,912	7	1,971,426	13
2003	1.50	14,445,926	11,696,293	81	1,190,241	8	1,992,143	14
2002	1.50	15,114,994	11,719,909	78	1,270,182	8	2,111,946	14
2001	1.50	15,010,714	11,202,349	75	1,511,533	10	1,997,900	13
2000	1.50	14,503,879	10,861,632	75	1,172,511	8	1,862,411	13
1999	1.50	13,932,820	10,186,585	73	1,504,171	11	1,697,320	12
1998	1.50	13,268,143	9,734,433	73	1,155,515	9	1,872,719	14

**Sources:** Regional Income Tax Agency data - certain amounts may be estimates. Number of filers does not equal total taxpayers due to taxpayers paying city taxes through employer withholding only, without filing requirement.

<sup>(1) 2001</sup> through 2007 are on an Accrual Basis and 1998 through 2000 are on a Modified Accrual Basis.

Income Tax Statistics
Last Five Years

	Income Averages For Westlake Years 2002-2006					
Year	Income Range (Dollars)	Number of Filers	Percent of Filers	Taxable Income	Percent of Taxable Income	
2006	0.24.000	2 027	32.44	\$22,200,464	2.17.0/	
2006 2006	0-24,999 25,000-49,999	3,927 2,300	32.44 19.00	\$23,299,464 85,610,424	2.17 % 7.99	
2006	50,000-74,999	2,500 1,606	13.27	98,807,308	9.22	
2006	75,000-99,999	1,172	9.68	101,585,510	9.48	
2006	Over 100,000	3,100	25.61	762,212,350	71.13	
	Total	12,105		\$1,071,515,056		
2005	0-24,999	3,987	32.78	\$20,846,473	2.07	
2005	25,000-49,999	2,289	18.82	85,362,864	8.49	
2005	50,000-74,999	1,678	13.80	102,997,398	10.25	
2005	75,000-99,999	1,195	9.83	103,304,682	10.28	
2005	Over 100,000	3,013	24.77	692,539,379	68.91	
	Total	12,162		\$1,005,050,796		
2004	0-24,999	3,880	32.60	\$7,209,472	0.72	
2004	25,000-49,999	2,298	19.31	85,367,519	8.45	
2004	50,000-74,999	1,675	14.07	103,513,856	10.25	
2004	75,000-99,999	1,170	9.83	101,500,150	10.05	
2004	Over 100,000	2,879	24.19	712,181,078	70.53	
	Total	11,902		\$1,009,772,075		
2003	0-19,999	3,229	27.52	24,979,968	2.85	
2003	20,000-49,999	2,949	25.13	102,360,059	11.86	
2003	50,000-74,999	1,791	15.26	110,800,569	12.65	
2003	75,000-99,999	1,192	10.16	103,754,628	11.84	
2003	Over 100,000	2,572	21.92	534,332,449	60.98	
	Total	11,733		\$876,227,673		
2002	0-19,999	3,294	28.04	\$25,396,943	3.00	
2002	20,000-49,999	3,082	26.24	107,176,144	12.67	
2002	50,000-74,999	1,699	14.46	104,556,114	12.36	
2002	75,000-99,999	1,173	9.99	101,787,972	12.03	
2002	Over 100,000	2,498	21.27	507,296,130	59.95	
	Total	11,746		\$846,213,303		

**Source:** Regional Income Tax Agency data - certain amounts may be estimates, as of December 31, 2006, year 2007 information has not been compiled.

#### Ratio of Outstanding Debt to Total Personal Income and Debt Per Capita Last Ten Years

Governmental Activities							
Year	General Obligation Bonds	Special Assessment Bonds	Bond Anticipation Notes	OPWC Loans	Landfill Postclosure Costs		
2007	\$14,190,089	\$5,683,707	\$0	\$807,993	\$596,320		
2006	16,737,726	6,017,943	0	868,754	633,590		
2005	19,564,505	6,309,179	0	929,515	670,860		
2004	19,808,197	1,584,090	4,367,000	990,277	708,130		
2003	24,399,174	1,781,000	7,200,000	406,848	516,975		
2002	27,129,174	1,999,000	229,000	224,942	551,440		
2001	29,714,174	2,208,000	4,025,000	245,391	585,905		
2000	32,182,724	1,768,453	1,480,000	265,841	620,370		
1999	34,652,302	2,107,874	1,430,000	286,290	520,125		
1998	32,021,481	2,147,307	200,000	306,739	547,500		

<sup>(1)</sup> Computation of percentage of personal income divided by total debt over total personal income. See page S32 for total personal income data.

<sup>(2)</sup> Computation of per capita divided by total debt over population. See page S32 for population data.

Total Debt	Percentage of Personal Income (1)	Per Capita (2)
\$21,278,109	1.80%	\$666
24,258,013	2.05	759
27,474,059	2.32	859
27,457,694	2.32	859
34,303,997	2.90	1,073
30,133,556	2.54	942
36,778,470	3.11	1,150
36,317,388	3.07	1,136
38,996,591	3.90	1,443
35,223,027	5.43	1,304

## Ratio of General Obligation Bonded Debt to Estimated Actual Value and Bonded Debt Per Capita Last Ten Years

Year	Population (1)	Estimated Actual Value of Taxable Property (2)	Bonded Debt	Ratio of Bonded Debt to Estimated Actual Value of Taxable Property	Bonded Debt Per Capita
2007	31,972	\$4,385,098,487	\$14,190,089	0.32%	\$444
2006	31,972	3,852,946,728	16,737,726	0.43	524
2005	31,972	3,827,281,207	19,564,505	0.47	561
2004	31,972	3,694,842,061	19,808,197	0.50	575
2003	31,972	3,468,907,465	24,399,174	0.67	727
2002	31,972	3,425,853,709	27,129,174	0.76	818
2001	31,972	3,297,565,954	29,714,174	0.88	903
2000	31,972	2,889,807,313	32,182,724	1.09	983
1999	27,018	2,751,566,981	34,652,302	1.23	1,249
1998	27,018	2,689,849,686	32,021,481	1.16	1,154

#### Source:

<sup>(1)</sup> See S32 for population data.

<sup>(2)</sup> See S18-19 for taxable property value data.

#### Computation of Direct and Overlapping Governmental Activities Debt December 31, 2007

Jurisdiction	Total Debt Outstanding	Percentage Applicable to City (1)	Amount Applicable to City of Westlake
Direct Debt			
City of Westlake			
General Obligation Bonds	\$14,190,089	100.00%	\$14,190,089
Special Assessment Bonds	5,683,707	100.00	5,683,707
OPWC Loan	807,993	100.00	807,993
Total Direct Debt	20,681,789		20,681,789
Overlapping Debt:			
Payable from Property Taxes			
Cuyahoga County Bonds	188,814,000	4.41	8,326,697
Regional Transit Authority Bonds	149,463,059	4.41	6,591,321
Westlake City School District	26,273,112	100.00	26,273,112
Payable from Other Sources:			
Cuyahoga County Capital Leases	4,268,000	4.41	188,219
Cuyahoga County Loans	7,293,000	4.41	321,621
Regional Transit Authority Loans	4,088,320	4.41	180,295
Westlake City School District Capital Leases	20,825	100.00	20,825
Total Overlapping Debt	380,220,316		41,902,090
Total	\$400,902,105		\$62,583,879

Source: Cuyahoga County, Ohio; County Auditor

(1) Percentages were determined by dividing each overlapping government located within the boundaries of the City by the total assessed valuation of the government. The valuations used were for the 2007 collection year.

Legal Debt Margin Last Ten Years

	2007	2006	2005
General Bonded Debt Outstanding:			
General Obligation Bonds	\$12,425,000	\$14,965,000	\$17,925,000
Special Assessment Bonds	5,415,000	5,735,000	6,012,000
Bond Anticipation Notes	0	0	0
OPWC Loans	807,993	868,754	929,515
Total	18,647,993	21,568,754	24,866,515
Assessed Property Value	1,444,205,326	1,309,813,860	1,296,663,187
Less:			
Special Assessment Bonds	(5,415,000)	(5,735,000)	(6,012,000)
Recreation Center Bonds	0	0	0
General Obligation Bond Retirement Fund Balance	(1,628,522)	(1,647,158)	(1,619,632)
Issue 11 Bond Retirement Fund Balance	(35,000)	(333,073)	(320,851)
TAIN DIA PARA	11.500.451	12.052.522	16014022
Total Net Debt Applicable to Debt Limit	11,569,471	13,853,523	16,914,032
Overall Legal Debt Limit			
10 1/2% of Assessed Valuation	151,641,559	137,530,455	136,149,635
Legal Debt Margin Within 10 1/2% Limitations	\$140,072,088	\$123,676,932	\$119,235,603
Legal Debt Margin as a Percentage of the Debt Limit	92.37%	89.93%	87.58%
Unvoted Debt Limitation			
5 1/2% of Assessed Valuation	\$79,431,293	\$72,039,762	\$71,316,475
3 1/2/0 of Assessed Valuation	ψ17, <del>4</del> 31,273	\$12,032,102	Ψ/1,510,475
Net Unvoted Indebtedness Authorized by Council	9,043,912	10,041,673	13,461,515
Less: Special Assessment Bonds	(5,415,000)	(5,735,000)	(6,012,000)
General Obligation Bond Retirement Fund Balance	(1,628,522)	(1,647,158)	(1,619,632)
Issue 11 Bond Retirement Fund Balance	(35,000)	(333,073)	(320,851)
issue 11 Bond Remement Fund Balance	(33,000)	(333,073)	(320,831)
Net Debt Within 5 1/2% Limitations	1,965,390	2,326,442	5,509,032
Unvoted Legal Debt Margin Within 5 1/2% Limitations	\$77,465,903	\$69,713,320	\$65,807,443
	_	_	_
Unvoted Legal Debt Margin as a Percentage of the Unvoted Debt Limitation	97.53%	96.77%	92.28%

**Note:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.

2004	2003	2002	2001	2000	1999	1998
\$19,808,197	\$24,399,174	\$27,129,174	\$29,714,174	\$32,182,724	\$34,652,302	\$32,021,481
1,584,090	1,781,000	1,999,000	2,208,000	1,768,453	2,107,874	2,147,307
4,367,000	7,200,000	229,000	4,025,000	1,480,000	1,430,000	200,000
990,277	406,848	224,942	245,391	265,841	286,290	306,739
26,749,564	33,787,022	29,582,116	36,192,565	35,697,018	38,476,466	34,675,527
1,271,722,672	1,188,846,372	1,173,030,296	1,133,645,351	993,779,072	949,912,741	928,338,274
(1,584,090)	(1,781,000)	(1,999,000)	(2,208,000)	(1,768,453)	(2,107,874)	(2,147,307)
0	0	0	0	0	0	(12,570,000)
(1,434,979)	(1,164,701)	(979,231)	(837,256)	(741,894)	(912,382)	(854,666)
(264,921)	(424,437)	(431,065)	(424,678)	(351,371)	(368,725)	(256,380)
23,465,574	30,416,884	26,172,820	32,722,631	32,835,300	35,087,485	18,847,174
133,530,881	124,828,869	123,168,181	119,032,762	104,346,803	99,740,838	97,475,519
\$110,065,307	\$94,411,985	\$96,995,361	\$86,310,131	\$71,511,503	\$64,653,353	\$78,628,345
82.43%	75.63%	78.75%	72.51%	68.53%	64.82%	80.66%
\$69,944,747	\$65,386,550	\$64,516,666	\$62,350,494	\$54,657,849	\$52,245,201	\$51,058,605
15,049,564	21,852,022	17,287,116	21,364,565	21,013,565	23,068,592	18,928,220
(1,584,090)	(1,781,000)	(1,999,000)	(2,208,000)	(1,768,453)	(2,107,874)	(2,147,307)
(1,434,979)	(1,164,701)	(979,231)	(837,256)	(741,894)	(912,382)	(854,666)
(264,921)	(424,437)	(431,065)	(424,678)	(351,371)	(368,725)	(256,380)
11,765,574	18,481,884	13,877,820	17,894,631	18,151,847	19,679,611	15,669,867
\$58,179,173	\$46,904,666	\$50,638,846	\$44,455,863	\$36,506,002	\$32,565,590	\$35,388,738
83.18%	71.73%	78.49%	71.30%	66.79%	62.33%	69.31%

Principal Employers Current Year, Previous Year, and Nine Years Ago

		Percentage of Total City
Employer	Employees	Employment
_		
St. John West Shore Hospital	1,197	4.20 %
Hyland Software	710	2.49
Westlake City Schools	628	2.21
Energizer	450	1.58
City of Westlake	425	1.49
Lutheran Home	300	1.05
USG Interiors/American Metals	300	1.05
Harborside Healthcare	300	1.05
Travel Centers of America	300	1.05
Lake Erie Electric, Inc.	275	0.97
Total	4,885	17.15 %
Total City Employment	28,478	

2006\*\* 1999\*\*\*

		Percentage			Percentage
		of Total City			of Total City
Employer	Employees	Employment	Employer	Employees	Employment
St. John West Shore Hospital	1,210	4.64 %	St. John West Shore Hospital	921	n/a
Westlake City Schools	565	2.17	Electronic Data Systems, Inc.	876	n/a
Hyland Software	550	2.11	Westlake City Schools	520	n/a
Energizer	450	1.71	City of Westlake	410	n/a
City of Westlake	419	1.61	Scott & Fetzer Corporation	400	n/a
Lutheran Home	400	1.53	Bonne Bell	367	n/a
USG Interiors/American Metals	300	1.15	USG Interiors, Inc.	325	n/a
Harborside Healthcare	300	1.15	Giant Eagle	285	n/a
Lake Erie Electric, Inc.	275	1.05	Jacobs, Visconsi & Jacobs	280	n/a
Travel Centers of America	260	1.00	True Service Corporation	206	n/a
Total	4,729	18.12 %	Total	4,590	n/a
Total City Employment	26,093		Total City Employment	n/a	

**Source:** City of Westlake, Ohio, Department of Planning of Economic Development - amounts are estimates. Total City employment based upon estimate from the Regional Income Tax Authority 2007 withholding information.

n/a: Information not available

<sup>\*</sup>Updated 1/14/08

<sup>\*\*</sup>Updated 8/01/06

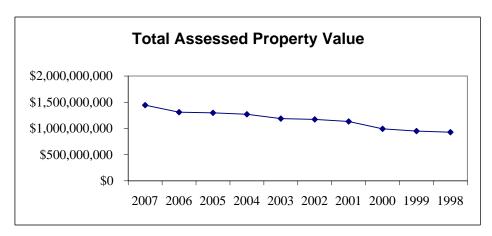
<sup>\*\*\*1997</sup> and 1998 not available

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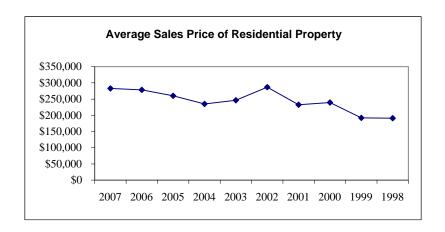
#### Demographic and Economic Statistics Last Ten Years

Year	Population (1)	Total Personal Income	Per Capita Personal Income (6)	Median Household Income (1)	Median Age (1)	Educational Attainment: Bachelor's Degree or higher (1)
2007	31,972 a	\$1,184,370,768	\$37,044 c	\$65,106 c	42.0 a	45.2 % a
2006	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2005	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2004	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2003	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2002	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2001	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
2000	31,972 a	1,184,370,768	37,044 с	65,106 c	42.0 a	45.2 a
1999	27,018 b	1,000,854,792	37,044 с	65,106 c	37.4 b	37.7 b
1998	27,018 b	648,432,000	24,000 d	47,629 d	37.4 b	37.7 b

- (1) Source: U. S. Census, Census of population
  - (a) 2000 Federal Census
  - (b) 1990 Federal Census
  - (c) 1999 Census Report
  - (d) 1989 Census Report
- (2) Source: Westlake Board of Education
- (3) Source: City of Westlake Official Statement
  - (e) March 9, 2004
  - (f) August 11, 1994
- (4) Source: Ohio Dept. of Jobs and Family Services Civilian Labor Force Estimate
  - (g) Press Release dated Jan. 20, 2006
- (5) Source: Cuyahoga County Auditor
- (6) Computation of per capita personal income divided by population



School Enrollment (2)	Unemployment Rate (3) (4)	Average Sales Price of Residential Property (4)	Total Assessed Property Value (5)
4,079	5.7 % g	\$282,950	\$1,444,205,326
4,110	5.7 g	278,319	1,309,813,860
4,020	5.7 g	260,137	1,296,663,187
3,921	6.2 g	234,884	1,271,722,672
3,885	6.4 g	246,325	1,188,846,372
3,743	6.7 e	286,759	1,173,030,296
3,734	4.6 e	232,741	1,133,645,351
3,698	4.5 e	239,600	993,779,072
3,760	4.6 e	191,800	949,912,741
3,674	4.5 e	191,200	928,338,274



# Full-Time Equivalent City Government Employees by Function/Program Last Ten Years

	2007	2006	2005	2004	2003	2002
Function/program						
General Government:						
Council	5	5	5	5	5	5
Mayor	2	2	2	2	2	3
Finance	6.5	8	7	7	6.5	6.5
Information Technology	2.5					
Law	6.5	6.5	7	7	7.5	7
Purchasing/Adm. Services	3	3.5	3	3.5	3	3
Communication	1					
Planning	4.5	4.5	4.5	4.5	4.5	4.5
Safety Town	1.5	1.5	1.5	1.5	1.5	1
Central Dispatch	12.5	12.5	14	0	0	0
Police/Fire Operating Levy	20	28	16	16	16	16
Engineering	12.5	11.5	12.5	12.5	13	15.5
Inspection	9.5	10.5	11.5	11.5	10.5	11
Security of Persons and Property:						
Police	85.5	75.5	87	82	83.5	81
Fire	39	36	40.5	40	40.5	40.5
Recreation:						
Administration	4	4	5	4	5	4.5
Programs	0	0	0	0	0	0
Swimming Pool	51.5	51.5	44.5	58	45	45
Recreation Center (1)	62.5	65	64	56	70.5	101.5
Golf Course	13	12.5	16.5	15.5	17	17.5
Senior/Community Services	11.5	11.5	12	11.5	11	9
Service:						
Administration	2.5	2.5	2.5	2.5	2.5	3
Building Maintenance	1	1	1	1	1.5	1.5
City Services	36.5	34.5	37.5	36.5	33.5	26
Sanitary/Storm Drainage	7	7.5	6.5	7.5	7	9
Rubbish/Recycling	0	0	0	0	0	22
Parks	6	6	6.5	7	4	4
Forester	5	5	5	5	5	2
Street Maintenance	7.5	7.5	6	7	7.5	6
Cemetery	2.5	2.5	1	1.5	2.5	1.5
Miscellaneous	3	2.5	4	3.5	3.5	3
Totals:	425	418.5	423.5	409	409	449.5

Source: City of Westlake, Ohio 1998-2007 Annual Budgets

**Method:** Using 1.0 for each full-time employee, and 0.50 for each part-time and seasonal employee. Count taken at December 31.

#### (1) Recreation Center opened in 1998.

2001	2000	1999	1998
5	5	5	5
3	3	3	2.5
6.5	6	6	6
7	6	5.5	3
3	2.5	2.5	2.5
4	4	4	4
1.5	1.5	1.5	1.5
0	0	0	0
16	16	16	16
15.5	16	16	16
11	10.5	10	10
	10.0	10	10
78.5	74	71.5	69.5
40.5	38.5	35.5	36.5
4.5	4.5	0	0
0	0	0	0
45	38	34	30.5
98	86	92	96
15.5	16	17	19.5
9	9.5	8	7.5
3	3.5	3.5	3.5
1.5	3	3	2
21.5	14.5	21	18
12	8	7.5	8
23.5	23	21.5	26
4	4	7.5	6.5
3	3	3	2
7	10	10	10
1.5	2	2	1.5
2	2	3.5	4.5
442.5	410	410	408

# Operating Indicators by Function/Program Last Ten Years

Function/program	2007	2006	2005	2004
General Government				
Construction Permits Issued (2)	1,452	1,369	1,449	1,481
Estimated Value of Construction (2)	\$70,874,423	\$105,706,757	\$91,821,553	\$153,837,378
Economic Development Projects approved (square feet) (3)	118,321	347,398	413,432	538,835
Number of Planning Commission docket items (3)	113	127	115	140
Sewer Bills mailed (1)	43,236	42,880	44,100	43,508
Purchase Orders Issued (4)	3,327	4,129	3,903	3,960
Number of new litigations filed (5)	4	0	11	4
Number of pending litigations (5)	2	9	7	15
Police (6)				
Total Arrests	6,163	5,580	6,206	6,219
Part 1 Offenses (major offenses such as murder and theft)	614	605	679	592
DUI Arrests	301	231	353	266
Prisoners	1,296	1,220	1,363	1,340
Motor Vehicle Accidents	810	741	815	810
Calls for Service	32,042	30,706	32,233	33,342
Fire (7)	32,0.2	20,700	32,233	55,5.2
Emergency responses	4,250	4,155	4,258	3,987
Fire Safety Inspections/Re-Inspections	1,304	1,485	994	291
Fire Protection Systems Inspected	963	891	534	330
Building/Fire Protection Plan Review	375	466	500	457
Number of Community Programs	79	100	100	80
Public Service (8)				
Road Maintenance (man hours)*	9,679	9,296	8,432	10,760
Asphalt (hot/cold) used in road maintenance (tons)	380	413	1,341	755
Concrete used in road maintenance (yards)	386	564	486	866
Number of Trees Removed	209	260	262	193
Number of Trees Planted	273	151	170	260
Truckloads of leaves picked-up	1,303	1,664	1,643	1,621
Cubic Yards of leaf humus delivered/sold	1,244	7,188	7,546	5,817
Cubic Yards of wood chips delivered/sold	1,616	3,725	4,400	6,605
Tons of snow melting salt purchased	7,665	2,418	9,377	7,972
Cemetery Internments	55	46	41	54
Grave purchases/Internment payments	\$56,505	\$38,885	\$33,445	\$42,365
Recreation (9)				
Recreation Center attendance**	378,003	402,253	395,495	386,937
No. of Peterson Pool Memberships	831	275	346	873
Learn to Swim enrollment (Peterson Pool only)	1,061	1,001	1,112	1,015
Average daily golf revenue (June, July, & August)	\$3,108	\$3,100	\$3,429	\$3,209
Senior/Community Services (10)	. ,		,	,
Number of Activities/Programs	96	80	77	68
Social Services	2,751	2,380	2,278	2,071
Activity Trips	47	59	66	52
Number of Volunteers	177	174	152	134
Trainible of Forances				
Newsletters	9,600	13,000	n/a	13,995
	9,600 7,884	13,000 8,573	n/a 8,386	8,807
Newsletters		,		

**Sources:** (1) City of Westlake Finance Department

(2) City of Westlake Building Department

(3) City of Westlake Department of Planning and Economic Development

(4) City of Westlake Purchasing Department

(5) City of Westlake Law Department

<sup>(6)</sup> City of Westlake Police Department

<sup>(7)</sup> City of Westlake Fire Department

<sup>(8)</sup> City of Westlake Department of Public Service

<sup>(9)</sup> City of Westlake Recreation Department

<sup>(10)</sup> City of Westlake Department of Senior and Community Services

<sup>\*</sup>amounts are estimates

<sup>\*\*</sup>attendance based upon calendar year except 1999, which includes November 2, 1998 - December 1999 n/a: Information not available

2003	2002	2001	2000	1999	1998
1,272	1,189	1,265	1,308	1,368	1,254
\$88,110,510	\$86,785,759	\$93,999,520	\$83,579,795	\$112,324,145	\$184,012,135
626,268	452,304	377,450	496,376	350,486	584,538
105	111	107	114	134	136
42,257	42,959	41,840	40,482	39,354	n/a
4,228	4,255	4,358	4,494	4,274	4,347
17	4	2	6	8	10
21	5	10	15	17	21
7,220	6,305	8,400	9,445	8,539	6,425
495	491	548	414	495	546
264	254	298	275	213	220
1,188	1,041	1,115	1,206	1,089	1,039
780	859	759	781	761	746
33,349	33,284	33,402	33,419	34,349	31,393
3,980	3,874	3,639	3,423	3,270	3,100
132	200	659	676	478	864
437	541	928	282	1,175	355
353	360	375	308	249	191
75	53	51	48	45	42
8,480	n/a	9,437	7,025	9,646	13,333
808	552	441	632	964	888
421	579	731	550	1,024	1,120
291	253	115	234	228	81
208	110	91	130	222	350
1,726	1,846	1,640	1,350	1,649	1,550
5,977	813	2,092	2,055	1,772	2,689
1,106	1,604	1,676	1,952	1,391	2,110
7,686	4,478	2,485	9,697	6,077	5,007
49	49	51	63	52	45
\$27,875	\$25,325	\$28,925	\$35,885	\$25,690	\$27,515
388,020	399,671	387,458	357,730	341,797	0
1,000	1,300	1,550	1,525	1,148	n/a
1,300	1,350	1,200	1,150	1,114	n/a
\$3,127	\$3,400	\$3,000	\$2,707	\$2,578	\$2,610
n/a	n/a	n/a	n/a	n/a	n/a
1,890	1,522	1,015	1,111	1,083	978
47	53	49	35	22	9
194	92	111	129	148	170
13,995	13,685	13,365	13,025	11,550	10,200
8,595	8,405	7,981	6,661	6,838	7,973
56,376	55,332	51,392	41,747	40,467	38,841
\$17,932	\$30,573	\$30,707	\$19,454	\$26,659	\$22,828

# Capital Asset Statistics by Function/Program Last Ten Years

Function/program	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
<b>General Government</b>										
Square Footage Occupied (1)	40,000	40,000	40,000	40,000	40,000	20,000	20,000	20,000	20,000	20,000
Engineering Vehicles (2)	14	10	9	9	12	10	8	9	9	8
Inspection Vehicles (2)	8	8	9	9	8	8	8	8	9	9
Other Departmental Vehicles (2)	4	4	4	4	4	4	4	4	4	5
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Square Footage of Building (3)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Vehicles (2)	39	39	35	35	38	35	33	33	34	26
Fire										
Stations	2	2	2	2	2	2	2	2	2	2
Vehicles (2)	18	18	18	20	20	19	17	17	14	14
Other public works										
Streets (miles)	136	136	135	135	135	135	135	134	132	132
Number of Streetlights (per light bill)	15,057	14,918	14,888	14,622	14,407	14,407	14,288	14,288	13,814	12,924
Public Service Vehicles (5)	64	60	57	57	67	68	64	73	70	63
Recreation										
Number of Parks	5	5	5	5	5	5	5	5	4	4
Recreation Centers	1	1	1	1	1	1	1	1	1	1
Recreation Center Square Footage	102,000	102,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Vehicles (2)	7	7	7	7	7	6	7	5	4	4
Senior/Community Services										
Vehicles (4)	6	6	6	5	5	5	5	4	4	3
Wastewater										
Sanitary sewers (miles)	122	122	121	121	121	121	121	120	117	116

#### Sources:

- (1) City of Westlake Department of Engineering
- (2) City of Westlake Finance Department
- (3) City of Westlake Police Department
- (4) City of Westlake Department of Senior and Community Services
- (5) City of Westlake Department of Public Service

n/a: Information not available



# Mary Taylor, CPA Auditor of State

#### **CITY OF WESTLAKE**

#### **CUYAHOGA COUNTY**

#### **CLERK'S CERTIFICATION**

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

**CLERK OF THE BUREAU** 

Susan Babbitt

CERTIFIED JULY 15, 2008