## Central Ohio Transit Authority Franklin County, Ohio

Independent Auditors' Reports on Internal Controls and Compliance and Schedule of Expenditures of Federal Awards and Agreed-Upon Procedures Report on Section 9 Certification

December 31, 2013





# Dave Yost • Auditor of State

Board of Trustees Central Ohio Transit Authority 33 North High Street Columbus, Ohio 43215

We have reviewed the *Independent Auditors' Report* of the Central Ohio Transit Authority, Franklin County, prepared by Clark, Schaefer, Hackett & Co., for the audit period January 1, 2013 through December 31, 2013. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Central Ohio Transit Authority is responsible for compliance with these laws and regulations.

tare Yost

Dave Yost Auditor of State

June 12, 2014

88 East Broad Street, Fifth Floor, Columbus, Ohio 43215-3506 Phone: 614-466-4514 or 800-282-0370 Fax: 614-466-4490 www.ohioauditor.gov This page intentionally left blank.

#### TABLE OF CONTENTS

Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>
Independent Auditors' Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by <i>OMB Circular A-133</i>
Schedule of Expenditures of Federal Awards5
Notes to the Schedule of Expenditures of Federal Awards6
Schedule of Findings and Questioned Costs7
Independent Accountants' Report on Applying Agreed-Upon Procedures
Section 9 Certification – Agreed-Upon Procedures



#### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees Central Ohio Transit Authority Columbus, Ohio 43215

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Central Ohio Transit Authority (the Authority), which comprise the balance sheet as of December 31, 2013 and the related statements of revenues, expenses, and changes in net position and cash flows for the year then ended, and the related notes to the financial statements and have issue our report thereon May 9, 2014.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

14 east main street, ste. 500 springfield, oh 45502

www.cshco.com p. 937.399.2000 f. 937.399.5433

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Llork, Schufer, Hackett \$ Co.

Springfield, Ohio May 9, 2014



#### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY OMB CIRCULAR A-133

Board of Trustees Central Ohio Transit Authority Columbus, Ohio 43215

#### **Report on Compliance for Each Major Federal Program**

We have audited Central Ohio Transit Authority's (the Authority) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Authority's major federal programs for the year ended December 31, 2013. The Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Authority's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Authority's compliance.

#### **Opinion on Each Major Federal Program**

In our opinion, the Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013.

14 east main street, ste. 500 springfield, oh 45502

www.cshco.com p. 937.399.2000 f. 937.399.5433

#### **Report on Internal Control Over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance with a type of compliance that a material weakness in internal control over compliance with a type of compliance is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

#### Report on Schedule of Expenditures of Federal Awards Required by OMB Circular A-133

We have audited the financial statements of the Authority as of and for the year ended December 31, 2013, and have issued our report thereon dated May 9, 2014, which contained an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Clark, Schufer, Hackett & Co.

Springfield, Ohio May 9, 2014

#### **CENTRAL OHIO TRANSIT AUTHORITY**

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED DECEMBER 31, 2013

Grantor/Title:	CFDA #	Grant #	Federal Expenditures
U. S. Department of Transportation			
Federal Transit Cluster			
Federal Transit Administration (FTA):			
Urbanized Area Formula Program	20.507	OH-90-X706	\$ 633,962
	20.507	OH-90-X731	451,059
	20.507	OH-90-X767	7,221,049
	20.507	OH-90-X786	5,557,717
	20.507	OH-95-X106	1,023,000
	20.507	OH-95-X124	650,056
	20.507	OH-95-X127	999,642
	20.507	OH-95-X129	2,575,429
	20.507	OH-95-X141	2,000,000
Total Urbanized Area Formula Program			21,111,914
Capital Investment Program	20.500	OH-04-0101	103,379
Total Capital Investment Program	ederal Transit Cluster		103,379 21,215,293
Transit Service Program Cluster U. S. Department of Transportation - Federal Transit Administration (FTA):			21,210,283
Job Access/Reverse Commute Program	20.516	OH-37-X091	87,815
Ŭ	20.516	OH-37-X098	1,214,595
Total Job Access/Reverse Commute Program			1,302,410
New Freedom Program	20.521	OH-57-X007	2,594
	20.521	OH-57-X043	174,917
	20.521	OH-57-X052	188,514
	20.521	OH-57-X063	24,114
Total New Freedom Program			390,139
	rvice Program Cluster		1,692,549
Highway Planning and Construction U. S. Department of Transportation - Federal Transit Administration (FTA):			
Direct Urbanized Area Formula Program	20.507	OH-90-X402	121,345
•	ning and Construction		121,345
Clean Fuels U. S. Department of Transportation -			
Federal Transit Administration (FTA): Clean Fuels Grant Program	20.519	OH-58-0057	3,947,386
Orean i uero Orani riografii	20.519	OH-58-0057 OH-58-0010	1,023,000
	Total Clean Fuels	01-36-0010	4,970,386
	Total Clean Fuels		4,970,380
Alternative Analysis U. S. Department of Transportation - Federal Transit Administration (FTA):			
Alternative Analysis/Planning Program	20.522	OH-39-0004	19,836
Tota	al Alternative Analysis		19,836
Total U.S. Department of Transportation			28,019,409
	• •		¢ 00.040.400
Total Federal Financial A	ssistance		\$ 28,019,409

#### 1. GENERAL

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal financial assistance programs of the Authority. The Authority's reporting entity is defined in Note 1 to the Authority's financial statements.

### 2. BASIS OF ACCOUNTING

The accompanying Schedule of Expenditures of Federal Awards is presented using the accrual basis of accounting.

### 3. RELATIONSHIP OF FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying Schedule of Expenditures of Federal Awards agree with the amounts reported in the related federal financial reports.

#### Section I – Summary of Auditors' Results

#### **Financial Statements**

Type of auditors' report issued: Internal control over financial reporting:	Unmodified
Material weakness(es) identified?	None noted
<ul> <li>Significant deficiency(ies) identified not considered to be material weakness(es)?</li> </ul>	None noted
Noncompliance material to financial statements noted?	None noted
Federal Awards	
Internal control over major programs: • Material weakness(es) identified? • Significant deficiency(ies) identified not	None noted
considered to be material weakness(es)?	None noted
Type of auditors' report issued on compliance for major programs:	Unmodified
Any audit findings that are required to be reported in accordance with 510(a) of Circular A-133?	None noted
Identification of major programs:	
Federal Transit Cluster: CFDA 20.507 – Urbanized Area Formula Grants CFDA 20.500 – Capital Investment Program Grants	
CFDA 20.519 – Clean Fuels	
Dollar threshold to distinguish between Type A and Type B programs:	\$840,582
Auditee qualified as low-risk auditee?	Yes
Section II Einspeiel Statement Eindinge	

#### Section II – Financial Statement Findings

None noted

#### Section III – Federal Awards Findings and Questioned Costs

None noted

#### Section IV – Summary of Prior Audit Findings and Questioned Costs

None noted



#### INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES

The Board of Trustees Central Ohio Transit Authority Columbus, Ohio 43215

We have performed the applicable procedures enumerated in the Federal Funding Allocation Statistics Form (FFA-10), which were agreed to by the Central Ohio Transit Authority (the Authority) and the Federal Transit Administration (FTA), solely to assist you in complying with the reporting requirements of the Declarations section of the *2013 Reporting Manual*, for the year ended December 31, 2013. Management of the Authority is responsible for compliance with the requirements of the *Uniform System of Accounts (USOA) and Records and Reporting System, Final Rule*, as specified in 49 CFR Part 630, *Federal Register*, January 15, 1993, and as presented in the *2013 Reporting Manual*. The Authority's management is responsible for the Authority's accounting records. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of the Authority and the FTA. Consequently, we make no representation regarding the sufficiency of the procedures in the attached appendix, either for the purpose for which this report has been requested or for any other purpose.

FTA has established the following standards with regard to the data reported to it in the Federal Funding Allocation Statistics Form (FFA-10) of the Authority's annual National Transit Database (NTD) report:

- A system is in place and maintained for recording data in accordance with NTD definitions. The correct data are being measured and no systematic errors exist.
- A system is in place to record data on a continuing basis, and the data gathering is an ongoing effort.
- Source documents are available to support the reported data and are maintained for FTA review and audit for a minimum of three years following FTA's receipt of the NTD report. The data are fully documented and securely stored.
- A system of internal controls is in place to ensure the data collection process is accurate and that the recording system and reported comments are not altered. Documents are reviewed and signed by a supervisor, as required.
- The data collection methods are those suggested by FTA or otherwise meet FTA requirements.
- The deadhead miles, computed as the difference between the reported total actual vehicle miles data and the reported total actual VRM data, appear to be accurate.
- Data is consistent with prior reporting periods and other facts known about transit agency operations.

The procedures were applied separately to each of the information systems used to develop the reported vehicle revenue miles, passenger miles and operating expenses of the Authority for the fiscal year ended December 31, 2013 for each of the following modes:

- Motor Bus Directly Operated
- Demand Response Purchased Transportation

14 east main street, ste. 500 springfield, oh 45502

www.cshco.com p. 937.399.2000 f. 937.399.5433 The following information and findings came to our attention as a result of performing the procedures described in the attachment to this report:

#### None Noted

We were not engaged to and did not conduct an examination, the objective of which would be the expression of an opinion on compliance with the requirements of the Uniform System of Accounts And Records and Reporting System, Final Rule, as specified in 49 CFR Part 630, Federal Register, January 15, 1993, and as presented in the 2013 Reporting Manual for the year ended December 31, 2013. Accordingly we do not express an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report relates only to the information described above and does not extend to the Authority's financial statements taken as a whole, or the forms in the Authority's NTD report, other than the Federal Funding Allocation Statistics Form (FFA-10), for any date or period.

This report is intended solely for the information and use of the Authority's management, the Auditor of State of Ohio and the Federal Transit Administration and is not intended to be, and should not be, used by anyone other than these specified parties.

Clark, Schufer, Hackett \$ Co.

Springfield, Ohio May 9, 2014

#### Section 9 Certification – Agreed-Upon Procedures

- Discussed procedures related to the system for reporting and maintaining data in accordance with the NTD requirements and definitions set forth in 49 CFR Part 630, Federal Register, January 15, 1993 and as presented in the 2013 Reporting Manual. If procedures are not written, discuss the procedures with the personnel assigned responsibility of supervising the NTD data preparation and maintenance.
- 2. Discussed the procedures with the personnel assigned responsibility of supervising the preparation and maintenance of NTD data to determine:
  - The extent to which the transit agency followed the procedures on a continuous basis, and
  - Whether they believe such procedures result in accumulation and reporting of data consistent with the NTD definitions and requirements set forth in 49 CFR Part 630, Federal Register, and January 15, 1993 and as presented in the 2013 Reporting Manual.
- Inquired of same person concerning the retention policy that is followed by the transit agency with respect to source documents supporting the NTD data reported on the Federal Funding Allocation Statistics Form (FFA-10).
- 4. Based on a description of Authority's procedures obtained in items 1 and 2 above, identified all the source documents which are to be retained by the Authority for a minimum of three years. For each type of source document, selected three months out of the year and observed that each type of document exists for each of these periods.
- 5. Discussed the system of internal controls with the person responsible for supervising and maintaining the NTD data. Inquired whether individuals, independent of the individuals preparing source documents and posting data summaries, review the source documents and data summaries for completeness, accuracy and reasonableness and how often such reviews are performed.
- 6. We did not review selected source documents to ascertain whether signatures were present as the Authority does not review hard copy documents. Data is prepared using the scheduling and Automatic Passenger Counters (APC) system. The annual analytical review is performed online by someone independent of the data entry in lieu of signatures. Evidence of this online review and other review of electronic reports was noted.
- 7. Obtained the worksheets utilized by the Authority to prepare the final data that is transcribed onto the Federal Funding Allocation Statistics (FFA-10) form. Compared the periodic data included on the worksheets to the periodic summaries prepared by the Authority. Tested the arithmetical accuracy of the summarizations.
- 8. Discussed the Authority's procedures for accumulating and recording passenger miles traveled (PMT) data in accordance with NTD requirements with the Authority's, noting that the Authority uses an estimate of passenger miles based on statistical sampling that meets the FTA's 95% confidence and 10% precision requirements. The Authority uses an alternative sampling procedure and, therefore, we inquired whether the procedure was approved by the FTA.
- 9. Discussed with transit agency staff the Authority's eligibility to conduct statistical sampling for PMT data every third year. Determined whether the Authority meets one of the three criteria that allow transit agencies to conduct statistical samples for accumulating PMT data every third year rather than annually. However, the Authority has elected to conduct statistical samples on an annual basis.

- 10. Obtained a description of the sampling procedure for estimation of PMT data used by the Authority. We were informed that the Authority's sampling procedures for the estimation of passenger mile data is substantially as described in the Authority's letter, submitted to the FTA, dated April 27, 1987. We noted no exceptions to the stated sampling procedures described in the above letter.
- 11. Obtained the passenger mile sample information generated from the APC system and, based on this information, recalculated the passenger miles for the year ended December 31, 2013.
- 12. Discussed the procedures for systematic exclusion of charter, school bus, and other ineligible vehicle miles from the calculation of actual vehicle revenue miles with Authority's staff, noting this requirement is not applicable to the Authority.
- 13. For actual vehicle revenue mile (VRM) data, documented the collection and recording methodology and determined that deadhead miles are systematically excluded from the computation.
- 14. Compared operating expenses with audited financial data, after reconciling items are removed.
- Inquired of personnel reporting the NTD data regarding the amount of purchased transportation (PT) generated fare revenues. Noted the PT fare revenues agreed to the amount reported on the Contractual Relationship form (B-30).
- 16. Obtained a copy of the PT contract and determined that the contract (1) specified the specific public transportation services to be provided; (2) specified the monetary consideration obligated by the transit agency contracting for the service; (3) specified the period covered by the contract and that this period overlaps the entire, or a portion of, the period covered by the Authority's NTD report; and (4) was signed by representatives of both parties to the contract. Inquired of the person responsible for the retention of the executed contract, and determined that copies of the contracts are retained for three years.
- 17. Compared the data reported on the Federal Funding Allocation Statistics Form (FFA-10) to comparable data for the prior period report year and calculated the percentage change from the prior year to the current year. Fluctuations greater than 10% were investigated and explained and reported to NTD.
- 18. The following 2013 Reporting Manual Section 9 test procedures were not applicable to the Authority and , therefore, were not performed:
  - Reporting Manual Section 9 Data Certification Procedures; n, o, p, q, r, s, t, w, and y.





At Clark Schaefer Hackett, we are the sum of our individuals. Each team member's training, experience and drive is well-suited to each client's needs and goals. We are committed to providing insightful and flexible service – from efficient compliance to sophisticated consulting – to help each client prosper today and plan for future success This page intentionally left blank.

# 2013 Comprehensive Annual Financial Report

For Fiscal Years Ended December 31, 2013 and 2012



## Central Ohio Transit Authority Comprehensive Annual Financial Report For the Fiscal Years Ended December 31, 2013 and 2012

#### INTRODUCTORY SECTION

Letter of Transmittal	1
GFOA Certificate of Achievement	
Table of Organization	
Board of Trustees and Administration	12
FINANCIAL SECTION	
Independent Auditors' Report	
Management's Discussion and Analysis	15
Basic Financial Statements:	
Balance Sheets	
Statements of Revenues, Expenses and Changes in Net Position	
Statements of Cash Flow	
Notes to Financial Statements	30
Supplemental Schedule of Revenues, Expenses and Changes in Net Position, Budget vs. Actual (Accrual Basis)	
STATISTICAL SECTION Net Position by Component	
Statements of Revenues, Expenses and Changes in Net Position	
Revenues by Source	
Revenues by Source (Graph Presentation)	
Revenues and Operating Assistance – Comparison to Industry Trend Data	
Farebox Revenues vs. Operating Expenses (Graph Presentation)	
Expenses by Object Class	
Operating Expenses per Vehicle Hour (Graph Presentation)	
Operating Expenses – Comparison to Industry Trend Data	
Legal Debt Margin	
Ratio of General Bonded Debt to Assessed Value and Net Bonded Debt per Capita	
Computation of Direct and Overlapping Debt	
Demographic Statistics	
Total Personal Income	
25 Largest Greater Columbus Employers	
Fare Rate Structure	
Operating Statistics	
COTA Employees by Labor Classification	
Miscellaneous Statistics	

# Introductory Section





May 9, 2014

Board of Trustees of the Central Ohio Transit Authority and Residents of Central Ohio:

The Comprehensive Annual Financial Report (CAFR) of the Central Ohio Transit Authority (COTA) for the fiscal year ended Dec. 31, 2013, is hereby submitted. This CAFR was prepared by the Finance Division and represents COTA's commitment to provide accurate, concise and high-quality financial information to its Board of Trustees and stakeholders.

The CAFR contains financial statements and statistical data that provide full disclosure of all the material financial operations of COTA. The financial statements, supplemental schedule, statistical information and all data contained herein are the representations of COTA's management. COTA's management bears the responsibility for the accuracy and completeness of this CAFR.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to COTA for its comprehensive annual financial report for the fiscal year ended Dec. 31, 2012. This was the 14th consecutive year that COTA was recognized with the prestigious award. In order to be awarded a Certificate of Achievement, a government agency must publish an easily readable and efficiently organized comprehensive annual financial report. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting the accompanying 2013 report to the GFOA to determine its eligibility for another certificate.

Another recognition for COTA's financial reporting was received at the beginning of 2014. COTA was presented with the *Auditor of State Award with Distinction* by Ohio Auditor Dave Yost.

The *Auditor of State Award with Distinction* is presented to local governments and school districts that meet the following criteria of a "clean" audit report:

- The entity must file timely financial reports with the Auditor of State's office in the form of a CAFR (Comprehensive Annual Financial Report);
- The audit report does not contain any findings for recovery, material citations, material weaknesses, significant deficiencies, Single Audit findings or questioned costs;
- The entity's management letter contains no comments related to:
  - Ethics referrals
  - Questioned costs less than \$10,000
  - Lack of timely report submission
  - Reconciliation
  - Failure to obtain a timely Single Audit
  - Findings for recovery less than \$100
  - Public meetings or public records

Auditor Yost personally presented the award to Curtis Stitt, President/CEO, at a meeting of the COTA Board of Trustees on February 26, 2014.

#### **REPORTING ENTITY**

#### General

COTA is an independent political subdivision of the State of Ohio with its own taxing power. COTA is not dependent upon appropriations from Franklin County, the City of Columbus or any other political subdivision for local funding. COTA is empowered by the Ohio Revised Code to issue general obligation debt secured by its own taxing power.

The accompanying financial statements comply with the provisions of accounting principles generally accepted in the United States of America in that these financial statements include all of the organization, activities, functions and component units for which the Authority is financially accountable. Financial accountability is defined as the appointment of a voting majority of the component unit's board and either (1) the reporting entity's ability to impose its will over the component unit, or (2) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the reporting entity. COTA does not have financial accountability over any entities, and no governmental units other than COTA itself are included in the reporting entity. COTA is not included as a component unit in the reporting entity of any other governmental unit's financial statements. A complete discussion of COTA's reporting entity is included in footnote 1 of the financial statements.

COTA was created by an agreement executed on Feb. 17, 1971, with Franklin County and the cities of Bexley, Columbus, Gahanna, Grandview Heights, Grove City, Hilliard, Reynoldsburg, Upper Arlington, Westerville, Whitehall and Worthington. In 2008, an amended agreement was executed, which added the city of Dublin to COTA. COTA's territorial boundaries are conterminous with Franklin County and small portions of Delaware, Fairfield, Licking and Union counties.

COTA's vision and mission statements are respectively:

COTA will be the region's transportation leader.

COTA is committed to excellence in serving our stakeholders including customers, employees and taxpayers. We will deliver quality transportation services and conduct business courteously, safely, ethically and reliably. We will demonstrate leadership that is fiscally responsible and environmentally conscientious.

These statements are the focus of all operations and support functions.

#### Management—Board of Trustees

COTA is governed by a Board of Trustees vested by Ohio law with the powers necessary to manage COTA. The legislation and agreements establish that COTA provide for a 13-member board serving overlapping three-year terms. Board membership is apportioned as follows: City of Columbus, seven members; Franklin County, two members; and four members prorated among the eleven municipal corporations including Bexley, Dublin, Gahanna, Grandview Heights, Grove City, Hilliard, Reynoldsburg, Upper Arlington, Westerville, Whitehall and Worthington. The appointments of the members within the group are rotated among the municipal corporations. Members are appointed by the mayor of the appropriate municipal corporation with the consent of its city council. The Franklin County Board of Commissioners appoints the Franklin County representatives.

#### **REPORTING ENTITY (continued)**

#### **General (continued)**

#### Administration

The President/CEO, who is appointed by the Board, directs the administration of COTA, subject to the policies and supervision of the Board. The President/CEO selects the senior leadership team. A Table of Organization depicting the key functional responsibilities is shown on page 11 of the introductory section.

#### Transportation Services—Fixed-Route Bus Service

COTA provides public transportation services within Franklin County as well as portions of Delaware, Fairfield, Licking and Union counties that are included within the municipal corporation limits of Columbus, Dublin, Westerville and Reynoldsburg. In 2013, service included 67 fixed-bus routes comprised of 20 Local, 11 Crosstown and 36 Express lines.

COTA makes adjustments to its fixed-route system three times a year. These changes occur in January, May and September. Service changes are determined through an analysis of customer needs and the changing service area by COTA staff. At the end of 2013, COTA operated 918,742 annualized service hours transporting 18,472,039 passengers which equates to 20.11 rides per service hour.

To address increasing customer needs for fixed-route bus service, service changes focus on four key areas of improvement: upgrades in service frequency, expanded service area coverage, expanded hours of operation and decreased travel times. Expanding and modernizing COTA's fleet of passenger coaches is an essential component toward initiating these improvements.

At the end of 2013, COTA had 334 fixed-route buses in its fleet. In April 2013, COTA took possession of the first 30 buses in its fleet to be powered by compressed natural gas (CNG). A 12-year conversion period that started in 2013 will phase all diesel-powered, fixed-route buses out of the fleet, and all new buses acquired will be CNG-powered. A community-wide celebration of the new CNG fueling station was hosted by COTA on May 16, 2013.

#### **Transportation Services—Paratransit Service**

*Mainstream* is a demand-response, shared-ride paratransit service available to individuals whose disabilities prevent them from accessing COTA's fixed-route bus system. Mainstream provides transportation when a customer's origin and destination addresses are within three-quarters of a mile of an operating fixed-route line. The contracted service for Mainstream operates during the same hours as fixed-route bus service. Individuals wishing to use the service must complete an eligibility process and obtain an Americans with Disabilities Act (ADA) ID card. Certified customers must maintain their eligibility by recertifying every three years. In addition to Mainstream service, COTA provides non-ADA, demand-response transportation to eligible Mainstream customers who need to travel outside of COTA's ADA service area. Eligible Mainstream customers are able to schedule non-ADA trips 24 hours in advance. In 2013, paratransit ridership was 277,467, an increase of 3.1% over 2012.

#### LETTER OF TRANSMITTAL

#### **OTHER KEY ACTIVITIES IN 2013**

In April 2013, COTA received approval from the Federal Transit Administration (FTA) to advance the Cleveland Avenue Bus Rapid Transit (BRT) Project into the Project Development (PD) phase. The approval allowed COTA to begin the environmental review process, necessary design activities and preliminary engineering.

In January 2013, COTA began operating at the new Westview Turnaround. Located at 5271 N. High Street, the facility serves as a layover and turnaround for Line 2 (North High Street), Line 4 (Indianola Avenue), and Line 95 (Morse Henderson Road). A community celebration was hosted by COTA on May 29, 2013 to recognize the partnership between the community and COTA in establishing and designing the facility.

On May 6, 2013, COTA introduced 30 new transit coaches powered by compressed natural gas (CNG) into revenue service. The buses are fueled at the newly constructed, COTA-owned and operated fueling station on the grounds of the McKinley Operations facility. These first CNG buses, manufactured by Gillig Corp., represent the beginning of a 12-year transition to an all CNG-powered fleet.

In November, 2013, COTA acquired 2.5 acres of property in the New Albany Business Park in New Albany. The parcel will be developed as a Park & Ride facility and COTA will operate express and reverse commute service at the location beginning in September 2014.

#### **FACILITIES OWNED**

**William J. Lhota Building**, 33 N. High St., is a 78,000 square-foot, 10-story office building in downtown Columbus which houses COTA's administrative and customer pass sales functions. The facility also serves as the Downtown coach operator sign-in station.

**McKinley Operations**, 1600 McKinley Ave., was constructed in 1980, and is the larger of COTA's two fixed-route bus operations and maintenance facilities. The 390,000 square-foot facility houses both heavy and light bus maintenance operations while providing an indoor storage capacity for 240 buses. COTA's customer information call center is also located at McKinley Operations. COTA is renovating the facility in three phases. Phase 2, which included retrofitting the facility to accommodate and fuel CNG buses, was completed in May 2013. During 2013, plans were completed for Phase 3 which will begin in 2014. Among items included in Phase 3 are renovation of the building lobby, bus wash, operator dayroom and administrative offices.

#### FACILITIES OWNED (continued)

**Fields Operations**, 1333 Fields Ave., opened in September 1984, and is a 283,000 square-foot facility with storage for 200 fixed-route buses and space for several light-maintenance work areas. Fields Operations, is the original facility on COTA's Fields Avenue Campus and was renovated in 2009.

**Mobility Services**, 1330 Fields Ave., opened in 2010 and is a 104,000 square-foot building. Located on COTA's Fields Avenue Campus and housing COTA's paratransit operations, the facility has a capacity for 104 paratransit, cutaway vehicles. All Mobility Services operations, including reservations, scheduling and dispatching, occur at the new facility. The facility features six vehicle maintenance bays, two fueling islands and a bus wash. It also houses a state-of-the-art eligibility assessment center.

**Street and Remote Operations**, 1325 Essex Ave., is a 12,000 square-foot facility on the Fields Avenue Campus. The building houses COTA's Street and Remote operations. In 2012, the facility was renovated and expanded so all support vehicles could be stored inside.

**Linden Transit Center**, 1390 Cleveland Ave., is a 20,500 square-foot facility located at the corner of Cleveland and 11<sup>th</sup> avenues. The transit center houses a Nationwide Children's Hospital "Close to Home" facility to provide neighborhood medical services, a daycare center and other amenities. Five Express lines and two Local lines serve the facility. Express lines serving the Linden Transit Center offer connections to job centers around the I-270 outer belt such as the Polaris area, Easton and New Albany Business Park.

**Easton Transit Center**, 4260 Stelzer Rd., is a 1,350 square-foot facility near Easton Town Center. The facility includes an 8,950 square-foot overhead canopy with four bus bays, 50-vehicle capacity Park & Ride lot, and adjacent 9,650 square-foot daycare center operated by an independent provider, leasing the space from COTA. Two Express, one Local and two Crosstown lines serve the Easton Transit Center.

**North Terminal**, 33 W. Spring St., is an outdoor facility located on Spring Street between High and Front streets in downtown Columbus. The terminal has six bus bays. One Local and seven Express lines use the terminal to serve commuters in the north Downtown area. In 2013, plans were completed to renovate the North Terminal. Renovations will be completed in 2014.

**Near East Transit Center**, 1125 E. Main St., is a 9,600 square-foot facility located at the corner of East Main Street and Champion Avenue in the Columbus Empowerment Zone, an economically disadvantaged area with high unemployment. The transit center is served by two Local lines. The Near East Transit Center includes a Nationwide Children's hospital "Close to Home" facility offering neighborhood medical services as well as leased, street-level, retail space.

#### FACILITIES LEASED

**South Terminal**, 25 E. Rich St., is a 41,000 square-foot facility opened in November 1989 and serves commuters in the southern Downtown area. The terminal is located in the Columbus Commons parking garage between Rich and Main streets. One Local and 21 Express lines use the terminal. In 2013, plans were completed to renovate the South Terminal. Renovations will be completed in 2014.

#### SERVICE AREA

Franklin County, COTA's primary service area, is located in Central Ohio. The City of Columbus, Ohio's largest city and state capital, is located within its boundaries. The Columbus Metropolitan Statistical Area (MSA) consists of eight counties: Delaware, Fairfield, Franklin, Licking, Madison, Morrow, Pickaway and Union. Based on data from the U.S. Census Bureau, the combined area's population is 1,836,536 with Franklin County's population of 1,163,414 making it the MSA's largest county in terms of population.

#### POPULATION

Population in COTA's primary service area since 1970 is as follows:

Year	Columbus	Franklin County
1970	540,025	833,249
1980	565,032	869,126
1990	632,910	961,437
2000	711,470	1,068,978
2010	787,033	1,163,414

Source: U.S. Census Bureau

#### ECONOMIC OUTLOOK

While the local economy generally mirrors the national economy, Franklin County has remained stable as a regional economic center. Columbus is the most populous city in Ohio and only major municipality in the state experiencing population growth. This is attributed in part to Columbus' aggressive annexation policies and a pro-growth economic emphasis in city government. Franklin County's sizable institutional component, stemming from the presence of Ohio's capital and The Ohio State University, lends considerable stability to the local economy. The region's economy consists of large professional and service sectors heavy on finance, insurance, education and research industries. The overall countywide, assessed property valuation continues to increase as a result of vibrant residential and commercial development. The economic climate of Franklin County directly affects COTA due to the reliance on sales and use tax receipts, which are COTA's major source of revenue.

#### SERVICE EXPANSION

In November 2006, voters approved a 10-year, renewable 0.25 percent sales-tax levy, in addition to the permanent 0.25 percent sales and use tax, to implement the Long-Range Transit Plan (LRTP). COTA began receiving revenue from the renewable sales tax in April 2008. In early 2007, COTA developed a Short-Range Transit Plan (SRTP) that describes planned service improvements for the first five years of the LRTP, which identifies capital projects to support the planned service improvements and summarizes COTA's financial plan for the next five years. The SRTP was updated in 2010 to cover the span from 2011 to 2015. Beginning in 2007 and in accordance with the SRTP and LRTP, COTA began improving service and embarked on capital projects such as Park & Rides, which support the system.

The LRTP contains the following four components within the service plan:

**Fixed-Route Bus Service**—The LRTP's goal to provide safe, reliable and convenient transportation includes adding approximately 20,000 annualized service hours three times each year for a total of 60,000 annualized service hours. Due to the downturn in the economy and subsequent decline of local sales tax receipts, COTA adjusted its service growth to a total of 30,000 annualized service hours. The plan called for acquiring 40 new fixed-route coaches annually for expansion and replacement, and hiring and training new bus operators to meet the service goals and increased demand for transit service. Since the expansion plan has been adjusted, the number of buses acquired annually has been reduced to approximately 30 with the exception of 2018 where no buses will be purchased.

**Paratransit Bus Service**—COTA's service expansion and growth includes Mainstream. As fixedroute options expand, paratransit service and capacity grows with it. COTA is analyzing options for Mainstream and exploring the possibility of expanding partnerships with local organizations to provide better demand-response service for specific communities.

**Intelligent Transportation Systems**—COTA is pursuing technologies to improve customer service, quality of service and efficiency including real-time bus arrival information at busy bus stops, smart card technologies and signal priority to adjust traffic light timing to expedite bus service.

**Strategic Investments**—COTA will continue to pursue advanced acquisition of right of way (ROW) and land for potential new Park & Rides and transit centers. As funding is made available, COTA will investigate the potential of alternative modes of transit.

#### FINANCIAL INFORMATION

#### Internal Control Structure

The management of COTA is responsible for establishing and maintaining an internal control structure designed to ensure that COTA's assets are protected from loss, theft or misuse. Management's responsibility is to ensure that accurate accounting data is compiled to allow for the preparation of financial statements in conformity with generally-accepted accounting principles.

In developing and evaluating COTA's accounting system, emphasis is placed on the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the reliability of financial records used to prepare financial statements and protection of assets against loss from unauthorized use or disposition. The concept of reasonable assurance recognizes that the cost of the control should not exceed the benefits likely to be derived and evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. Management trusts that COTA's internal accounting controls adequately safeguard assets and provide reasonable assurance that financial transactions are properly recorded. Management believes that the data in this CAFR, as presented, is accurate in all material respects and fairly presents the financial position, results of operations and cash flows of COTA. Management trusts that all disclosures necessary to enable the reader to gain the maximum understanding of COTA's financial affairs have been included.

#### **Basis of Accounting**

COTA's financial records are maintained on the accrual basis of accounting. The activities are accounted for in a single enterprise, proprietary-type, fund. Additional information on COTA's accounting policies can be found in Note 2 in the Notes to the Financial Statements located on page 31.

#### **Budgetary Controls**

The annual accrual basis operation and capital budgets are proposed by COTA's management and adopted by the Board of Trustees in a public meeting, typically held in the month preceding a new fiscal year. The annual budget is prepared using overall guidelines established after consideration of COTA's long-range financial plan. The plan, updated annually, projects revenue sources over the next 10 years and establishes service levels and growth commensurate with revenue limits.

Management control for the budget is maintained by not permitting total expenditures to exceed total appropriations without approval of the Board of Trustees. It is the responsibility of each department to administer its operations in a manner to ensure that the use of funds is consistent with the goals and programs authorized by the Board of Trustees. Financial statements prepared on a budgetary basis, in accordance with generally-accepted accounting principles, have been provided on page 44 to demonstrate budgetary compliance.

#### OTHER INFORMATION

#### Independent Audit

COTA's independent certified public accounting firm of Clark Schaefer Hackett has rendered an unmodified audit report on COTA's financial statements for the fiscal year ended Dec. 31, 2013. The report is included in the financial section of the CAFR.

COTA participates in the federal single audit program, which consists of a single audit of all federally-funded programs administered by COTA. As a requirement for continued funding eligibility, participation in the single audit program is mandatory for most local governments, including COTA. The single audit, performed by Clark Schaefer Hackett met the requirements set forth by the State of Ohio, federal Single Audit Act of 1984 including the Single Audit Act Amendments of 1996 and related Office of Management and Budget Circular A-133 (Revised).

It is the intention of COTA's management to submit this and future CAFRs for review under the GFOA's Certificate of Achievement for Excellence in Financial Reporting program. Management believes the current report conforms to the program requirements and expects that participation will result in continued improvement of COTA's financial reporting in future years.

#### Acknowledgements

The publication of the CAFR is a reflection of the level of excellence and professionalism COTA has attained. It significantly improves the accountability of COTA to its taxpayers and creditors.

The report would not have been possible without the hard work and high standards of the entire staff of the Finance Division. COTA wishes to thank all who contributed to the project.

W. Curtis Stitt President/CEO

Vice President of Finance/CFO



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# **Central Ohio Transit Authority**

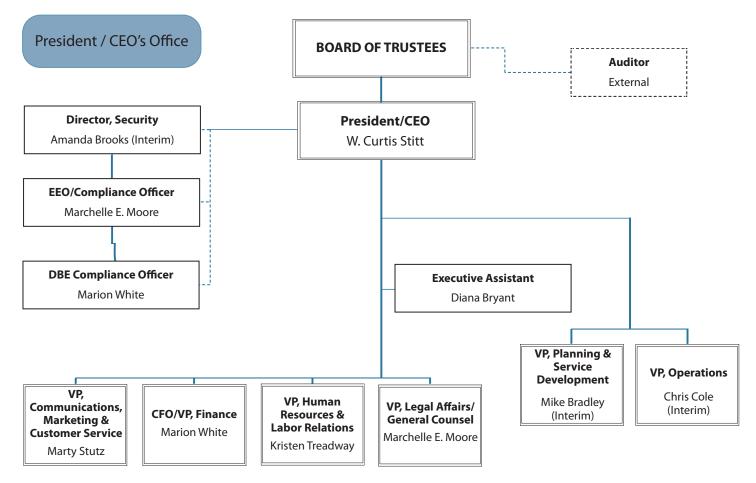
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

December 31, 2012

Executive Director/CEO

# TABLE OF ORGANIZATION

## As of December 31, 2013





### **BOARD OF TRUSTEES**

Chair	Dawn Tyler Lee Appointed by the City of Columbus
Vice-Chair	J. Cleve Ricksecker Appointed by the City of Columbus
Trustee	William A. Anthony, Jr. Appointed by the City of Columbus
Trustee	Jennifer L. Brunner Appointed by the City of Columbus
Trustee	James E. Daley Appointed by the City of Reynoldsburg
Trustee	Mabel G. Freeman, Ph. D. Appointed by the City of Bexley
Trustee	James E. Kunk Appointed by the City of Columbus
Trustee	Harry W. Proctor Appointed by Franklin County
Trustee	Jean Carter Ryan Appointed by the City of Columbus
Trustee	Craig P. Treneff Appointed by the City of Westerville
Trustee	Richard R. Zitzke Appointed by the City of Columbus
Trustee	Robert J. Weiler, Sr. Appointed by the City of Whitehall
1 Vacancy	/ – Franklin County
	ADMINISTRATION
President	W. Curtis Stitt CEO

Fresident	CEO
Vice President	Mike Bradley (Interim) Planning & Service Development
Vice President	Chris Cole (Interim) Operations
Vice President	Marchelle E. Moore Legal & Government Affairs
Vice President	Robert M. Stutz Communications, Marketing & Customer Service.
Vice President	Marion White Finance/CFO
Vice President	Kristen M. Treadway Human Resources & Labor Relations

# Financial Section





#### **INDEPENDENT AUDITORS' REPORT**

Board of Trustees Central Ohio Transit Authority Columbus, Ohio 43215

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Central Ohio Transit Authority (the Authority), as of and for the years ended December 31, 2013 and 2012, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Central Ohio Transit Authority, as of December 31, 2013 and 2012, and the changes in its net position, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

14 east main street, ste. 500 springfield, oh 45502

www.cshco.com p. 937.399.2000 f. 937.399.5433

#### **Other Matters**

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 15 through 24 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise Authority's basic financial statements. The introductory section, supplemental budget versus actual schedule, and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplemental budget versus actual schedule is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental budget versus actual schedule is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated May 9, 2014 on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Clark, Schufer Hackett & Co.

Springfield, Ohio May 9, 2014

# MANAGEMENT'S DISCUSSION AND ANALYSIS

As the management of the Central Ohio Transit Authority (the Authority or COTA), we offer readers of the Authority's basic financial statements this narrative overview and analysis of the financial activities of the Authority for the year ended December 31, 2013. This discussion and analysis is designed to assist the reader in focusing on significant financial issues and activities and identifying any significant changes in financial position. We encourage readers to consider the information presented here, in conjunction with the basic financial statements and notes to the financial statements, which follows this section and provides more specific detail.

Overview of Financial Highlights

- The Authority has Net Position of \$331.3 million. This Net Position results from the difference between total assets of \$348.4 million and total liabilities of \$17.1 million.
- The Authority's Net Position increased by \$40.7 million in 2013 mainly due to increased sales tax revenue, grant revenue, and passenger fares.
- Current assets of \$142.8 million primarily consist of non-board designated cash and cash equivalents of \$71.9 million, sales tax receivables of \$29.6 million, investments of \$25.1 million, inventory of \$3.6 million, federal capital grant receivables of \$2.5 million, and Board designated assets of \$7.4 million.
- Current liabilities of \$15.9 million primarily consist of accrued payroll and fringe benefits of \$5.7 million, and accounts payable of \$7.5 million.
- The Authority has no long-term debt.

Basic Financial Statements and Presentation

The financial statements presented by the Authority are the Balance Sheets, the Statements of Revenues, Expenses and Changes in Net Position and the Statements of Cash Flows. These statements are presented using the economic resources measurement focus and the accrual basis of accounting. The Authority is structured as a single enterprise fund with revenues recognized when earned and measurable, not when received. Expenses are recognized when they are incurred, not when paid. Capital assets are capitalized and depreciated, except land and construction in progress, over their estimated useful lives.

The Balance Sheets present information on all of the Authority's assets and liabilities, with the difference between the two reported as Net Position. Over time, increases and decreases in Net Position may serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating. Net Position decreases when expenses exceed revenues. A decrease in assets without a corresponding decrease to liabilities results in decreased Net Position, which indicates a deteriorated financial position.

# **CENTRAL OHIO TRANSIT AUTHORITY** Management's Discussion and Analysis Year Ended December 31, 2013 and 2012

Basic Financial Statements and Presentation (continued)

The Statements of Revenues, Expenses and Changes in Net Positions, on page 27, presents information showing how the Authority's Net Position changed during the year. This statement summarizes operating revenues and expenses along with non-operating revenues and expenses. In addition, this statement lists capital grant revenues received from federal and state governments.

The Statements of Cash Flows on pages 28-29 allow financial statement users to assess the Authority's adequacy or ability to generate sufficient cash flows to meet its obligations in a timely manner. The statements are classified into four categories: 1) cash flows from operating activities, 2) cash flows from non-capital financing activities, 3) cash flows from capital and related financing activities, and 4) cash flows from investing activities.

Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to full understanding of the data provided in the financial statements. The notes to the financial statements are on pages 30-43.

Requests for Information

This financial report is designed to provide a general overview of the Central Ohio Transit Authority's financial status and performance. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

> Office of Chief Financial Officer Central Ohio Transit Authority William J. Lhota Building 33 N. High Street Columbus, OH 43215 www.cota.com

## Financial Analysis of the Authority

## Condensed Summary of Net Position

The Authority's comparative analysis of the condensed summary of Net Position is as follows:

Description	2013	2012	2011
Assets			
Current Assets	\$135,421,501	\$118,700,772	\$ 95,023,858
Board Designated Assets (current)	7,362,917	8,656,755	6,672,935
Total Current Assets	142,784,418	127,357,527	101,696,793
Board Designated Assets (non-current) Capital Assets (net of accumulated	15,046,134	14,828,816	14,612,706
depreciation)	190,576,138	172,552,456	150,015,663
Total Non-Current Assets	205,622,272	187,381,272	164,628,369
Total Assets	348,406,690	314,738,799	266,325,162
Liabilities			
Current Liabilities	15,863,088	22,943,268	13,329,437
Non-Current Liabilities	1,218,790	1,179,081	1,770,340
Total Liabilities	17,081,878	24,122,349	15,099,777
Net Position			
Net Position Invested in Capital Assets	190,576,138	172,552,456	150,015,663
Net Position Unrestricted	140,748,674	118,063,994	101,209,722
Total Net Position	\$331,324,812	\$290,616,450	\$251,225,385

Most of the Authority's Net Position reflects investment in capital assets such as buses, maintenance equipment, and operating facilities. The Authority uses these capital assets to provide public transportation services for Franklin County and portions of the cities of Columbus, Dublin, Reynoldsburg, and Westerville that are located in counties adjacent to Franklin County. The Authority's investment in capital assets as of December 31, 2013 amounts to \$190.6 million (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, revenue vehicles, transit centers, other equipment, and projects in progress. The total increase in COTA's investment in capital assets in 2013 was \$18.0 million.

# **CENTRAL OHIO TRANSIT AUTHORITY** Management's Discussion and Analysis Year Ended December 31, 2013 and 2012

Major capital asset events during 2013 included the following:

- Purchase of (30) Heavy Duty CNG Transit Buses
- Upgrade of CAD/AVL System
- Renovation of Essex Avenue Street and Remote Facility
- Renovation of McKinley Avenue Bus Garage and Maintenance Facility Renovation-Phase II

Contributions to construction in progress including the following projects:

- Construction of Downtown Shelters
- Construction of New Albany Park and Ride
- Renovation of North and South Terminals
- Disaster Recovery and WiFi
- Renovation of McKinley Avenue Bus Garage and Maintenance Facility Renovation-Phase III

Additional information on the Authority's capital assets can be found in Note 5 in the Notes to the Financial Statements located on pages 37-38.

The Authority's current assets at the end of 2013 are composed of cash and cash equivalents (55.5%), investments (17.6%), receivables (23.9%), inventory (2.5%), and other assets (.5%) consisting predominately of prepaid expenses.

## Expenses by Functional Category

The Statements of Revenues, Expenses and Changes in Net Position are presented on the next page with explanations and analysis. The Authority's expenses, excluding leases and rentals and depreciation, can be classified by functional category as defined by the Authority's <u>National Transit</u> <u>Database Report</u> (NTDR) and summarized in the following table:

Description	 2013	 2012	 2011
Vehicle Operations	\$ 58,972,821	\$ 55,845,630	\$ 52,611,779
Vehicle Maintenance	16,622,367	15,421,487	16,005,230
Facilities Maintenance	6,882,006	6,174,428	7,314,462
General & Administrative	17,779,991	16,204,549	16,904,701
Total	\$ 100,257,185	\$ 93,646,094	\$ 92,836,172

## **EXPENSES BY FUNCTION** (see exclusions listed above)

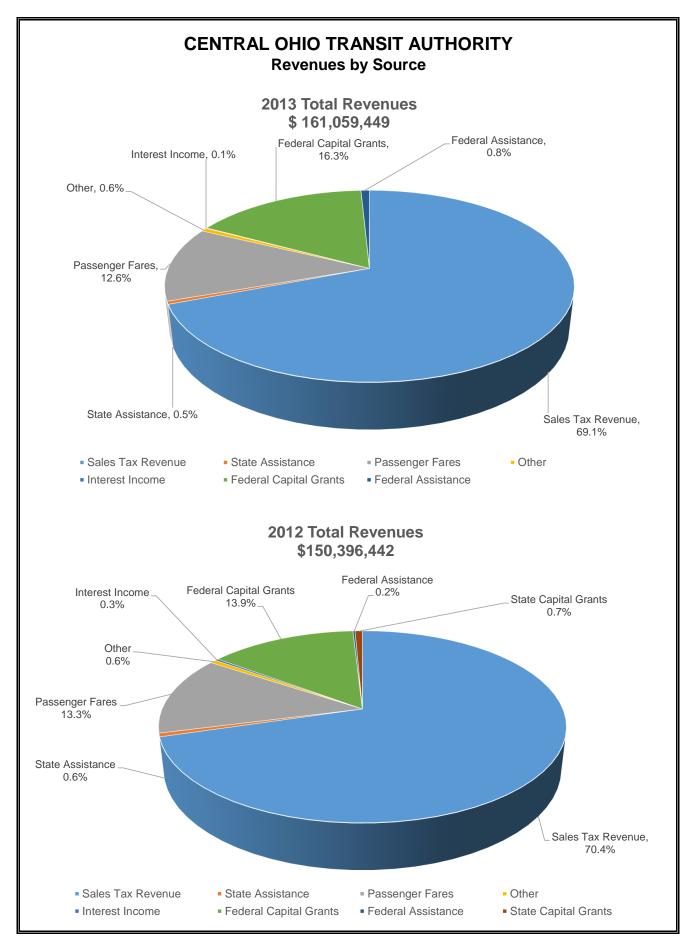
In accordance with NTDR guidelines, the 2013, 2012 and 2011 expenses include additional costs of \$137,140, \$93,278 and \$15,473, respectively. These costs are collected directly by the service provider from the Authority's customers of the Sedan Service for Disabled Passengers.

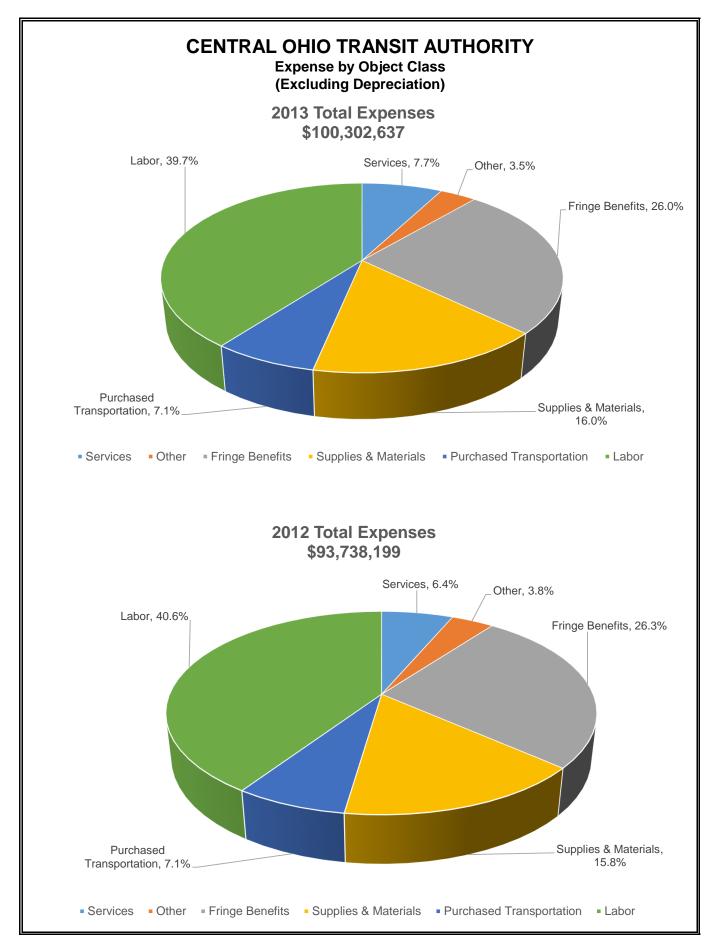
In 2013, NTDR requires a portion of Purchased Transportation expense reflecting the cost of service provider vehicle depreciation recorded as vehicle lease expense. For 2013, \$163,048 is excluded from expense by function reporting.

# **CENTRAL OHIO TRANSIT AUTHORITY** Management's Discussion and Analysis Year Ended December 31, 2013 and 2012

Condensed Summary of Revenues, Expenses and Changes in Net Position:

Description		2013		2012		2011
Operating Revenues						
Passenger Fare Revenues	\$	19,519,266	\$	19,255,815	\$	17,224,642
Special Services Revenue		774,953		772,269		671,112
Other: Auxiliary Transportation Revenues		-		-		12,000
Total Operating Revenues		20,294,219		20,028,084		17,907,754
Non-Operating Revenues						
Sales Tax Revenues		111,214,330		105,853,807		98,993,307
Federal Assistance		1,223,541		405,697		2,995,411
State Assistance		829,592		916,967		996,521
Investment Income		142,923		423,358		28,760
Non-transportation and Other Revenues		894,092		946,898		1,088,266
Total Non-Operating Revenues		114,304,478		108,546,727		104,102,265
Total Revenue before Capital Grants		134,598,697		128,574,811		122,010,019
Operating Expenses						
Labor		39,805,084		38,037,394		37,623,495
Fringe Benefits		26,120,166		24,675,720		24,301,800
Materials and Supplies		15,982,530		14,694,236		13,884,864
Purchased Transportation		7,136,297		6,733,147		6,533,243
Services		7,743,538		5,992,543		6,522,447
Other Expenses		3,515,022		3,605,159		4,238,542
Depreciation Expense		20,048,450		16,334,626		13,332,969
Total Operating Expenses		120,351,087		110,072,825		106,437,360
Non-Operating Revenues (Expenses)						
Gain (Loss) on disposal of fixed assets		153,728		(932,552)		(56,407)
Gain (Loss) on disposal of fixed assets		153,726		(932,552)		(56,407)
Gain before Capital Grants		14,401,338		17,569,434		15,516,252
Capital Grant Revenues:						
Federal		26,307,024		20,835,612		19,358,710
State		-		986,019		2,659,848
Total Capital Grant Revenues		26,307,024		21,821,631		22,018,558
Change in Net Position during the Year		40,708,362		20 201 065		27 524 040
Net Position, Beginning of Year		40,708,362 290,616,450		39,391,065		37,534,810
	\$		\$	251,225,385	\$	213,690,575
Net Position, End of Year	Þ	331,324,812	Þ	290,616,450	Þ	251,225,385





## Financial Operating Results

## **Revenues**

For purposes of this presentation, the Authority groups its operating revenues into the following categories:

**Passenger Fares** are comprised of farebox revenues and special services revenues. The 2013, 2012 and 2011 increase is due to increased ridership from increases in service hours.

**Sales Tax Revenues** are received from a permanent ¼% sales tax levy approved by voters in November 1999 and a temporary ¼% sales tax levy approved by voters in November 2006 applicable to the Authority's service area for a ten year period. In 2013, 2012 and 2011, the Authority saw a 5.1%, 6.9% and 5.9% increase in sales tax revenue, respectively.

**Federal Assistance** is received from the Federal Transit Administration (FTA). In 2013 and 2012, COTA received operating assistance through §5316 and §5339 to offset the cost of job access routes and alternative analysis. In 2011, ODOT redirected flexible federal Surface Transportation Program funds as a partnership with the FTA for the specific purpose of funding capitalized operating expenses. The Authority used these funds to offset operational costs in vehicle maintenance.

**Federal Capital Grants** are received from the Federal Transit Administration (FTA). Eligible expenditures fall into two general categories: capital expenditures and other expenditures which are limited to specific programs. The Authority's funding, as authorized in the Moving Ahead for Progress in the 21st Century (MAP-21) comes primarily from §5307 which is the Urbanized Area Formula Program. The Authority utilizes these funds primarily for capital programs, transit improvements and enhancements, and preventative maintenance. The §5307 funds appropriated for the Authority in 2013 increased 5% from 2012. The §5307 funds appropriated for the Authority in 2013 increased 5% from 2012, the Authority was awarded §5308 and §5309 funding through competitive discretionary grant programs used to fund capital infrastructure projects.

**State Assistance** is received from the State of Ohio for reimbursement of state fuel taxes. COTA is required to remit state taxes on diesel fuel, but is refunded \$0.27 of the \$0.28 per gallon paid. In 2012, the Ohio Department of Transportation (ODOT) subsidized public transportation services in the Columbus region to maintain efficient traffic flow during the reconstruction of the I-71/I-670 interchange.

**State Capital Grants** are received from ODOT for capital projects and capital acquisitions. State Capital Grants reimburse the Authority in part for the purchase of buses and equipment. The state's strained financial capacity has prohibited any grant awards in 2013. In 2012, the Ohio Department of Transportation (ODOT) was able to re-direct Federal UTP funds that were used to purchase buses.

**Investment Income** is earned on invested funds. Cash balances have continued to increase during 2013, but due to continuing interest rate reductions the Authority invested \$40.1M into certificates of deposit which are generating increased interest income in 2013 and 2012 compared to 2011.

## Revenues (continued)

**Non-Transportation and Other Revenues** consist of auxiliary transportation revenues and nontransportation revenues. Non-transportation revenues include miscellaneous income items such as rent income, which has declined since 2012 and 2011 from un-leased space. In 2013, a gain on the sale of capital assets was disclosed separately as non-operating revenue. In 2012 and 2011, the loss on the sale of capital assets was disclosed separately as non-operating expense.

## <u>Expenses</u>

**Labor** comprises almost half of the total Authority expenses and includes hourly wages paid to union-represented employees (bus operators, mechanics and facility maintenance personnel), and salaries and wages paid to administrative staff (clerical, supervisory and management personnel). Wages increased by 4.6% in 2013 due to merit increases and increased headcount in operations required to provide planned service hour increases. In 2012, wages increased just 1.1% because the pay increases were offset against lost wages due to the 3 day strike by the TWU employees. In 2011, wages increased 5.5% driven by merit increases and increased headcount in operations required to provide planned service hour increases.

**Fringe Benefits** consist primarily of vacation, sick and holiday pay, required Authority contributions to the Ohio Public Employees Retirement System (OPERS), and employee medical benefits. Required employer contributions to OPERS were made at the rate of 14% of total gross taxable wages.

In 2013 and 2012, fringe benefits increased by 5.9% and 1.5% respectively, because of increased headcount and increasing costs related to workers compensation. In 2011, fringe benefits increased by 3.9% from increased headcount.

**Materials and Supplies** include the Authority's diesel fuel expense and parts used to maintain buses and facilities. Fuel expense increased in 2013 by 21.3% due to a \$0.7M change in the gain from the fuel hedge program from 2012 to 2013. Materials and supplies increased 10.3% as the size of the bus fleet and the price of parts increased. In 2012, fuel costs rose by 10.5% when the average price per gallon increased 0.27 cents. 2012 costs for materials and supplies increased 0.2% which was consistent with 2011. In 2011, fuel costs rose 19.4% driven both by increasing commodity costs and by increasing service hours. 2011 costs for materials and supplies rose 7.0% as the size of the bus fleet and the price of parts increased.

**Purchased Transportation** expenses are amounts paid to private local contractors for the Authority's door-to-door Project Mainstream service. Project Mainstream provides service-ondemand in minibuses equipped with wheelchair lifts for persons with disabilities. Contracted costs are based on a fixed fee in addition to a variable rate based on revenue hours provided. In 2013, the contract included a 2% increase in the fixed fee and a 3% increase in the variable rate. This 5% increase, in addition to more revenue hours, contributed to the 6% increase in purchase transportation expenses in 2013. In 2012, revenue hours remained flat and the contract rate increased 3% from 2011. In 2011, costs increased 7.8% as revenue hours rose 9.1%.

## Expenses (continued)

**Services** are provided by outside contractors to assist the Authority in completing professional, technical, consulting and maintenance related projects. Services increased 29.2% in 2013. Projects such as the repair and restoration of infrastructure from the 2012 train derailment, commissioning costs from the McKinley Avenue Phase II renovation, ongoing third-party system reviews and surveys, and a website redesign contributed to this increase. Services decreased in 2012 by 8.1% primarily caused by project delays. Services increased in 2011 by 6.6% from maintenance related costs such as paving and repairing of park-n-rides and bus-turn arounds and because of professional services for operational studies.

**Other Expenses** consist primarily of utilities, taxes, interest, leases and rentals, claims and insurance and other miscellaneous expenses. In 2013, other expenses decreased by 2.5%. Overall claims in 2013 were reduced by a significant claim recovery. Other expenses decreased 14.9% in 2012 as commodity costs decreased and utility costs fell because of variable weather conditions. Other expenses increased by 9.2% in 2011 when utility costs and claims expenses rose.

**Depreciation Expense** increased in 2013 by 22.7%. First year depreciation on the McKinley Avenue Bus Garage and Maintenance Facility Renovation Phase II and the depreciation of the project to upgrade the CAD/AVL system both contributed to the increase. Depreciation expense rose in 2012 by 22.5% because of a full year of depreciation on several large renovation and construction projects. In 2011, the depreciation expense increased by 5.2% because the Paratransit facility construction was completed in January.

## CENTRAL OHIO TRANSIT AUTHORITY Balance Sheets December 31, 2013 and 2012

ASSETS	2013	2012
	2013	2012
CURRENT ASSETS:	<b>•</b> - <i>i</i> • - • - • •	•
Cash and cash equivalents	\$ 71,858,752	\$ 46,206,853
Investments	25,056,580	30,229,036
Receivables:		
Sales tax	29,614,964	28,450,295
Federal capital grants receivable	2,464,798	9,073,067
Federal operating assistance	100,749	-,,
State operating grant receivable	-	3,980
Other.	1,979,454	1,225,549
Inventory of materials and supplies	3,594,683	3,061,649
Other	751,521	450,343
Total	135,421,501	118,700,772
Board designated:		
Cash and cash equivalents - capital grants		8,470,006
Cash and cash equivalents - self insurance		186,749
Total	7,362,917	8,656,755
Total current assets	142,784,418	127,357,527
NON-CURRENT ASSETS:		
Board designated:		
Cash and cash equivalents - self insurance	_	4,839,013
Investments - self insurance	15,046,134	9,989,803
Total board designated non-current assets		14,828,816
	10,040,104	14,020,010
Capital assets:		
Nondepreciable - land	8,695,323	6,929,824
Nondepreciable - construction in progress	3,695,158	30,540,987
Net depreciable capital assets	178,185,657	135,081,645
Total capital assets	190,576,138	172,552,456
Total non-current assets	205,622,272	187,381,272
	¢ 249 406 600	¢ 214 720 700
TOTAL ASSETS	\$ 348,406,690	\$ 314,738,799

## CENTRAL OHIO TRANSIT AUTHORITY Balance Sheets (continued) December 31, 2013 and 2012

LIABILITIES AND NET POSITION	2013	 2012
CURRENT LIABILITIES:		
Accrued payroll and fringe benefits	\$ 5,732,633	\$ 5,453,453
Accounts payable	7,548,085	15,524,753
Accrued payroll taxes	945,129	868,096
Estimated workers' compensation claims	161,974	136,192
Estimated claims payable	91,651	50,557
Other current liabilities	1,383,616	 910,217
Total current liabilitites	15,863,088	 22,943,268
NON-CURRENT LIABILITIES: Accrued fringe benefits Estimated workers' compensation claims Estimated claims payable Total non-current liabilitites TOTAL LIABILITIES	781,942 377,098 59,750 1,218,790 17,081,878	 760,674 315,907 102,500 1,179,081 24,122,349
NET POSITION: Investment in capital assets Unrestricted TOTAL NET POSITION	190,576,138 140,748,674 331,324,812	 172,552,456 118,063,994 290,616,450
TOTAL LIABILITIES AND NET POSITION	\$ 348,406,690	\$ 314,738,799

## CENTRAL OHIO TRANSIT AUTHORITY Statements of Revenues, Expenses and Changes in Net Position Years ended December 31, 2013 and 2012

		2013		2012
OPERATING REVENUES:	•	10 510 000	•	10.055.015
Passenger fares for transit service		19,519,266	\$	19,255,815
Special transit fares		, , , , , , , , , , , , , , , , , , , ,		772,269
Total	·	20,294,219		20,028,084
OPERATING EXPENSES OTHER THAN DEPRECIATION:				
Labor	••	39,805,084		38,037,394
Fringe benefits		26,120,166		24,675,720
Materials and supplies		15,982,530		14,694,236
Purchased transportation		7,136,297		6,733,147
Services		7,743,538		5,992,543
Utilities		1,811,090		1,551,673
Taxes		1,037,197		933,667
Leases and rentals		182,592		185,383
Claims and insurance, net of settlements		(453,556)		79,967
Advertising		291,677		260,340
Miscellaneous		646,022		594,129
Total	·	100,302,637		93,738,199
DEPRECIATION	•	20,048,450		16,334,626
Total operating expenses	·	120,351,087		110,072,825
OPERATING LOSS	•	(100,056,868)		(90,044,741)
NON-OPERATING REVENUES(EXPENSES):				
Sales tax revenues		111,214,330		105,853,807
Federal operating grants		1,223,541		405,697
State operating grants, reimbursements and		.,,		,
special fare assistance		829,592		916,967
Investment income		142,923		423,358
Non-Transportation and other revenue		894,092		946,898
Gain (Loss) on disposal of capital assets		153,728		(932,552)
Total		114,458,206		107,614,175
Change before capital grants		14,401,338		17,569,434
CAPITAL GRANT REVENUES:				
Federal		26,307,024		20,835,612
State		- 20,007,02		986,019
Total		26,307,024		21,821,631
		, - ,		, , ,
CHANGES IN NET POSITION		40,708,362		39,391,065
NET POSITIONS, BEGINNING OF YEAR		290,616,450		251,225,385
NET POSITIONS, END OF YEAR	. \$	331,324,812	\$	290,616,450

## CENTRAL OHIO TRANSIT AUTHORITY Statements of Cash Flows Years ended December 31, 2013 and 2012

	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash received from customers	\$ 20,294,219	\$ 20,028,084
Cash payments to suppliers for goods and services	(33,476,578)	(31,022,834)
Cash payments to employees for services	(39,605,586)	(42,887,520)
Cash payments for employee benefits	(25,932,242)	(20,230,755)
Cash payments for casualty and liability	(146,332)	(209,138)
Other receipts	274,530	976,494
Net cash used in operating activities	(78,591,989)	(73,345,669)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:		
Sales taxes received	110,049,661	104,479,130
Federal operating assistance received		456,029
State operating and other assistance received		918,327
Net cash provided by non-capital financing activities		105,853,486
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		
Federal capital grants received	32,915,293	21,298,418
State capital grants received		3,326,022
Acquisition and construction of capital assets		(30,450,161)
Proceeds from sale of capital assets		274,303
Net cash used in capital and related financing activities	(14,154,036)	(5,551,418)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Investment in CD's	116,125	(40,218,839)
Interest received from investments	142,923	423,358
Net cash provided by (used in) investing activities	259,048	(39,795,481)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	19,519,048	(12,839,082)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	59,702,621	72,541,703
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 79,221,669	\$ 59,702,621

## CENTRAL OHIO TRANSIT AUTHORITY Statements of Cash Flows (continued) Years ended December 31, 2013 and 2012

	2013	2012
RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES: Operating Loss	\$ (100,056,868)	\$ (90,044,741)
Depreciation	20,048,450	16,334,626
Inventory obsolescence reserve adjustments	11,661	-
Other receipts Change in assets and liabilities:	894,092	946,898
(Increase) decrease in other receivables	(648,905)	58,939
Increase in materials and supplies inventory	(544,695)	(243,354)
Decrease (increase) in other assets	(301,178)	207,504
compensation, self-insurance liabilities and other	2,005,454	(605,541)
Net cash used in operating activities	\$ (78,591,989)	\$ (73,345,669)
SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITY Property purchases in accounts payable	\$ 4,539,240	<u>\$ 13,585,165</u>

## (1) Organization and Reporting Entity

#### Organization

The Central Ohio Transit Authority (COTA or the Authority) is an independent, special purpose subdivision of the State of Ohio. The Authority was created on February 17, 1971, pursuant to Sections 306.30 through 306.53 of the Ohio Revised Code for the purpose of providing public transportation in Central Ohio, primarily Franklin County and surrounding areas. The Authority commenced operations on January 1, 1974. As a political subdivision, the Authority is distinct from, and is not an agency of, the State of Ohio or any other local government unit.

Under Ohio law, the Authority is authorized to levy a sales and use tax for transit purposes, including both capital improvement and operating expenses, in 0.25% increments up to a maximum rate of 1.5% if approved by a majority of the electors residing within the territorial boundaries of the Authority. Such a sales and use tax is in addition to the sales and use taxes levied by the State of Ohio and Franklin County. On November 5, 1999, the voters of Franklin County approved a permanent 0.25% sales and use tax. On November 2, 2006, the voters of Franklin County and surrounding counties within the COTA district approved a temporary 10 year additional 0.25% sales and use tax.

The Authority also has the power, under Section 306.40 of the Ohio Revised Code, to levy and collect both voted (after approval at an election) and unvoted ad valorem taxes on all the taxable property within the territorial boundaries of the Authority, in order to pay debt service on its bonds and notes issued in anticipation thereof. Ad valorem taxes were not levied during fiscal years 2013 and 2012.

The Authority is governed by a 13-member Board of Trustees; seven (7) members are appointed by the Mayor of Columbus; two (2) members are appointed by the Franklin County Commissioners; and four (4) members are appointed on a rotating basis by the cities of Bexley, Dublin, Gahanna, Grandview Heights, Grove City, Hilliard, Reynoldsburg, Upper Arlington, Westerville, Whitehall, and Worthington.

The Authority is not subject to federal or state income taxes.

## (1) Organization and Reporting Entity (continued)

## Reporting Entity

The accompanying financial statements comply with the provisions of accounting principles generally accepted in the United States of America in that these financial statements include all of the organization, activities, functions and component units for which the Authority is financially accountable. Financial accountability is defined as the appointment of a voting majority of the component unit's board and either (1) the reporting entity's ability to impose its will over the component unit, or (2) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the reporting entity. COTA does not have financial accountability over any entities.

The City of Columbus (the City) is a related organization to COTA as the Mayor of the City, with the approval of City Council, appoints a voting majority of COTA's Board. However, the financial statements of COTA are not included within the City's "Reporting Entity" as the City cannot impose its will and there is no financial benefit or financial burden relationship between the City and COTA.

## (2) Summary of Significant Accounting Policies

## **Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting, whereby revenues and expenses are recognized in the period earned or incurred. All transactions are accounted for in a single enterprise fund.

The financial statements of the Authority have been prepared in conformity with generally accepted accounting principles (GAAP) applied to local governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles.

## Cash and Cash Equivalents

For purposes of the statement of cash flows, the Authority considers all highly liquid investments with a maturity of three months or less when purchased and deposits in the State Treasurer's Asset Reserve investment pool (STAR Ohio) to be cash equivalents.

## Grant and Assistance

The federal government, through the Federal Transit Administration (FTA), and the Ohio Department of Transportation, (ODOT) provides financial assistance and makes grants directly to the Authority for operations and the acquisition of property and equipment.

## Investments

Investments are carried at fair value based on quoted market prices. Any unrealized gains or losses are recognized as adjustments to investment income. The Authority's policy is to hold investment securities to their scheduled maturities.

## Inventory of Materials and Supplies

Inventory items are stated at cost using the weighted average method. Inventory generally consists of maintenance parts and supplies for transportation equipment and fuel and inventory items are expensed when consumed.

## (2) Summary of Significant Accounting Policies (continued)

### **Board Designated Assets**

These assets are designated for the payment of public liability claims under the Authority's selfinsurance program and for future capital expenditures.

## Designated for Capital Grant Expenditures

These assets are board-designated under the Authority's capital grants. The Authority includes amounts relating to its local share requirements for active capital grants.

#### Net Position – Equity displayed in two components as follows:

<u>Invested in capital assets</u> – This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.

<u>Unrestricted</u> – This consists of net positions that do not meet the definition of "restricted" or "invested in capital assets".

#### **Classifications of Revenues**

The Authority has classified its revenue as operating, non-operating or capital grant. Operating revenue includes activities that have the characteristics of exchange transactions including passenger fares and advertising. Non-operating revenue includes activities that have the characteristics of non-exchange transactions, such as sales tax proceeds and most federal, state, or other reimbursement or donation for the acquisition of property and equipment.

#### **Recognition of Revenue and Receivables**

The federal government, through the Federal Transit Administration (FTA) and the Ohio Department of Transportation (ODOT), provide financial assistance and make grants directly to the Authority for operations and acquisition of property and equipment. Operating grants and special fare assistance awards made on the basis of entitlement periods are recorded as grant receivables and revenues over the entitlement periods. Capital grants for the acquisition of property and equipment (reimbursement type grants) are recorded as grant receivables and credited to non-operating revenues in the period operating expenditures are incurred. Capital grants received in advance of project costs being incurred are deferred.

When assets acquired with capital grant funds are disposed of before their useful life, the Authority is required to notify the granting federal agency if the net book value of the asset exceeds \$5,000 at the time of disposal. A proportional amount of the proceeds or fair market value, if any, of such property and equipment, may be used to acquire like-kind replacement assets; and if not replaced, remitted to the granting federal agency.

## (2) Summary of Significant Accounting Policies (continued)

### Property and Depreciation

Property and equipment are stated at historical cost and include expenditures that substantially increase the useful lives of existing assets. Routine maintenance and repairs are expensed as incurred. An asset is capitalized if its value exceeds \$3,000 and it has an economic life of greater than one year. The capitalization cost of a physical asset is defined to be the full cost of placing the asset into productive service.

Depreciation is computed using the straight-line method over the estimated useful lives of the respective assets, as follows:

<b>Description</b>	<u>Years</u>
Land and leasehold improvements Buildings and improvements	5-20 20-40
Revenue vehicles	4-12
Transit shelters	5-8
Other equipment	2-10

Assets acquired with capital grants are included in property and equipment and depreciation on those assets is included in the Statement of Revenues, Expenses and Changes in Net Position.

#### Estimated Claims Payable

The Authority has a self-insurance program for public liability, personal injury, property damage and workers' compensation (see Note 8). Claims are accrued in the year the expenses are incurred, based upon estimates of the claim liabilities made by management and the legal counsel of the Authority. Also provided for are estimates of claims incurred during the year but not yet reported. These estimates are based on past experience and current outstanding claims.

## **Compensated Absences**

The Authority accrues vacation and sick pay benefits as earned by its employees. In the event of termination, an employee is reimbursed for accumulated vacation and sick leave at various rates. Non-current accrued fringe benefits are estimated based on the average vacation and sick expense from the previous five years.

	Current		No	on-current
Compensated Absences Liability December 31, 2011	\$	3,176,398	\$	1,169,040
Vacation & Sick Liability Earned		3,386,641		-
Vacation & Sick Liability Paid		(3,298,017)		(408,366)
Compensated Absences Liability December 31, 2012	\$	3,265,022	\$	760,674
Vacation & Sick Liability Earned		3,834,781		21,268
Vacation & Sick Liability Paid		(3,755,100)		-
Compensated Absences Liability December 31, 2013	\$	3,344,703	\$	781,942

Payment of vacation and sick leave is dependent on many factors; therefore, timing of future payments is not readily determinable. However, management believes that sufficient resources will be made available for the payment of vacation and sick leave when such payments become due.

## (2) Summary of Significant Accounting Policies (continued)

#### Passenger Fares

Passenger fares are recorded as revenue at the time services are performed.

#### Budgetary Accounting and Control

The Authority's annual budget is prepared on the accrual basis of accounting as permitted by law. The Authority maintains budgetary control by not allowing total expenditures to exceed total appropriations without approval of the Board of Trustees.

#### Use of Estimates

The accounting and reporting policies of COTA conform to accounting principles generally accepted in the United States of America (GAAP). The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results may differ from those estimates.

#### Non-exchange Transactions

Non-exchange transactions, in which the Authority receives value without directly giving equal value in return, include sales and use tax revenue and grants. On an accrual basis, revenue from sales and use taxes is recognized in the period when the underlying exchange transaction occurs. Therefore, taxes on items sold in 2013 will be recognized as revenue in 2013. Revenue from grants is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, and expenditure requirements, in which the resources are provided to the Authority on a reimbursement basis.

## (3) Cash and Investments

The investment and deposit of Authority monies are governed by the provisions of the Ohio Revised Code. In accordance with these statutes, only financial institutions located in Ohio are eligible to hold public deposits. The statutes also permit the Authority to invest its monies in certificates of deposit, savings accounts, money market accounts, the State Treasurer's Asset Reserve investment pool (STAR Ohio), and obligations of the United States government or certain agencies thereof. The Authority may also enter into repurchase agreements with any eligible depository for a period not exceeding thirty days.

STAR Ohio is an investment pool managed by the State Treasurer's Office, which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the Securities Exchange Commission as an investment company, but does operate in a manner similar to Rule 2a7 of the Investment Company Act of 1940. Investments in STAR Ohio are valued at STAR Ohio's share price, which is the price the investment could be sold for on December 31, 2013 and 2012.

## (3) Cash and Investments (continued)

Public depositories must give security for all public funds on deposit. These institutions may either specifically collateralize individual accounts in addition to amounts insured by the Federal Deposit Insurance Corporation (FDIC), or may pledge a pool of government securities with a market value equal to 105% of the total value of public monies on deposit at the institution. Repurchase agreements must be secured by the specific government securities upon which the repurchase agreements are based. These securities must be obligations of or guaranteed by the United States and mature or be redeemable within five years of the date of the related repurchase agreement. State law does not require security for public deposits and investments to be maintained in the Authority's name.

## Deposits with Financial Institutions

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned. Public depositories must give security for all public funds on deposit. All deposits are collateralized with eligible securities in amounts equal to at least 105% of the carrying value of the deposit. Such collateral, as permitted by Chapter 135 of the Ohio Revised Code, is held in financial institution collateral pools at Federal Reserve Banks, or at member banks of the Federal Reserve System, in the name of the respective depository bank and pledged as a pool of collateral against all of the public deposits it holds or as specific collateral held at the Federal Reserve Bank in the name of the Authority.

At December 31, 2013, the carrying amount of the Authority's deposits with financial institutions was \$28,668,003 and the bank balance was \$29,179,267. The difference results from outstanding checks. Based on criteria as described in GASB Statement No. 40, *"Deposit and Investment Risk Disclosure"*, as of December 31, 2013, \$250,000 was covered by Federal Deposit Insurance. The \$28,929,267 exposed to custodial risk was collateralized by a pool of securities maintained by the Authority's financial institutions but not in the Authority's name. In addition, the Authority had \$7,783 of cash on hand.

At December 31, 2012, the carrying amount of the Authority's deposits with financial institutions was \$25,732,258 and the bank balance was \$26,093,242. The difference results from outstanding checks. Based on criteria as described in GASB Statement No. 40, "Deposit and Investment Risk Disclosure", as of December 31, 2012, \$250,000 was covered by Federal Deposit Insurance. The \$25,843,242 exposed to custodial risk was collateralized by a pool of securities maintained by the Authority's financial institutions but not in the Authority's name. In addition, the Authority had \$5,249 of cash on hand.

#### **Other Deposits**

As of December 31, 2013 and 2012, the Authority held equity of \$50,545,883 and \$33,965,113 respectively, in the STAR Ohio investment pool. As of June 2013, Star Ohio has maintained Standard and Poors rating of AAAm. This investment has not been categorized based on a custodial risk because it is not a security. The relationship between the Authority and the investment asset is a direct contractual relationship and the investments evidence ownership or creditorship.

## (3) Cash and Investments (continued)

## Investments

The Authority's investments consist solely of negotiable certificates of deposits (CDs). These CDs are held in the Authority's name by Trustees and are fully covered by FDIC.

	Carrying	Investment Maturities			
	Value	> 1 year	3 to 5 yrs		
Negotiable CDs	40,102,714	15,046,134	25,056,580		

## (4) Committments

The Authority has several active projects as of December 31, 2013. The projects include the construction of a new CNG addition and McKinley Renovation, as well as a contractual obligation to purchase heavy duty revenue vehicles. At year-end, the Authority's commitments with contractors are as follows:

Project	Spent-toDate	Remaining Commitment
McKinley Avenue Renovation	\$ 30,753,853	\$ 2,794,413
New Transit CNG Buses	-	17,069,664
New Partransit Buses	3,297,557	834,363
Downtown Transit Terminals	96,346	324,554
Shelter Replacement	379,985	536,350
TOTAL	\$ 34,527,741	\$ 21,559,344

# (5) Capital Assets

Capital asset activities for the years ended December 31, 2013 and 2012 are as follows:

	January 1, 2013	Additions	Dianagala	Transfers	December 31, 2013
Capital Assets Not Being Depreciated:	2013	Additions	Disposals	TIANSIELS	2013
Land	\$ 6,929,824	\$ 1,880,499	\$ (115,000)	¢	\$ 8,695,323
CIP	30,540,987	21,003,637	\$ (115,000) -	φ - (47,849,466)	3,695,158
Total	37,470,811	22,884,136	(115,000)	(47,849,466)	12,390,481
Total	37,470,011	22,004,130	(113,000)	(47,049,400)	12,390,401
Capital Assets Being Depreciated:					
Land and leasehold improvements	8,670,532	30,936	(5,432,001)	1,365,339	4,634,806
Building and improvements	90,152,895	-	(782,136)	33,736,965	123,107,724
Revenue vehicles	109,838,907	14,565,431	(4,816,437)	-	119,587,901
Transit shelter	1,900,421	-	(28,217)	-	1,872,204
Other equipment	29,594,352	960,801	(5,954,612)	12,747,162	37,347,703
Total	240,157,107	15,557,168	(17,013,403)	47,849,466	286,550,338
Less Accumulated Depreciation:					
Land and leasehold improvements	(7,314,920)	( , ,	5,432,001	-	(2,085,074)
Building and improvements	(35,606,417)	(5,397,450)	657,499	-	(40,346,368)
Revenue vehicles	(44,827,037)	(9,803,753)	4,711,438	-	(49,919,352)
Transit shelter	(940,070)	(234,025)	28,216	-	(1,145,879)
Other equipment	(16,387,018)	(4,411,067)	5,930,077	-	(14,868,008)
Total	(105,075,462)	(20,048,450)	16,759,231	-	(108,364,681)
Total Capital Assets Being Depreciated, Net	135,081,645	(4,491,282)	(254,172)	47,849,466	178,185,657
Total Capital Assets, Net	\$172,552,456	\$18,392,854	\$ (369,172)	\$-	\$190,576,138

## (5) Capital Assets (continued)

	(continuou)								
		Ja	anuary 1,					De	cember 31,
			2012	Additions	Disposals	Т	ransfers		2012
Capital Assets Not	Being Depreciated:								
Land		\$	6,929,824	\$-	\$-	\$	-	\$	6,929,824
CIP			3,241,898	27,822,100	-		(523,011)		30,540,987
Total		1	0,171,722	27,822,100	-		(523,011)		37,470,811
Capital Assets Bei	ng Depreciated:								
Land and leaseho			8,426,728	16,292	(6,349)		233,861		8,670,532
Building and impr	ovements	ç	0,793,886	-	(640,991)		-	1	90,152,895
Revenue vehicles		10	6,308,439	11,047,698	(7,517,230)		-	1	09,838,907
Transit shelter			1,923,645	140,638	(224,181)		60,319		1,900,421
Other equipment		2	28,676,982	1,051,546	(363,007)		228,831		29,594,352
Total		23	36,129,680	12,256,174	(8,751,758)		523,011	2	40,157,107
Less Accumulated	Depreciation:								
Land and leaseho			(7,137,780)	(183,489)	6,349		-		(7,314,920)
Building and impr	ovements	(3	32,096,525)	(4,059,594)	549,702		-	(	35,606,417)
Revenue vehicles		(4	2,058,959)	(9,173,850)	6,405,772		-	(	44,827,037)
Transit shelter			(937,208)	(225,723)	222,861		-	-	(940,070)
Other equipment		(1	4,055,267)	(2,691,969)	360,218		-	(	16,387,018)
Total			96,285,739)	(16,334,625)	7,544,902		-		05,075,462)
Total Capital Asset	s Being Depreciated, Net	13	39,843,941	(4,078,451)	(1,206,856)		523,011	1	35,081,645
Total Capital Asset	s, Net	\$15	50,015,663	\$23,743,649	\$ (1,206,856)	\$	-	<b>\$</b> 1	72,552,456

## (6) Leases

COTA leases certain property and office equipment under operating leases. Rental expense for all operating leases was \$182,592 in 2013 and \$185,383 in 2012. Future minimum payments, by year, and in the aggregate, under these leases with initial or remaining terms of one year or more, consisted of the following at December 31, 2013:

Commitments under Operatir	g
Leases	
2014 \$ 12,96	1
2015 5,26	4
2016 5,47	4
20175,69	3
Total Minimum Lease Payments \$ 29,39	2

## (7) Grants, Reimbursements and Special Fare Assistance

Grants, reimbursements and special fare assistance included in the Statement of Revenues, Expenses and Changes in Net Position for the years ended December 31, 2013 and 2012, consist of the following:

-		2013	 2012
Federal:			
FTA Capital Assistance	\$	26,307,024	\$ 20,835,612
FTA Operating Assistance		1,223,541	 405,697
Total	\$	27,530,565	\$ 21,241,309
State:			
ODOT Passing Federal Funds	\$	-	\$ 986,019
ODOT Fuel Tax Reimbursement		829,592	800,917
ODOT Operating Assistance		-	116,050
Total	\$	829,592	\$ 1,902,986
	-		

## (8) Risk Management

COTA is exposed to various risks of loss related to torts, theft or destruction of assets, injuries to employees and natural disasters. The Authority purchases commercial insurance for employee bonding, flood, fire, property, crime, travel and general liability. There have been no reductions in coverage nor have there been any settlements exceeding insurance coverage for the past three years.

In July 2012, the Fields Avenue Bus Garage and Maintenance Facility was damaged when a train went off the tracks running adjacent to the property. The Authority estimated the cost of the damage to be \$547,860 at December 31, 2013. The Authority is seeking restitution from Norfolk-Southern and has included this estimated recovery in other receivables in the accompanying balance sheets.

COTA is self-insured for all public liability, personal injury and property damage claims. The estimated liability for such claims of \$151,401 at December 31, 2013, and \$153,057 at December 31, 2012, are included in estimated claims payable in the accompanying balance sheets. At December 31, 2013 and 2012, \$15,046,134 and \$15,015,565, respectively, were designated by the Board of Trustees to fund the self-insurance program. Such funds are included in board designated assets in the accompanying balance sheets.

Prior to June 30, 1998, COTA was insured through the State of Ohio Bureau of Workers' Compensation (BWC) for injuries to its employees. On July 1, 1998, the Authority entered into an agreement with the BWC to become self-insured for claims pertaining to work-related injuries to Authority employees occurring on or after that date. The BWC agreed to continue to administer and pay all compensation claims arising on or before June 30, 1998. The estimated remaining liability for all such claims occurring since July 1, 1998, is \$539,072 at December 31, 2013, and \$452,099 at December 31, 2012 and is included as a liability in the accompanying balance sheet.

## (8) Risk Management (continued)

The general claims liability was calculated by establishing reserves on a case-by-case basis after analysis by in-house counsel and outside attorneys. The workers' compensation liability was determined by analyzing claim lag information provided by COTA's third party administrators. A summary of changes in self-insurance claims liability for the years ended December 31, 2013 and 2012 follows:

	General	1	Workers'
	 Liability	Cor	mpensation
Claims liability at December 31, 2011	\$ 313,272	\$	671,421
Incurred claims, net of favorable settlements	49,123		663,376
Claims paid	 (209,338)		(882,698)
Claims liability at December 31, 2012	153,057		452,099
Incurred claims, net of favorable settlements	144,706		886,857
Claims paid	 (146,362)		(799,884)
Claims liability at December 31, 2013	\$ 151,401	\$	539,072

There were no changes to the above policies during the current fiscal year. Claims experience over the past three years indicates that there were no instances of losses exceeding reserves. The amount of general liability and workers' compensation reserve expected to be paid within one year is \$91,651 and \$161,974, respectively.

## (9) Pension Plan

Ohio Public Employees Retirement System (OPERS) administers three separate pension plans as described below:

- 1. The Traditional Pension Plan a cost sharing, multiple-employer defined benefit pension plan.
- The Member-Directed Plan a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20% per year). Under the Member-Directed Plan, members accumulate retirement assets equal to the value of member and (vested) employer contributions plus any investment earnings.
- 3. The Combined Plan a cost sharing, multiple-employer defined benefit pension plan. Under the Combined Plan, OPERS invests employer contributions to provide a formula retirement benefit similar in nature to, but less than, the Traditional Pension Plan benefit. Member contributions, the investment of which is self-directed by the members, accumulate retirement assets in a manner similar to the Member-Directed Plan.

OPERS provides retirement, disability, survivor and death benefits and annual cost-of living adjustments to members of the Traditional Pension and Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits.

## (9) Pension Plan (continued)

Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

OPERS issues a stand-alone, financial report. Interested parties may obtain a copy by visiting <u>http://www.opers.org/investments/cafr.shtml</u>, writing to OPERS, 277 East Town Street, Columbus, OH 43215-4642, or by calling 614-222-5601 or 1-800-222-7377.

The Ohio Revised Code provides statutory authority for member and employer contributions. For 2013, member and employer contribution rates were consistent across all three plans. While members in the state and local divisions may participate in all three plans, law enforcement and public safety divisions exist only within the Traditional Pension Plan.

The 2013 member contribution rates were 10.0% of covered payroll for members in state and local classifications. Public safety and law enforcement members contributed 12.0% and 12.60%, respectively. Effective January 1, 2014, the member contribution rates for public safety and law enforcement members increased to 12.00% and 12.30% respectively.

OPERS maintains a cost-sharing multiple employer defined benefit post-employment healthcare plan, which includes a medical plan, prescription drug program and Medicare Part B premium reimbursement, to qualifying members of both the Traditional Pension and the Combined Plans. Members of the Member-Directed Plan do not qualify for ancillary benefits, including post – employment health care coverage.

In order to qualify for post-employment health care coverage, age-and-service retirees under the Traditional Pension and Combined Plans must have 10 or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post Employment Benefit (OPEB) as described in GASB Statement 45.

The Ohio Revised Code permits, but does not mandate, OPERS to provide OPEB benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

Funding Policy – The Ohio Revised Code provides the statutory authority requiring public employers to fund post-retirement health care through their contributions to OPERS. A portion of each employer's contribution to OPERS is set aside for the funding of post-retirement health care benefits.

Employer contribution rates are expressed as a percentage of the covered payroll of active members. In 2013, state and local employers contributed at a rate of 14.00% of covered payroll and public safety and law enforcement employers contributed at 18.10%. These are the maximum employer contribution rates permitted by the Ohio Revised code. Active members do not make contributions to the OPEB plan.

## (9) Pension Plan (continued)

OPERS' Post-Employment Health Care plan was established under, and is administrated in accordance with, Internal Revenue Code 401(h). Each year, the OPERS Board of Trustees determines the portion of the employer contribution rate that will be set aside for funding of post-employment health care benefits. The portion of employer contributions allocated to health care for members in the Traditional Plan was 1.0% during calendar year 2013. The portion of employer contributions allocated to health care for members in the Combined Plan was 1.0% during calendar year 2013. Effective January 1, 2014, the portion of employer contributions allocated to healthcare was raised to 2% for both plans, as recommended by the OPERS Actuary. The OPERS Board of Trustees is also authorized to establish rules for the retiree or their surviving beneficiaries to pay a portion of the health care benefits provided. Payment amounts vary depending on the number of covered dependents and the coverage selected.

The Authority's contributions to OPERS for the years ending December 31, 2013, 2012, and 2011 were approximately \$6,259,000, \$6,055,000, and \$5,922,000 respectively, equal to the required contributions for each year. The Authority's contributions actually made to fund post-employment benefits totaled \$477,000 in 2013, \$1,730,000 in 2012, and \$1,692,000 in 2011. Required employer contributions are equal to 100% of the dollar amount extracted from the Authority's records.

Changes to the health care plan were adopted by the OPERS Board of Trustees on September 19, 2012, with a transition plan commencing January 1, 2014. With the recent passage of pension legislation under SB 343 and the approved health care changes, OPERS expects to be able to consistently allocate 4.0% of the employer contributions toward the health care fund after the end of the transition period.

## (10) Contingent Liabilities

## Litigation

It is the Authority's policy to act as self-insurer for certain insurable risks consisting primarily of public liability and property damage. At December 31, 2013, COTA has been named in various public liability and property damage claims and suits, some of which seek significant damages. The ultimate outcome of the claims and suits cannot be determined; however, it is the opinion of management that any resulting liability to the Authority in excess of that provided for in the accompanying balance sheet will not have a material adverse effect on the Authority's financial position.

## Federal and State Grants

Under the terms of the Authority's various grants, periodic audits are required where certain costs could be questioned as not being an eligible expenditure under the terms of the grants. At December 31, 2013, there were no material questioned costs that had not been resolved with appropriate federal and state agencies. Questioned costs could still be identified during audits to be conducted in the future. In the opinion of COTA's management, no material grant expenditures will be disallowed. FTA grant stipulations also require the granter to retain assets acquired by FTA funds for the full estimated asset life (as determined by the FTA). If this provision is not met, the granter must refund FTA's un-depreciated basis in assets disposed with a net book value greater than \$5,000.

## 11) Fuel Pricing Management Program

Pursuant to Ohio Revised Code sections 9.835 (A), (B), and section (C) the Central Ohio Transit Authority has established an energy price risk management program to decrease the volatility of diesel fuel cost, and increase the likelihood that actual net fuel costs will remain below the budgeted cost, increase the certainty of future cost, attain a lower overall cost of fuel in the longterm, and manage year-over-year changes in fuel cost. Within this program, COTA will acquire, hold, and dispose of positions in exchange-traded futures contracts and other financial instruments including but not limited to use of futures, options, options on future, or fixed price delivery contracts. In 2013 and 2012, heating oil #2 futures contracts were utilized. The COTA Board approval limits contracts in-place to a maximum hedge ratio of up to 100% of forecast consumption, up to thirty-six (36) months into the future. The initial value of each contract is zero. The price of diesel fuel purchased is the published Columbus, Ohio OPIS price for the week plus or minus a differential agreed to through a competitive bidding process. The differential to the published Columbus, Ohio OPIS price was \$0.0333 and \$0.0275 per gallon at December 31, 2013 and 2012, respectively. For the years ending December 31, 2013 and 2012, gains of \$304,004 (.10 cents per gallon) and \$1,054,915 (.35 cents per gallon), respectively, were recognized as a decrease in diesel fuel expense. On December 31, 2013 the open contracts had \$456,085 of unrealized gain. The amount realized will change based on market prices at the time contract settlements are fixed. There is no debt associated with these contracts.

## 12) Change in Accounting Principle for New GASB Statements

For the fiscal year 2013, the Authority implemented the provisions of Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity: Omnibus-an Amendment of GASB Statements No. 14 and No. 34.* This statement addresses reporting entity issues that have arisen since the issuance of Statement No. 14, The Financial Reporting Entity, and the related financial reporting requirements of Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. The implementation of GASB Statement 61 did not require the Authority to restate any prior year balances.

For the fiscal year 2013, the Authority implemented the provisions of Governmental Accounting Standards Board (GASB) Statement No. 66, *Technical Corrections-2012: an Amendment of GASB Statements No. 10 and No. 62.* This statement amends Statement No. 10, Accounting and Financial Reporting for Risk Financing and Related Insurance Issues, by removing the provision that limits fund-based reporting of an entity's risk financing activities to the general fund and the internal service fund type. As a result, governments should base their decisions about fund type classification on the nature of the activity to be reported, as required in Statement 54 and Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. The implementation of GASB Statement 66 did not require the Authority to restate any prior year balances.

## CENTRAL OHIO TRANSIT AUTHORITY Supplemental Schedule of Revenues, Expenses and Changes in Net Position - Budget vs. Actual (Accrual Basis) Year ended December 31, 2013

	<u>BUDGET</u>	ACTUAL	(OVER/UNDER) VARIANCE
OPERATING REVENUES	\$ 19,866,359	\$ 20,294,219	\$ 427,860
OPERATING EXPENSES OTHER THAN DEPRECIATION: Labor Fringe benefits Materials and supplies Purchased transportation Services Utilities Taxes Leases and rentals Claims and insurance, net of settlements Advertising Miscellaneous Total.	45,545,396 20,625,412 16,471,766 7,172,793 7,984,170 2,061,422 1,035,141 249,431 385,206 280,600 716,354 102,527,691	39,805,084 26,120,166 15,982,530 7,136,297 7,743,538 1,811,090 1,037,197 182,592 (453,556) 291,677 <u>646,022</u> 100,302,637	5,740,312 (5,494,754) 489,236 36,496 240,632 250,332 (2,056) 66,839 838,762 (11,077) 70,332 2,225,054
DEPRECIATION	19,900,000	20,048,450	(148,450)
Total operating expenses	122,427,691	120,351,087	2,076,604
OPERATING LOSS	(102,561,332)	(100,056,868)	2,504,464
NON-OPERATING REVENUES (EXPENSES): Sales tax revenues Federal operating grant State operating grants, reimbursements and special fare assistance Investment income Non-transportation and other revenues Gain on sale of fixed assets Total	110,153,138	111,214,330 1,223,541 829,592 142,923 894,092 153,728 114,458,206	3,539,804 673,541 108,825 (217,077) 46,247 153,728 4,305,068
Change before capital grants	7,591,806	14,401,338	6,809,532
CAPITAL GRANT REVENUE: Federal Total	<u>30,558,862</u> 30,558,862	<u>26,307,024</u> 26,307,024	(4,251,838) (4,251,838)
CHANGE IN NET POSITION	38,150,668	40,708,362	2,557,694
NET POSITION, BEGINNING OF YEAR	290,616,450	290,616,450	
NET POSITION, END OF YEAR	\$ 328,767,118	\$ 331,324,812	\$ 2,557,694

# Statistical Section

This part of COTA's comprehensive annual financial report contains detailed information presented in accordance with Governmental Accounting Standards Board (GASB) Statement No. 44, Economic Condition Reporting: The Statistical Section. These schedules provide additional details to better understand the financial statements, notes and required supplemental information.

## Financial Trends and Revenue Capacity

These schedules indicate how the Authority's performance and conditions have changed over a ten year time frame. Also contained in these schedules in information to help the reader understand the Authority's most significant revenue sources.

## **Debt Capacity**

These schedules indicate COTA specific debt service information as well as direct and overlapping debt computations from Franklin County.

## Economic and Demographic Information

These schedules contain economic and demographic indicators to help the reader understand the environment within which the Authority's financial activities take place.

## **Operating Information**

These schedules contain data to help the reader understand how to the information in the Authority's financial report relates to the services the Authority provides and the activities it performs.

P45-54

P55-56

P57-59

P60-64



	2004	2005	2006		2007	2008	2009	2010	2011	2012	2013
NET POSITION											
Investment in Capital Assets	\$ 82,607,843	\$ 82,895,537	\$ 61,349,11	4 \$	64,712,680	\$ 79,797,680	\$ 106,204,159	\$ 134,494,411	\$ 150,015,663	\$ 172,552,456	\$ 190,576,138
apital Assets	536,110	649,631			•			•	•	•	
Unrestricted	30,947,554	24,675,713	31,616,52	6	35,104,679	56,749,764	67,171,079	79,196,164	101,209,722	118,063,994	140,748,674
ITION	\$ 114,091,507 \$ 108,220,881 \$ 9	\$ 108,220,881	\$ 92,965,643	13 \$	99,817,359	\$ 136,547,444	\$ 173,375,238	\$ 213,690,575	\$ 251,225,385	\$ 290,616,450	\$ 331,324,812

Amounts are presented in accordance with generally accepted accounting principles, on an accrual basis Source: The Authority's independently audited annual financial statements

CENTRAL OHIO TRANSIT AUTHORITY Statements of Revenues, Expenses and Changes in Net Position Last Ten Fiscal Years (in thousands)

OBEDATING DEVENILES.	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Passenger fares for transit service	\$ 11,421 \$	11,405	\$ 12,817	\$ 12,666	\$ 13,492 \$	\$ 13,272	\$ 15,402	\$ 17,225	\$ 19,256	\$ 19,519
Special transit fares	347	326	360	391	486	535	656	671	772	775
Charter service revenue Auviliant transportation revenue	34 515	12 372	- 240	- 238	' 'Y		- 5	- <sup>-</sup>		
Total operating revenues	12,317	12,115	13,420	13,295	14,042	13,807	16,079	17,908	20,028	20,294
OPERATING EXPENSES OTHER THAN DEPRECIATION										
Labor	32,053	31,829	27,522	28,498	30,080	33,463	35,676	37,623	38,037	39,805
Fringe Benefits	20,776	21,156	18,476	18,334	18,930	21,490	23,384	24,302	24,676	26,120
Services	3,952	3,722	3,738	4,096	4,887	5,723	6,118	6,522	5,993	7,744
Materials and Supplies	3,869	4,224	4,319	4,759	5,142	5,515	5,857	6,297	6,307	6,958
ruei Itrition	2,990	4,304	4,917	0,320 1 EOD	9,041 1 711	4,9/9	0,354 1 004	7 502 1	8,381 1 EED	GZU/6
Claims and Insurance	275	595	1,118	675	509	348	1,034 (84)	338	80	(454)
Taxes	692	743	727	766	817	006	096 096	937	934	1,037
Purchased transportation	4,411	4,531	4,608	5,016	6,071	6,053	6,061	6,533	6,733	7,136
Leases and rentals	517	570	359	209	223	351	341	284	185	183
	71,466	73,813	67,691	00C 69,767	78,351	81,382	87,330	93,104	93,738	100,303
Depreciation	9,860	9,114	8,565	8,227	7,938	13,877	12,672	13,333	16,335	20,048
Total operating expenses	81,326	82,927	76,256	77,994	86,289	95,259	100,002	106,437	110,073	120,351
OPERATING LOSS	(60,009)	(70,812)	(62,836)	(64,699)	(72,247)	(81,452)	(83,923)	(88,529)	(90,045)	(100,057)
NON-OPERATING REVENUES(EXPENSES)										
Sales Tax Revenues Eadaral monstring grants and reimbursements	44,985 10.688	44,821 11 056	47,007 10 867	47,616 11 480	92,495 -	88,095 -	93,437 90	98,993 2 995	105,854 406	111,214 1 224
State operating grants, reimbursements and	000	000	000				2	2000.14	000	
special fare assistance	942	1,185	1,456	1,416	1,488	1,409	962	966	917	830
Investment income	293	650 520	1,008	1,177	669	87	38	1 000	423	143
Loss on sale of capital assets	(1.804)	(2.393)	(966)		(107)	(1.157)	907 (650)	(56)	947 (833)	
Total non-operating revenues(expenses)	55,506	55,857	60,221	62,437	95,225	89,475	94,864	104,045	107,614	114,459
Gain(Loss) before capital grants and special item	(13,503)	(14,955)	(2,615)	(2,262)	22,978	8,023	10,941	15,516	17,569	14,402
CAPITAL GRANT REVENUES										
Federal	8,323	6,302	3,215	7,924	12,753	27,492	24,914	19,359	20,835	26,307
State Donated Capital	2,690 367	2,783 -	1,615 -	2,136 -	- 666	1,313 -	4,461 -	2,660 -	- 986	
Total	11,380	9,085	4,830	10,060	13,752	28,805	29,375	22,019	21,821	26,307
SPECIAL ITEM Loss on project impairment	•		(17,471)	(947)				•		
CHANGES IN NET POSITION	(2,123)	(5,870)	(15,256)	6,851	36,730	36,828	40,316	37,535	39,390	40,709
NET POSITION, BEGINNING OF YEAR		114,091	108,221	92,966	99,817		173,375	213,691	~	
NET POSITION, END OF YEAR	\$ 114,091 \$	108,221	\$ 92,965	\$ 99,817	\$ 136,547 \$	\$ 173,375	\$ 213,691	\$ 251,226	\$ 290,616	\$ 331,325

Amounts are presented in accordance with generally accepted accounting principles, on an accrual basis

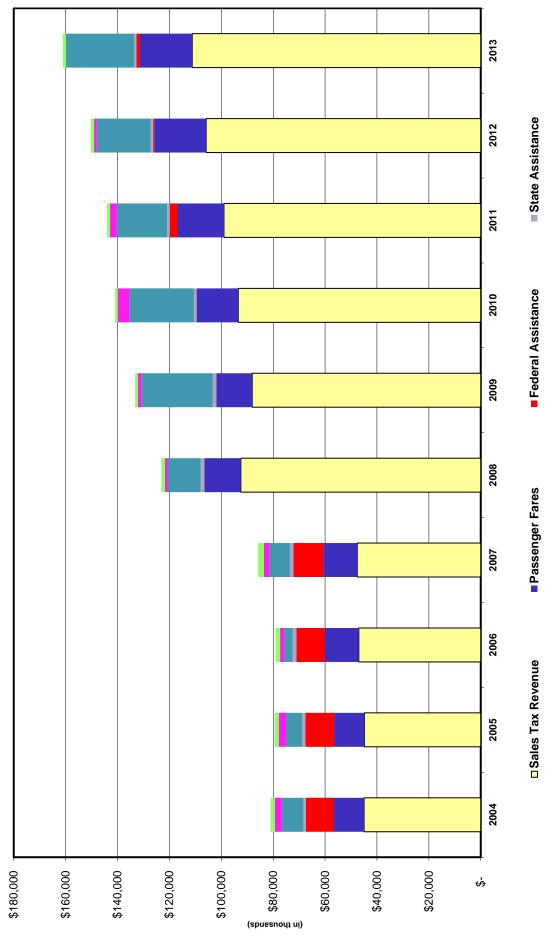
Source: The Authority's independently audited annual financial statements

	2004		2005	N	2006	2007		2008	20	2009	2010	0	2011	_	2012		2013	13
OPERATING REVENUES:																		
Passenger fares for transit service \$	\$ 11,421	5	11,405	ь	12,817	\$ 12,666	θ	13,492	в	13,272	\$	15,402	\$ 17	17,225 \$		19,256 \$		19,519
Special transit fares	347	17	326		360	391		486		535		656		671		772		775
Charter service revenue	(7)	34	12					'		•								
Auxiliary transportation revenue	51	515	372		243	238		64		•		21		12				
Total operating revenues	12,317	7	12,115		13,420	13,295		14,042		13,807	1	16,079	17	17,908	20,	20,028	2	20,294
NON-OPERATING REVENUES:																		
Sales tax revenues	44,985	35	44,821		47,007	47,616		92,495		88,095	0)	93,437	86	98,993	105,	105,854	1	11,214
Federal operating grants and reimbursements	10,688	88	11,056		10,867	11,480		'		•		06	0	2,995		406		1,224
State operating grants, reimbursements																		
and special fare assistance	942	5	1,185		1,456	1,416		1,488		1,409		962		966		917		830
Investment income	26	293	650		1,008	1,177		669		87		38		29		423		143
Non-transportation and other revenues	40	402	538		549	748		650		1,041		987	-	,088		947		1,048
Total nonoperating revenues before capital																		
gifts and grants	57,310	0	58,250		60,887	62,437		95,332	-	90,632	0	95,514	104	104,101	108,	108,547	11	114,459
Capital gifts and grants:																		
Federal capital grants	8,323	33	6,302		3,215	7,924		12,753		27,492	(N	24,914	19	19,359	20,	20,835	2	26,307
State and other capital grants	2,690	06	2,783		1,615	2,136		666		1,314		4,461	2	2,660		986		•
Donated capital	367	57	'		•	•		'		•								•
Total non-operating revenues	68,690	06	67,335		65,717	72,497		109,084	-	119,438	12	124,889	126	126,120	130,	130,368	14	40,766
TOTAL REVENUES	\$ 81,007	7 \$	79,450	ŝ	79,137	\$ 85,792	φ	123,126	\$	133,245	\$ 14	40,968	\$ 144	144,028 \$		150,396 \$	``	161,060

Amounts are presented in accordance with generally accepted accounting principles, on an accrual basis Source: The Authority's independently audited annual financial statements

CENTRAL OHIO TRANSIT AUTHORITY

Revenues by Source Last Ten Fiscal Years



Miscellaneous

State Capital Grants

Federal Capital Grants

# CENTRAL OHIO TRANSIT AUTHORITY Revenues and Operating Assistance -Comparison to Industry Trend Data Last Ten Fiscal Years

# TRANSPORTATION INDUSTRY (1)

#### **OPERATING AND OTHER REVENUE**

<u>YEAR</u>	PASSENGER	<u>OTHER</u>	TOTAL
2004	32.9	16.7	49.6
2005	32.4	15.7	48.1
2006	33.2	15.3	48.5
2007	31.4	14.1	45.5
2008	31.2	12.9	44.1
2009	31.5	12.5	44.0
2010	32.1	11.9	44.0
2011	32.8	11.1	43.9
2012	*	*	*
2013	*	*	*

#### **OPERATING ASSISTANCE**

STATE & LOCAL	<u>FEDERAL</u>	<u>TOTAL</u>	TOTAL ALL <u>REVENUES</u>
43.4	7.0	50.4	100.0
44.6	7.3	51.9	100.0
43.8	7.7	51.5	100.0
47.0	7.5	54.5	100.0
48.9	7.0	55.9	100.0
47.8	8.2	56.0	100.0
46.6	9.4	56.0	100.0
46.3	9.8	56.1	100.0
*	*	*	*
*	*	*	*

# CENTRAL OHIO TRANSIT AUTHORITY (2)

#### **OPERATING AND OTHER REVENUE**

<u>YEAR</u>	PASSENGER	OTHER (3)	<u>TOTAL</u>
2004	14.6	15.5	30.1
2005	14.8	13.4	28.2
2006	16.7	8.4	25.1
2007	15.2	14.2	29.4
2008	11.4	12.3	23.7
2009	10.4	22.5	32.9
2010	11.4	21.6	33.0
2011	12.4	16.1	28.5
2012	13.3	15.4	28.7
2013	12.6	17.1	29.7

#### **OPERATING ASSISTANCE**

STATE & LOCAL (4)	<u>FEDERAL</u>	<u>TOTAL</u>	TOTAL ALL <u>REVENUES</u>
56.7	13.2	69.9	100.0
57.9	13.9	71.8	100.0
61.2	13.7	74.9	100.0
57.2	13.4	70.6	100.0
76.3	0.0	76.3	100.0
67.2	0.0	67.2	100.0
67.0	0.1	67.1	100.0
69.4	2.1	71.5	100.0
71.0	0.3	71.3	100.0
69.5	0.8	70.3	100.0

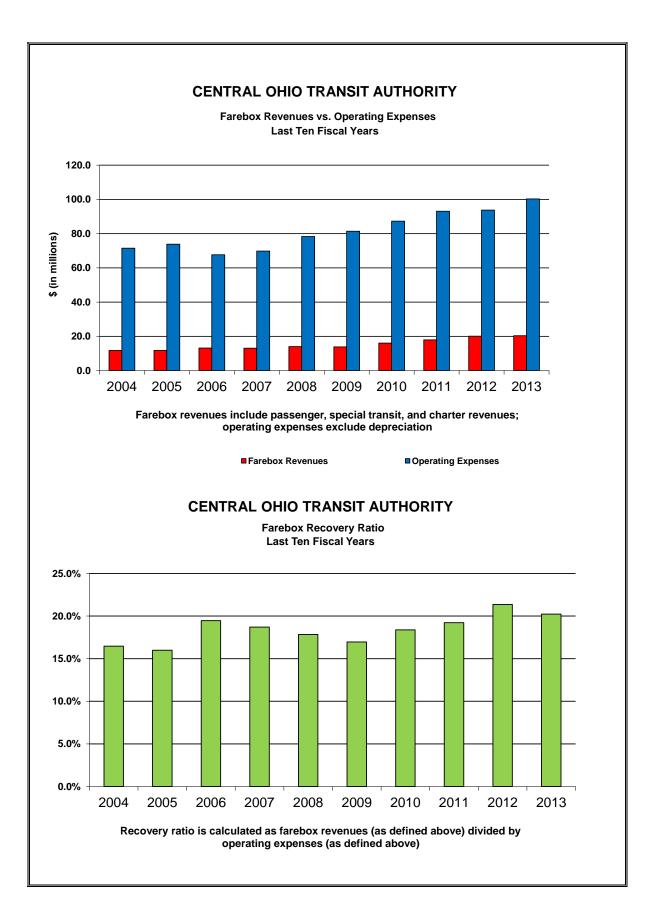
\* Information not available

(1) Source: The American Public Transit Association, APTA Transit Fact Book

(2) Percentages are derived from the Authority's independently audited annual financial statements.

(3) Includes auxiliary transportation revenues, interest income, nontransportation, other revenues and capital grants

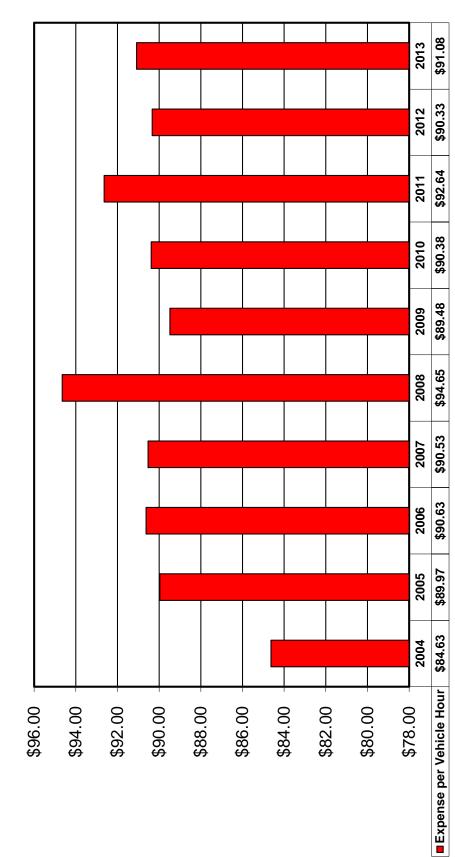
(4) Includes local sales tax revenues, and state operating grants, reimbursements, and special fare assistance



CENTRAL OHIO TRANSIT AUTHORITY Expenses by Object Class Last Ten Fiscal Years (in thousands)

		2004		2005		2006	N	2007	2008	38	20	2009	N	2010	. •	2011	N	2012	N	2013
OPERATING EXPENSES OTHER THAN DEPRECIATION:																				
Labor	θ	32,053	θ	31,829	Ь	27,522	ŝ	28,498	(7) (4)	30,080 \$	\$	33,463	ŝ	35,676	ŝ	37,623	θ	38,037	ŝ	39,805
Fringe benefits		20,776		21,156		18,476		18,334	-	8,930		21,490		23,384		24,302		24,676		26,120
Services		3,952		3,722		3,738		4,096		4,887		5,723		6,118		6,522		5,993		7,744
Materials and supplies		3,869		4,224		4,319		4,759		5,142		5,515		5,857		6,297		6,307		6,958
Fuel.		2,990		4,364		4,917		5,326		9,041		4,979		6,354		7,588		8,387		9,025
Utilities		1,307		1,571		1,436		1,502		1,711		1,727		1,894		1,937		1,552		1,811
Claims and insurance		275		595		1,118		675		509		348		(84)		338		80		(454)
Taxes		692		743		727		766		817		006		960		937		934		1,037
Purchased transportation		4,411		4,531		4,608		5,016		6,071		6,053		6,061		6,533		6,733		7,136
Leases and rentals		517		570		359		209		223		351		341		284		185		183
Miscellaneous		624		508		471		586		940		833		769		743		854		938
Total		71,466		73,813		67,691		69,767	2	78,351		81,382		87,330		93,104		93,738		100,303
DEPRECIATION		9,860		9,114		8,565		8,227		7,938		13,877		12,672		13,333		16,335		20,048
Total operating expenses		81,326		82,927		76,256		77,994	ω	86,289		95,259		100,002		106,437		110,073		120,351
NONOPERATING EXPENSES: Loss on sale of capital assets		1,804		2,393		666				107		1,157		650		56		933		
TOTAL EXPENSES	Υ	83,130	Υ	85,320	φ	76,922	\$	77,994	\$ 8	86,396	ŝ	96,416	\$	100,652	ŝ	106,493	\$	111,006	\$	120,351

Amounts are presented in accordance with generally accepted accounting principles, on an accrual basis Source: The Authority's independently audited annual financial statements CENTRAL OHIO TRANSIT AUTHORITY Operating Expenses per Total Vehicle Hour Last Ten Fiscal Years



Operating expenses exclude depreciation

# CENTRAL OHIO TRANSIT AUTHORITY Operating Expenses - Comparison to Industry Trend Data Last Ten Fiscal Years

#### **TRANSPORTATION INDUSTRY (1)**

<u>YEAR</u>	LABOR AND <u>FRINGES</u>	SERVICES	MATERIALS AND <u>SUPPLIES</u>	<u>UTILITIES</u>	CLAIMS AND <u>INSURANCE</u>	PURCHASED TRANS- <u>PORTATION</u>	<u>OTHER</u>	TOTAL OPERATING <u>EXPENSES</u>
2004	68.7%	5.8%	9.1%	3.0%	2.6%	13.4%	(2.6%)	100.0%
2005	66.9%	5.8%	10.1%	3.2%	2.5%	13.8%	(2.3%)	100.0%
2006	66.1%	5.9%	11.3%	3.2%	2.5%	13.4%	(2.4%)	100.0%
2007	65.8%	6.1%	11.6%	3.4%	2.4%	13.0%	(2.3%)	100.0%
2008	63.9%	6.3%	12.8%	3.4%	2.2%	13.7%	(2.3%)	100.0%
2009	64.8%	6.6%	11.3%	3.5%	2.3%	14.0%	(2.5%)	100.0%
2010	65.2%	6.6%	10.7%	3.4%	2.6%	13.8%	(2.3%)	100.0%
2011	65.0%	6.6%	11.4%	3.3%	2.6%	13.3%	(2.2%)	100.0%
2012	*	*	*	*	*	*	*	*
2013	*	*	*	*	*	*	*	*

#### **CENTRAL OHIO TRANSIT AUTHORITY (2)**

<u>YEAR</u>	LABOR AND <u>FRINGES</u>	SERVICES	MATERIALS AND <u>SUPPLIES</u>	<u>UTILITIES</u>	CLAIMS AND <u>INSURANCE</u>	PURCHASED TRANS- <u>PORTATION</u>	<u>OTHER</u>	TOTAL OPERATING <u>EXPENSES (3)</u>
2004	73.9%	5.5%	9.6%	1.8%	0.4%	6.2%	2.6%	100.0%
2005	71.8%	5.0%	11.6%	2.1%	0.8%	6.1%	2.6%	100.0%
2006	68.0%	5.5%	13.6%	2.1%	1.7%	6.8%	2.3%	100.0%
2007	67.1%	5.9%	14.5%	2.2%	1.0%	7.2%	2.1%	100.0%
2008	62.6%	6.2%	18.1%	2.2%	0.6%	7.7%	2.6%	100.0%
2009	67.5%	7.0%	12.9%	2.1%	0.4%	7.4%	2.7%	100.0%
2010	67.7%	7.0%	14.0%	2.2%	0.0%	6.9%	2.2%	100.0%
2011	66.6%	7.0%	14.9%	2.1%	0.5%	7.0%	1.9%	100.0%
2012	66.9%	6.4%	15.7%	1.7%	0.2%	7.2%	1.9%	100.0%
2013	65.7%	7.7%	15.9%	1.8%	-0.5%	7.1%	2.3%	100.0%

\* Information not available

- (1) Source: The American Public Transit Association, APTA Transit Fact Book
- (2) Percentages are derived from the Authority's independently audited annual financial statements.

(3) Total operating expenses exclude depreciation

# CENTRAL OHIO TRANSIT AUTHORITY LEGAL DEBT MARGIN DECEMBER 31, 2013 (IN THOUSANDS)

# **CALCULATION OF LEGAL OVERALL DEBT MARGIN:**

Total assessed property valuation of Authority (2013 tax year valuation) (1)	\$ 27,018,526
Multiplied by: Legal overall debt limitation (%)	 5.00%
Equals: Total legal voted and unvoted debt limitation	\$ 1,350,926
Less: Nonexempt general obligation debt (voted and unvoted) (2)	\$ -
Equals: Legal overall debt margin (maximum amount permitted for new voted and unvoted nonexempt general obligation debt issuances)	\$ 1,350,926

# **CALCULATION OF LEGAL UNVOTED DEBT MARGIN:**

Total assessed property valuation of Authority (2013 tax year valuation) (1)	\$ 27,018,526
Multiplied by: Legal unvoted debt limitation (%)	 0.10%
Equals: Legal unvoted debt limitation	\$ 27,019
Less: Maximum aggregate amounts of principal and interest payable in any one calendar year (2)	\$ 
Equals: Legal unvoted debt margin (maximum annual debt service charges permitted for new unvoted nonexempt general obligation debt issuances)	\$ 27,019

(1) Source: Franklin County Auditor's Office

# CENTRAL OHIO TRANSIT AUTHORITY Ratio of General Bonded Debt to Assessed Value and Net Bonded Debt per Capita Last Ten Fiscal Years

<u>YEAR</u>	POPULATION (1)	ASSESSED VALUE (2)	ENERAL DED DEBT <sup>(3)</sup>	RATIO OF BONDED DEBT TO <u>ASSESSED VALUE</u>	BONDED DEBT <u>PER CAPITA</u>
2004	1,088,971	\$ 26,007,315,683	\$ -	0.00%	\$0.00
2005	1,112,880	\$ 29,101,151,990	\$ -	0.00%	\$0.00
2006	1,095,662	\$ 29,193,651,687	\$ -	0.00%	\$0.00
2007	1,153,932	\$ 28,259,014,070	\$ -	0.00%	\$0.00
2008	1,160,308	\$ 28,772,964,620	\$ -	0.00%	\$0.00
2009	1,164,725	\$ 28,943,091,370	\$ -	0.00%	\$0.00
2010	1,163,414	\$ 28,868,029,740	\$ -	0.00%	\$0.00
2011	1,173,158	\$ 27,147,358,600	\$ -	0.00%	\$0.00
2012	1,168,018	\$ 26,973,196,500	\$ -	0.00%	\$0.00
2013	1,195,537	\$ 27,018,525,940	\$ -	0.00%	\$0.00

\* Information not available

(1) U. S. Department of Commerce - Bureau of Economic Analysis

(2) Source: Franklin County Auditor's Office

(3) The Authority's independently audited annual financial statements

# CENTRAL OHIO TRANSIT AUTHORITY Computation of Direct and Overlapping General Obligation Debt December 31, 2013

Franklin County Total Value	\$ 26,160,709,180
Licking County (City of Reynoldsburg)	\$ 176,625,500
Delaware County (Westerville & Columbus)	\$ 528,150,800
Fairfield County (Columbus and Reynoldsburg)	\$ 153,040,460

#### \*Assessed Value for COTA = \$

\$ 27,018,525,940

\* The above amounts are all less Tangible Personal

Political Subdivision	General Obligation Debt	Percentage Applicable to COTA	Amount Applicable to COTA
COTA	\$-	100.0%	\$-
Franklin County	365,842,000	100.0%	365,842,000
Entities wholly within COTA:			
Cities	197,670,000	100.0%	197,670,000
Villages	11,841,000	100.0%	11,841,000
Townships	6,859,000	100.0%	6,859,000
School districts	695,287,000	100.0%	695,287,000
Other	89,665,000	100.0%	89,665,000
Entities partially within COTA:			
Cities	2,938,847,000	91.7%	2,693,453,276
Villages	-	97.4%	-
Townships	1,588,000	84.5%	1,341,860
School districts	1,435,630,000	59.3%	851,328,590
Special district	132,344,000	79.7%	105,478,168
Total direct and overlapping debt	\$ 5,875,573,000	-	\$ 5,018,765,894

Source: Debt schedules submitted by political subdivisions to the Franklin County Budget Commission and Settlement Division and the Ohio Municipal Advisory Council.

Note: Some political subdivisions are not wholly located within the legal boundaries of Franklin County. For those entities, the amount applicable to COTA is determined by dividing the assessed valuation of the COTA portion of the subdivision by the total assessed valuation. 2012 tax year valuations were used. Major entities partially within Franklin County include the cities of Columbus, Dublin, Pickerington, Reynoldsburg, and Westerville.

# CENTRAL OHIO TRANSIT AUTHORITY Demographic Statistics Last Ten Fiscal Years

			MEDIAN	K - 12 SCHOOL	
<u>YEAR</u>	POPULATION	INCOME	AGE	ENROLLMENT	RATE
	(1)	(2)	(3)	(4)	(5)
2004	1,088,971	\$34,664	*	185,678	5.4%
2005	1,112,880	\$36,135	*	186,756	5.3%
2006	1,095,662	\$37,492	*	188,737	4.9%
2007	1,153,932	\$38,556	34.5	189,072	4.7%
2008	1,160,308	\$39,165	32.6	206,197	5.5%
2009	1,164,725	\$38,020	33.1	216,820	10.9%
2010	1,163,414	\$38,170	33.4	208,698	9.6%
2011	1,173,158	\$39,646	34.9	197,082	8.1%
2012	1,168,018	\$42,624	33.6	192,902	6.7%
2013	1,195,537	*	*	196,580	7.2%

Note: All information presented is for Franklin County

\* Information not available

Sources:

(1) U. S. Department of Commerce - Bureau of Economic Analysis

(2) U. S. Department of Commerce - Bureau of Economic Analysis

(3) U.S. Census Bureau

(4) Ohio Department of Education - Division of Information Management Services

(5) Ohio Department of Job and Family Services





Source: U.S. Bureau of Economic Analysis

# RANKED BY NUMBER OF CENTRAL OHIO EMPLOYEES **J**C /0

CENTRAL OHIO TRANSIT AUTHORITY LARGEST EMPLOYERS

Rank	Rank Name of Employer	FTE 2012	% of Total	Rank	Name of Employer	FТЕ 2003	% of Total
-	Ohio State University	27,656	2.83%	-	State of Ohio	25,787	N.A.
2	State of Ohio	23,677	2.43%	2	Federal Government/United States Postal Service (1)	17,655	N.A.
ო	JP Morgan Chase Bank	19,200	1.97%	ო	Ohio State University	17,361	N.A.
4	OhioHealth Corp.	19,182	1.97%	4	Columbus Public Schools	12,092	N.A.
5	Kroger Co.	17,397	1.78%	5	Nationwide Mutual Insurance Co.	10,815	N.A.
9	Nationwide Mutual Insurance co.	11,300	1.16%	9	Bank One NA	8,873	N.A.
7	Mount Carmel Health System	8,410	0.86%	7	Ohio Health	8,304	N.A.
8	City of Columbus	8,385	0.86%	8	City of Columbus	8,067	N.A.
6	Columbus City Schools	8,293	0.85%	6	Limited Brands Inc.	7,200	N.A.
10	Nationwide Children's Hospital	7,822	0.80%	10	Franklin County	7,161	N.A.
1	L Brands Inc.	7,800	0.80%	1	Honda of America Manufacturing Inc.	6,600	N.A.
12	McDonald Corp.	7,622	0.78%	12	Mount Carmel Health System	4,983	N.A.
13	Honda of America Manufacturing Inc.	7,300	0.75%	13	Kroger Co.	4,632	N.A.
14	Franklin County	6,130	0.63%	14	Wendy's International, Inc.	4,500	N.A.
15	Huntington Bancshares Inc.	5,330	0.55%	15	Wal-mart Stores, Inc.	4,444	N.A.
16	Giant Eagle Inc.	4,260	0.44%	16	American Electric Power Company, Inc.*	3,795	N.A.
17	Cardinal Health Inc.	4,165	0.43%	17	Huntington Bancshares, Inc.	3,521	N.A.
18	Bob Evans Farms Inc.	3,571	0.37%	18	SBC Ohio	3,000	N.A.
19	DLA Land and Maritime	3,400	0.35%	19	Chase Home Finance	2,861	N.A.
20	American Electric Power Company, Inc.	3,383	0.35%	20	Medco Health Solutions, Inc.	2,528	N.A.
21	Exel Inc.	2,875	0.29%	21	Children's Hospital, Inc.	2,505	N.A.
22	Abercrombie & Fitch Co.	2,725	0.28%	22	Discover Financial Services	2,496	N.A.
23	Group Management Services	2,592	0.27%	23	South-Western City Schools	2,440	N.A.
24	South-Western City Schools	2,471	0.25%	24	Ross Products	2,392	N.A.
25	Alliance Data Systems Corp.	2,000	0.20%	25	Battelle	2,184	N.A.

Source of FTEs and Rank: "Top 100 Largest Area Employers", Business First of Columbus. © Copyright 2013, Business First of Columbus Inc. All rights reserved. Reprinted with permission.

Source of 2012 % to Total: Bureau of Labor Statistics Data 975,987

# CENTRAL OHIO TRANSIT AUTHORITY Fare Rate Structure December 31, 2013

CASH OR TICKET FARES:	
Express	\$ 2.75
Local and Crosstown	2.00
Project Mainstream ADA Trip(1)	3.50
Project Mainstream Non-ADA Trip(1)	5.00
COTA LINK (2)	1.00
Transfer	Free
DAY PASSES (3):	
Adult (4)	\$ 4.50
Human Service Agency (5)	4.00
Children over 48" and under 12 years old, Senior Discount Card (6),	
or Key Card (7)	2.25
Seven-Day Pass	25.00
MONTHLY PASSES:	
Express	\$ 85.00
Local	62.00
Project Mainstream (1)	105.00
Senior Discount Card (6), or Key Card (7)	31.00
SPECIAL FARES:	
Children over 48" and under 12 years old, Senior Discount Card (6),	
or Key Card (7)	\$ 1.00
Children under 48" tall	Free
All ADA Card (8) recipients on fixed-route bus service only	1.00

(1) Door-to-door service on demand, in wheelchair lift-equipped paratransit mini-buses, for eligible disabled riders holding an "ADA" card. ADA Trips are defined as trips originating 3/4 of a mile or less from an existing fixed-route bus line that is in operation within the time of day and day of the week. All other trips are considered a Non-ADA Trip.

- (2) Shuttle-type service available in the Linden area during weekdays only
- (3) Good for unlimited travel on all local/crosstown routes from time of validation until midnight
- (4) Additional \$0.75 required for express service
- (5) Distributed by approved nonprofit service agencies for use by their clientele
- (6) Photo identification card, for riders aged 65 and over
- (7) Photo identification card, for eligible disabled riders
- (8) Photo identification card, for physically or mentally disabled riders eligible for Project Mainstream service

Ι	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
SYSTEM RIDERSHIP Motor bus	14,543,962 159,044	14,625,379 164,167	14,841,320 168,899	14,787,666 182,181	16,502,040 216,489	17,208,787 237,949	17,034,878 238,290	18,764,047 259,883	18,423,352 268,960	18,472,039 277,467
AVERAGE WEEKDAY SYSTEM RIDERSHIP Motor bus	49,524 533	50,035 556	50,649 559	50,337 591	56,181 709	58,779 779	57,340 782	63,065 858	62,266 873	61,538 887
VEHICLE MILES OPERATED Motor bus	10,020,080 2,390,622	9,791,598 2,503,071	8,866,548 2,425,008	9,017,363 2,499,539	9,460,805 2,877,197	10,519,662 3,318,535	11,049,687 3,478,991	11,518,844 3,429,996	11,859,067 3,484,254	12,569,131 3,673,073
AVERAGE WEEKDAY VEHICLE MILES OPERATED Motor bus	33,560 7,938	32,819 8,452	29,465 8,001	30,085 8,229	32,134 9,523	35,331 10,973	36,911 11,550	38,551 11,388	39,047 11,430	41,152 11,821
REVENUE MILES Motor bus Demand responsive	8,270,619 2,019,314	8,026,651 2,135,309	7,157,710 2,133,486	7,292,170 2,248,932	7,628,914 2,567,604	8,523,927 2,803,983	9,075,389 2,875,824	9,388,064 3,003,424	9,689,684 3,082,210	10,241,965 3,276,594
PASSENGER MILES Motor bus Demand responsive	48,218,184 1,475,482	58,685,850 1,596,026	59,508,735 1,677,786	56,130,167 1,802,332	60,965,006 2,113,438	65,605,753 2,352,821	63,278,446 2,387,942	70,704,654 2,571,127	70,809,418 2,696,146	71,591,337 2,846,852

Source: The Authority's annual National Transit Database Report, filed with the Federal Transit Administration

	Operating Statistics Last Ten Fiscal Years (continued)
--	---

Ι	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
VEHICLE HOURS OPERATED (1) Motor bus	714,525 129,909	692,438 127,981	623,987 124,675	635,828 134,796	678,302 149,480	753,377 156,103	801,137 165,099	835,880 169,102	861,213 176,468	918,742 182,477
VEHICLE REVENUE HOURS (1) Motor bus	649,005 110,153	628,815 109,141	566,343 106,225	577,336 116,211	615,332 133,899	685,030 138,847	732,886 142,958	766,606 151,416	789,004 159,306	841,428 165,320
DIESEL & BIODIESEL FUEL USAGE (IN GALLONS)(1)	2,460,343	2,496,363	2,092,315	2,396,400	2,592,382	2,738,935	2,877,839	2,979,458	2,969,188	2,821,751
FLEET REQUIREMENTS (DURING PEAK HOURS) (1) Motor bus	230 43	228 47	195 46	195 46	219 58	235 56	241 56	247 56	257 68	261 60
TOTAL REVENUE VEHICLES DURING PERIOD (1) Motor bus	276	274	234	234	268	292	306	296	308	334
Demand responsive	58	57	55	60	62	66	65	64	74	66
NUMBER OF EMPLOYEES(1)	722	069	616	669	669	782	793	853	852	865

Source:

(1) The Authority's annual National Transit Database Report, filed with the Federal Transit Administration

Number of Employees and Labor Classification LAST TEN FISCAL YEARS **CENTRAL OHIO TRANSIT AUTHORITY** 

CLASSIFICATION	2004	1	2006	2007	2008	2009	2010	2011	2012	2013
VEHICLE OPERATIONS	469	451	394	450	486	531	532	577	593	594
VEHICLE MAINTENANCE	114		102	101	66	116	114	123	117	121
NON-VEHICLE MAINTENANCE	40		30	25	27	33	37	36	35	30
GENERAL ADMINISTRATION	66	1	90	93	87	102	110	117	107	120
TOTAL LABOR	722		616	699	669	782	793	853	852	865

Source: (1) The Authority's annual *National Transit Database Report*, filed with the Federal Transit Administration

### **CENTRAL OHIO TRANSIT AUTHORITY**

# **Miscellaneous Statistics**

# For the Year ended December 31, 2013

Date of creation of Authority by local county and municipal governments	February 17, 1971
Date of acquisition of assets of Columbus Transit Company (C.T.C.)	June 29, 1973
Date of commencement of Authority operations	January 1, 1974
Form of government	Board of Trustees, with fulltime President/CEO
Number of Trustees	12 (one vacancy)
County in which Authority operates	Franklin County and small portions of adjacent Delaware, Fairfield, Union, and Licking Counties, Ohio
Type of tax support	Service Area Sales Tax -
	1/4 % permanent 1/4 % temporary
Size of Authority	562
Size of Authority	
	1085.3
Miles of route	1085.3 67
Miles of route	1085.3 67 3,723
Miles of route Number of routes Number of bus stop locations	1085.3 67 3,723 377
Miles of route Number of routes Number of bus stop locations Number of bus stop passenger shelters	1085.3 67 3,723 377 28
Miles of route Number of routes Number of bus stop locations Number of bus stop passenger shelters Number of Park-and-Ride facilities	1085.3 67 3,723 377 28 2,304
Miles of route Number of routes Number of bus stop locations Number of bus stop passenger shelters Number of Park-and-Ride facilities Parking capacity, all Park-and-Ride facilities	1085.3 67 3,723 377 28 2,304 334
Miles of route Number of routes Number of bus stop locations Number of bus stop passenger shelters Number of Park-and-Ride facilities Parking capacity, all Park-and-Ride facilities Number of active fleet buses	1085.3 67 3,723 377 28 2,304 334 5.07
Miles of route Number of routes Number of bus stop locations Number of bus stop passenger shelters Number of Park-and-Ride facilities Parking capacity, all Park-and-Ride facilities Number of active fleet buses Average bus vehicle age	1085.3 67 3,723 377 28 2,304 334 5.07 13.68

THIS PAGE INTENTIONALLY LEFT BLANK

# 2013 Comprehensive Annual Financial Report

For Fiscal Years Ended December 31, 2013 and 2012

Prepared By: Finance Division • Marion White • CFO/ Vice President of Finance



This page intentionally left blank.



# Dave Yost • Auditor of State

#### **CENTRAL OHIO TRANSIT AUTHORITY**

FRANKLIN COUNTY

CLERK'S CERTIFICATION This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

Susan Babbett

CLERK OF THE BUREAU

CERTIFIED JUNE 24, 2014

> 88 East Broad Street, Fourth Floor, Columbus, Ohio 43215-3506 Phone: 614-466-4514 or 800-282-0370 Fax: 614-466-4490 www.ohioauditor.gov