Auditor's Report and Financial Statements

December 31, 2012 and 2011





Board of Trustees Adams County Regional Medical Center 230 Medical Center Drive Seaman, Ohio 45679

We have reviewed the *Independent Auditor's Report on Financial Statements and Supplementary Information* of the Adams County Regional Medical Center, Adams County, prepared by BKD, LLP, for the audit period January 1, 2012 through December 31, 2012. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Adams County Regional Medical Center is responsible for compliance with these laws and regulations.

Dave Yost Auditor of State

December 5, 2013



**December 31, 2012 and 2011** 

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## Independent Auditor's Report on Financial Statements and Supplementary Information

Board of Trustees Adams County Regional Medical Center Seaman, Ohio

We have audited the accompanying financial statements of Adams County Regional Medical Center (Center) and its discretely presented component unit (collectively the Organization), which comprise the balance sheets as of December 31, 2012 and 2011, and the related statements of revenues, expenses and changes in net position and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the Adam's County Medical Foundation, Inc., a component unit included in the financial statements of the Organization, were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Adams County Regional Medical Center and its discretely presented component unit as of December 31, 2012 and 2011, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

The accompanying financial statements have been prepared assuming the Center will continue as a going concern. As discussed in Note 12, the Center has suffered recurring losses from operations and has a net capital deficiency, which raises substantial doubt about its ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 12. The financial statements do not include any adjustments that might result from the outcome of this uncertainty. Our opinion is not modified with respect to this matter.

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Report on Other Legal and Regulatory Requirements

In accordance with *Government Auditing Standards*, we have also issued our report dated July 25, 2013 on our consideration of the Center's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

BKD, LUP

Cincinnati, Ohio July 25, 2013

### Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

#### Introduction

This management's discussion and analysis of the financial performance of Adams County Regional Medical Center (the "Center") provides an overview of the Center's financial activities for the years ended December 31, 2012, 2011 and 2010. It should be read in conjunction with the accompanying financial statements of the Center. The activities of the discretely presented component unit, Adams County Medical Foundation, Inc., are not significant to the overall Center and thus have not been included in this management's discussion and analysis.

#### Financial Highlights

- Current unrestricted cash and cash equivalents decreased in 2012 by \$775,603, or 93.28%, and increased in 2011 by \$543,128, or 188.35%.
- The Center's net position increased \$132,476, or 6.66%, in 2012 and decreased \$722,632, or 57.06%, in 2011.
- The Center reported operating income in 2012 of \$643,963 and operating loss in 2011 of \$88,110. The operating income in 2012 increased by \$732,073, or 830.86%, over the operating loss reported in 2011. The operating loss in 2011 decreased by \$772,799, or 89.77%, from the operating loss reported in 2010.
- Net nonoperating expenses decreased by \$63,475, or 3.67%, in 2012 compared to 2011, and \$4,150,533, or 70.61%, in 2011 compared to 2010.

#### **Using This Annual Report**

The Center's financial statements consist of three statements—a balance sheet; a statement of revenues, expenses and changes in net position; and a statement of cash flows. These statements provide information about the activities of the Center, including resources held by the Center but restricted for specific purposes by creditors, contributors, grantors or enabling legislation. The Center is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

#### The Balance Sheet and Statement of Revenues, Expenses and Changes in Net Position

One of the most important questions asked about any Center's finances is "Is the Center as a whole better or worse off as a result of the year's activities?" The Balance Sheet and the Statement of Revenues, Expenses and Changes in Net Position report information about the Center's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets, all liabilities and all deferred inflows and outflows of resources using the accrual basis of accounting. Using the accrual basis of accounting means that all of the current year's revenues and expenses are taken into account, regardless of when cash is received or paid.

These two statements report the Center's net position and changes in it. The Center's total net position—the difference between assets, liabilities and deferred inflows and outflows of resources—is one measure of the Center's financial health or financial position. Over time, increases or decreases in the Center's net position are an indicator of whether its financial health is improving or deteriorating. Other nonfinancial

### Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

factors, such as changes in the Center's patient base, changes in legislation and regulations, measures of the quantity and quality of services provided to its patients and local economic factors should also be considered to assess the overall financial health of the Center.

#### The Statement of Cash Flows

The Statement of Cash Flows reports cash receipts, cash payments and net changes in cash and cash equivalents resulting from four defined types of activities. It provides answers to such questions as where did cash come from, what was cash used for and what was the change in cash and cash equivalents during the reporting period.

#### The Center's Net Position

The Center's net position is the difference between its assets, liabilities and deferred inflows and outflows of resources reported in the Balance Sheet. The Center's net position increased by \$132,476 in 2012 from 2011, and decreased by \$722,632 in 2011 from 2010, as shown in Table 1.

Table 1: Assets, Liabilities and Net Position

	2012	2011	2010
Assets			
Patient accounts receivable, net	\$ 2,886,916	\$ 2,339,262	\$ 2,581,108
Other current assets	3,272,691	1,440,693	1,271,340
Capital assets, net	22,836,554	23,697,483	24,724,807
Other noncurrent assets	4,087,324	4,518,511	4,630,712
Total assets	\$ 33,083,485	\$ 31,995,949	\$ 33,207,967
Liabilities			
Long-term debt	\$ 26,893,770	\$ 28,190,483	\$ 29,482,443
Other current liabilities	8,046,209	5,794,436	4,991,862
Total liabilities	34,939,979	33,984,919	34,474,305
Net Position			
Net investment in capital assets	(2,821,655)	(2,763,908)	(2,673,064)
Restricted expendable	3,042,973	3,290,069	3,064,621
Unrestricted	(2,077,812)	(2,515,131)	(1,657,895)
Total net position	(1,856,494)	(1,988,970)	(1,266,338)
Total liabilities and net position	\$ 33,083,485	\$ 31,995,949	\$ 33,207,967

### Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

Significant changes in the Center's financial position in 2012 were the decreases in capital assets related to depreciation on existing equipment and long-term debt related to principal payments on outstanding obligations.

Other current assets almost doubled from the previous year, largely due to the accrual of an estimated settlement payment from the Medicare program related to the implementation of Electronic Health Record (EHR) technology during 2012. Other current liabilities increased significantly due to the Center's deteriorating cash position, which created an inability to settle such items in a timely manner.

#### Operating Results and Changes in the Hospital's Net Position

In 2012, the Center's net position increased by \$132,476, or 6.66%, as shown in Table 2. This increase is made up of several components and but does represent an improvement of \$855,108, or 118.33%, compared with the decrease in net position for 2011 of \$722,632.

Table 2: Operating Results and Changes in Net Position

	2012	2011	2010
Operating Revenues			
Net patient service revenue	\$ 23,162,090	\$ 23,909,861	\$ 23,000,862
Other operating revenues	2,590,977	657,254	479,620
Total operating revenues	25,753,067	24,567,115	23,480,482
Operating Expenses			
Salaries, wages and employee benefits	11,900,616	11,516,283	11,546,899
Purchased services and professional fees	4,535,606	3,933,922	3,920,818
Depreciation and amortization	2,426,337	2,636,421	2,511,634
Other operating expenses	6,246,545	6,568,599	6,362,040
Total operating expenses	25,109,104	24,655,225	24,341,391
Operating Income (Loss)	643,963	(88,110)	(860,909)
Nonoperating Revenues (Expenses)			
Investment return	20,648	13,544	15,050
Interest	(1,685,089)	(1,741,460)	(1,896,636)
Litigation settlement			(3,996,863)
Total nonoperating revenues (expenses)	(1,664,441)	(1,727,916)	(5,878,449)
<b>Capital Appropriations - Adams County</b>	1,152,954	1,093,394	1,089,059
Increase (Decrease) in Net Position	\$ 132,476	\$ (722,632)	\$ (5,650,299)

### Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

#### **Operating Income and Losses**

The first component of the overall change in the Center's net position is its operating income or loss—generally, the difference between net patient service and other operating revenues and the expenses incurred to perform those services. In two of the past three years, the Center has reported an operating loss.

The operating results for 2012 increased by \$732,073, or 830.86%, as compared to 2011. The primary components of the changes in operating results are:

- A decrease in net patient service revenue of \$747,771, or 3.13%.
- An increase in other operating revenue of \$1,933,723, or 294.21%.
- A decrease in depreciation and amortization expense of \$210,084, or 7.97%.
- A decrease in other operating expenses of \$322,054, or 4.90%.

Net patient service revenue decreased because of a substantial drop in volume from 2011 to 2012. A decline in overall patient days of 724, or 21.10%, was partially offset by a price increase in overall charges and a favorable 2012 cost report settlement.

Employee salaries and wages and benefits stayed mostly flat in 2012 in connection with the Center's efforts to control operating costs as a result of the reduced patient revenue. Total FTEs in 2012 were approximately 233 compared to 229 in 2011.

Expenditures for medical supplies are a major component of the Center's costs. In 2011, medical supplies totaled \$3,072,880 or 12.46% of total operating expenses. In 2012, they totaled \$2,957,439, or 11.78%, of total operating expenses, a decrease of \$115,441, or 3.76%, over 2011. Some of the major factors contributing to the decreased medical supply and drug costs include a decrease in volume of services provided, management's efforts to control costs through negotiation of new supplier contracts at more favorable rates, and management's efforts to control and limit costs as much as possible.

The operating income for 2012 of \$643,963 was an increase over the operating loss of \$88,110 recognized in 2011. The increase is primarily related to the increase in net operating revenues of \$1,185,952 compared to the increase in operating expenses of only \$453,879. A substantial factor impacting the increase in net operating revenues was the receipt of approximately \$2,100,000 for the Electronic Health Records incentive program.

#### Nonoperating Revenues and Expenses

Nonoperating revenues and expenses consist primarily of a county sales tax levy for the Center and investment income and interest expense, all of which remained relatively constant in 2012 as compared to 2011. The current sales tax levy expires March 31, 2016. In 2010, the Center recorded a litigation settlement expense of \$3,996,863 in nonoperating expenses, which was the primary fluctuation in nonoperating expenses from 2010 to 2011.

### Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

#### **Capital Appropriations**

The Center is appropriated sales and use tax revenues from the Adams County general and other funds. Use of the monies is restricted for the purpose of equipping and repairing the Center and other permanent improvements. The levy to raise the funds must be approved by a majority vote of the citizens of Adams County, and the current levy will be in force from April 1, 2011 through March 31, 2016. Amounts appropriated were \$1,152,954, \$1,093,394, and \$1,089,059 for 2012, 2011, and 2010, respectively.

#### The Center's Cash Flows

Changes in the Center's cash flows are consistent with changes in operating results and nonoperating revenues and expenses for 2012, 2011 and 2010, discussed earlier.

#### Capital Assets

At the end of 2012, the Center had \$22,836,554 invested in capital assets, net of accumulated depreciation, as detailed in Note 5 to the financial statements. In 2012, the Center purchased new equipment costing \$1,386,439. Of this amount, \$372,071 was acquired through incursion of capital lease obligations. The Center has recently found it more economical to lease certain equipment principally due to incentives provided by equipment vendors. This allows the Center to obtain more favorable maintenance contracts on such equipment and to avoid some of the costs of obsolescence caused by technological changes.

#### Debt

At December 31, 2012, the Center had \$28,514,516 in revenue bonds, notes payable and capital lease obligations outstanding including all current maturities and any unamortized discounts. Except for capital leases of \$372,071, the Center issued no new debt in 2012. The Center's formal debt issuances, revenue bonds, are subject to limitations imposed by state law.

#### Other Economic Factors

The Center has seen a change over the past few years with a decline in inpatient volumes and sustained high rates of unemployment in Center's primary service area. Both of these have a negative impact on the Center.

As expenses continue to rise each year, the Center will need to find additional revenue sources to offset the increase in supply costs and salary and wage increases and reduce the need for incurrence of any new debt.

Health care reform has initiated significant changes to the United States health care system, including potential material changes to the delivery of health care services and the reimbursement paid for such services by the government or other third-party payers. The long-term impact is unknown, as the long period between passage and its implementation lends to some level of uncertainty. The Center will develop and execute strategies in an effort to leverage available opportunities and mitigate negative impacts of this legislation.

## Management's Discussion and Analysis Years Ended December 31, 2012 and 2011

#### Contacting the Center's Financial Management

This financial report is designed to provide our patients, suppliers, taxpayers and creditors with a general overview of the Center's finances and to show the Center's accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to the chief executive officer by telephoning (937) 386-3400.

Saundra Stevens Chief Executive Officer

# Balance Sheets December 31, 2012 and 2011

	December 31, 2012		December 31, 2011			
Assets	Center	Component	Center	Component		
Current Assets						
Cash and cash equivalents	\$ 55,883	\$ 40,854	\$ 831,486	\$ 11,622		
Patient accounts receivable, net of allowance;	Ψ 55,005	Ψ +0,05+	φ 051,400	Ψ 11,022		
	2 996 016		2 220 262			
2012 - \$2,533,425, 2011 - \$1,612,047	2,886,916	-	2,339,262	-		
Estimated amounts due from third-party payers	2,759,045	-	-	-		
Supplies	366,383	-	323,665	-		
Prepaid expenses and other	91,380	35,000	285,542	125,000		
Total current assets	6,159,607	75,854	3,779,955	136,622		
Noncurrent Cash and Investments						
Held by trustee for debt service	2,989,635	_	3,237,060	-		
Restricted by donors	53,338	95,782	53,009	97,042		
Internally designated for capital improvements	559,104	_	721,629	_		
memany designated for capital improvements	337,101		721,027			
	3,602,077	95,782	4,011,698	97,042		
Capital Assets, Net	22,836,554	397,800	23,697,483	397,800		
Other Assets						
Deferred financing costs	485,247		506,813			
	485,247		506,813			
Total assets	\$ 33,083,485	\$ 569,436	\$ 31,995,949	\$ 631,464		
Liabilities and Net Position						
Current Liabilities						
Outstanding checks in excess of bank balance	\$ 223,364	\$ -	\$ -	\$ -		
Current maturities of long-term debt (net)	1,620,746	_	1,568,180	-		
Accounts payable	3,274,943	_	1,218,955	_		
Accrued expenses and other	1,786,988	48,119	1,741,831	37,358		
Estimated amounts due to third-party payers	1,140,168		1,265,470			
Total current liabilities	8,046,209	48,119	5,794,436	37,358		
Long town Dobt						
Long-term Debt Principal amount	27,013,202	_	28,444,176			
Less unamortized discount			, ,	-		
Less unamortized discount	119,432		253,693			
	26,893,770		28,190,483			
Total liabilities	34,939,979	48,119	33,984,919	37,358		
Net Position						
Net investment in capital assets	(2,821,655)	_	(2,763,908)	_		
Restricted - expendable for	(2,021,000)		(=,,,,,,,,,)			
Debt service	2,989,635	=	3,237,060	=		
Specific operating activities	53,338	111,378	53,009	222,042		
Unrestricted						
Omestricted	(2,077,812)	409,939	(2,515,131)	372,064		
Total net position	(1,856,494)	521,317	(1,988,970)	594,106		
Total liabilities and net position	\$ 33,083,485	\$ 569,436	\$ 31,995,949	\$ 631,464		

## Statements of Revenues, Expenses and Changes in Net Position Years Ended December 31, 2012 and 2011

	December 31, 2012		December 31, 2011		
	Center	Component	Center	Component	
Operating Revenues					
Net patient service revenue, net of provision for uncollectible					
accounts; 2012 - \$3,221,015 and 2011 - \$3,254,950	\$ 23,162,090	\$ -	\$ 23,909,861	\$ -	
Other	2,590,977	202,067	657,254	16,406	
Total operating revenues	25,753,067	202,067	24,567,115	16,406	
Operating Expenses					
Salaries and wages	9,384,445	-	9,118,574	-	
Employee benefits	2,516,171	-	2,397,709	-	
Medical professional fees	1,524,218	-	1,377,341	-	
Supplies	2,957,439	-	3,072,880	-	
Minor equipment	89,343	-	142,842	-	
Purchased services	3,011,388	219,064	2,556,581	21,478	
Equipment rentals	122,206	-	132,852	-	
Repairs and maintenance	1,379,476	-	1,485,720	-	
Utilities	551,750	-	717,005	-	
Depreciation and amortization	2,426,337	-	2,636,421	-	
Other operating expenses	1,146,331	205,911	1,017,300	17,136	
Total operating expenses	25,109,104	424,975	24,655,225	38,614	
Operating Income (Loss)	643,963	(222,908)	(88,110)	(22,208)	
Nonoperating Revenues (Expenses)					
Investment return	20,648	65	13,544	454	
Interest	(1,685,089)	-	(1,741,460)	-	
Noncapital grants and gifts		150,054		208,620	
Total nonoperating expenses	(1,664,441)	150,119	(1,727,916)	209,074	
Excess (Deficiency) of Revenues Over Expenses Before Capital					
Appropriations	(1,020,478)	(72,789)	(1,816,026)	186,866	
Capital Appropriations - Adams County	1,152,954		1,093,394		
Increase (Decrease) in Net Position	132,476	(72,789)	(722,632)	186,866	
Net Position, Beginning of Year	(1,988,970)	594,106	(1,266,338)	407,240	
Net Position, End of Year	\$ (1,856,494)	\$ 521,317	\$ (1,988,970)	\$ 594,106	

## Statements of Cash Flows Years Ended December 31, 2012 and 2011

	2012	2011
Operating Activities		
Receipts from and on behalf of patients	\$ 19,730,089	\$ 26,006,084
Payments to suppliers and contractors	(7,849,129)	(9,779,444)
Payments to employees	(11,855,459)	(11,450,594)
Other operating receipts (payments), net	1,638,808	(575,178)
Net cash provided by operating activities	1,664,309	4,200,868
Capital and Related Financing Activities		
Principal paid on long-term debt	(1,775,253)	(2,092,053)
Interest paid on long-term debt	(1,685,089)	(1,741,460)
Purchase of capital assets	(564,425)	(1,031,569)
Capital appropriations - Adams County	1,152,954	1,093,394
Net cash used in capital and related financing activities	(2,871,813)	(3,771,688)
Investing Activities		
Payments received on note receivable	-	228,719
Net decrease in investments	-	(9,597)
Interest and dividends on investments	20,648	13,544
Proceeds from disposition of investments	2,105,181	-
Proceeds from disposition of capital assets	1,632	9,769
Net cash provided by investing activities	2,127,461	242,435
Increase in Cash and Cash Equivalents	919,957	671,615
Cash and Cash Equivalents, Beginning of Year	2,738,003	2,066,388
Cash and Cash Equivalents, End of Year	\$ 3,657,960	\$ 2,738,003
Reconciliation of Cash and Cash Equivalents to the Balance Sheets Cash and cash equivalents Cash and cash equivalents in noncurrent cash and investments	\$ 55,883 3,602,077	\$ 831,486 1,906,517
Total cash and cash equivalents	\$ 3,657,960	\$ 2,738,003

# Statements of Cash Flows (continued) Years Ended December 31, 2012 and 2011

	2012		2011
Reconciliation of Net Operating Income to Net Cash			
Provided by Operating Activities			
Operating income	\$	643,963	\$ (88,110)
Depreciation and amortization		2,426,337	2,636,421
Provision for bad debts		3,221,015	3,254,950
Changes in operating assets and liabilities			
Accounts receivable		(3,768,669)	(3,013,104)
Estimated amounts due from and to Medicare and Medicaid		(2,884,347)	1,852,103
Accounts payable and accrued expenses		1,874,566	(228,534)
Other assets		151,444	 (212,858)
Net cash provided by operating activities	\$	1,664,309	\$ 4,200,868
<b>Supplementary Cash Flow Information</b>			
Capital asset acquisitions included in accounts payable	\$	449,943	\$ -
Cash paid for interest	\$	1,692,666	\$ 1,741,460
Capital asset acquisitions obtained through capital lease	\$	372,071	\$ 371,163

Notes to Financial Statements
December 31, 2012 and 2011

#### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### Nature of Operations and Reporting Entity

Adams County Regional Medical Center (Center) is a 25-bed critical access hospital located in Seaman, Ohio. The Center operates under the authority of Section 339, Ohio Revised Code, to provide inpatient, outpatient and emergency care services for residents of Adams County, Ohio (County). A board of trustees appointed by County judges and commissioners is charged with the operation, finances and staff of the Center. It also operates a home health agency in the same geographic area. The Center is considered an enterprise fund of the County and is included in the general purpose financial statements of the County.

#### Basis of Accounting and Presentation

The financial statements of the Center have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants and county appropriations) are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific (such as county appropriations), property taxes, investment income and interest on capital assets-related debt are included in nonoperating revenues and expenses. The Center first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

During the year ended December 31, 2012, the Center adopted Statement of Governmental Accounting Standards Board (GASB) No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, which supersedes GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, thereby eliminating the election provided in Paragraph 7 of that statement for business-type activities to apply post-November 30, 1989, FASB statements and interpretations that do not conflict with or contradict GASB pronouncements. GASB No. 62 has been applied retrospectively and had no impact on the Center's net position, changes in net position or financial reporting disclosures.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# Notes to Financial Statements December 31, 2012 and 2011

#### Cash Equivalents

The Center considers all liquid investments with original maturities of three months or less to be cash equivalents. At December 31, 2012 and 2011, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

#### Risk Management

The Center is exposed to various risks of loss from torts; theft of, damage to and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and employee health claims. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

#### Investments, Investment Income and Assets Limited as to Use

Investments consist of money market mutual funds and U.S. treasury obligations, all of which are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income, realized gains and losses on investments and the net change for the year in the fair value of investments carried at fair value.

Assets limited as to use include (1) assets held by trustees, (2) assets restricted by donors and (3) assets set aside by the Board of Trustees for future capital improvements over which the Board retains control and may at its discretion subsequently use for other purposes.

#### Patient Accounts Receivable

The Center reports patient accounts receivable for services rendered at net realizable amounts from third-party payers, patients and others. The Center provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information and existing economic conditions.

#### Supplies

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method, or market.

# Notes to Financial Statements December 31, 2012 and 2011

#### Capital Assets

Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the Center:

Land improvements	5-20 years
Buildings and fixed equipment	5-40 years
Major movable equipment	2-20 years
Leased equipment	3-15 years

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt. Such costs are being amortized over the term of the respective debt using the straight-line method.

#### Compensated Absences

Center policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the balance sheet date plus an additional amount for compensation-related payments.

#### **Net Position**

Net position of the Center is classified in three components. Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of borrowings used to finance the purchase or construction of those assets. Restricted expendable net position is made up of noncapital assets that must be used for a particular purpose, as specified by creditors, grantors or donors external to the Center, including amounts deposited with trustees as required by bond indentures, reduced by the outstanding balances of any related borrowings. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

# Notes to Financial Statements December 31, 2012 and 2011

#### Net Patient Service Revenue

The Center has agreements with third-party payers that provide for payments to the Center at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known.

#### **Charity Care**

The Center provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Center does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

#### Income Taxes

As an essential government function of the County, the Center is generally exempt from federal and state income taxes under Section 115 of the Internal Revenue Code and a similar provision of state law. However, the Center is subject to federal income tax on any unrelated business taxable income.

#### **Foundation**

Adams County Medical Foundation, Inc. (Foundation) is a legally separate, tax-exempt component unit of the Center. The Foundation's primary function is to raise and hold funds to support the Center and its programs. The board of the Foundation is self-perpetuating.

Although the Center does not control the timing or amount of receipts from the Foundation, the majority of the Foundation's resources and related income are restricted by donors for the benefit of the Center. Because these restricted resources held by the Foundation can only be used by, or for the benefit of, the Center, the Foundation is considered a component unit of the Center and is discretely presented in the Center's financial statements.

The Foundation is a private nonprofit organization that reports under the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's statements in the Center's financial reporting entity for these differences.

#### Reclassifications

Certain reclassifications have been made to the 2011 financial statements to conform to the 2012 financial statement presentation. These reclassifications had no effect on the Center's net position.

# Notes to Financial Statements December 31, 2012 and 2011

#### Electronic Health Records Incentive Program

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR). Critical access hospitals (CAHs) are eligible to receive incentive payments in the cost reporting period beginning in the federal fiscal year in which meaningful use criteria have been met. The Medicare incentive payment is for qualifying costs of the purchase of certified EHR technology multiplied by the Center's Medicare share fraction, which includes a 20% incentive. This payment is an acceleration of amounts that would have been received in future periods based on reimbursable costs incurred, including depreciation. If meaningful use criteria are not met in future periods, the Center is subject to penalties that would reduce future payments for services. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services. The final amount for any payment year under both programs is determined based upon an audit by the fiscal intermediary. Events could occur that would cause the final amounts to differ materially from the initial payments under the program.

The Center has recognized the incentive payment revenue for qualified EHR technology expenditures during 2012, which was the period during which management was reasonably assured meaningful use was achieved and the earnings process was complete. Management believes the incentive payments reflect a change in how "allowable costs" are determined in paying CAHs for providing services to Medicare beneficiaries. The Center recorded Medicare revenue of \$1,784,196, which is included in other operating revenue in the statement of operations for the year ended December 31, 2012. The Center also recorded Medicaid revenue of \$310,600, which is included in other operating revenue in the statement of operations for the year ended December 31, 2012.

#### Subsequent Events

Subsequent events have been evaluated through the date of Independent Auditor's Report, which is the date the financial statements were issued.

#### Note 2: Net Patient Service Revenue

The Center has agreements with third-party payers that provide for payments to the Center at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known. These payment arrangements include:

*Medicare*. Effective October 1, 2004, the Center received full accreditation from the Center for Medicare and Medicaid Services for the critical access hospital designation. As a critical access hospital, the Center receives reasonable, cost-based reimbursement for both inpatient and outpatient services provided to Medicare beneficiaries.

# Notes to Financial Statements December 31, 2012 and 2011

*Medicaid*. Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology for certain services and at prospectively determined rates for all other services. The Center is reimbursed for cost reimbursable services at tentative rates with final settlement determined after submission of annual cost reports by the Center and audits thereof by the Medicaid administrative contractor.

Approximately 77% and 70% of net patient service revenues are from participation in the Medicare and state-sponsored Medicaid programs (including managed care) for the years ended December 31, 2012 and 2011, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.

The Center has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Center under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

#### Note 3: Deposits, Investments and Investment Income

#### **Deposits**

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The Center's deposit policy for custodial credit risk requires compliance with the provisions of state law.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies or instrumentalities or the state of Ohio; bonds of any city, county, school district or special road district of the state of Ohio; bonds of any state; or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2012 and 2011, respectively, \$3,005,848 and \$4,504,654 of the Center's bank balances of \$3,903,675 and \$5,273,728 were exposed to custodial credit risk as follows:

		2011		
Uninsured and collateral held by pledging financial institution's trust department or agent in other than the Center's name \$	3,005,848 \$	4,504,654		

#### Investments

The Center may legally invest in direct obligations of and other obligations guaranteed as to principal by the U.S. Treasury and U.S. agencies and instrumentalities and in bank repurchase agreements and money market mutual funds. It may also invest to a limited extent in corporate bonds and equity securities.

# Notes to Financial Statements December 31, 2012 and 2011

At December 31, 2012 and 2011, the Center had the following investments and maturities:

			2012					
Туре	Fair Value	Less than One Year	One to Five Years		Six to 10 Years		th	lore an 10 ears
Money market mutual funds	\$ 2,989,635	\$ 2,989,635	\$	<u>-</u> =	\$	-	\$	
	 Fair	Less than One	2011 One to Five		Six to	<b>)</b>		Nore an 10
Туре	Value	Year	Years		Years	3	Y	ears
U.S. Treasury obligations	\$ 2,105,181	\$ 2,105,181	\$	-	\$	-	\$	-
Money market mutual funds	1,131,879	1,131,879		<u>-</u> _		-		
		\$ 3,237,060	\$	_	\$	-	\$	-

Interest Rate Risk – The Center does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from changes in market interest rates.

Credit Risk – Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The Center does not have an investment policy that addresses credit risk.

Custodial Credit Risk – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Center will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. The Center does not have a policy for custodial credit risk.

## Notes to Financial Statements December 31, 2012 and 2011

### Summary of Carrying Values

The carrying values of deposits and investments shown above are included in the balance sheets as follows:

	2012	2011
Carrying value Deposits Investments	\$ 668,325 2,989,635	\$ 1,606,124 3,237,060
	\$ 3,657,960	\$ 4,843,184
Included in the following balance sheet captions	2012	2044
	2012	2011
Cash and cash equivalents Held by trustee for debt service	\$ 55,883 2,989,635	\$ 831,486 3,237,060
Externally restricted by donor - cash Internally designated - cash	53,338 559,104	53,009 721,629
	\$ 3,657,960	\$ 4,843,184
	2012	2011
Interest and dividend income Net increase in fair value of investments	\$ 20,648	\$ 3,946 9,598
	\$ 20,648	\$ 13,544

## Notes to Financial Statements December 31, 2012 and 2011

#### Note 4: Patient Accounts Receivable

The Center grants credit without collateral to its patients, many of whom are area residents and are insured under third-party payer agreements. Patient accounts receivable at December 31 consisted of:

	2012	2011
Medicare	\$ 2,686,263	\$ 1,585,214
Medicaid	1,251,181	1,086,574
Other third-party payers	1,483,007	1,493,373
Patients	2,996,366	1,598,241
Total patient accounts receivable	8,416,817	5,763,402
Less allowance for contractual adjustments	2,996,476	1,812,093
Less allowance for uncollectible amounts	2,533,425	1,612,047
Patient accounts receivable, net	\$ 2,886,916	\$ 2,339,262

### Note 5: Capital Assets

Capital assets activity for the years ended December 31 was:

			2012		
	Beginning				Ending
	Balance	Additions	Disposals	Transfers	Balance
Land and land improvements	\$ 537,426	\$ -	\$ -	\$ -	\$ 537,426
Buildings	23,011,065	147,019	-	-	23,158,084
Equipment	15,909,739	239,502	(213,889)	1,098,830	17,034,182
Construction in progress	483,593	999,918		(1,098,830)	384,681
	39,941,823	1,386,439	(213,889)		41,114,373
Less accumulated depreciation					
Land improvements	260,916	61,882	_	-	322,798
Buildings	3,873,397	856,609	_	-	4,730,006
Equipment	12,110,027	1,327,245	(212,257)		13,225,015
	·				
	16,244,340	2,245,736	(212,257)	_	18,277,819
Capital Assets, Net	\$ 23,697,483	\$ (859,297)	\$ (1,632)	\$ -	\$ 22,836,554

# Notes to Financial Statements December 31, 2012 and 2011

	2011				
	Beginning			Ending	
	Balance	Additions	Disposals	Balance	
Land and land improvements	\$ 537,426	\$ -	\$ -	\$ 537,426	
Buildings	23,011,065	-	-	23,011,065	
Equipment	15,776,966	1,030,605	(897,832)	15,909,739	
Construction in progress	111,466	372,127		483,593	
	39,436,923	1,402,732	(897,832)	39,941,823	
Less accumulated depreciation					
Land improvements	199,034	61,882	-	260,916	
Buildings	2,984,807	1,776,653	(888,063)	3,873,397	
Equipment	11,528,275	581,752		12,110,027	
	14,712,116	2,420,287	(888,063)	16,244,340	
Capital Assets, Net	\$ 24,724,807	\$ (1,017,555)	\$ (9,769)	\$ 23,697,483	

### Note 6: Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses included in current liabilities at December 31 consisted of:

	2012	2011
Payable to suppliers and contractors	\$ 3,498,307	\$ 1,218,955
Payable to employees (including payroll taxes and benefits)	1,149,788	1,191,556
Other	637,200	550,275
	\$ 5,285,295	\$ 2,960,786

#### Note 7: Medical Malpractice Claims

The Center purchases medical malpractice insurance under a claims-made policy on a fixed premium basis. Accounting principles generally accepted in the United States of America require a health care provider to accrue the expense of its share of malpractice claim costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the year by estimating the probable ultimate costs of the incidents. Based upon the Center's claims experience, no such accrual has been made. It is reasonably possible that this estimate could change materially in the near term.

# Notes to Financial Statements December 31, 2012 and 2011

#### Note 8: Long-term Obligations

The following is a summary of long-term obligation transactions for the Center for the years ended December 31:

			2012		
	Beginning			Ending	Current
	Balance	Additions	Deductions	Balance	Portion
Revenue bonds payable	\$ 25,595,000	\$ -	\$ 445,000	\$ 25,150,000	\$ 470,000
Notes payable Capital lease obligations	3,710,000 866,391	372,071	600,000 730,253	3,110,000 508,209	985,000 300,007
	30,171,391	372,071	1,775,253	28,768,209	1,755,007
Less unamortized discount	412,728		159,035	253,693	134,261
Long term debt less unamortized					
discount	\$ 29,758,663	\$ 372,071	\$ 1,616,218	\$ 28,514,516	\$ 1,620,746
			2011		
	Beginning			Ending	Current
	Balance	Additions	Deductions	Balance	Portion
Revenue bonds payable Notes payable	\$ 26,015,000 4,494,410	\$ -	\$ 420,000 784,410	\$ 25,595,000 3,710,000	\$ 445,000 600,000
Capital lease obligations	1,382,871	371,163	887,643	866,391	682,215
	31,892,281	371,163	2,092,053	30,171,391	1,727,215
	31,072,201	5,1,100	2,072,033	00,171,071	1,727,210
Less unamortized discount	607,296		194,568	412,728	159,035
Less unamortized discount  Long term debt less unamortized discount	, ,	\$ 371,163	, ,	, ,	

#### Revenue Bonds Payable

The revenue bonds payable consist of Hospital Facilities Revenue Improvement Bonds, Series 2005 (Bonds) in the original amount of \$27,480,000 dated July 28, 2005, which bear interest at 5.00% to 6.25%. The Bonds are payable in annual installments through September 1, 2036. The Center is required to make monthly deposits to the debt service fund held by the trustee. All of the Bonds still outstanding may be redeemed at the Center's option on or after September 1, 2015. The redemption price is 101%, decreasing to 100% on or after September 1, 2020. Proceeds from the issuance of these bonds were used to construct the Center's new facility. The Bonds are secured by the net revenues and accounts receivable of the Center and the assets restricted under the bond indenture agreement.

# Notes to Financial Statements December 31, 2012 and 2011

The indenture agreements require that certain funds be established with the trustee. Accordingly, these funds are included as assets held by trustee for debt service in the balance sheets. The indenture agreements also require the Center to comply with certain restrictive covenants including minimum insurance coverage, maintaining a historical debt-service coverage ratio of at least 100% of maximum annual debt service, restrictions on incurrence of additional debt and days cash on hand of not less than 25 days.

The Center was in violation of certain restrictive covenants at December 31, 2012. Consequently, the bond indenture is callable at the bondholder's option. Management received a waiver letter from the bondholders, dated June 17, 2013, waiving their right to call the bonds until January 1, 2014. At that time, the Center's compliance with the covenants will be reevaluated.

The debt service requirements as of December 31, 2012, are as follows:

	Total to be		
Years Ending December	31 Paid	Principal	Interest
2013	\$ 2.093.013	\$ 470,000	¢ 1.622.012
	, , , , , , , , ,		\$ 1,623,013
2014	2,093,638	500,000	1,593,638
2015	2,092,388	530,000	1,562,388
2016	2,094,263	565,000	1,529,263
2017	2,093,950	600,000	1,493,950
2018 - 2036	39,783,812	22,485,000	17,298,812
	\$ 50,251,064	\$ 25,150,000	\$ 25,101,064

#### Notes Payable and Capital Lease Obligations

During 2010, the Center entered into a settlement agreement for \$4,710,000. The note is payable over five years, with monthly payments at varying amounts from \$50,000 to \$100,000 including interest. The note is secured by the Center's computerized tomography scanner. Discount is based on imputed interest rate of 5.4%.

# Notes to Financial Statements December 31, 2012 and 2011

The Center is obligated under leases for equipment that are accounted for as capital leases that bear interest ranging from 3.6% to 7.0%. Assets under capital leases at December 31, 2012 and 2011, totaled \$4,557,704 and \$4,185,633, respectively, net of accumulated depreciation of \$3,819,635 and \$3,385,815, respectively. The following is a schedule by year of future minimum notes payable and capital lease payments as of December 31, 2012:

	Notes Payable	 mortized iscount	•	ital Lease ligations
2013 2014 2015	\$ 985,000 1,020,000 1,105,000	\$ 134,261 85,394 34,038	\$	330,818 142,512 83,132
	\$ 3,110,000	\$ 253,693		556,462
Less amount representing interest Present value of future minimum lease payments Less current maturities				48,253 508,209 300,007
Noncurrent portion			\$	208,202

### Note 9: Charity Care

Charges excluded from revenue under the Center's charity care policy, measured at cost, was approximately \$1,464,000 and \$1,533,000 in 2012 and 2011, respectively. The Center received approximately \$801,773 and \$775,406 in 2012 and 2011, respectively, from a State of Ohio uncompensated care fund to subsidize charity services provided under this charity care policy.

# Notes to Financial Statements December 31, 2012 and 2011

#### Note 10: Operating Leases

Noncancellable operating leases for office equipment expire in various years through 2017. Future minimum lease payments at December 31, 2012, were:

2013	\$ 76,202
2014	68,315
2015	28,055
2016	14,984
2017	 4,260
	\$ 191,816

Rental expense was \$122,206 and \$132,852 for 2012 and 2011, respectively.

#### Note 11: Pension Plan

**Pension Benefits** – All full-time employees are required to join the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans as described below:

- 1. The Traditional Pension Plan a cost-sharing, multiple-employer defined benefit plan.
- 2. The Member-Directed Plan a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20% per year). Under the Member-Directed Plan, members accumulate retirement assets equal to the value of member and (vested) employer contributions plus any investment earnings.
- 3. The Combined Plan a cost-sharing, multi-employer defined benefit plan. Under the Combined Plan, OPERS invests employer contributions to provide a formula retirement benefit similar in nature to the Traditional Pension Plan benefit. Member contributions, the investment which is self-directed by the members, accumulate retirement assets in a manner similar to the Member-Directed Plan.

OPERS provides retirement, disability, survivor and death benefits and annual cost-of-living adjustments to members of the Traditional Pension and Combined Plans. Members of the Member-Directed (MD) Plan do not qualify for ancillary benefits. Members of the MD Plan do not qualify for ancillary benefits, including post-employment healthcare coverage. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report, copies of which may be obtained by writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642; or by calling 614-222-5601 or 800-222-7377.

# Notes to Financial Statements December 31, 2012 and 2011

The Ohio Revised Code provides statutory authority for member and employer contributions. For 2012, 2011 and 2010 member and employer contribution rates were consistent across all three plans. Contribution rates for calendar years 2012, 2011 and 2010 were 10% for the employee share and 14% for the employer share, respectively. Employer contributions required were \$1,280,580, \$1,294,628, and \$1,271,602, respectively, for 2012, 2011, and 2010 which equaled 100% of the required contributions for each year.

Post-Employment Benefits – OPERS maintains a cost-sharing multiple employer defined benefit post-employment health care plan, which includes a medical plan, prescription drug program, and Medicare Part B premium reimbursement, to qualifying members of the Traditional Pension and the Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits, including post-employment health care coverage. In order to qualify for postretirement health care coverage, age-and-service retirees under the Traditional Pension and Combined Plans must have 10 or more years of qualifying Ohio service credit. Health coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post-Employment Benefit (OPEB) as described in GASB Statement 45. The Ohio Revised Code permits, but does not mandate, OPERS to provide OPEB benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

A portion of each employer's contribution to OPERS is set aside for the funding of post-retirement health care. The Ohio Revised Code provides statutory authority for employers to fund post-retirement health care through their contributions to OPERS. Employer contribution rates are expressed as a percentage of the covered payroll of active members. In 2012, 2011 and 2010, local employer units contributed at 14% of covered payroll. The Ohio Revised Code currently limits the employer contribution to a rate not to exceed 14% of covered payroll. Active members do not make contributions to the OPEB Plan.

OPERS' Post Employment Health Care Plan was established under, and is administered in accordance with Internal Revenue Code Section 401(h). Each year, the OPERS Retirement Board determines the portion of the employer contribution rate that will be set aside for funding of post-employment health care benefits. The portion of employer contribution allocated to for members in the Traditional Plan was 4% during 2012 and 6.05% for members in the Combined Plan. The OPERS Retirement Board is also authorized to establish rules for the payment of a portion of the health care coverage by the retiree or their surviving beneficiaries.

Payment amounts vary depending on the number of covered dependents and the coverage selected. The portion of the employer contributions that was made to fund post-employment benefits for 2012, 2011, and 2010 was approximately \$366,000, \$370,000 and \$462,000, respectively.

The Health Care Preservation Plan (HCPP) adopted by the OPERS Retirement Board on September 9, 2004, was effective January 1, 2007. Member and employer contribution rates increased as of January 1 of each year from 2006 to 2008, which allowed additional funds to be allocated to the health care plan.

# Notes to Financial Statements December 31, 2012 and 2011

#### Note 12: Going Concern

The Center has incurred losses for several years and currently has a deficiency in net position due to recurring negative cash flows. The financial statements have been prepared assuming the Center will continue as a going concern, realizing assets and liquidating liabilities in the ordinary course of business. Management is considering several alternatives for mitigating these conditions during the next year, including:

- Performing an overhaul of the Center's revenue cycle procedures and implementing a contract management review process
- Increasing volume through aggressive marketing, physician recruitment and relationship with affiliates
- Continuing to reduce unnecessary expenditures and adhere to effective cost management

#### Note 13: Risks and Uncertainties

#### Litigation

In the normal course of business, the Center is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Center's commercial insurance; for example, allegations regarding employment practices or performance of contracts. The Center evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of legal counsel, management records an estimate of the amount of ultimate expected loss, if any, for each. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

#### **Current Economic Conditions**

The current economic environment presents hospitals with unprecedented circumstances and challenges, which in some cases have resulted in large declines in the fair value of investments and other assets, large declines in contributions, constraints on liquidity and difficulty obtaining financing. The financial statements have been prepared using values and information currently available to the Center.

Current economic conditions, including the rising unemployment rate, have made it difficult for certain of our patients to pay for services rendered. As employers make adjustments to health insurance plans or more patients become unemployed, services provided to self-pay and other payers may significantly impact net patient service revenue, which could have an adverse impact on the Center's future operating results. Further, the effect of economic conditions on the state may have an adverse effect on cash flows related to the Medicaid program.

Given the volatility of current economic conditions, the values of assets and liabilities recorded in the financial statements could change rapidly, resulting in material future adjustments in investment values and allowances for accounts receivable that could negatively impact the Center's ability to meet debt covenants or maintain sufficient liquidity.

Notes to Financial Statements
December 31, 2012 and 2011

#### Note 14: Adams County Medical Foundation, Inc.

#### Financial Statements

The financial statements of the Foundation are presented in accordance with the provisions of the FASB ASC. The FASB ASC requires the Foundation to distinguish between contributions that increase permanently restricted net assets, temporarily restricted net assets and unrestricted net assets. It also requires recognition of contributions, including contributed services meeting certain criteria, at fair values. The FASB ASC establishes standards for external financial statements of not-for-profit organizations and requires a statement of financial position, a statement of activities and a statement of cash flows. As permitted by GASB Statement No. 34, the Center has elected not to present a statement of cash flows for the Center in the basic financial statements of the Center's reporting entity.

#### Investments and Investment Return

At December 31, 2012 and 2011, the Foundation had \$136,636 and \$108,664 in restricted and unrestricted cash and cash equivalents, respectively, all of which was held in checking, savings, or money market funds and generated interest income of \$65 and \$454, respectively.

#### **Net Assets**

Substantially all of the Foundation's temporarily restricted net assets are associated with grants received for capital expenditures or the furtherance health education and wellness in Adams County and the surrounding area.

#### Note 15: Patient Protection and Affordable Care Act

The *Patient Protection and Affordable Care Act* (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system, including many provisions that change payments from Medicare, Medicaid and insurance companies. Starting in 2014, the legislation requires the establishment of health insurance exchanges, which will provide individuals without employer-provided health care coverage the opportunity to purchase insurance. It is anticipated that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. It is possible the reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products. Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional.

The state of Ohio has not indicated whether or not it will participate in the expansion of the Medicaid program. The impact of that decision on the overall reimbursement to the Center cannot be quantified at this point.

## Notes to Financial Statements December 31, 2012 and 2011

The PPACA is extremely complex and may be difficult for the federal government and each state to implement. While the overall impact of the PPACA cannot currently be estimated, it is possible it will have a negative impact on the Center's net patient service revenue. In addition, it is possible the Center will experience payment delays and other operational challenges during PPACA's implementation.

#### Note 16: Future Change in Accounting Principle

The Governmental Accounting Standards Board recently issued its Statement No. 68 (GASB No. 68), *Accounting and Financial Reporting for Pensions*. The Statement replaces GASB Statement No. 27 and will require the Center to recognize pension expense based on actuarial valuation as opposed to current guidance of recognizing pension expense based on contributions actually made or contractually required to be made. The Center expects to first apply GASB No. 68 during the year ending December 31, 2015, using a prospective recognition method. The impact of applying the Statement has not been determined.



# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Trustees Adams County Regional Medical Center Seaman, Ohio

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, the financial statements of Adams County Regional Medical Center (Center) and its discretely presented component unit (Organization), which comprise the balance sheets as of December 31, 2012 and 2011 and the related statements of revenues, expenses and changes in net position and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated July 25, 2013, which contained an explanatory paragraph regarding substantial doubt about the Center's ability to continue as a going concern. The financial statements of Adams County Medical Foundation, Inc., a discretely presented component unit included in the Organization's financial statements, were not audited in accordance with *Government Auditing Standards*.

#### **Internal Control Over Financial Reporting**

Management of the Organization is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Organization's internal control to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses and, therefore, there can be no assurance that all deficiencies, significant deficiencies or material weaknesses have been identified. However, as discussed in the accompanying schedule of findings and responses, we identified certain deficiencies in internal control over financial reporting that we consider to be material weaknesses.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented or detected and corrected on a timely basis. We consider the deficiencies, described in the accompanying schedule of findings and responses as items 12-1 and 12-2 to be material weaknesses.



#### Compliance

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Management's Response to Findings**

Management's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. Management's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

#### **Other Matters**

We noted certain matters that we reported to the Organization's management in a separate letter dated July 25, 2013.

The purpose of this communication is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or compliance. This communication is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BKD, LLP

Cincinnati, Ohio July 25, 2013

## Schedule of Findings and Responses Year Ended December 31, 2012

### Findings Required to be Reported by *Government Auditing Standards*

Reference Number	Finding
12-1	Criteria or specific requirement: Management is responsible for establishing and maintaining effective internal controls over financial reporting.
	Condition: The 2012 audit of the financial statements resulted in several adjusting entries. These entries were proposed by BKD and recorded by management.
	Context: Management is responsible for the fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.
	Effect: Potentially material misstatements in the financial statements and disclosures.
	Cause: Audit procedures identified multiple transactions that are not properly being recorded by management.
	Recommendation: Management should continue to review these areas throughout the year.
	Views of responsible officials and planned corrective actions: The Center's management and board agree and are reviewing policies and procedures of the Center.

# Schedule of Findings and Responses (continued) Year Ended December 31, 2012

Reference Number	Finding
12-2	Criteria or specific requirement: Management is responsible for establishing and maintaining effective internal controls over financial reporting.
	Condition: During the 2011 audit, it was determined that the Adams County Medical Foundation was significant to the financial statements of the Center and should be presented discretely as a component unit. Management did not revise its approach to accounting for the Foundation in 2012.
	Context: Management is responsible for the fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.
	Effect: Potentially material misstatements in the financial statements and disclosures.
	Cause: The growth of the Foundation and the discovery of unrecorded assets at the Foundation in 2011, primarily as a result of audit procedures performed resulted in management's determination that the Foundation is significant to the Center. The Foundation continued to grow in 2012.
	Recommendation: Management should report the activities of the Foundation on a go forward basis and periodically throughout the year.
	Views of responsible officials and planned corrective actions: The Center's management and board agree and will report the activities of the foundation in future periods.

## Summary Schedule of Prior Audit Findings Year Ended December 31, 2011

### Findings Required to be Reported by Government Auditing Standards

Reference Number	Summary of Finding	Status
11-1	Criteria or specific requirement: Management is responsible for establishing and maintaining effective internal controls over financial reporting.	Unresolved
	Condition: During the 2011 audit, it was determined that the Adams County Medical Foundation was significant to the financial statements of the Center and should be presented discretely as a component unit.	
	Context: Management is responsible for the fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.	
	Effect: Potentially material misstatements in the financial statements and disclosures.	
	Cause: The growth of the Foundation and the discovery of unrecorded assets at the Foundation, primarily as a result of audit procedures performed resulted in management's determination that the Foundation is significant to the Center.	
	Recommendation: Management should report the activities of the Foundation on a go forward basis and periodically throughout the year.	
	Views of responsible officials and planned corrective actions: The Center's management and board agree and will report the activities of the foundation in future periods.	

# Summary Schedule of Prior Audit Findings (continued) Year Ended December 31, 2011

Reference Number	Summary of Finding	Status
11-2	Criteria or specific requirement: Management is responsible for establishing and maintaining effective internal controls over financial reporting.	Unresolved
	Condition: During the 2011 audit, we identified several adjusting entries related accounts receivable and associated allowances, and imputed interest on the litigation settlement, which were proposed and management recorded.	
	Context: Management is responsible for the fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America.	
	Effect: Potentially material misstatements in the financial statements and disclosures.	
	Cause: Management's estimates of accounts receivable allowances were revised and adjustments were made primarily as a result of audit procedures performed. Also, audit procedures noted that no imputed interest was recorded for a significant litigation settlement, which resulted in a prior period adjustment to the 2010 financial statements.	
	Recommendation: Management should continue to review these areas throughout the year.	
	Views of responsible officials and planned corrective actions: The Center's management and board agree and are reviewing policies and procedures of the Center.	





#### ADAMS COUNTY REGIONAL MEDICAL CENTER

#### **ADAMS COUNTY**

#### **CLERK'S CERTIFICATION**

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

**CLERK OF THE BUREAU** 

Susan Babbitt

CERTIFIED DECEMBER 17, 2013