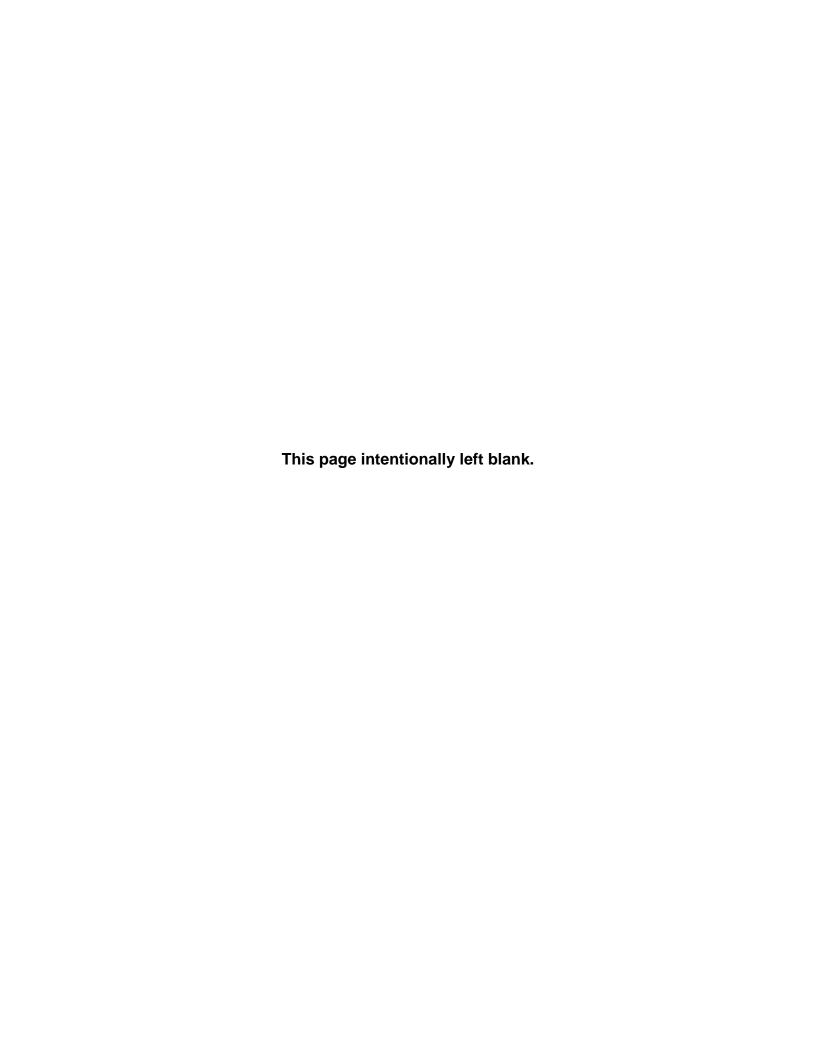




CLEVELAND HEIGHTS-UNIVERSITY HEIGHTS PUBLIC LIBRARY CUYAHOGA COUNTY

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INDEPENDENT ACCOUNTANTS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

Cleveland Heights-University Heights Public Library Cuyahoga County 2345 Lee Road Cleveland Heights, Ohio 44118

To the Board of Trustees:

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Cleveland Heights-University Heights Public Library, Cuyahoga County, Ohio, (the Library) as of and for the year ended December 31, 2011, which collectively comprise the Library's basic financial statements and have issued our report thereon dated June 15, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Library's internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of opining on the effectiveness of the Library's internal control over financial reporting. Accordingly, we have not opined on the effectiveness of the Library's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, when performing their assigned functions, to prevent, or detect and timely correct misstatements. A material weakness is a deficiency, or combination of internal control deficiencies resulting in more than a reasonable possibility that a material misstatement of the Library's financial statements will not be prevented, or detected and timely corrected.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider material weaknesses, as defined above.

Cleveland Heights-University Heights Public Library
Cuyahoga County
Independent Accountants' Report on Internal Control Over Financial
Reporting and on Compliance and Other Matters Required by
Government Auditing Standards
Page 2

Compliance and Other Matters

As part of reasonably assuring whether the Library's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

We intend this report solely for the information and use of management, the Operations Committee, the Board of Trustees, and others within the Library. We intend it for no one other than these specified parties.

Dave Yost Auditor of State

June 15, 2012

CLEVELAND HEIGHTS-UNIVERSITY HEIGHTS PUBLIC LIBRARY

CLEVELAND HEIGHTS, OHIO

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED DECEMBER 31, 2011

Issued by: Nancy S. Levin, Director & the Business Office



Cleveland Heights-University Heights Public Library Comprehensive Annual Financial Report

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Cleveland Heights-University Heights Public Library Comprehensive Annual Financial Report

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2345 Lee Road

Cleveland Heights, Ohio 44118-3493

www.heightslibrary.org

June 15, 2012

To the Board of Library Trustees, Citizens of Cleveland Heights–University Heights City School District

PUBLIC REPORTING RESPONSIBILITY

We hereby submit to you the Cleveland Heights-University Heights Public Library's Comprehensive Annual Financial Report for the year ended December 31, 2011. This is the twenty-first year that the Library has gone the extra mile to share with taxpayers comprehensive financial data in this format, enabling them to gain a true understanding of the Library's financial status.

Ohio law requires that public offices reporting pursuant to Generally Accepted Accounting Principles (GAAP) shall file their reports with the Auditor of the State and publish notice of the availability of the financial statements within 150 days of the close of each year. The General Purpose External Financial Statements from this report were filed to fulfill that requirement for the year ended December 31, 2011.

Library Administration assumes full responsibility for the completeness and reliability of the information presented in this report, based upon a comprehensive framework of internal control that is established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

CONTENTS

The Auditor of State, Dave Yost, has issued an unqualified ("clean") opinion on the Library's financial statements for the year ended December 31, 2011. The independent accountants' report is located at the front of the financial section of this report. "Management's Discussion and Analysis" immediately follows the independent accountants' report and provides a narrative introduction, overview and analysis of the basic financial statements.

REPORTING ENTITY

The Cleveland Heights–University Heights Public Library is organized under Ohio state law as a school district public library. A seven–member board, one member appointed each year by the local board of education for a seven–year term, governs the Library. The taxing authority for the school district public library is the Board of Education, but the Library operates under a separate budget with funds derived primarily from the Public Library Fund and three property tax levies totaling 7.8-mills.

Under the provisions of Statement No. 14 of the Governmental Accounting Standards Board, "The Financial Reporting Entity," the Library is considered to be a related organization of the Cleveland Heights-University Heights City School District.

The Director is responsible for the administration of the Library, and the Fiscal Officer oversees the Library's financial affairs. Molly Riffle is the Library's Fiscal Officer. Nancy Levin entered her forth year as Director in October. The division of these duties has been essential as the Library faced increasingly complicated financial issues.

PROFILE OF GOVERNMENT

In November 1916, a Board of Trustees was appointed to form a public library for the Village of Cleveland Heights but, because of World War I, the Library was not organized until 1920. At that time a librarian was appointed and the Cleveland Heights Public Library opened in the basement of the Coventry Elementary School, where the school library was merged with it. In 1926 the Library moved into its own permanent building at 1925 Coventry Road.

The Cleveland Heights–University Heights Public Library is presently comprised of four buildings: The 107,856 square foot Lee Road Library (our Main Library), including the Activity Center where renovation was completed in 2006, incorporating the old Lee Road branch built in 1932 and an earlier renovation from 1968; the Noble Neighborhood Library, built in 1937; the University Heights Library, built in 1952; and the original 1926 building which became the Coventry Village Library in 1968.

In 1973, the Library placed its first five—year operating levy on the ballot and it passed by 67.8 percent. In 2008, the community passed its third continuing levy. This financial support has allowed the Library to develop innovative approaches to the public service that the residents of the community demand. For example, in 1981, the Cleveland Heights—University Heights Public Library was the first library to join the Cleveland Public Library's automated circulation system and online catalog. CLEVNET, as it is now known, has grown to over 31 libraries in nine counties in northern Ohio. In 2009, Ohio placed more of the burden of support for local libraries on the individual communities by lowering the percentage of the General Revenue Fund (GRF) dedicated to the Public Library Fund to 1.97 percent. (See Levy Support below)

ECONOMIC CONDITIONS AND OUTLOOK

Although its boundaries coincide with those of the Cleveland Heights–University Heights City School District, primarily the cities of Cleveland Heights and University Heights, being adjacent to the major metropolitan area of Cleveland the library's role is enlarged by its proximity. The population of Cuyahoga County is highly mobile and most residents use several libraries to meet their recreational reading and informational needs; thus, many people come into the Library from outside its immediate service area. Participation in CLEVNET also expands the Library's role through the mutual sharing of materials and resources both within Cuyahoga County and throughout the State.

Funding for the Library from the Public Library Fund (PLF), which represents approximately 25 percent of the Library's total revenue, is derived from a percentage of statewide General Revenue Fund collections. Receipts from this source depend upon general economic conditions in Ohio, and upon allocation decisions made by the Cuyahoga County Budget Commission. The current nationwide recession began to affect allocations from the Public Library Fund in the fall of 2008; and the recession continued in 2009 becoming the worst recession in the history of this country. As a result, the State Legislature voted to reduce the percentage of the GRF allocated to libraries and the GRF itself shrunk in 2010 and 2011 as well. The Board of Library Trustees and management believe that carefully planned reductions in expenditures and close monitoring of funds are essential to withstand the budget crisis on state and national levels.

LEVY SUPPORT

In November of 1992, our residents approved a continuing, four-mill operating levy by a two-to-one margin. Beginning collection in 1993, this levy replaced a three-mill levy (with an effective rate of only 2.06 mills) and generates approximately \$3,085,000 annually in property taxes and intergovernmental revenues. In March of 2000, the voters of the Cleveland Heights-University Heights City School District approved an additional continuing 1.9-mill operating levy. Collections began in 2001 and they generate approximately \$1,451,000 annually. State law limits the property tax levies, which account for approximately 60 percent of the Library's revenue, to the revenue generated by real property appraisal values at the time of each levy's passage. As a result, property tax revenues cannot increase significantly during the term of each levy.

In November 2001, the voters of the Cleveland Heights-University Heights City School District approved a \$9.5 million bond issue. This money supported the renovation of the Main Library, the former Heights YMCA (purchased in 2000) and the construction of a pedestrian walkway over the street between the two buildings. This increased space allows needed growth in all departments and increased programming for the community. This renovation was completed and the facility re-opened in September of 2006.

The Board of Library Trustees went on the ballot in March 2008 for a third continuous 1.9 mill property tax levy, this one certified to generate \$2.3 million beginning in 2009. We anticipate going to the voters again in 2013.

POLITICAL ENVIRONMENT

Mirroring the population of Cuyahoga County, the Cleveland Heights-University Heights area lost 3.2 percent of its population in the 2010 census with a total population for Cleveland Heights of 46,121 residents. Both white and black populations dipped while Hispanic and Asian populations grew slightly. University Heights residents number 13,539 according to the 2010 census, about 600 fewer than in 2000. The national foreclosure crisis hit Cuyahoga County very hard and the ramifications have not yet been fully felt. The loss of population may be only a first wave.

At the end of 2010, some 1,500 properties in our service area were in foreclosure. Neither City has any industry and both are excellent examples of relatively affluent "bedroom communities." Since 2000, the average household income has increased by 27.7 percent in the two communities. The percentage of residents having received college degrees and above is 55.5 percent and 55.3 percent in Cleveland Heights and University Heights respectively. At the same time, per capita income in Cleveland Heights is \$33,741 and \$35,913 in University Heights, while the combined median household income for the two cities is \$66,726.

LONG-TERM FINANCIAL PLANNING

The Library maintains a five-year financial projection at all times and this is regularly shared with the Board of Library Trustees. It is updated as material changes to income and expenditures are determined, and it covers both operational and capital needs to maintain and enhance current services and facilities.

RELEVANT FINANCIAL POLICIES

The Board of Library Trustees approved a long-term investment policy in May 2004 as part of their bylaws. The purpose of this policy is to establish priorities and guidelines regarding the investment management of the Library operating funds. These priorities and guidelines are based upon Chapter 135 ORC and prudent money management. The policy also follows Section 135.14 ORC in establishing what qualifies as an eligible investment. Safety of principal is the most important objective of the Library's investment policy. The policy also focuses on issues regarding liquidity and yield. Income from investments in 2011 was minimal due to low interest rates.

Ohio Public Library environment:

- By law, no new public library systems can be established in Ohio.
- The Public Library Fund (PLF) distributes money to the 88 counties (not the library systems) to fund library services. If there are multiple library systems within a county, the county budget commissions use agreements reached by the libraries to determine how the money gets distributed to the library systems within each county.
- State funding allows public libraries to collaborate; it supports interlibrary loan of materials, shared staffing models, group purchasing, etc. Public libraries view their collections as a Statewide asset.
- In the past three years, State funding of public libraries has continued to decrease.
- Ohio's libraries have the highest circulation, computer usage, volume of materials, and patron traffic per capita in the country.

When creating the 2009-2010 biennium budget, State legislators rejected the governor's proposal to reduce the Public Library Fund percentage of the General Revenue Fund by 30 percent. Legislators reduced the PLF funding percentage from 2.22 percent to 1.97 percent. The result of this was an 18 percent loss in State funding in 2009 for public libraries.

STRATEGIC PLANNING

The Library's latest strategic plan uses the "Balanced Scorecard" approach that emphasizes results with measurements taken throughout the year, such as statistical use counts, community surveys, and customer feedback. It seeks a balance between past accomplishments and future achievements and recognizes that rapid change and the need to adjust quickly to customer needs requires that we replace the typical three to five year long-range plan with something that is shorter in duration and is updated regularly. The Board of Library Trustees approved a two-year plan in 2010. The objectives of this plan include: Tell Our Story; Improve Operational Excellence; and Affirm our Place in the World. The entire plan is posted on the library website, www.heightslibrary.org.

MISSION, VISION AND VALUES

Staff's work was based on the Library's Mission, Values and Vision that were reviewed and updated by the Board of Library Trustees in July, 2009.

The Library's Mission

The Mission indicates what our organization is committed to do:

The Cleveland Heights-University Heights Public Library—Opening doors, opening minds.

The Library's Values

We place great value in:

- Education and literacy,
- Understanding and responding to the needs of our customers,
- Effective management of financial resources,
- Assuring that our libraries remain free for all,
- Effective management and development of human resources, resulting in a diverse and culturally competent staff,
- Quality in all we do,
- Intellectual Freedom,
- A climate for innovation and change,
- Respect and tolerance for diverse viewpoints and individual differences,
- Integrity and ethics in the workplace,
- Shared organizational decision making and responsibility,

- Open, timely and effective internal and external communications,
- Contributing to a culture of respect and comfort for all.

The Library's Vision

We will know we are succeeding when:

- Our services and facilities appeal to all ages,
- Our collections, services and staff are outstanding,
- We have established the Library as a Third Place or "someplace other than work or home where a person can go to... feel part of the community,"
- We remain focused on the needs of our customers.

2011 AT A GLANCE

A 5-Star Rating and Conservative Spending

In November, the Library earned the top rating from *Library Journal's* 2011 Index of Public Library Service based on four criteria. Our circulation, visits, program attendance and computer terminal usage statistics made us one of the top libraries of our size in the United States. Our circulation was 33.6 per capita, visits were 19.4 per capita, our program attendance was 0.8 per capita and our computer terminal usage was 2 uses per capita. This rating was based on 2009 data. 37 Ohio libraries earned 5-stars which is a testament to high standards of service and a history of State funding. This funding continued to fall slightly in 2011 and is being watched carefully by Library administration.

Noble Neighborhood Branch Reopens with a Flourish

After being closed for renovation for nearly eight months, the Noble Neighborhood branch reopened on May 23. The interior renovation created additional, separate spaces for each age-level user, particularly small children. In 2010, the Library received a grant to create the early literacy P.L.A.Y. (Preschool Literacy and You) room at Noble. Modeled on Family Connections/Heights Library's Little Heights, the P.L.A.Y. room was planned and constructed well into 2011. Staff created a vocabulary rich environment and designed activities and programs aimed at fostering early literacy. The P.L.A.Y. room became a frequent destination for area preschools and daycare centers after the branch reopened, as well as a popular place for families with young children. The P.L.A.Y. room averaged 48 children and caregivers daily. The early literacy computer stations were especially popular as was the mobile SmartBoard, the "TapIt."

On May 23 Noble officially reopened and over 500 customers visited. Noble reopening was preceded by two celebrations including a Friends of the Library Benefit featuring two speakers: local author Maria Doria Russell and Stan Austin, Superintendent of the Cuyahoga Valley National Park. A 1930s-themed celebration on Sunday, May 22, was attended by about 300 people. Heights Youth Theatre performed selections from their upcoming show, "Annie," starting off the ceremonies appropriately enough with the song "I Think I'm Gonna Like It Here." Cleveland Heights Mayor Ed Kelley and Heights Libraries Director Nancy Levin spoke and were joined by Library Board Members in the ribbon-cutting ceremony. Eleanor Roosevelt, Amelia Earhart, and the Marx Brothers (actors in character) were among the guests on hand.

Noble was fortunate to be the recipient of Find-a-way World's 2011 service project. Author/illustrator Denise Fleming gave her permission for the Library to use illustrations from her books, *In the Tall, Tall, Grass* and *In the Small, Small Pond*, and Find-a-way paid for these to be converted into murals that grace the stairway walls leading from the first floor to the Children's Department. The company also sent over 50 employees to clean up the grounds, plant flowers, and help assemble the many toys acquired for the P.L.A.Y. room.

Noble Neighborhood branch children's staff provided outreach to four area preschools and Oxford and Noble elementary schools' aftercare programs on a monthly basis. Staff attended school events including Noble Fun Fest and Family Picnic Day. During the summer, they hosted Read with the Teachers Nights in association with Cleveland Heights-University Heights elementary school teachers.

Second and third grade classes from Noble school began monthly visits to the Library in November and all of Noble's kindergarten classes visited the Library.

Noble branch's programming partners included the Cleveland Museum of Art, the Children's Museum, Kindermusik, Cleveland Institute of Music, and the Cuyahoga County Board of Health.

Coventry Village Branch Welcomes Gandalf and Local Authors

Coventry added a mural depicting Gandalf from *The Lord of the Rings* in the hallway between the Children's Room and the Teen Room, with the permission of artist John Howe.

The Cedar-Coventry Author Series, a collaboration among Coventry Village Library with Mac's Backs and Appletree Books, had a string of programs in 2011 featuring local authors Lynn Powell, Paul L. Gaus, Paula McLain, Mary Doria Russell, Emily Mitchell, and Catherine Gildiner. The average attendance at these evenings was more than 50. Both Paula McLain's and Mary Doria Russell's books have been on the *New York Times* Bestsellers list.

Coventry Adult Librarian and Deaf Services Coordinator Ben Gulyas obtained a \$6,000 two-year grant from the Friends of the Society for the Deaf, a Cleveland Hearing and Speech Fund. With this grant, Coventry expanded its American Sign Language (ASL) offerings from two basic adult eight-week sessions in 2010 to twelve six-week sessions in 2011, including both basic and intermediate adult classes, as well as ten bi-monthly classes for children. In total there were 58 ASL classes offered in 2011, a 263 percent increase over previous years. In all there were a total of 130 registrants for the Basic, Intermediate and Children's classes in 2011.

University Heights Branch Gets a New Lift

At University Heights, waterproofing work was done on the floors of the two large meeting rooms and the basement lobby, and the carpeting in these areas was replaced. The wheelchair lift was replaced and the elevator shaft was repainted and fitted with a new light. An additional security camera was installed outside on the front of the building.

University Heights' partnerships in 2011 included Whole Foods Cedar Center, Cleveland Clinic Healthwise and John Carroll University's Grasselli Library, which offers their students and faculty the opportunity to check out Heights Library's materials from their library. John Carroll University received additional fiction books in response to their request to draw greater attention to the popular collection we maintain in the Grasselli lobby.

University Heights also partnered with the City of University Heights in a number of ways; continued working on an archival project for the City of University Heights, the Senior Services Coordinator for the city was given free use of the meeting rooms for his popular weekly lecture series for seniors, University Heights branch served as a distribution and collection point for a city-wide survey from the mayor's office during the month of March and volunteers from the City Beautiful Commission participated in replanting the front gardens on the property.

In the spring, Technology Trainer Lisa Smilnak presented a class for John Carroll University staff on how to use the Clevnet digital library.

Lee Road Branch Loans Ereaders and Playaway Views.

Electronic device lending launched on January 24. Three Kindles, three Nooks and one iPad made up the initial collection at Lee Road. Three more eReaders were added to the Lee Road collection in September and Coventry, Noble and University Heights each received three in December.

The Lee Road Children's Department added Playaway Views. The Library had served as one of only two test libraries in the country for this device. After successfully completing a trial run, the product was launched nationally in May. The Playaway View is an all-in-one player loaded with children's video content.

At Lee Road, large print materials were moved to the first floor at the beginning of the year. The move proved popular with customers, as circulation rose 26 percent. The Friends of the Library moved their book sale activities to a permanent location in the branch's café area on the second floor.

The Lee Road Circulation Department purchased new equipment, increased staff training and instituted several workflow efficiency improvements. The Shipping Department also underwent a thorough reorganization by Mary Murphy, who is now supervising that department.

The Technology Training Department partnered with Every Citizen Online – Connect Ohio to offer a six-part series using existing classes to achieve the goals of Connect Ohio. The Connect Ohio program will be offered through summer 2013. Customers who successfully complete the series receive a certificate of completion, which they can use to receive special offers from partnered vendors on broadband internet access and, in some cases, discounts on PCs and PC services. Technology trainers taught 297 classes, with an attendance of 2,103. In addition, the Computer Gallery hosted 51,403 sessions.

Now in its second year, our partnership with the Cleveland Food Bank resulted in another successful Summer Lunch Program. The Lee Road Branch provided lunches delivered by the Food Bank to approximately 70 children per day. Summer Lunch numbers far exceed the year before: 2,700 in 2011 vs. 1,500 in 2010. Attendance at our 10:30 a.m. Story Stops increased and a post-lunch story time was also well attended.

The Children's Services Department participated in a number of school activities, such as Canterbury School's Health Fair and the Healthy Lifestyles Wellness Challenge at the High School. Children's Services Manager Susan Black and Noble Neighborhood Branch Manager Constance Dickerson joined the planning committee for the international baccalaureate transition at Fairfax and Noble Elementary Schools. Lee Road hosted the Cleveland Institute of Music and Kindermusik in our preschool story times. Both have demonstrated to the parents the benefit of music and movement for young children through entertaining story times.

In 2011, Children's Services Department regularly visited 21 local preschools as well as seven aftercare programs. In addition, they prepared deposit collections for eight preschools that rotate every six weeks. Also in the summer, our Children's Services Department made a weekly visit to Camp Jumpstart, a four-week program for incoming first graders, telling stories and leaving a collection of books for the use of the teachers. Former Children's Services Associate Shamekia Chandler was awarded a grant from the Virginia Hamilton Foundation for the "Cinderella Around the Globe" program. It was a success, with over 200 people in attendance, experiencing the universality of the Cinderella story through dance, theater and crafts.

The Children's Services Department was awarded another grant, this one from the Keats Foundation that saw Lee Road hosting its first annual pet show. There were over 100 participants, including the humans. The Children's Garden, on the south side of Lee Road's building, was planted with bird and butterfly attracting plants and over 100 daffodil bulbs.

The Young Adult Services Department participated in a number of partnerships. Those organizations include RapArt of Cleveland Heights, Terrace Garden Club, DeZine for Success, Open Doors, and Future Connections. Monthly book clubs were held at Wiley Middle School, Roxboro Middle School and Monticello Middle School. The Lee Road Teen Room held a mural contest. The winner of that contest, a 15-year-old Heights High student, painted two teens reading underneath a tree. Page Kamaria Kabir also painted a mural of an open book with the phrase "Unlock the Magic of Reading." The Young Adult

Services Department entered into a new partnership with Open Doors and the Cleveland Heights-University Heights School District for the LIT (Leaders In Training) Program, helping to secure a \$50,000 grant from Starting Point. Starting Point is on-profit organization in Northeastern Ohio that helps low-income families with childcare and educational issues. Teens in the program completed a two-week internship and learned about library work.

In May of 2010, the Home Repair Resource Center contacted the library about housing their lending library of books, handouts and DVDs. The collection was cataloged throughout 2011, largely through the efforts of volunteer Megan Zimmerman, Adult Services Librarian Becky Katzenmeyer and Web Developer Colin Tomele, in preparation for being ready for the public in January 2012.

Adult Services Librarian Kirsten Rosebrock-Hayes oversaw volunteers who are digitizing old photographs for inclusion in Cleveland State University's The Cleveland Memory Project (www.clevelandmemory.org). To date, over 800 photos from Heights Libraries' past have been uploaded to the site.

Reorganization and Staff Changes Made by Administration

As the year drew to a close the Library continued to seek efficiencies by embarking on a reorganization project. We created a new organizational chart and instituted a new salary structure and a benchmarking study that will be repeated every two years. This project will continue into 2012. The reorganization was a target from our last strategic plan. A new strategic plan using the Balanced Scorecard approach was implemented for 2012-2013 focusing on technology, marketing, welcoming and safe spaces, efficiencies, funding and innovation.

One Youth Services Department was formed from the Children's and Young Adult Services Department and the Circulation Department absorbed the shipping staff. In addition, a Special Projects Coordinator and a Meeting Room Assistant were created out of other positions.

During the year we said good-bye to Catherine Hakala-Ausperk, deputy director since 2003 who left to lead the Northeast Ohio Regional Library System. She was replaced by Kimberlee DeNero-Ackroyd who came to us from the Willoughby-Eastlake Library. We also hired a new Marketing and Community Relations Manager, Sheryl Banks. The year saw the retirement of Darla Arnold, long-time staff artist, Circulation Coordinator Mary-Beth Musk and Noble Neighborhood Branch Manager Joanne Vicarel.

To fill these positions a number of staff were promoted including Charles Collins to Adult Services Manager replacing Alice Iden, Constance Dickerson who left the Children's Department to become Noble Branch Manager and Susan Black who became Youth Services Manager; and Mary Murphy who became Circulation Manager; Teanna Weeks, who became supervisor of the newly named Collection Services Department.

Staff Benefits and Efficiencies

In 2011, the Benefits Committee worked to develop a health insurance package that was more helpful for full-time employees who take family coverage. We also made employees responsible for a small portion of their health insurance premium and/or their health savings plan. The plan is locked into an 18 month rate and we joined a consortium, which will pool our risk with other organizations to help keep our renewal lower than in past years.

Our Fiscal Officer Molly Riffle joined a task force of other financial officers created by CMI, our finance software designer, to develop a new product that will give managers access to budget information and electronically complete purchase order requests. Payroll processes were streamlined and direct deposit pay stubs are now sent through email. This project will be completed in 2012. The Collection Services staff implemented online ordering and created a better tracking system for materials orders in the Business Office.

Training and Development Highlights

In 2011, our staff spent a total of 2,209 hours on training and development activities. That's an increase of 12 percent over 2010. In 2011, 144 staff participated in training and development activities, attending 118 events - an increase of 18 percent over 2010. Training is paid for out the Anne Bauer Staff Development Fund.

Library Volunteer Program

This year, our volunteers worked 951 hours and we had 52 individuals participate in the program. Volunteer projects included: Welcome Desk, Teen Volunteers, Local History, Noble Grand Re-Opening, Early Literacy P.L.A.Y. room, Summer Lunch, Summer Reading Events and Home Repair Resource Center (collection processing).

OTHER INFORMATION

Independent Audit

Included in this report is an unqualified audit opinion rendered on the Library's financial statements as of and for the year ended December 31, 2011, by our independent auditor, Auditor of State Dave Yost.

Library management plans to continue to subject financial statements to an annual independent audit as part of the preparation of a Comprehensive Annual Financial Report. An annual audit also serves to maintain and strengthen the Library's accounting and budgetary controls.

Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Cleveland Heights-University Heights Public Library for its Comprehensive Annual Financial Report for the year ended December 31, 2010.

Acknowledgements

We wish to express our appreciation to the members of the Board of Library Trustees for their continued interest and support in planning and conducting the financial operations of the Library in a responsible and progressive manner.

Respectfully submitted,

Mollynmiffle

Many D. Levin

Director

Molly Riffle Fiscal Officer

CLEVELAND HEIGHTS-UNIVERSITY HEIGHTS PUBLIC LIBRARY

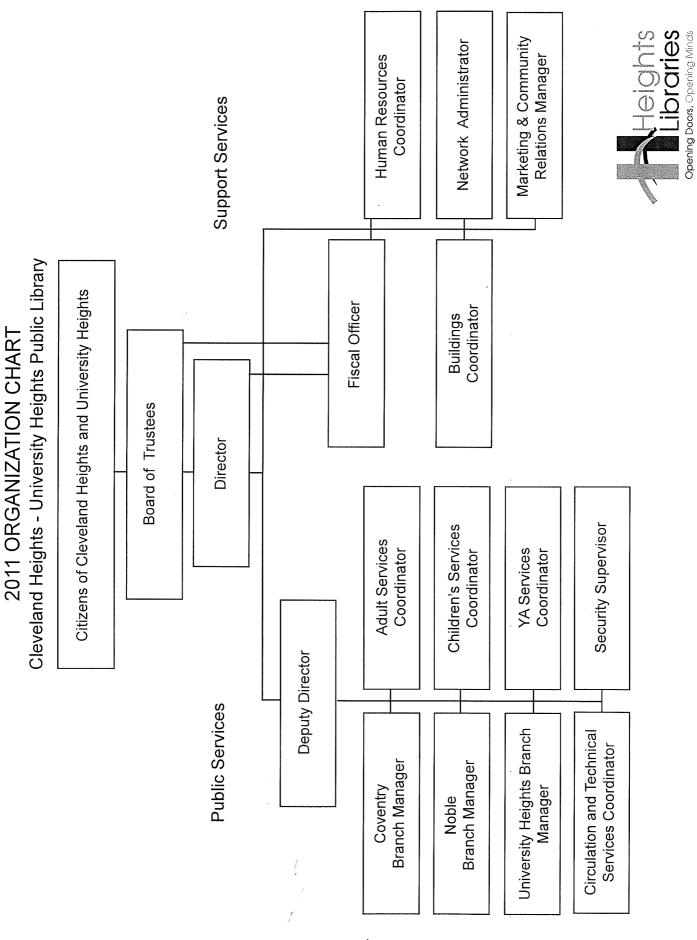
LIST OF PRINCIPAL OFFICIALS as of December 31, 2011

BOARD OF LIBRARY TRUSTEES

President	Audrey Cole
Vice President	Esther Moss
	James Posch
	James Roosa
Member	Vacant
Member	CarDala Carter
Member	Ron Holland

ADMINISTRATIVE STAFF

Nancy S. Levin	Director
Kimberlee DeNero-Ackroyd	Deputy Director
Molly M. Riffle	Finance Manager
	Adult Services Manager
Sam Lapides	Special Projects Coordinator
Susan Black	Youth Services Manager
Laurie Marotta	Human Resources Manager
Sheryl Banks	Marketing & Community Relations Manager
Timothy Pasbrig	Buildings Manager
Heather Howiler	Training Development Manager
Mary Murphy	Circulation Manager
Matt Hoffman	IT Manager
Patricia Gray	Branch Manager, Coventry Village Library
Constance Dickerson	Branch Manager, Noble Neighborhood Library
Aurora Martinez	Branch Manager, University Heights Library
Bossie Loggins	Security Supervisor
Teanna Weeks	



Certificate of Achievement for Excellence in Financial Reporting

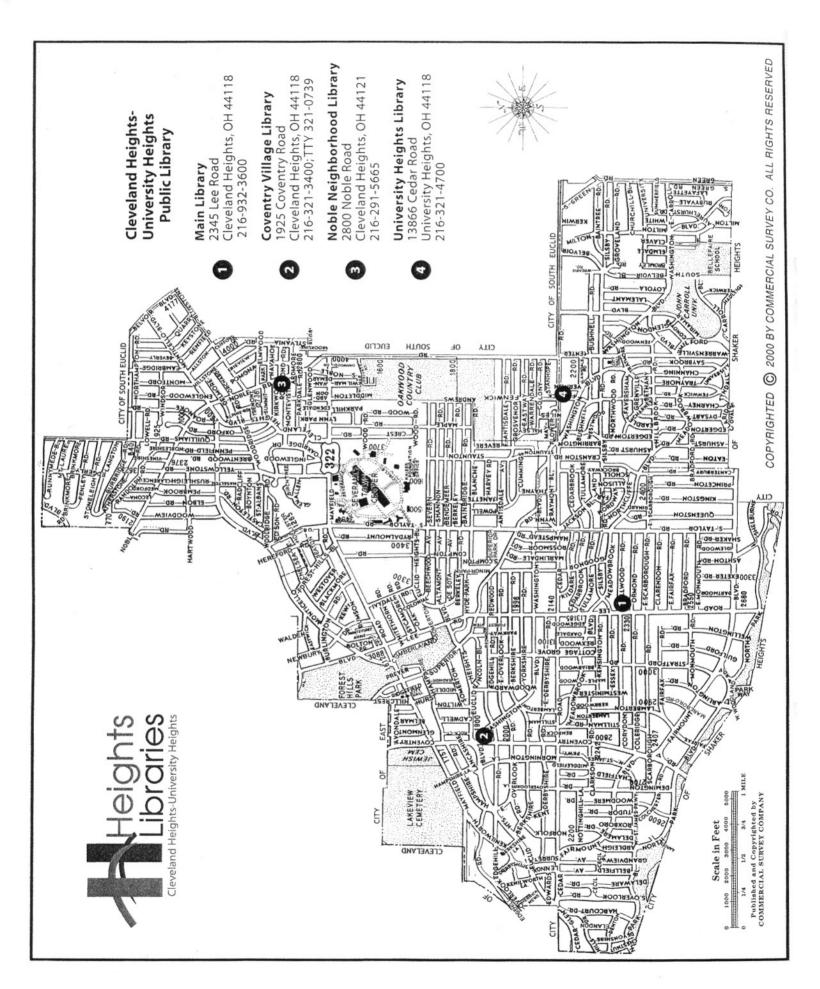
Presented to

Cleveland Heights-University Heights Public Library Ohio

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.







INDEPENDENT ACCOUNTANTS' REPORT

Cleveland Heights-University Heights Public Library Cuyahoga County 2345 Lee Road Cleveland Heights, Ohio 44118

To the Board of Trustees:

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Cleveland Heights-University Heights Public Library, Cuyahoga County, Ohio (the Library), as of and for the year ended December 31, 2011, which collectively comprise the Library's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Library's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Cleveland Heights-University Heights Public Library, Cuyahoga County, Ohio, as of December 31, 2011, and the respective changes in financial position thereof and the budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 15, 2012, on our consideration of the Library's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

Cleveland Heights-University Heights Public Library Cuyahoga County Independent Accountants' Report Page 2

Accounting principles generally accepted in the United States of America require this presentation to include *Management's discussion and analysis* as listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any other assurance.

We conducted our audit to opine on the financial statements that collectively comprise the Library's basic financial statements taken as a whole. The introductory section, the financial section's combining statements, individual fund statements and schedules, and the statistical section information provide additional analysis and are not a required part of the basic financial statements. The financial section's combining statements, individual fund statements and schedules are management's responsibility, and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. These statements and schedules were subject to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any other assurance on them.

Dave Yost Auditor of State

June 15, 2012

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

The management's discussion and analysis of the Cleveland Heights-University Heights Public Library's (the Library) financial performance provides an overall review of the Library's financial activities for the year ended December 31, 2011. The intent of this management's discussion and analysis is to look at the Library's financial performance as a whole. Readers should also review the transmittal letter, the basic financial statements and the notes to the basic financial statements to enhance their understanding of the Library's financial performance.

Financial Highlights

Key financial highlights for 2011 are as follows:

- Total net assets increased from 2010 resulting from revenues exceeding expenses directly related to decreases in expenses from tighter spending controls and changes to negotiated agreements.
- Total assets of governmental activities showed an increase over 2010 from increased cash and cash equivalents which was the direct result of revenues far outpacing expenses in the current year.
- Total liabilities decreased from 2010, primarily as a result of decreases in compensated absences and capital leases.
- Capital assets had additions to land improvements, buildings and building improvements, equipment, furniture and vehicles. The highlights of these additions consist of the renovation to the Noble branch along with the new furnishings and upgrades to equipment and computers.
- Library interest revenue increased from 2010 which is a sign of the gradually improving economy.

Using This Annual Financial Report

This annual report consists of a series of financial statements and notes to those statements. These statements are prepared and organized so the reader can understand the Cleveland Heights-University Heights Public Library as a financial whole or as an entire operating entity. The statements provide a detailed look at the Library's specific financial activities.

The Statement of Net Assets and Statement of Activities provide information about the activities of the whole Library, presenting both an aggregate view of the Library's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short term as well as what dollars remain for future spending. The fund financial statements also look at the Library's most significant funds with all other nonmajor funds presented in total in one column.

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

Reporting the Cleveland Heights-University Heights Public Library as a Whole

Statement of Net Assets and the Statement of Activities

While this document contains information about the funds used by the Library to provide services to our citizens, the view of the Library as a whole considers all financial transactions and asks the question, "How did we do financially during 2011?" The Statement of Net Assets and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting method used by the private sector. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid.

These two statements report the Library's net assets and the changes in those net assets. The change in net assets is important because it tells the reader whether, for the Library as a whole, the financial position of the Library has improved or diminished. However, in evaluating the overall position of the Library, non-financial information such as changes in the Library's tax base and the condition of the Library's capital assets also need to be evaluated.

The Statement of Net Assets and the Statement of Activities are divided into the following categories:

- Assets
- Liabilities
- Net Assets (Assets minus Liabilities)
- Program Expenses and Revenues
- General Revenues
- Net Assets Beginning of Year and Year's End

Reporting the Cleveland Heights-University Heights Public Library's Most Significant Funds

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Cleveland Heights-University Heights Public Library uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the Library's funds can be classified as governmental funds. Fund financial statements provide detailed information about the Library's major funds. The Library has established funds that account for the multitude of services and facilities provided to our residents. However, these fund financial statements focus on the Library's most significant funds. In the case of the Cleveland Heights-University Heights Public Library, our major funds are the general fund and the building and repairs capital projects fund.

Governmental Funds Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. All Library activities are reported in the governmental funds focusing on how money flows into and out of those funds and the balances left at year end available for spending in future periods. Our funds are reported using an accounting method called modified accrual accounting which measures cash and all other financial assets that are expected to be readily converted to cash. The governmental fund statements provide a detailed short-term view of the Library's general operations and the basic services it provides. Governmental fund

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

information helps one determine whether there are more or fewer financial resources that can be spent in the near future on services provided to our residents. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Library's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. The governmental fund financial statements can be found on pages 14-17 of this report.

The Cleveland Heights-University Heights Public Library as a Whole

Recall that the Statement of Net Assets pictures the Library as a whole. Table 1 provides a summary of the Library's net assets for 2011 compared to 2010.

Table 1Net Assets

	Governmental Activities			
	2011	2010	Change	
Assets				
Current and Other Assets	\$13,784,052	\$13,194,828	\$589,224	
Capital Assets, Net	16,806,774	16,373,970	432,804	
Total Assets	30,590,826	29,568,798	1,022,028	
Liabilities				
Current Liabilities	5,381,017	5,513,637	132,620	
Long-Term Liabilities				
Due Within One Year	237,863	266,627	28,764	
Due in More Than One Year	446,856	527,914	81,058	
Total Liabilities	6,065,736	6,308,178	242,442	
Net Assets				
Invested in Capital Assets,				
Net of Related Debt	16,340,379	15,825,402	514,977	
Restricted for:				
Capital Projects	0	1,040,906	(1,040,906)	
Staff Development	491,950	489,286	2,664	
Unrestricted	7,692,761	5,905,026	1,787,735	
Total Net Assets	\$24,525,090	\$23,260,620	\$1,264,470	

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Cleveland Heights-University Heights Public Library, assets exceeded liabilities at year-end 2011. Increases in cash and cash equivalents coupled with decreases in deferred revenue, contracts payable and long-term liabilities resulted in the increase to net assets. By comparing assets and liabilities, one can see the overall position of the Library is good.

Although the Cleveland Heights-University Heights Public Library's investment in its capital assets is reported net of related debt, which is strictly capital leases, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Additionally, the Cleveland Heights-University Heights Public Library works very hard to stabilize current liabilities and reduce long-term liabilities.

Table 2 shows the changes in net assets for the years ended December 31, 2011 and 2010.

Table 2Change in Net Assets

	Governmental Activities		
	2011	2010	Change
Revenues			
Program Revenues			
Charges for Services	\$153,696	\$146,343	\$7,353
Operating Grants and Contributions	92,238	46,143	46,095
Capital Grants and Contributions	0	0	0
Total Program Revenues	245,934	192,486	53,448
General Revenues			
Property Taxes	5,658,014	5,619,186	38,828
Grants and Entitlements not Restricted			
to Specific Purposes	3,177,827	3,575,503	(397,676)
Investment Earnings	26,913	21,094	5,819
Miscellaneous	62,588	22,689	39,899
Total General Revenues	8,925,342	9,238,472	(313,130)
Total Revenues	9,171,276	9,430,958	(259,682)
Program Expenses			
General Government:			
Public Service	6,334,670	6,209,429	(125,241)
Administration	1,553,407	1,512,688	(40,719)
Interest and Fiscal Charges	18,729	21,507	2,778
Total Program Expenses	7,906,806	7,743,624	(163,182)
Change in Net Assets	1,264,470	1,687,334	(422,864)
Net Assets Beginning of Year	23,260,620	21,573,286	1,687,334
Net Assets End of Year	\$24,525,090	\$23,260,620	\$1,264,470

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

The vast majority of revenue supporting all governmental activities is general revenue. The most significant portions of general revenues are local property taxes and grants and entitlements not restricted. The remaining amount of revenue received was in the form of program revenues, the majority of which was charges for services provided by the Library.

The Library also carefully invests its funds in a variety of investment types with the primary focus being safety of principal, but with an attention to investment opportunities to increase yield. The Director and Fiscal Officer pay close attention to daily interest rates and have made the Library's money "work for us", even during these difficult economic times of dropping interest rates.

Analysis of Overall Financial Positions and Results of Operations

In Table 3 below, the total cost of services column contains all costs related to the programs and the net cost of services column shows how much of the total amount is not covered by program revenues. The net costs are program costs that must be covered by unrestricted State aid (Library and Local Government Support Fund) or local property taxes.

 Table 3

 Governmental Activities

Programs	Total Cost of Services 2011	Total Cost of Services 2010	Net Cost of Services 2011	Net Cost of Services 2010
General Government:				
Public Service	\$6,334,670	\$6,209,429	\$6,128,191	\$6,051,489
Administration	1,553,407	1,512,688	1,513,952	1,478,142
Interest and Fiscal Charges	18,729	21,507	18,729	21,507
Total Expenses	\$7,906,806	\$7,743,624	\$7,660,872	\$7,551,138

The difference in the total cost and net cost of services represents restricted grants, fees and donations. The dependence upon general tax revenues for governmental activities is apparent. 96.89 percent of total expenses are supported through taxes and other general revenue.

Governmental Activities

Several revenue sources fund our governmental activities with the Library property tax being the largest contributor. General revenues from grants and entitlements, such as local government funds, and patron fines and fees are also major sources of revenue.

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

Library property tax revenues (using full accrual numbers) in 2011 were more than in 2010. The area of Cleveland Heights is not immune to the economic situation affecting the Country and this increase should be taken as a sign of gradual recovery. The Library System's geographic boundaries encompass several inner-ring suburbs of the City of Cleveland. These communities are primarily residential in nature. The proximity and the easy access of the cities to major cultural, educational and medical facilities in northeast Ohio typically contributes to climbing property values, a key indicator of a community's economic health and stability, where the primary "industry" is housing. Typically, the vitality of the area is also demonstrated by new construction over the past few years, development and redevelopment of retail and commercial corridors found throughout each community. However, the current foreclosure crisis and overall increase in delinquencies, in addition to a generally stagnant state economy, is cause for concern today and into the future.

Although the Library relies heavily upon local property taxes to support its operations, we continue to actively solicit and receive additional grant and entitlement funds to help offset operating and program costs.

The majority of the Library's program expenses are for public services. Public services showed a decrease from the reduction of staff coupled with tighter spending controls. Administration accounts for an additional 19.73 percent. The remaining program expenses, amounting to less than one percent, represent interest and fiscal charges.

The Library's Funds

Information about the Library's governmental funds begins on page 14. These funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenue of \$9,157,414 and expenditures of \$8,449,432. The most significant fund is our general fund with an unassigned fund balance at year-end of \$5,096,806 compared to annual expenditures of \$7,231,820. \$556,400 was transferred to the building and repairs capital projects fund. This transfer enabled the Library to fund various capital improvements. The general fund balance had an increase from 2010 due to the Library being fiscally responsible and ensuring that revenues are far exceeding expenditures on the year. The building and repairs capital projects fund had a decrease in fund balance as the Noble branch renovation concluded.

General Fund Budgetary Highlights

The Library's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significant budgeted fund is the general fund. During the course of 2011, the Library amended its general fund budget, but no amendment was significant. For the general fund, original and final budgeted revenues were \$8,959,483 and \$8,861,909, respectively. Actual revenues were \$223,494 higher than final budgeted resources due to increases to anticipated property taxes and miscellaneous revenues. Original and final budgeted expenditures in the general fund were \$8,007,858 and \$8,059,474, respectively. Actual expenditures were \$686,372 lower than final budgeted expenditures due to careful monitoring of expenditures that resulted in decreases to all expenditure line items.

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

Capital Assets and Debt

Capital Assets

(Table 4)
Capital Assets at December 31
(Net of Accumulated Depreciation)

	Go	vernmental Activiti	es
	2011	2011 2010	
Land	\$791,638	\$791,638	\$0
Land Improvements	99,408	120,504	(21,096)
Buildings and Building Improvements	14,843,100	14,459,259	383,841
Equipment	944,386	970,011	(25,625)
Furniture	119,285	27,173	92,112
Vehicles	8,957	5,385	3,572
Total Capital Assets	\$16,806,774	\$16,373,970	\$432,804

Total capital assets for the Cleveland Heights-University Heights Public Library as of December 31, 2011, were greater than 2010. The most significant changes in our capital assets came from taking another year's worth of depreciation coupled with deletions offset by additions to land improvements, buildings and building improvements, equipment, furniture, vehicles and deleted accumulated depreciation. The Library is committed to a long-term goal of rebuilding and renovating facilities. See Note 10 for additional information on capital assets.

Long-term Obligations

As of December 31, 2011, the Cleveland Heights-University Heights Public Library had outstanding balances in compensated absences and capital leases. See Note 15 for additional information on the Library's debt.

(**Table 5**)
Outstanding Obligations at Year End

	Gove	ernmental Activities	S
	2011	2010	Change
Compensated Absences	\$218,324	\$245,973	(\$27,649)
Capital Leases	466,395	548,568	(82,173)
Total	\$684,719	\$794,541	(\$109,822)

Management's Discussion and Analysis For the Year Ended December 31, 2011 Unaudited

Current Financial Related Activities

The Cleveland Heights-University Heights Public Library has continued to maintain the highest standard of service to the patrons of our communities. The Cleveland Heights-University Heights Public Library is financially strong. Even though the Library saw a reduction in overall revenues, revenues still far outpaced expenditures which is part of our strong, fiscally responsible financial plan to live within our means. The Board of Library Trustees and administration closely monitor its revenues and expenditures in accordance with its financial forecast.

The Cleveland Heights-University Heights Public Library relies on its property taxpayers to support its operations, and the fiscal capacity and community support for the Library is quite strong. The Cleveland Heights-University Heights Public Library voters have passed additional operating levies in the years 1992, 2000 and 2008, which help the general operations and permanent improvements of the Library. In addition, the community overwhelmingly passed a bond issue in 2001 to support the renovation of the main library and cultural arts center. The Cleveland Heights-University Heights Public Library continues to communicate to the community that they rely upon their support for the majority of its operations and will continue to work diligently to plan expenses, staying carefully within the Library's budget and financial forecast. The community realizes the income generated by local levies remains constant, thereby forcing the Library to come back to the voters from time to time for additional support.

The Board of Trustees and Director work extremely hard at containing health care costs by securing updated competitive proposals from various health care providers. While the cost increases for medical insurance are unavoidable in today's environment, the Library is working diligently to maintain a high level of coverage for its employees at the lowest cost possible.

Contacting the Library's Finance Department

This financial report is designed to provide our citizens, taxpayers, creditors and investors with a general overview of the Library's finances and demonstrates the Library's accountability for all money it receives, spends, and invests. Please direct any questions about this report or financial information inquiries to Director Nancy S. Levin, Cleveland Heights-University Heights Public Library, 2345 Lee Road, Cleveland Heights, Ohio 44118-3493, or telephone 216-932-3600. We also offer information regarding our Library on our web site, www.heightslibrary.org.

Basic Financial Statements

Statement of Net Assets
December 31, 2011

	Governmental
	Activities
Assets	retivities
Equity in Pooled Cash and Cash Equivalents	\$6,119,812
Accrued Interest	1,800
Intergovernmental Receivable	1,557,767
Prepaid Items	27,542
Property Taxes Receivable	6,077,131
Nondepreciable Capital Assets, Net	791,638
Depreciable Capital Assets, Net	16,015,136
Total Assets	30,590,826
Liabilities	24.100
Accounts Payable	24,189
Contracts Payable	32,192
Accrued Wages	76,262
Intergovernmental Payable	31,772
Deferred Revenue	5,212,227
Accrued Interest Payable	4,375
Long-Term Liabilities: Due Within One Year	227 962
Due In More Than One Year	237,863
Due in More Than One Year	446,856
Total Liabilities	6,065,736
Net Assets	
Invested in Capital Assets, Net of Related Debt	16,340,379
Restricted for:	- , , ,-
Staff Development	491,950
Unrestricted	7,692,761
Total Net Assets	\$24,525,090

Statement of Activities
For the Year Ended December 31, 2011

		Program l	Revenues	Net (Expense) Revenue and Changes in Net Assets
	Expenses	Charges for Services	Operating Grants and Contributions	Governmental Activities
Governmental Activities				
General Government:				
Public Service	\$6,334,670	\$119,666	\$86,813	(\$6,128,191)
Administration	1,553,407	34,030	5,425	(1,513,952)
Interest and Fiscal Charges	18,729	0	0	(18,729)
Total Governmental Activities	\$7,906,806	\$153,696	\$92,238	(7,660,872)
		General Revenues Property Taxes Lev	ied for	
		General Purposes	.	5,658,014
		Grants and Entitlem	ents not Restricted	
		to Specific Progra	ms	3,177,827
		Investment Earning	S	26,913
		Miscellaneous		62,588
		Total General Reve	nues	8,925,342
		Change in Net Asse	ts	1,264,470
		Net Assets Beginnin	g of Year	23,260,620
		Net Assets End of Y	ear	\$24,525,090

Balance Sheet Governmental Funds December 31, 2011

		Building and	Other Governmental	Total Governmental
	General	Repairs	Fund	Funds
Assets				
Equity in Pooled Cash and				
Cash Equivalents	\$5,109,160	\$496,509	\$491,950	\$6,097,619
Restricted Assets:				
Equity in Pooled Cash and				
Cash Equivalents	22,193	0	0	22,193
Receivables:				
Property Taxes	6,077,131	0	0	6,077,131
Intergovernmental	1,557,767	0	0	1,557,767
Accrued Interest	1,800	0	0	1,800
Prepaid Items	27,542	0	0	27,542
Total Assets	\$12,795,593	\$496,509	\$491,950	\$13,784,052
Liabilities				
Accounts Payable	\$24,189	\$0	\$0	\$24,189
Contracts Payable	0	32,192	0	32,192
Accrued Wages	76,262	0	0	76,262
Intergovernmental Payable	31,772	0	0	31,772
Deferred Revenue	7,436,555	0	0	7,436,555
Accrued Interest Payable	4,375	0	0	4,375
Total Liabilities	7,573,153	32,192	0	7,605,345
Fund Balances				
Nonspendable	49,735	0	418,502	468,237
Restricted	0	0	73,448	73,448
Committed	29,316	69,289	0	98,605
Assigned	46,583	395,028	0	441,611
Unassigned	5,096,806	0	0	5,096,806
Total Fund Balances	5,222,440	464,317	491,950	6,178,707
Total Liabilities and Fund Balances	\$12,795,593	\$496,509	\$491,950	\$13,784,052
	. , ,		, ,	. , ,

Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities December 31, 2011

Total Governmental Fund Balances		\$6,178,707
Amounts reported for governmental activities in the statement of net assets are different because	e	
Capital assets used in governmental activities are no therefore are not reported in the funds.	ot financial resources and	16,806,774
Other long-term assets are not available to pay for cand therefore are deferred in the funds:	urrent-period expenditures	
Property Taxes	864,904	
Intergovernmental	1,359,424	
Total		2,224,328
Long-term liabilities are not due and payable in the		
current period and therefore are not reported in the	e funds:	
Compensated Absences	(218,324)	
Capital Leases	(466,395)	
Total		(684,719)
Net Assets of Governmental Activities		\$24,525,090

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended December 31, 2011

	General	Building and Repairs	Other Governmental Funds	Total Governmental Funds
Revenues				
Property Taxes	\$5,510,252	\$0	\$0	\$5,510,252
Patron Fines and Fees	111,050	0	0	111,050
Intergovernmental	3,311,727	0	60,386	3,372,113
Interest	6,627	513	19,773	26,913
Donations	31,852	0	0	31,852
Rentals	42,646	0	0	42,646
Miscellaneous	62,588	0	0	62,588
Total Revenues	9,076,742	513	80,159	9,157,414
Expenditures				
Current:				
General Government:				
Public Service	5,437,249	60,455	82,611	5,580,315
Administration	1,533,270	0	1,499	1,534,769
Capital Outlay	160,399	1,073,047	0	1,233,446
Debt Service:				
Principal Retirement	82,173	0	0	82,173
Interest and Fiscal Charges	18,729	0	0	18,729
Total Expenditures	7,231,820	1,133,502	84,110	8,449,432
Excess of Revenues				
Over (Under) Expenditures	1,844,922	(1,132,989)	(3,951)	707,982
Other Financing Sources (Uses)				
Transfers In	0	556,400	6,615	563,015
Transfers Out	(563,015)	0	0	(563,015)
Total Other Financing Sources (Uses)	(563,015)	556,400	6,615	0
Net Change in Fund Balances	1,281,907	(576,589)	2,664	707,982
Fund Balances Beginning of Year	3,940,533	1,040,906	489,286	5,470,725
Fund Balances End of Year	\$5,222,440	\$464,317	\$491,950	\$6,178,707

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2011

Net Change in Fund Balances - Total Govern	nmental Funds	\$707,982
Amounts reported for governmental activities different because	in the statement of activities are	
Governmental funds report capital outlays as end activities, the cost of those assets is allocated depreciation expense. This is the amount by depreciation in the current period:	ted over their estimated useful lives as which capital outlay exceeded	
Capital Outlay	1,093,193	
Depreciation	(426,156)	
Total		667,037
Governmental funds only report the disposal of received from the sale. In the statement of ac reported for each disposal.		(234,233)
Revenues in the statement of activities that do are not reported as revenues in the funds:	not provide current financial resources	
Property Taxes	147,762	
Intergovernmental	(133,900)	
Total		13,862
Repayment of capital lease principal is an expe the repayment reduces long-term liabilities in	_	82,173
Some expenses, such as compensated absences financial resources and therefore are not repofunds.		27,649
Change in Net Assets of Governmental Activitie	es	\$1,264,470

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Statement of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund For the Year Ended December 31, 2011

	Budgeted Amounts			Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Revenues			_	
Property Taxes	\$5,297,694	\$5,236,600	\$5,510,252	\$273,652
Patron Fines and Fees	106,731	105,500	111,050	5,550
Intergovernmental	3,466,080	3,426,109	3,322,188	(103,921)
Interest	3,541	3,500	4,827	1,327
Donations	23,453	28,700	31,852	3,152
Rentals	38,443	38,000	42,646	4,646
Miscellaneous	23,541	23,500	62,588	39,088
Total Revenues	8,959,483	8,861,909	9,085,403	223,494
Expenditures				
Current:				
General Government:				
Public Service	6,035,136	6,073,973	5,633,775	440,198
Administration	1,778,997	1,790,579	1,564,072	226,507
Capital Outlay	193,725	194,922	175,255	19,667
Total Expenditures	8,007,858	8,059,474	7,373,102	686,372
Excess of Revenues Over Expenditures	951,625	802,435	1,712,301	909,866
Other Financing Uses				
Transfers Out	(563,015)	(563,015)	(563,015)	0
Net Change in Fund Balance	388,610	239,420	1,149,286	909,866
Fund Balance Beginning of Year	3,784,482	3,784,482	3,784,482	0
Prior Year Encumbrances Appropriated	107,729	107,729	107,729	0
Fund Balance End of Year	\$4,280,821	\$4,131,631	\$5,041,497	\$909,866

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Note 1 – Description of the Library and Reporting Entity

The Cleveland Heights-University Heights Public Library (the Library) was organized as a school district public library in 1920 under the laws of the State of Ohio. The Library has its own Board of Trustees of seven members who are appointed by the Cleveland Heights-University Heights Board of Education. Appointments are for seven-year terms and members serve without compensation. Under Ohio statutes, the Library is a body politic and corporate capable of suing and being sued, contracting, acquiring, holding, possessing, and disposing of real property, and of exercising such other powers and privileges conferred upon it by law. The Library also determines and operates under its own budget. Control and management of the Library is governed by sections 3375.33 to 3375.41 of the Ohio Revised Code with the administration of the day-to-day operations of the Library being the responsibility of the Director and financial accountability being solely that of the Fiscal Officer.

The Library is fiscally independent of the Board of Education, although the Board of Education serves in a ministerial capacity as the taxing authority for the Library. The determination to request approval of a tax levy, the role and purpose(s) of the levy, are discretionary decisions made solely by the Board of Library Trustees. Once those decisions are made, the Board of Education must put the levy on the ballot. There is no potential for the Library to provide a financial benefit to or impose a financial burden on the Board of Education.

Under the provisions of Statement No. 14 of the Governmental Accounting Standards Board, "The Financial Reporting Entity," the Library is considered to be a related organization of the Cleveland Heights-University Heights City School District.

Component units are legally separate organizations for which the Library is financially accountable. The Library is financially accountable for an organization if the Library appoints a voting majority of the organization's governing board and (1) the Library is able to significantly influence the programs or services performed or provided by the organization; or (2) the Library is legally entitled to or can otherwise access the organization's resources; the Library is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Library is obligated for the debt of the organization. Component units may also include organizations for which the Library approves the budget, the issuance of debt or the levying of taxes. The Library has no component units.

The Friends of the Cleveland Heights-University Heights Public Library, Inc. is a not-for-profit organization with a self-appointing board. The Library is not financially accountable for the organization, nor does the Library approve the budget or the issuance of debt of the organization. Further, this organization is not accumulating large resources for the benefit of the Library. Therefore, this organization has been excluded from the reporting entity of the Library.

Note 2 - Summary of Significant Accounting Policies

The financial statements of the Cleveland-Heights-University Heights Public Library have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to local governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles. The Library also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental activities provided they do not conflict with or contradict GASB pronouncements. The most significant of the Library's accounting policies are described below.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Basis of Presentation

The Library's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements The statement of net assets and the statement of activities display information about the Library as a whole. These statements usually distinguish between those activities of the Library that are governmental and those that are considered business-type. However, the Library has only governmental activities; therefore no business-type activities are presented.

The statement of net assets presents the financial condition of the governmental activities of the Library at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Library's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Library, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program is self-financing or draws from the general revenues of the Library.

Fund Financial Statements During the year, the Library segregates transactions related to certain Library functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Library at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column.

Fund Accounting

The Library uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self balancing set of accounts. The Library's funds are all classified as governmental.

Governmental Funds Governmental funds are those through which most governmental functions are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Library's major governmental funds:

General Fund The general fund accounts for and reports all financial resources except those required to be accounted for and reported in another fund. The general fund balance is available to the Library for any purpose provided it is expended or transferred according to the general laws of Ohio.

Building and Repairs Fund This fund accounts for and reports assigned monies set aside by the Board of Library Trustees specifically for major capital and technology improvements that include the renovation and construction of the Library's branches.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

The other governmental funds of the Library account for grants and other resources whose use is restricted, committed or assigned to a particular purpose.

Measurement Focus

Government-wide Financial Statements The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of the Library are included on the Statement of Net Assets. The Statement of Activities presents increases (e.g. revenues) and decreases (e.g. expenses) in total net assets.

Fund Financial Statements All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue and in the presentation of expenses versus expenditures.

Revenues - Exchange and Nonexchange Transactions Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the Library, available means expected to be received within thirty-one days of year-end.

Nonexchange transactions, in which the Library receives value without directly giving equal value in return, include property taxes, Library and Local Government Support Fund payments, grants, entitlements and donations. Revenue from property taxes is recognized in the year for which the taxes are levied (See Note 6). Revenue from Library and Local Government Support Fund payments, grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the Library must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the Library on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: interest, federal and state grants and subsidies, state-levied locally shared taxes, fees and rentals.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Deferred Revenue Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Property taxes for which there is an enforceable legal claim as of December 31, 2011, but which were levied to finance year 2012 operations, have been recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

Expenses/Expenditures On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Cash and Cash Equivalents

To improve cash management, cash received by the Library is deposited into one bank account. Monies for all funds are maintained in this account or temporarily used to purchase short-term investments. Individual fund integrity is maintained through the Library's records. Interest in the pool is presented as "equity in pooled cash and cash equivalents."

During 2011, investments were limited to STAR Ohio, US Savings Bonds and nonnegotiable certificates of deposit.

Except for nonparticipating investment contracts, investments are reported at fair value, which is based on quoted market prices. Nonparticipating investment contracts such as nonnegotiable certificates of deposit are reported at cost.

STAR Ohio is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the SEC as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAR Ohio are valued at STAR Ohio's net asset value per share which is the price the investment could be sold at December 31, 2011.

Investment procedures are restricted by the provisions of the Ohio Revised Code. Interest revenue credited to the staff development special revenue fund during 2011 amounted to \$19,773, \$17,610 of which is assigned from other Library funds.

Investments with original maturities of three months or less at the time they are purchased and investments of the cash management pool are presented on the financial statements as cash equivalents.

Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2011, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount at the time of the purchase and reflecting the expenditure/expense in the year in which the services are consumed.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Restricted Assets

Assets are reported as restricted when limitations on their use change in nature or normal understanding of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments or imposed by law through constitutional provisions or enabling legislation. Restricted assets in the general fund represent money set aside for unclaimed monies.

Capital Assets

All capital assets of the Library are general capital assets. General capital assets are capital assets which are associated with and generally arise from governmental activities. They generally result from expenditures in the governmental funds. General capital assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. The Library was able to estimate the historical cost for the initial reporting of assets by backtrending (i.e., estimating the current replacement cost of the asset to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). Donated capital assets are recorded at their fair market values as of the date received. The Library maintains a capitalization threshold of five hundred dollars with the exception of land as land was listed regardless of cost. The Library does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All capital assets are depreciated except for land. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

	Governmental Activities
Description	Estimated Lives
Land Improvements	5-40 Years
Buildings and Improvements	5-99 Years
Equipment	3-20 Years
Furniture	5-20 Years
Vehicles	10 years

Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the Library will compensate the employees for the benefits through paid time off or some other means. The Library records a liability for all accumulated unused vacation time when earned for all employees.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Sick leave benefits are accrued as a liability using the vesting method. The liability includes amounts accumulated by those employees who are currently eligible to receive termination benefits and those the Library has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employees' wage rates at year end, taking into consideration any limits specified in the Library's termination policy. The Library records a liability for accumulated unused sick leave for all employees payable at 25 percent of their ending accumulated sick leave balance.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Capital leases are recognized as a liability on the governmental fund financial statements when due.

Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the Library is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable: The nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

<u>Restricted:</u> Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments.

<u>Committed:</u> The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (resolution) of the Library Board. Those committed amounts cannot be used for any other purpose unless the Library Board removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by the Library Board, separate from the authorization to raise the underlying revenue; therefore, compliance with these constraints are not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

<u>Assigned:</u> Amounts in the assigned fund balance classification are intended to be used by the Library for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the general fund, assigned amounts represent intended uses established by the Library Board or a Library official delegated that authority by the Library Board.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

<u>Unassigned:</u> Unassigned fund balance is the residual classification for the general fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

The Library applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through constitutional provisions or enabling legislation adopted by the Library or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Library applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

Internal Activity

Transfers between governmental activities are eliminated on the government wide financial statements. Internal events that are allocations of overhead expenses from one function to another or within the same function are eliminated on the Statement of Activities. Interfund payments for services provided and used are not eliminated.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Extraordinary and Special Items

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the Library Administration and that are either unusual in nature or infrequent in occurrence.

Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Budgetary Process

All funds are legally required to be budgeted and appropriated. The budgetary process is prescribed by provisions of the Ohio Administrative Code and entails the preparation of budgetary documents within an established timetable. The Ohio Administrative Code section 117-8 does not require public libraries to budget receipts. However, sound budget practice suggests a government cannot appropriate responsibly unless they have an estimate of resources to support the appropriations. The Board must annually approve appropriation measures and subsequent amendments. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriation resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates.

The certificate of estimated resources establishes a limit on the amount the Board of Trustees may appropriate. The appropriations resolution is the Board of Trustees' authorization to spend resources and sets annual limits on expenditures plus encumbrances at the level of control selected by the Board of Trustees. The legal level of control has been established by the Board of Trustees at the fund and function level for all funds. Any budgetary modifications at this level may only be made by resolution of the Board of Trustees. The Fiscal Officer has been given authority to allocate Board appropriations to the object level within each fund.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Fiscal Officer. The amounts reported as the original and final budgeted amounts on the budgetary statements reflect the amounts in the original and final amended certificate in effect at the time original and final appropriations were passed.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as the original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by the Board of Trustees during the year.

Note 3 – Fund Balances

Fund balance is classified as nonspendable, restricted, committed, assigned and/or unassigned based primarily on the extent to which the Library is bound to observe constraints imposed upon the use of the resources in the governmental funds. The constraints placed on fund balance for the major governmental fund and all other governmental funds are presented below:

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Fund Balances	General Fund	Building and Repairs	Nonmajor Governmental Funds	Total
Nonspendable:				
Prepaids	\$27,542	\$0	\$0	\$27,542
Unclaimed Monies	22,193	0	0	22,193
Staff Development Endowment	0	0	418,502	418,502
Total Nonspendable	49,735	0	418,502	468,237
Restricted for:				
Staff Development	0	0	73,448	73,448
Committed to:				
Building Improvements and Repair	0	69,289	0	69,289
Memorial Books and Society for Deaf	12,132	0	0	12,132
Other Purposes	17,184	0	0	17,184
Total Committed	29,316	69,289	0	98,605
Assigned to:				
Building Improvements and Repair	0	395,028	0	395,028
Other Purposes	46,583	0	0	46,583
Total Assigned	46,583	395,028	0	441,611
Unassigned:	5,096,806	0	0	5,096,806
Total Fund Balances	\$5,222,440	\$464,317	\$491,950	\$6,178,707

Note 4 - Budgetary Basis of Accounting

While the Library is reporting financial position, results of operations and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual presented for the General Fund is presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis (generally accepted accounting principles) are:

- a) Revenues are recorded when received in cash (budget) as opposed to when susceptible to accrual (GAAP).
- b) Expenditures are recorded when paid in cash (budget) as opposed to when the liability is incurred (GAAP).
- c) Encumbrances are treated as expenditures (budget) rather than restricted, committed or assigned fund balance (GAAP).

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budgetary basis statements for the general fund.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Net Change in Fund Balance

GAAP Basis	\$1,281,907
Net Adjustment for Revenue Accruals	8,661
Net Adjustment for Expenditure Accruals	(51,426)
Encumbrances	(89,856)
Budget Basis	\$1,149,286

Note 5 - Deposits and Investments

State statutes classify monies held by the Library into three categories.

Active monies are public monies necessary to meet current demands on the Library treasury. Such monies must be maintained either as cash in the Library treasury, in commercial accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that the Library has identified as not required for use within the current five-year period of designation of depositories. Inactive deposits must either be evidenced by depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Protection of the Library's deposits is provided by the Federal Deposit Insurance Corporation (FDIC), by eligible securities pledged by the financial institution as security for repayment, by surety company bonds deposited with the treasurer by the financial institution or by a single collateral pool established by the financial institution to secure the repayment of all public monies deposited with the institution.

Interim monies may be deposited or invested in the following securities:

- 1. United States treasury bills, bonds, notes or any other obligation and security issued by the United States Treasury or any other obligation guaranteed as to principal and interest by the United States;
- 2. Bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, including but not limited to, the Federal National Mortgage Association, Federal Home Loan Bank, Federal Farm Credit Bank, Federal Home Loan Mortgage Corporation, Government National Mortgage Association, and Student Loan Marketing Association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
- 3. Written repurchase agreements in the securities listed above provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and that the term of the agreement must not exceed thirty days;

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

- 4. Bonds and other obligations of the State of Ohio;
- 5. No-load money market mutual funds consisting exclusively of obligations described in division (1) or (2) of this section and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions; and
- 6. The State Treasurer's investment pool (STAR Ohio).

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited. An investment must mature within five years from the date of purchase unless matched to a specific obligation or debt of the Library, and must be purchased with the expectation that it will be held to maturity.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the treasurer or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

Deposits

Custodial Credit Risk Custodial credit risk for deposits is the risk that in the event of bank failure, the Library will not be able to recover deposits or collateral securities that are in the possession of an outside party. At year end, \$768,122 of the Library's bank balance of \$1,950,373 was uninsured and uncollateralized. Although the securities were held by the pledging financial institutions' trust department and all statutory requirements for the deposit of money had been followed, noncompliance with Federal requirements could potentially subject the Library to a successful claim by the FDIC.

The Library has no deposit policy for custodial risk beyond the requirements of State Statute. Ohio law requires that deposits be either insured or be protected by eligible securities pledged to and deposited either with the Library or a qualified trustee by the financial institution as security for repayment, or by a collateral pool of eligible securities deposited with a qualified trustee and pledged to secure the repayment of all public monies deposited in the financial institution whose market value at all times shall be at least one hundred five percent of the deposits being secured.

Investments

Investments are reported at fair value. As of December 31, 2011, the Library had the following investments:

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

	Fair Value	Maturity	Standard & Poor's	Percent of Total Investments
STAR Ohio	\$2,684,066	Average 57.0 Days	N/A	N/A
United States Savings Bonds	45,954	Less than three years	N/A	1.45%
United States Savings Bonds	113,520	Less than five years	N/A	3.59%
United States Savings Bonds	95,560	Less than seven years	N/A	3.03%
United States Savings Bonds	137,766	Less than eleven years	N/A	4.36%
United States Savings Bonds	62,432	Less than twelve years	N/A	1.98%
United States Savings Bonds	19,544	Less than fourteen years	N/A	0.62%
Total Investments	\$3,158,842	•		

Interest Rate Risk arises because potential purchases of debt securities will not agree to pay face value for those securities if interest rates subsequently increase. The Library does not have an investment policy beyond the requirements of State statute. Ohio Law addresses interest rate risk by requiring that the Library's investment portfolio be structured so that securities mature to meet cash requirements for ongoing operations and/or long-term debt payments, thereby avoiding the need to sell securities on the open market prior to maturity.

Credit Risk STAR Ohio carries a rating of AAAm by Standard & Poor's. Ohio law requires that STAR Ohio maintain the highest rating provided by at least one nationally recognized standard rating service. The Library has no investment policy that addresses credit risk.

Concentration of Credit Risk The Library places no limit on the amount it may invest in any one issuer.

Note 6 - Property Taxes

Property taxes include amounts levied against all real and public utility property located in the Cleveland Heights-University Heights City School District. Property tax revenue received during 2011 for real and public utility property taxes represents collections of 2010 taxes.

2011 real property taxes were levied after October 1, 2011, on the assessed value as of January 1, 2011, the lien date. Assessed values are established by State law at 35 percent of appraised market value. 2011 real property taxes are collected in and intended to finance 2012.

Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31, with the remainder payable by June 20. Under certain circumstances, State statute permits later payment dates to be established.

Public utility tangible personal property currently is assessed at varying percentages of true value; public utility real property is assessed at 35 percent of true value. 2011 public utility property taxes which became a lien December 31, 2010, are levied after October 1, 2011, and are collected in 2012 with real property taxes.

The full tax rate for all Library operations for the year ended December 31, 2011 was \$7.80 per \$1,000 of assessed value. The assessed values of real and tangible personal property upon which 2011 property tax receipts were based are as follows:

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Category	Assessed Values
Real Estate	
Residential/Agricultural	\$948,255,120
Other Real Estate	172,363,120
Tangible Personal Property	
Public Utility	13,770,650
Total	\$1,134,388,890

The County Treasurer collects property tax on behalf of all taxing districts within the county, including the Library. The County Fiscal Officer periodically remits to the Library its portion of the taxes collected. Property taxes receivable represents real and public utility taxes which are measurable as of December 31, 2011, and for which there is an enforceable legal claim. In the general fund, the entire receivable has been offset by deferred revenue since the current taxes were not levied to finance 2011 operations and the collection of delinquent taxes during the available period is not subject to reasonable estimation. On a full accrual basis, collectible delinquent property taxes have been recorded as revenue while on a modified accrual basis it is deferred.

Note 7 - Receivables

Receivables at December 31, 2011, consisted of taxes, interest and due from other governments. The intergovernmental receivables at December 31, 2011, were \$1,157,845 of Library and Local Government Support Fund revenues received through the State of Ohio and \$399,922 for homestead and rollback. All receivables are considered collectible in full due to the ability to foreclose for the nonpayment of taxes, the stable condition of State programs, and the current fiscal year guarantee of federal funds. All receivables except property taxes are expected to be received within one year. Property taxes, although ultimately collectible, include some portion of delinquencies that will not be collected within one year.

Note 8 – Capital Leases

In prior years, the Library entered into lease agreements for the acquisition of copiers, communication equipment, an office phone system and an energy management system. The Library's lease obligations meet the criteria of a capital lease as defined by Financial Accounting Standards Board Statement Number 13, "Accounting for Leases," and have been recorded on the government-wide statements. The original amounts capitalized for the capital leases and the book value as of December 31, 2011 follows:

Assets:	
Equipment	\$805,746
Less: Accumulated Depreciation	(207,269)
Net Book Values	\$598,477

The following is a schedule of the future long-term minimum lease payments required on the capital leases and present value of the minimum lease payments as of December 31, 2011. All lease payments are made from the general fund.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Year Ending December 31,	Amount	
2012	\$93,474	
2013	75,084	
2014	71,203	
2015	51,535	
2016	51,605	
2017-2020	206,593	
Total Minimum Lease Payments	549,494	
Less: Amount Representing Interest	(83,099)	
Present Value of Minimum Lease	\$466,395	

Note 9 - Risk Management

The Library is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2011, the Library contracted with Love Insurance for various types of insurance coverage as follows:

Type of Coverage	Coverage
Commercial Property	\$29,376,206
Library Materials	8,144,401
Inland Marine:	
Electronic Equipment	395,000
Electronic Media and Extra Expense (per)	30,000
General Liability (per)	2,000,000
Commercial Crime and Computer Fraud (per)	5,000
Public Employee Dishonesty, Forgery and	
Funds Transfer Fraud (per)	10,000
Vehicle	2,000,000
Errors and Omissions	2,000,000
Library Officials	100,000

Settled claims have not exceeded coverage in any of the last three years and there was no significant reduction in coverage from the prior year.

The Library pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs. The System administers and pays all claims.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Note 10 - Capital Assets

Capital asset activity for the year ended December 31, 2011, was as follows:

	Balance 12/31/10	Additions	Reductions	Balance 12/31/11
Governmental activities:				
Capital assets, not being depreciated				
Land	\$791,638	\$0	\$0	\$791,638
Capital assets, being depreciated				
Land Improvements	399,680	3,850	(3,800)	399,730
Buildings and Building Improvements	17,257,299	866,927	(644,321)	17,479,905
Equipment	1,612,739	114,869	(14,137)	1,713,471
Furniture	44,296	97,647	0	141,943
Vehicles	14,688	9,900	(14,688)	9,900
Total capital assets being depreciated	\$19,328,702	\$1,093,193	(\$676,946)	\$19,744,949
Accumulated depreciation				
Land Improvements	(279,176)	(24,946)	3,800	(300,322)
Buildings and Building Improvements	(2,798,040)	(255,430)	416,846	(2,636,624)
Equipment	(642,728)	(139,302)	12,764	(769,266)
Furniture	(17,123)	(5,535)	0	(22,658)
Vehicles	(9,303)	(943)	9,303	(943)
Total accumulated depreciation	(3,746,370)	(426,156) *	442,713	(3,729,813)
Total Capital assets being depreciated, net	15,582,332	667,037	(234,233)	16,015,136
Governmental activities capital assets, net	\$16,373,970	\$667,037	(\$234,233)	\$16,806,774

^{*} Depreciation expense was charged to governmental activities as follows:

General Government:	
Public Service	\$417,633
Administration	8,523
Total	\$426,156

Note 11 - Defined Benefit Pension Plan

Ohio Public Employees Retirement System

Plan Description – The Library participates in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The Traditional Pension Plan is a cost-sharing, multiple-employer defined benefit pension plan. The Member-Directed Plan is a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20 percent per year). Under the Member-Directed Plan, members accumulate retirement assets equal to the value of the member and vested employer contributions plus any investment earnings. The Combined Plan is a cost-sharing, multiple-employer defined benefit pension plan. Under the Combined Plan, OPERS invests

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

employer contributions to provide a formula retirement benefit similar in nature to, but less than, the Traditional Pension Plan benefit. Member contributions, the investment of which is self-directed by the members, accumulate retirement assets in a manner similar to the Member-Directed Plan.

OPERS provides retirement, disability, survivor and death benefits, and annual cost-of-living adjustments to members of the Traditional Pension and Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report. Interested parties may obtain a copy by visiting https://www.opers.org/investments/cafr.shtml, writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling 614-222-5601 or 800-222-7377.

Funding Policy – The Ohio Revised Code provides statutory authority for member and employer contributions and currently limits the employer contribution to a rate not to exceed 14 percent of covered payroll for state and local employer units. Member contribution rates, as set forth in the Ohio Revised Code, are not to exceed 10 percent of covered payroll for members in State and local divisions. For the year ended December 31, 2011, members in state and local divisions contributed 10 percent of covered payroll. Members in the state and local divisions may participate in all three plans. For 2011, member and employer contribution rates were consistent across all three plans.

The Library's 2011 contribution rate was 14.0 percent. The portion of employer contributions used to fund pension benefits is net of post-employment health care benefits. The portion of employer contribution allocated to health care for members in the Traditional Plan was 4.00 percent for 2011. The portion of employer contributions allocated to health care for members in the Combined Plan was 6.05 percent for 2011. Employer contribution rates are actuarially determined.

The Library's required contributions for pension obligations to the Traditional Pension and Combined Plans for the years ended December 31, 2011, 2010 and 2009 were \$362,584, \$327,853 and \$329,651, respectively. For 2011, 97.30 percent has been contributed with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2010 and 2009. Contributions to the Member-Directed Plan for 2011 were \$13,130 made by the Library and \$9,379 made by plan members.

Note 12 - Postemployment Benefits

Ohio Public Employees Retirement System

Plan Description – Ohio Public Employees Retirement System (OPERS) administers three separate pension plans: The Traditional Pension Plan—a cost-sharing, multiple-employer defined benefit pension plan; the Member-Directed Plan—a defined contribution plan; and the Combined Plan—a cost-sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan.

OPERS maintains a cost-sharing multiple-employer defined benefit post-employment health care plan for qualifying members of both the Traditional Pension and the Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits, including post-employment health care coverage. The plan includes a medical plan, prescription drug program and Medicare Part B premium reimbursement.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

In order to qualify for post-employment health care coverage, age-and-service retirees under the Traditional Pension and Combined Plans must have 10 or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The Ohio Revised Code permits, but does not mandate, OPERS to provide health care benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report which may be obtained by visiting https://www.opers.org/investments/cafr.shtml, writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling 614-222-5601 or 800-222-7377.

Funding Policy – The post-employment health care plan was established under, and is administrated in accordance with, Internal Revenue Code 401(h). The Ohio Revised Code provides the statutory authority requiring public employers to fund post-retirement health care through contributions to OPERS. A portion of each employer's contribution to OPERS is set aside for the funding of post-retirement health care.

Employer contribution rates are expressed as a percentage of the covered payroll of active members. In 2011, state and local employers contributed at a rate of 14.0 percent of covered payroll. These are the maximum employer contribution rates permitted by the Ohio Revised Code.

Each year, the OPERS Retirement Board determines the portion of the employer contribution rate that will be set aside for funding of post-employment health care benefits. The portion of employer contributions allocated to health care for members in the Traditional Plan was 4.0 percent for 2011. The portion of employer contributions allocated to health care for members in the Combined Plan was 6.05 percent for 2011.

The OPERS Retirement Board is also authorized to establish rules for the payment of a portion of the health care benefits provided, by the retiree or their surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected. Active members do not make contributions to the post-employment health care plan.

The Library's contributions allocated to fund post-employment health care benefits for the years ended December 31, 2011, 2010 and 2009 were \$145,034, \$186,907 and \$238,363, respectively. For 2011, 97.30 percent has been contributed with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2010 and 2009.

The Health Care Preservation Plan (HCPP) adopted by the OPERS Retirement Board on September 9, 2004, was effective January 1, 2007. Member and employer contribution rates increased on January 1 of each year from 2006 to 2008. Rates for law enforcement and public safety employers increased over a six year period beginning on January 1, 2006, with a final rate increase on January 1, 2011. These rate increases allowed additional funds to be allocated to the health care plan.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Note 13 – Other Employee Benefits

Compensated Absences

All full time, 30 hour and part time employees earn vacation by payroll period at different rates which are affected by length of service. Up to 100 percent of the annual vacation allowance may be carried forward from one year to the next. Upon retirement or death, employees are paid 25 percent of their accumulated hours of sick leave. Accrued vacation leave is paid upon retirement, termination or death of the employee.

Sick leave for full time and 30 hour employees is also earned by payroll period and can be accumulated up to 105 days, plus the current year. Part time staff can also earn sick leave which accumulates to a comparable amount.

Insurance

The Library provides medical, dental and vision insurance to employees on a paid premium basis. Other employee benefits include life insurance coverage, long-term disability insurance and an IRC Section 125 flexible benefit plan.

Note 14 – Interfund Transfers

The general fund transferred \$556,400 to the building and repairs capital projects fund for the purchase and maintenance of various items throughout the Library and \$6,615 to the local grants special revenue fund to provide additional funding.

Note 15 - Long-Term Obligations

A schedule of changes in long-term obligations of the Library during 2011 follows:

	Principal			Principal	Amounts
	Outstanding			Outstanding	Due In
	12/31/2010	Additions	Deletions	12/31/2011	One Year
Governmental Activities					
Compensated Absences	\$245,973	\$156,805	\$184,454	\$218,324	\$160,923
Capital Lease Obligations	548,568	0	82,173	466,395	76,940
Total Governmental Activities	\$794,541	\$156,805	\$266,627	\$684,719	\$237,863

Compensated absences will be paid from the general fund.

Notes to the Basic Financial Statements For the Year Ended December 31, 2011

Note 16 – Construction and Improvement of Facilities

In 2001, the Board of Library Trustees of the Cleveland Heights-University Heights Public Library submitted to the Cleveland Heights-University Heights City School District a bond issue to be used for improvements to the Library System. The School District serves as the taxing authority and issues tax related debt on behalf of the Library, although their role is limited to a ministerial function. The determination to request approval of a tax, the rate, and the purpose are discretionary decisions made solely by the Board of Library Trustees.

With approval of the bond issue in 2001, the School District issued bond anticipation notes for Library improvements in the amount of \$5,000,000 in 2001 and of \$4,500,000 during 2002. During 2002, the notes were rolled into bonds. Because the bonds are general obligations of the Cleveland Heights-University Heights City School District, the long-term obligation is excluded from the general long-term obligations of the Cleveland Heights-University Heights Public Library. The receipt and expenditure of the proceeds from the property tax levy for the retirement of the debt is reflected in the School District's bond retirement fund.

Note 17 – Change in Accounting Principles

For 2011, the Library has implemented Governmental Accounting Standard Board (GASB) Statement No. 59, "Financial Instruments Omnibus". GASB Statement No. 59 addresses significant practice issues that have arisen when accounting for financial instruments by updating and improving existing standards regarding financial reporting of certain financial instruments and external investment pools. The implementation of this statement did not result in any change in the Library's financial statements.

Combining Statements – Nonmajor Governmental Funds

Nonmajor Special Revenue Funds

To account for and report the proceeds of specific revenue sources that are restricted, committed or nonspendable to expenditure for specified purposes other than debt service or capital projects.

Staff Development Fund - This fund accounts for and reports revenue received as interest from principal left to the Library as part of the estate of Larry Bauer. The principal balance is included as nonspendable since it is to be maintained while the interest is restricted specifically for staff development programs.

LSTA Grant Fund - This fund accounts for and reports revenue received from the State that is restricted for improving library services and technology.

Local Grants Fund - This fund accounts for and reports revenue received from local organizations that is restricted for varying library programs and activities.

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended December 31, 2011

	Staff Development	LSTA Grant	Local Grants Fund	Total Other Governmental Funds
Revenues				
Intergovernmental	\$0	\$17,826	\$42,560	\$60,386
Interest	19,773	0	0	19,773
Total Revenues	19,773	17,826	42,560	80,159
Expenditures				
Current:				
General Government:				
Public Service	0	33,436	49,175	82,611
Administration	1,499	0	0	1,499
Total Expenditures	1,499	33,436	49,175	84,110
Excess of Revenues Over				
(Under) Expenditures	18,274	(15,610)	(6,615)	(3,951)
, , ,		, ,	, ,	,
Other Financing Sources				
Transfers In	0	0	6,615	6,615
Net Change in Fund Balances	18,274	(15,610)	0	2,664
Fund Balances Beginning of Year	473,676	15,610	0	489,286
Fund Balances End of Year	\$491,950	\$0	\$0	\$491,950

Individual Fund Schedules of Revenues, Expenditures and Changes in Fund Balances – Budget (Non-GAAP Basis) and Actual	
- 40 -	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund For the Year Ended December 31, 2011

	Budgeted A	Amounts		Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues Property Taxes	\$5,297,694	\$5,236,600	\$5,510,252	\$273,652
Patron Fines and Fees	106,731	105,500	111,050	5,550
Intergovernmental	3,466,080	3,426,109	3,322,188	(103,921)
Interest	3,541	3,500	4,827	1,327
Donations	23,453	28,700	31,852	3,152
Rentals	38,443	38,000	42,646	4,646
Miscellaneous	23,541	23,500	62,588	39,088
Total Revenues	8,959,483	8,861,909	9,085,403	223,494
Expenditures Current:				
General Government:				
Public Service				
Salaries and Wages	3,568,383	3,591,738	3,486,295	105,443
Purchased Services	1,309,805	1,317,958	1,231,541	86,417
Materials and Supplies	1,120,189	1,127,277	889,882	237,395
Other	36,759	37,000	26,057	10,943
Total Public Service	6,035,136	6,073,973	5,633,775	440,198
Administration				
Salaries and Wages	1,253,756	1,261,962	1,224,914	37,048
Purchased Services	52,345	52,680	42,194	10,486
Materials and Supplies	316,405	318,471	289,498	28,973
Other	156,491	157,466	7,466	150,000
Total Administration	1,778,997	1,790,579	1,564,072	226,507
Capital Outlay				
Land Improvements	8,172	8,211	2,211	6,000
Building Improvements	46,189	46,482	44,296	2,186
Furniture and Equipment	89,689	90,229	78,761	11,468
Capital Outlay	49,675	50,000	49,987	13
Total Capital Outlay	193,725	194,922	175,255	19,667
Total Expenditures	8,007,858	8,059,474	7,373,102	686,372
Excess of Revenues Over Expenditures	951,625	802,435	1,712,301	909,866
Other Financing Uses				
Transfers Out	(563,015)	(563,015)	(563,015)	0
Net Change in Fund Balance	388,610	239,420	1,149,286	909,866
Fund Balance Beginning of Year	3,784,482	3,784,482	3,784,482	0
Prior Year Encumbrances Appropriated	107,729	107,729	107,729	0
Fund Balance End of Year	\$4,280,821	\$4,131,631	\$5,041,497	\$909,866

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Building and Repairs Fund For the Year Ended December 31, 2011

	Budgeted A	mounts		Variance with Final Budget	
	Original	Final	Actual	Positive (Negative)	
Revenues Interest	\$500	\$500	\$513	\$13	
Expenditures Current: General Government: Public Service					
Purchased Services	29,824	29,824	29,741	83	
Capital Outlay Land Improvements Building Improvements Furniture and Equipment	4,000 1,334,301 121,882	4,000 1,334,301 121,882	0 1,083,760 104,024	4,000 250,541 17,858	
Total Capital Outlay	1,460,183	1,460,183	1,187,784	272,399	
Total Expenditures	1,490,007	1,490,007	1,217,525	272,482	
Excess of Revenues Under Expenditures	(1,489,507)	(1,489,507)	(1,217,012)	272,495	
Other Financing Sources Transfers In	517,600	556,400	556,400	0	
Net Change in Fund Balance	(971,907)	(933,107)	(660,612)	272,495	
Fund Balance Beginning of Year	174,235	174,235	174,235	0	
Prior Year Encumbrances Appropriated	913,597	913,597	913,597	0	
Fund Balance End of Year	\$115,925	\$154,725	\$427,220	\$272,495	

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Staff Development Fund For the Year Ended December 31, 2011

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Interest	\$5,000	\$14,000	\$34,159	\$20,159
Expenditures Current: General Government: Administration				
Purchased Services	2,000	2,000	1,499	501
Net Change in Fund Balance	3,000	12,000	32,660	20,660
Fund Balance Beginning of Year	459,290	459,290	459,290	0
Fund Balance End of Year	\$462,290	\$471,290	\$491,950	\$20,660

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual LSTA Grant Fund For the Year Ended December 31, 2011

	Budgeted Amounts			Variance with Final Budget
	Original	Final	Actual	Positive (Negative)
Revenues				
Intergovernmental	\$18,000	\$17,826	\$17,826	\$0
Expenditures Current:				
General Government: Public Service				
Purchased Services	33,436	33,436	33,436	0
Net Change in Fund Balance	(15,436)	(15,610)	(15,610)	0
Fund Balance Beginning of Year	0	0	0	0
Prior Year Encumbrances Appropriated	15,610	15,610	15,610	0
Fund Balance End of Year	\$174	\$0	\$0	\$0

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual Local Grants Fund For the Year Ended December 31, 2011

	Budgeted	l Amounts		Variance with Final Budget	
	Original	Final	Actual	Positive (Negative)	
Revenues					
Intergovernmental	\$50,000	\$50,000	\$42,560	(\$7,440)	
Expenditures					
Current:					
General Government:					
Public Service	7 0.000	50.000	40.175	025	
Purchased Services	50,000	50,000	49,175	825	
Excess of Revenues Under Expenditures	0	0	(6,615)	(6,615)	
Other Financing Sources					
Transfers In	0	0	6,615	6,615	
Net Change in Fund Balance	0	0	0	0	
Fund Balance Beginning of Year	0	0	0	0	
Fund Balance End of Year	\$0	\$0	\$0	\$0	

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Statistical Section

This part of the Cleveland Heights-University Heights Public Library, Ohio's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the Library's overall financial health.

Contents	Pages(s)
Financial Trends These schedules contain trend information to help the reader understand how the	S2 – S11
Library's financial performance and well-being have changed over time.	
Revenue Capacity	S10 – S20
These schedules contain information to help the reader assess the Library's most significant local revenue, the property tax.	
These schedules present information to help the reader assess the affordability of the Library's current levels of outstanding debt and the Library's ability to issue additional debt in the future.	.S21 – S22
Economic and Demographic Information These schedules offer economic and demographic indicators to help the reader understand the environment within which the Library's financial activities take place.	.S23 – S25
Operating Information	S26 – S28
These schedules contain service and infrastructure data to help the reader understand	
how the information in the Library's financial report relates to the services the Library provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The Library implemented GASB Statement No. 34 in 2003; schedules presenting government-wide information include information beginning in that year.

Net Assets By Component Last Nine Years (Accrual Basis of Accounting)

	2011	2010	2009	2008
Governmental Activities				
Invested in Capital Assets,				
Net of Related Debt	\$16,340,379	\$15,825,402	\$16,014,552	\$16,066,388
Restricted:				
Capital Projects	0	1,040,906	672,782	702,020
Debt Service	0	0	0	0
Other Purposes	491,950	489,286	457,997	451,114
Unrestricted	7,692,761	5,905,026	4,427,955	2,392,699
Total Governmental Activities				
Net Assets	\$24,525,090	\$23,260,620	\$21,573,286	\$19,612,221

2007	2006	2005	2004	2003
\$16,231,023	\$18,041,395	\$11,967,722	\$6,649,002	\$5,895,502
555,910	1,311,793	6,997,038	12,049,830	12,100,420
0	312,489	0	0	0
463,836	468,404	470,199	474,850	482,381
3,188,303	3,308,194	3,491,863	3,324,272	3,241,771
\$20,439,072	\$23,442,275	\$22,926,822	\$22,497,954	\$21,720,074

Changes in Net Assets
Last Nine Years
(Accrual Basis of Accounting)

, -	2011	2010	2009	2008
Program Revenues				
Governmental Activities:				
Charges for Services:				
General Government:				
Public Service	\$119,666	\$115,270	\$105,416	\$103,739
Administration	34,030	31,073	27,571	22,918
Subtotal - Charges for Services	153,696	146,343	132,987	126,657
Operating Grants and Contributions:	100,000	1.0,0.0	102,507	120,007
General Government:				
Public Service	86,813	42,670	38,494	5,914
Administration	5,425	3,473	5,946	644
Subtotal - Operating Grants	3,123	3,173	3,710	011
and Contributions	92,238	46,143	44,440	6,558
Capital Grants and Contributions:	72,230	10,113	11,110	0,550
General Government				
Public Service	0	0	3,000	0
_			2,000	
Total Primary Government				
Program Revenues	245,934	192,486	180,427	133,215
_				,
Expenses				
Governmental Activities:				
General Government:				
Public Service	6,334,670	6,209,429	6,368,432	7,047,915
Administration	1,553,407	1,512,688	1,577,866	1,478,715
Interest and Fiscal Charges	18,729	21,507	21,251	29,122
_				
Total Governmental Activities Expenses	7,906,806	7,743,624	7,967,549	8,555,752
Net Expense				
Governmental Activities	(7,660,872)	(7,551,138)	(7,787,122)	(8,422,537)
_				
General Revenues				
Governmental Activities				
Taxes:				
Property Taxes Levied For:				
General Purposes	5,658,014	5,619,186	6,242,776	4,019,850
Grants and Entitlements not Restricted				
to Specific Programs	3,177,827	3,575,503	3,437,579	3,506,609
Investment Earnings	26,913	21,094	30,077	67,337
Miscellaneous	62,588	22,689	37,755	1,890
Total Governmental Activities	8,925,342	9,238,472	9,748,187	7,595,686
_				
Change in Net Assets				
Governmental Activities	\$1,264,470	\$1,687,334	\$1,961,065	(\$826,851)

2007	2006	2005	2004	2003
\$116,109	\$100,472	\$105,936	\$116,469	\$174,815
28,589	20,658	21,698	27,876	0
144,698	121,130	127,634	144,345	174,815
2,573	36,541	2,318	5,819	3,138
633	703	475	305	0
3,206	37,244	2,793	6,124	3,138
0	598	257,999	87,557	4,732
147,904	158,972	388,426	238,026	182,685
9,026,175	6,201,050	6,956,913	6,144,037	6,238,829
2,038,947	1,452,755	1,178,367	1,381,107	1,191,302
28,289	42,244	13,564	16,172	14,292
11,093,411	7,696,049	8,148,844	7,541,316	7,444,423
(10,945,507)	(7,537,077)	(7,760,418)	(7,303,290)	(7,261,738)
(10,545,507)	(1,551,011)	(7,700,110)	(1,303,270)	(7,201,730)
4,000,385	4,045,997	4,154,144	4,178,114	4,155,802
3,688,533	3,628,958	3,617,300	3,722,905	3,554,417
162,444	357,563	414,154	176,561	411,667
90,942	20,012	3,688	3,590	2,750
7,942,304	8,052,530	8,189,286	8,081,170	8,124,636
(\$3,003,203)	\$515,453	\$428,868	\$777,880	\$862,898

Fund Balances, Governmental Funds Last Ten Years (Modified Accrual Basis of Accounting)

	2011	2010	2009	2008
General Fund				
Nonspendable	\$49,735	\$32,390	\$28,255	\$0
Committed	29,316	21,024	9,747	0
Assigned	46,583	30,039	69,877	0
Unassigned	5,096,806	3,857,080	2,552,844	0
Reserved	0	0	0	52,263
Unreserved	0	0	0	822,519
Total General Fund	5,222,440	3,940,533	2,660,723	874,782
All Other Governmental Funds				
Nonspendable	418,502	418,502	418,502	0
Restricted	73,448	70,784	39,495	0
Committed	69,289	866,671	0	0
Assigned	395,028	174,235	672,782	0
Reserved	0	0	0	104,731
Unreserved, Undesignated, Reported in:				
Special Revenue funds	0	0	0	449,604
Debt Service fund	0	0	0	0
Capital Projects fund	0	0	0	598,799
Total All Other Governmental Funds	956,267	1,530,192	1,130,779	1,153,134
Total Governmental Funds	\$6,178,707	\$5,470,725	\$3,791,502	\$2,027,916

Note: The Library implemented GASB 54 in 2010.

2007	2006	2005	2004	2003	2002
\$0	\$0	\$0	\$0	\$0	\$0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
217,258	239,157	164,238	145,124	116,477	189,898
1,290,179	1,444,866	1,570,289	1,364,190	1,340,247	774,226
1,507,437	1,684,023	1,734,527	1,509,314	1,456,724	964,124
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
6,118	1,051,773	5,986,236	884,406	806,656	900,145
462,212	464,618	467,195	471,150	471,052	486,019
0	312,489	0	0	0	0
551,416	263,806	1,013,806	11,169,124	11,305,093	10,885,191
1,019,746	2,092,686	7,467,237	12,524,680	12,582,801	12,271,355
\$2,527,183	\$3,776,709	\$9,201,764	\$14,033,994	\$14,039,525	\$13,235,479

Changes in Fund Balances, Governmental Funds
Last Ten Years
(Modified Accrual Basis of Accounting)

	2011	2010	2009	2008
Revenues				
Property Taxes	\$5,510,252	\$5,553,935	\$5,962,946	\$4,006,125
Patron Fines and Fees	111,050	107,142	112,203	108,402
Intergovernmental	3,372,113	3,487,887	3,530,889	3,607,370
Interest	26,913	21,094	30,077	67,337
Donations	31,852	17,506	32,680	6,558
Rentals	42,646	39,201	20,784	18,255
Miscellaneous	62,588	22,689	37,755	1,890
Total Revenues	9,157,414	9,249,454	9,727,334	7,815,937
Expenditures				
Current:				
General Government:				
Public Service	5,580,315	5,633,984	6,026,405	6,426,265
Administration	1,534,769	1,518,458	1,558,492	1,466,785
Capital Outlay	1,233,446	314,798	406,361	321,679
Debt Service:				
Principal Retirement	82,173	81,484	69,450	71,353
Interest and Fiscal Charges	18,729	21,507	21,251	29,122
Total Expenditures	8,449,432	7,570,231	8,081,959	8,315,204
Excess of Revenues Over				
(Under) Expenditures	707,982	1,679,223	1,645,375	(499,267)
Other Financing Sources (Uses)				
Inception of Capital Lease	0	0	118,211	0
Transfers In	563,015	614,500	300,000	400,000
Transfers Out	(563,015)	(614,500)	(300,000)	(400,000)
Total Other Financing Sources (Uses)	0	0	118,211	0
Net Change in Fund Balances	\$707,982	\$1,679,223	\$1,763,586	(\$499,267)
Debt Service as a Percentage of Noncapital Expenditures	1.4%	1.4%	1.2%	1.2%

2007	2006	2005	2004	2003	2002
2007	2000	2003	2004	2003	2002
\$3,995,415	\$4,137,884	\$4,134,195	\$4,204,497	\$4,058,172	\$3,969,137
123,751	107,456	114,514	133,045	159,975	148,49
3,693,850	3,686,792	3,671,580	3,669,810	3,659,416	3,688,97
162,444	357,563	414,154	176,561	411,667	298,27
3,206	22,630	260,792	88,737	7,870	88,19
20,947	13,674	13,120	11,300	14,840	15,43
90,942	20,012	3,688	3,590	2,750	4,501,09
8,090,555	8,346,011	8,612,043	8,287,540	8,314,690	12,709,60
6,202,089	5,864,854	5,683,861	5,640,180	5,923,909	5,883,55
1,577,507	1,419,563	1,182,721	1,358,823	1,138,871	1,276,58
1,574,996	6,927,497	6,515,594	1,284,583	496,791	429,48
79,224	108,261	99,285	111,935	95,464	65,10
34,084	36,449	13,564	16,172	14,292	13,88
9,467,900	14,356,624	13,495,025	8,411,693	7,669,327	7,668,60
(1,377,345)	(6,010,613)	(4,882,982)	(124,153)	645,363	5,041,00
127,819	585,558	50,752	118,622	128,109	77,39
612,489	712,489	900,000	1,000,000	500,000	600,00
(612,489)	(712,489)	(900,000)	(1,000,000)	(500,000)	(600,00
127,819	585,558	50,752	118,622	128,109	77,39
(\$1,249,526)	(\$5,425,055)	(\$4,832,230)	(\$5,531)	\$773,472	\$5,118,40
1.2%	2.0%	1.6%	1.8%	1.6%	1.1

Assessed and Estimated Actual Value of Taxable Property

Last Ten Years

-	Real Property				nal Property
	Assessed	Value		Public U	Itility
Collection Year	Residential/ Agricultural	Commercial Industrial/PU	Estimated Actual Value	Assessed Value	Estimated Actual Value
2011	\$948,255,120	\$172,363,120	\$3,201,766,400	\$13,770,650	\$15,648,466
2010	958,818,960	174,565,760	3,238,242,057	13,289,430	15,101,625
2009	959,766,770	172,123,380	3,233,971,857	12,905,470	14,665,307
2008	1,035,088,170	182,208,130	3,477,989,429	12,095,890	13,745,330
2007	1,034,579,860	196,135,280	3,516,328,971	11,548,270	13,123,034
2006	1,031,665,920	186,687,680	3,481,010,286	17,706,520	20,121,045
2005	903,510,300	165,323,030	3,053,809,514	27,878,630	31,680,261
2004	902,759,460	232,806,480	3,244,474,114	30,356,400	34,495,909
2003	900,693,110	165,866,620	3,047,313,514	31,701,920	36,024,909
2002	773,205,020	164,029,800	2,677,813,771	31,701,920	36,024,909

Source: Cuyahoga County, Ohio; County Auditor

Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value of real property (including public utility real property) is 35 percent of estimated true value. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property was assessed in previous years at 25 percent for machinery and equipment and 23 percent for inventories. General business tangible personal property tax was phased out beginning in 2006. Both types of general business tangible personal property were assessed at 12.5 percent for 2007, 6.25 percent for 2008 and zero percent for 2009. Beginning in 2007, House Bill 66 switched telephone companies from being public utilities to general business taxpayers and began a four year phase out of the tangible personal property tax on local and inter-exchange telephone companies. No tangible personal property taxes were levied or collected in 2009 from general business taxpayers (except telephone companies whose last year to pay tangible personal property tax is 2010).

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10 percent, 2 1/2 percent and homestead exemptions before being billed. Beginning in the 2006 collection year, the 10 percent rollback for commercial/industrial property has been eliminated.

Tangible Person General B			Weighted Average Tax Rate		
Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Ratio	(per \$1,000 of Assessed Value)
\$0	\$0	\$1,134,388,890	\$3,217,414,866	35.26 %	\$5.2635
0	0	1,146,674,150	3,253,343,682	35.25	5.2772
0	0	1,144,795,620	3,248,637,164	35.24	5.2743
4,791,945	76,671,120	1,234,184,135	3,568,405,879	34.59	5.4490
9,140,242	73,121,936	1,251,403,652	3,602,573,942	34.74	3.6256
17,686,445	94,327,707	1,253,746,565	3,595,459,038	34.87	3.6480
23,111,301	100,483,917	1,119,823,261	3,185,973,692	35.15	4.1328
22,495,796	97,807,809	1,188,418,136	3,376,777,832	35.19	4.1154
25,539,854	102,159,416	1,123,801,504	3,185,497,839	35.28	4.1556
25,539,854	102,159,416	994,476,594	2,815,998,096	35.32	4.6741

Property Tax Rates - Direct and Overlapping Governments (Per \$1,000 of Assessed Valuation) Last Ten Years

	2011	2010	2009	2008
Voted Millage - by levy				
1992 Current Expense				
Residential/Agricultural Real	\$2.4060	\$2.3828	\$2.3771	\$2.2031
Commercial/Industrial and Public Utility Real	2.7867	2.7398	2.7856	2.7275
General Business and Public Utility Personal	4.0000	4.0000	4.0000	4.0000
2000 Current Expense				
Residential/Agricultural Real	1.4048	1.3913	1.3880	1.2864
Commercial/Industrial and Public Utility Real	1.4878	1.4628	1.4872	1.4562
General Business and Public Utility Personal	1.9000	1.9000	1.9000	1.9000
2008 Current Expense				
Residential/Agricultural Real	1.9000	1.9000	1.9000	1.9000
Commercial/Industrial and Public Utility Real	1.9000	1.8688	1.9000	1.9000
General Business and Public Utility Personal	1.9000	1.9000	1.9000	1.9000
Total Millage				
Residential/Agricultural Real	\$5.7108	\$5.6741	\$5.6651	\$5.3895
Commercial/Industrial and Public Utility Real	6.1745	6.0714	6.1728	6.0837
General Business and Public Utility Personal	7.8000	7.8000	7.8000	7.8000
Overlapping Rates by Taxing District				
Cleveland Heights City				
Residential/Agricultural Real	\$12.9000	\$12.9000	\$12.9000	\$12.9000
Commercial/Industrial and Public Utility Real	12.9000	12.9000	12.9000	12.9000
General Business and Public Utility Personal	12.9000	12.9000	12.9000	12.9000
University Heights City				
Residential/Agricultural Real	13.2000	13.2000	13.2000	13.2000
Commercial/Industrial and Public Utility Real	13.2000	13.2000	13.2000	13.2000
General Business and Public Utility Personal	13.2000	13.2000	13.2000	13.2000

2007	2006	2005	2004	2003	2002
			_		
Φ 2 10.67	Φ2.10.47	Φ 2 40 45	Φ2.4020	Ф2. 4020	Φ2.07.47
\$2.1967	\$2.1947	\$2.4945	\$2.4929	\$2.4928	\$2.8747
2.7105	2.7188	2.9866	2.8406	3.0505	3.1400
4.0000	4.0000	4.0000	4.0000	4.0000	4.0000
1.2826	1.2815	1.4565	1.4556	1.4555	1.6785
1.4471	1.4515	1.5945	1.5166	1.6286	1.6764
1.9000	1.9000	1.9000	1.9000	1.9000	1.9000
1.,, 000	11,5000	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1.,, 000	1,,,,,,,	1.9000
0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
#2.4502	Φ2.4 5 .62	Φ 2 0.510	#2.0407	ф2 o 102	4.5522
\$3.4793	\$3.4762	\$3.9510	\$3.9485	\$3.9483	\$4.5532
4.1576	4.1703	4.5811	4.3572	4.6791	4.8164
5.9000	5.9000	5.9000	5.9000	5.9000	5.9000
*	*	***	***	****	***
\$12.9000	\$13.0000	\$13.0000	\$13.1000	\$14.0000	\$14.1000
12.9000	13.0000	13.0000	13.1000	14.0000	14.1000
12.9000	13.0000	13.0000	13.1000	14.0000	14.1000
13.2000	13.2000	13.2000	13.2000	13.2000	13.2000
13.2000	13.2000	13.2000	13.2000	13.2000	13.2000
13.2000	13.2000	13.2000	13.2000	13.2000	13.2000
- 1- 0 0 0	— • • •	4 4 4	- /- 0 0 0		(continued)
					`/

Property Tax Rates - Direct and Overlapping Governments (continued)
(Per \$1,000 of Assessed Valuation)

Last Ten Years

	2011	2010	2009	2008
South Euclid City				
Residential/Agricultural Real	\$13.1000	\$13.1000	\$13.2670	\$13.1066
Commercial/Industrial and Public Utility Real	13.1000	13.1000	13.2621	13.2611
General Business and Public Utility Personal	13.1000	13.1000	14.9000	14.9000
Cleveland Heights/University Heights City School Di	strict			
Residential/Agricultural Real	71.7220	64.3156	64.1927	60.2980
	84.6791	76.5609	77.7531	76.2906
Commercial/Industrial and Public Utility Real				
General Business and Public Utility Personal	143.7000	136.8000	136.8000	136.7000
Cuyahoga County				
Residential/Agricultural Real	13.1182	13.1866	13.1789	12.6607
Commercial/Industrial and Public Utility Real	12.7846	12.8412	12.8457	12.8153
General Business and Public Utility Personal	13.2200	13.3200	13.3200	13.3200
Special Taxing Districts (1)				
Residential/Agricultural Real	5.0041	4.9900	4.5068	4.1597
_	4.8649	4.8450	4.4119	4.3911
Commercial/Industrial and Public Utility Real				
General Business and Public Utility Personal	5.0800	5.0800	4.7800	4.7800

Source: Cuyahoga County Auditor

Note: The rates presented for a particular calendar year are the rates that, when applied to the assessed values presented in the Assessed Value Table, generated the property tax revenue billed in that year.

The Library's basic property tax rate may be increased only by a majority vote of the Library's residents.

Overlapping rates are those of local and county governments that apply to property owners within the Cities.

Real property tax rates are reduced so that inflationary increases in value do not generate additional taxes.

(1) Metro Parks, Port Authority, County Library, Community College

2007	2006	2005	2004	2003	2002
\$12.9048	\$12.9037	\$13.2397	\$13.2394	\$13.3393	\$13.4860
13.0691	13.0711	13.2964	13.3008	13.4031	13.4723
14.7000	14.7000	14.9000	14.9000	15.0000	15.0000
60.1573	53.0145	59.4523	59.5232	51.0205	58.0479
75.8676	68.9863	75.1736	71.8459	68.2727	70.1257
136.7000	129.6000	129.5000	129.6000	121.1000	121.1000
11.8688	11.8655	11.7227	10.9754	10.9899	12.4609
12.4535	12.4941	12.5762	11.9846	12.0433	12.8764
13.4200	13.4200	13.5200	13.5200	13.5200	14.6500
4.1500	4.155-	1.20.57	4.20.40	4.4400	1.07.50
4.1590	4.1576	4.2965	4.2949	4.1139	1.2758
4.3800	4.3962	4.5552	4.5175	4.0096	1.3447
4.7800	4.7800	4.7800	4.7800	4.4800	1.5500

Real Property and Public Utility Tax Levies And Collections Last Ten Years

Year	Total Tax Levy(1)	Current Tax Collections(1)	Percent of Current Tax Collections To Current Tax Levy	Delinquent Tax Collection (3)	Total Tax Collections(2)(4)
2011	\$6,658,267	\$6,030,499	90.57%	\$301,253	\$6,331,752
2010	6,654,296	6,082,138	91.40	337,096	6,419,234
2009	6,781,043	6,310,205	93.06	308,608	6,618,813
2008	4,437,530	4,120,788	92.86	220,649	4,341,437
2007	4,464,818	4,112,555	92.11	221,087	4,333,642
2006	4,511,524	4,245,826	94.11	234,895	4,480,721
2005	4,560,243	4,276,028	93.77	223,680	4,499,708
2004	4,514,148	4,303,482	95.33	264,985	4,568,467
2003	4,533,482	4,203,470	92.72	212,737	4,416,207
2002	4,383,205	4,102,149	93.59	218,360	4,320,509

Source: Cuyahoga County, Ohio; County Auditor

- (1) Information for Real and Public Utility Property Only
- (2) State Reimbursements of Rollback and Homestead Exemptions are included
- (3) The County does not identify delinquent collections by the year for which the tax was levied.
- (4) Penalties and interest are included, since by Ohio Law, they become part of the tax obligation as assessment occurs.

Percent of Total Tax Collections To Tax Levy	Accumulated Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Total Tax Levy
95.10%	\$829,594	12.46 %
96.47	678,890	10.20
97.61	624,212	9.21
97.83	355,942	8.02
97.06	358,336	8.03
99.32	353,366	7.83
98.67	445,253	9.76
101.20	425,304	9.42
97.41	451,686	9.96
98.57	354,058	8.08

Personal Property Tax Levies And Collections Last Ten Years

Year	Total Tax Levy	Current Tax Collections (4)	Percent of Current Tax Collections To Tax Levy	Delinquent Tax Collections (2)(3)	Total Tax Collections
2011	\$0	\$0	0.00 %	\$344	\$344
2010	6,969	6,969	100.00	(3,305)	3,664
2009	15,149	15,149	100.00	1,701	16,850
2008	58,520	58,167	99.40	14,940	73,107
2007	110,798	107,935	97.42	8,944	116,879
2006	108,802	105,406	96.88	20,597	126,003
2005	149,948	135,438	90.32	368	135,806
2004	182,702	136,508	74.72	3,533	140,041
2003	172,501	130,509	75.66	4,274	134,783
2002	164,408	130,475	79.36	6,575	137,050

Source: Cuyahoga County, Ohio; County Auditor

- (1) Includes penalties and interest, since by Ohio Law, they become part of tax obligation as assessment occurs.
- (2) The County does not identify delinquent collections by the year for which the tax was levied.
- (3) The negative delinquent tax collections are the result of refunds on delinquencies exceeding the collections in a given year.
- (4) Penalties and interest are included, since by Ohio law, they become part of the tax obligation as the assessment occurs.

Percent of Total Tax Collections To Tax Levy	Accumulated Outstanding Delinquent Taxes (1)	Percentage of Delinquent Taxes to Total Tax Levy
N/A %	\$35,310	N/A %
52.58	38,252	548.89
111.23	27,679	182.71
124.93	16,119	27.54
105.49	49,536	44.71
115.81	42,370	38.94
90.57	58,250	38.85
76.65	40,006	21.90
78.13	68,535	39.73
83.36	27,119	16.49

Principal Real Property Taxpayers 2011 and 2002

	20.	11
Taxpayer	Real Property Assessed Valuation	Percentage of Total Assessed Valuation
Kaiser Foundation	\$11,621,820	1.04 %
Severance SPE Lease Company	10,429,720	0.93
Cleveland Electric Illuminating	10,397,690	0.93
Inland Western	6,377,040	0.57
Coral Cedar Center LLC	6,093,970	0.54
Severance SPE FEECO, LLC	5,685,720	0.51
Γhe May Department	2,607,500	0.23
Concord Park I, II, II, LLC	2,591,190	0.23
East Ohio Gas	2,575,330	0.23
Target	2,555,010	0.23
Total	\$60,934,990	5.44 %
Total Assessed Valuation	\$1,120,618,240	
	200	02
	Real Property	Percentage of Total
Taxpayer	Assessed Valuation	Assessed Valuation
SCIT, Incorporated	\$12,791,600	1.36 %
AT&T Wireless	10,295,760	1.10
Star Wood Wasserman	8,692,360	0.93
Kaiser Foundation	7,791,840	0.83
Cleveland Electric Illuminating	7,710,290	0.82
Ohio Bell Telephone Company	6,142,900	0.66
Coral Seuh, LLC	3,943,810	0.42
American Retirement Corporation	3,882,380	0.41
Concord Company	2,290,930	0.24
East Ohio Gas Company	2,177,230	0.24
Гotal	\$65,719,100	7.01 %
Total Assessed Valuation	\$937,234,820	

Source: Cuyahoga County Auditor

Ratios of Outstanding Debt to Total Personal Income and Debt Per Capita Last Ten Years

Fiscal Year	Capital Leases	Total Personal Income (1)	Percentage Of Personal Income	Population (1)	Per Capita
2011	\$466,395	\$2,038,112,280	0.02 %	59,660	\$8
2010	548,568	2,078,917,974	0.03	59,660	9
2009	630,052	2,078,917,974	0.03	61,614	10
2008	581,291	2,078,917,974	0.03	61,614	9
2007	652,644	2,078,917,974	0.03	61,614	11
2006	604,049	2,078,917,974	0.03	61,614	10
2005	126,752	2,099,250,690	0.01	62,610	2
2004	175,285	2,112,600,876	0.01	63,411	3
2003	168,598	N/A	N/A	N/A	N/A
2002	135,953	N/A	N/A	N/A	N/A

⁽¹⁾ Personal Income and Population amounts derived from S24.

Computation of Direct and Overlapping Debt Attributable to Governmental Activities December 31, 2011

Jurisdiction	Governmental Activities Debt	Percentage Applicable to Library(1)	Amount Applicable to the Library
Direct			
Capital Leases	\$466,395	100.00 %	\$466,395
Overlapping			
Cuyahoga County			
General Obligation Bonds	298,113,842	4.19	12,490,970
Revenue Bonds	166,580	4.19	6,980
Capital Leases	20,851,000	4.19	873,657
Loans	8,310,000	4.19	348,189
Greater Cleveland Regional Transit Authority			
General Obligation Bonds	146,708,371	4.19	6,147,081
Capital Leases	19,365,767	4.19	811,426
City of Cleveland Heights			
General Obligation Bonds	13,721,132	95.00	13,035,075
Special Assessment Bonds	2,703,837	95.00	2,568,645
OPWC Loans	1,307,256	95.00	1,241,893
Notes	1,703,000	95.00	1,617,850
City of University Heights			
General Obligation Bonds	405,000	100.00	405,000
Bond Anticipation Notes	2,901,000	100.00	2,901,000
OPWC Loans	402,204	100.00	402,204
Capital Leases	179,925	100.00	179,925
Police Pension	266,021	100.00	266,021
City of South Euclid			
General Obligation Bonds	5,062,238	6.51	329,552
Special Assessment Bonds	145,000	6.51	9,440
OPWC Loans	2,806,643	6.51	182,712
OWDA Loans	1,636,125	6.51	106,512
OAQDA Loans	403,400	6.51	26,261
Capital Leases	465,025	6.51	30,273
Police and Fire Pension	288,463	6.51	18,779
Bond Anticipation Notes	19,174,570	6.51	1,248,265
Cleveland Heights-University Heights City School District			
General Obligation Bonds	7,480,000	100.00	7,480,000
Energy Conservation Bonds	1,910,000	100.00	1,910,000
QZAB Bonds	5,500,000	100.00	5,500,000
Capital Lease	1,544,828	100.00	1,544,828
Total Overlapping Debt	563,521,227		61,682,538
Total Direct and Overlapping Debt	\$563,987,622		\$62,148,933

Source: Office of the Auditor, Cuyahoga County, Ohio

(1) Percentages were determined by dividing the assessed valuation of the overlapping government located within the boundaries of the City by the total assessed valuation of the government. The valuations used were for the 2011 collection year. The Cleveland Heights-University Heights Public Library is a school district library and its boundaries follow those of the Cleveland Heights-University Heights City School District. These boundaries cover all of the community of University Heights; all but a small portion of Cleveland Heights (that which is within the boundaries of the East Cleveland City School District); and includes a small portion of the City of South Euclid. Despite this fact, the statistics given here, which represent those of the two cities of Cleveland Heights and University Heights, are considered representative of the service area covered by the Cleveland Heights-University Heights Public Library.

Principal Employers
Prior Year and Five Years Ago (1)

	2010 (2)			
			Percentage	
			of Total City	
Employer	Nature of Activity	Employees	Employment	
John Carroll University	Higher Education	2,313	7.57 %	
Cleveland Heights-University Heights City				
School District	Public Education	1,480	4.84	
City of Cleveland Heights	Local Government	780	2.55	
Target	Retail Store	381	1.25	
Ohio Permanente Medical Group	Healthcare	365	1.19	
Wal-Mart	Retail Store	350	1.14	
Kaiser Foundation	Healthcare	310	1.01	
Zagaras	Retail Store	278	0.91	
Bellefaire Jewish Children's Center	Social Services	229	0.75	
Just Like Familee III	Social Services	214	0.71	
Total		6,700	21.92 %	
Total Employment within the Library District		30,572		
	2006			
			Percentage	
			of Total City	
Employer	Nature of Activity	Employees	Employment	
Cleveland Heights-University Heights City				
School District	Public Education	1,164	3.69 %	
Cleveland Heights City Hall	Local government	921	2.92	
John Carroll University	Higher Education	585	1.86	
Wal-Mart, Inc.	Retail Store	300	0.95	
Kaiser Permanente	Medical Facility	300	0.95	
Heinen's	Grocery/Retail	200	0.64	
Kauffman's	Retail Store	200	0.64	
Target's	Retail Store	200	0.64	
Tops	Grocery/Retail	190	0.60	
Home Depot, Inc.	Retail Store	150	0.48	

Source: Survey conducted by the two Cities. (3)

(1) Information prior to 2006 is not available.

Total Employment within the Library District

(2) The latest information available.

Total

(3) The Cleveland Heights-University Heights Public Library is a school district library and its boundaries follow those of the Cleveland Heights-University Heights City School District. These boundaries cover all of the community of University Heights; all but a small portion of Cleveland Heights (that which is within the boundaries of the East Cleveland City School District); and includes a small portion of the City of South Euclid. Despite this fact, the statistics given here, which represent combined totals for the two cities of Cleveland Heights and University Heights, are considered representative of the service area covered by the Cleveland Heights-University Heights Public Library.

4,210

31,488

13.37 %

Demographic and Economic Statistics
Last Eight Years (1)

			Median	Per	Unemploym	ent Rate (3)
		Total Personal	Family	Capita	Cuyahoga	State of
Year	Population (2)	Income (3)	Income (4)	Income (3)	County	Ohio
2011	59,660	\$2,038,112,280	\$60,618	\$29,258	7.1%	7.6%
2010	59,660	2,078,917,974	66,726	33,741	9.4	9.5
2009	61,614	2,078,917,974	61,401	33,741	9	10.7
2008	61,614	2,078,917,974	61,401	33,741	6.8	6.5
2007	61,614	2,078,917,974	61,401	33,741	6.3	5.6
2006	61,614	2,078,917,974	61,401	33,741	6.1	5.6
2005	62,610	2,099,250,690	60,864	33,529	5.9	5.9
2004	63,411	2,112,600,876	60,326	33,316	6.6	5.9

Sources:

- (1) Information prior to 2004 is not available.
- (2) Estimates 2004-2009, Environmental Systems Research Institute (ESRI), 2009. The Cleveland Heights-University Heights Public Library is a school district library and its boundaries follow those of the Cleveland Heights-University Heights City School District. These boundaries cover all of the community of University Heights; all but a small portion of Cleveland Heights (that which is within the boundaries of the East Cleveland City School District); and includes a small portion of the City of South Euclid. Despite this fact, the statistics given here, which represent combined totals for the two cities of Cleveland Heights and University Heights, are considered representative of the service area covered by the Cleveland Heights-University Heights Public Library.
- (3) ESRI, 2005-2008
- (4) County and State Records
- (5) Records of Cities of Cleveland Heights and University Heights.
- (6) Cuyahoga County, Ohio; County Auditor

Represents total real property assessed value for the Cities of Cleveland Heights and University Heights.

City Square Miles (5)	Estimated Actual Property Value (6)	Number of Building Permits (5)	Dollar Value of Building Permits (5)
10.11	\$3,217,414,866	1,397	\$29,625,288
10.11	3,253,343,682	1,530	22,853,095
10.11	3,248,637,164	1,511	18,627,975
10.11	3,568,405,879	4,278	30,508,251
10.11	3,602,573,942	4,563	40,280,589
10.11	3,595,459,038	2,159	42,688,348
10.11	3,185,973,692	2,071	52,872,625
10.11	3,376,777,832	2,107	30,161,964

Full-Time Equivalent Library Employees by Function/Program
Last Six Years (1)

Function/Program	2011	2010	2009	2008	2007	2006
Public Service						
Adult Services	13.875	13.925	13.920	16.625	16.700	17.825
Young Adult Services	3.600	3.600	3.600	6.600	4.975	4.600
Children's Services	7.200	7.000	6.600	9.325	8.200	7.875
Circulation Services	10.750	11.550	11.500	21.550	20.825	20.250
Technical Services	5.250	5.250	4.250	8.700	6.925	5.525
Information Technology	2.000	2.000	3.000	2.000	2.000	2.175
Building Services	9.800	9.600	9.000	6.000	5.725	5.950
Coventry Village Library	5.100	5.100	5.700	6.750	5.675	5.800
Noble Neighborhood Library	6.775	6.775	7.770	8.150	7.400	8.725
University Heights Library	5.900	5.300	6.300	7.650	6.375	6.225
Marketing and Communications	4.000	4.000	3.000	4.000	2.225	1.500
Administrative Support	1.500	1.500	3.500	2.500	5.925	5.800
Sub Reference Hours	1.550	1.350	1.350	N/A	N/A	N/A
Circulation Reference	N/A	N/A	0.500	N/A	N/A	N/A
Main Library Pages	8.750	8.750	8.750	N/A	N/A	N/A
Administration						
Main Library	6.000	6.000	5.000	5.000	10.000	10.000
Branch Library	3.000	3.000	3.000	3.000	3.000	3.000
Totals:	95.050	94.700	96.740	107.850	105.950	105.250

Method: Using total hours worked by all staff divided by a 40-hour work week at December 31.

⁽¹⁾ Information prior to 2006 is not available

Capital Assets Statistics by Function/Program
Last Six Years (1)

Function/Program	2011	2010	2009	2008	2007	2006
Public Service						
Number of Buildings	4	4	4	4	4	4
Public Meeting Rooms	13	13	13	12	12	12
Vehicles for Delivery	1	1	1	1	1	1
Square Footage						
1920 Coventry Village Library	5,105	5,105	5,105	5,105	5,105	5,105
1937 Noble Neighborhood Library	11,160	11,160	11,160	11,160	11,160	11,160
1952 University Heights Library	11,160	11,160	11,160	11,160	11,160	11,160
1932 Lee Road (Main) Library	107,856	107,856	107,856	107,856	107,856	107,856
Public Use Copy Machines	7	7	8	8	8	7
Public Use Fax Machines	4	4	4	4	4	4
Public Use PCs	133	123	120	120	127	123
ATMs	1	1	1	1	1	1
Cafes	1	1	1	1	1	1
Art Galleries	1	1	1	1	1	1
Technology Classrooms	1	1	1	2	N/A	N/A
Administration						
Square Footage (at Lee Road)	2,144	2,144	2,144	2,144	2,144	2,144
Administrative Copy Machine	1	1	1	1	1	1
Staff Use PCs	94	96	96	92	92	89

⁽¹⁾ Information prior to 2006 is not available

Cleveland Heights-University Heights Public Library
Operating Indicators by Function/Program
Last Six Years (1)

Function/Program	2011	2010	2009	2008	2007	2006
Public Service						
Circulation By Building						
Coventry Village Library	120,281	133,160	156,376	142,632	123,230	143,688
Lee Road Library	1,158,207	1,209,339	1,371,795	1,325,253	1,248,260	1,127,499
Noble Neighborhood Library	106,594	133,998	224,310	218,722	239,337	278,741
University Heights Library	193,243	193,425	220,054	213,859	200,039	216,506
Total Circulation, All Buildings	1,578,325	1,669,922	1,972,535	1,900,466	1,810,866	1,766,434
Circulation By Age Level						
Total Adult Circulation	1,332,370	1,438,758	1,499,759	1,449,501	1,379,985	1,337,745
Total Juvenile Circulation	465,583	476,085	472,776	450,896	436,781	428,689
Circulation By Type of Materials						
Books and Magazines	920,247	753,957	1,041,514	1,032,297	1,021,905	1,019,068
Videocassettes and DVDs	665,329	684,773	691,858	627,489	553,931	509,809
Recordings (Discs, Tapes, CDs)	206,446	223,349	231,111	232,494	234,135	229,645
Computer Software	528	678	1,147	1,225	1,202	2,211
Other Items	5,574	7,165	6,905	6,892	5,693	5,691
Library Collections Systemwide						
Books	270,610	240,750	283,101	288,070	284,276	306,202
E-books	34,073	34,073	22,807	18,801	15,944	15,944
Videocassettes and DVDs	35,219	32,022	29,475	28,977	25,736	23,904
Recordings (Discs, Tapes, CDs)	50,423	44,057	26,475	37,932	31,771	28,415
Computer Software	96	98	108	119	145	194
Magazine Subscriptions	795	728	666	847	1,033	1,181
Databases Provided	312	278	324	325	78	80
Electronic Resources						
Number of PCs Available for Public	133	123	120	120	127	123
Number of Weekly Users of						
Electronic Resources	5,802	2,351	2,277	2,103	2,103	5,755
Annual Number of Users of						
Electronic Resources	301,744	122,252	118,404	109,356	109,356	299,260
Public Service Transactions Systemwide						
Average Weekly Building Attendance	20,898	22,325	21,884	19,553	18,862	19,963
Annual Building Attendance	1,086,696	1,160,900	1,137,968	1,016,783	980,864	1,038,076
Average Weekly Reference Transactions	5,985	6,367	4,411	6,482	5,936	6,238
Annual Reference Transactions	311,220	331,084	229,372	337,064	308,672	324,376
Total Annual Library Programs	3,929	2,718	2,358	1,886	2,955	1,935
Total Annual Library Programs Attendance	32,728	53,219	46,343	28,651	43,251	13,821
Administration						
Purchase orders Issued	1,625	2,352	2,278	2,569	1,056	644
Accounts Payable Checks/Vouchers Issued	2,343	2,039	2,385	2,628	3,682	2,658
Payroll Checks/Direct Deposits						
Processed/Issued	3,931	4,406	4,156	4,520	4,582	4,595
W-2s and 1099s Issued	187	178	209	202	221	205
Board Resolutions	74	67	44	60	50	81

⁽¹⁾ Information prior to 2006 is not available.



CLEVELAND HEIGHTS UNIVERSITY HEIGHTS PUBLIC LIBRARY

CUYAHOGA COUNTY

CLERK'S CERTIFICATION

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

CLERK OF THE BUREAU

Susan Babbitt

CERTIFIED JULY 03, 2012