

City of Westlake, Ohio

**Comprehensive  
Annual Financial Report**  
for the year ended December 31, 2014

**Prepared by the Department of Finance**  
Prashant R. Shah, Director  
Bonnie L. Freeh, Assistant Director





# Dave Yost • Auditor of State

City Council  
City of Westlake  
27700 Hilliard Blvd  
Westlake, Ohio 44145

We have reviewed the *Independent Auditor's Report* of the City of Westlake, Cuyahoga County, prepared by Ciuni & Panichi, Inc., for the audit period January 1, 2014 through December 31, 2014. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The City of Westlake is responsible for compliance with these laws and regulations.

A handwritten signature in black ink that reads "Dave Yost".

Dave Yost  
Auditor of State

August 17, 2015

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**City of Westlake, Ohio**  
*Comprehensive Annual Financial Report*  
*For the Year Ended December 31, 2014*  
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**FINANCE DEPARTMENT**

27700 Hilliard Blvd. Phone 440.871.3300  
Westlake, OH 44145 Fax 440.617.4284

June 26, 2015

Members of City Council  
Citizens of Westlake, Ohio

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of the City of Westlake for the year ended December 31, 2014.

State law requires that every general-purpose local government publish within six-months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for 2014.

Management assumes full responsibility for both the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Ciuni and Panichi, Inc., has issued an unmodified (“clean”) opinion on the City of Westlake’s financial statements for the year ended December 31, 2014. The Independent Auditor’s Report is located at the front of the financial section of this report.

Management’s discussion and analysis (MD&A) immediately follows the Independent Auditor’s Report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal, and should be read in conjunction with it.

**HISTORY OF WESTLAKE**

In 1811, Leverett Johnson, formerly from Connecticut, was the first settler to clear land in what is now Westlake. Three years after arriving, he built a log house at Porter and Center Ridge Roads for his bride Abigail Cahoon. By 1812, enough people resided in the region to make it necessary to elect trustees to oversee the community and the Township of Dover was established. With Lake Erie as the northern boundary, the township grew, reaching a population of over 2,200 by the early 1900s. By 1908, the township split into three communities with Bay Village to the north and North Olmsted to the south. In 1912, the township was incorporated as Dover Village making Frank Bailey the first mayor. Dover Village was renamed the Village of Westlake in 1940 to avoid confusion with Dover, Ohio located in Tuscarawas County. As the Cleveland suburbs grew following World War II, so did Westlake, attaining a population just under 5,000 by 1950. In 1957, the Village of Westlake became the City of Westlake. The City marked its Bicentennial in 2011 with a series of events to commemorate this milestone in Westlake’s history.

**GENERAL INFORMATION**

Situated in the western reach of Cuyahoga County, Westlake is a suburb of Cleveland, Ohio, thirteen miles from downtown. Per the 2010 census, the current population is estimated at 32,729. The total land

area is 15.9 square miles. Proximity to Interstate highways I-80, I-90, and I-480 and to Cleveland Hopkins International Airport makes Westlake a desirable locality for residents and commercial enterprises.

The current City Hall was completed in January of 2003. The original City Hall, which was constructed in the 1950's, was purchased by the Westlake Board of Education. The Police Department is located behind the City Hall and two fire stations at the east and west sides of the City were completed in 1991. The City acquired Meadowood Golf Course and the adjacent Hedgewood course in 1988 and 1991 respectively. Both courses are now referred to as Meadowood. In 2002, a new clubhouse was completed at the course. Construction of a Recreation Center was completed in 1998. The facility, situated in an 85-acre park setting, is approximately 82,700 square feet in an architectural style similar to the City's library, police and fire stations. The Recreation Center includes five indoor swimming pools, a gymnasium, community and craft rooms, an indoor track, a fitness area, and a sun deck. The outside grounds feature tennis courts, baseball and soccer fields, nature trails, a sand volleyball court, and a picnic area with a lake. In 2004, the Westlake Center for Community Services completed an expansion and renovation project and the current Service Center facility was completed in 2006.

## **FORM OF GOVERNMENT**

Westlake operates and is governed by the laws of the State of Ohio and its own charter that was first adopted by the electorate on November 6, 1956. The charter provides for a mayor-council form of government. Legislative authority is vested in a seven-member council. The Council is composed of a president who is elected at-large and six councilpersons elected by wards. All members of Council serve in a part-time capacity for four-year terms.

The City's chief executive and administrative officer is the Mayor who is elected to a four-year term and serves in a full-time capacity. The Mayor may veto legislation passed by Council. A two-thirds vote of all members of Council will override a veto. As administrator, he appoints all department heads with the exception of the Law Director and is ultimately responsible for the operation of all departments and divisions.

The municipal government consists of thirteen departments in addition to the Mayor's Office. All directors work closely with the Mayor in providing the citizens of Westlake with the highest quality of services while maintaining efficiency and cost effectiveness.

The **Police Department** enforces local, state, and federal laws in addition to protecting citizens and their property. The department takes a community oriented policing approach that has been met with great success. Numerous programs are offered to citizens and students. The department, which is headed by the Chief of Police, consists of three bureaus. The Field Operations Bureau oversees jail operations, animal control, and the auxiliary police as well as the staff of patrol officers. Administrative Services Bureau consists of secretaries, dispatchers, school guards, park patrol officers, building/vehicle maintenance, and community services. The Criminal Investigations Bureau is responsible for the City's investigative services. The Police Department is located in a separate facility next to City Hall.

The **Fire Department** provides fire protection and emergency medical services to citizens, as well as placing strong emphasis on community involvement and education. A Fire Prevention unit focuses on the reduction of potential fires and loss of property within the City. Two fire facilities located on the east and west sides of the City provide protection. The Central Dispatch Center, a joint partnership with the cities of Bay Village, Rocky River, Fairview Park, and North Ridgeville, is under the jurisdiction of the Westlake Fire Department.

The **Service Department** is comprised of several divisions administered by a director. The City Service Division is responsible for the maintenance of all City vehicles, buildings and signs, and snow and leaf removal. The Storm/Sanitary Sewers Division maintains proper drainage control. The Parks Division maintains five parks and includes forestry services. The Streets Division is responsible for all non-contractual street repairs. Leaf humus and wood chips are generated from the collection of yard waste.

The City outsources rubbish and recycling services in addition to grass maintenance. The City also owns and operates two cemeteries. The Service Center facility includes administrative offices, vehicle storage and maintenance areas.

The **Recreation Department** provides numerous classes and programs throughout the year. During summer months, the department operates a pool at Clague Park where swimming lessons are also offered. The City owns the twenty-seven hole Meadowood Golf Course which operates on a profit/loss basis. The department's main responsibility is the operation of the Recreation Center, offering numerous recreation and fitness options for residents.

The **Community Services Department** offers programs and activities to enrich the lives of the "Fifty Plus" population at the Westlake Center and provides a system of social services for residents of all ages. A variety of social, educational and recreational activities are offered as well as health screenings, support groups, and annual immunizations. The social service staff of the department serves as a resource for referrals, information, emergency food and assistance, discount program applications, and for older and disabled adults, a daily safety phone check and transportation.

The **Finance Department** is responsible for the accurate recording of all receipts and disbursements and for diligently investing all city funds in order to maximize interest earnings while protecting the cash assets of the City. The department issues bi-weekly payrolls and maintains a capital asset system. Other responsibilities include compilation of the Annual Budget, preparation of the Comprehensive Annual Financial Report and Popular Annual Financial Report for residents, and assisting the Mayor in all financial decisions. The department manages health care administration and insurance coverage.

The **Law Department** advises the Mayor, Council, and all departments on legal matters concerning the City. The department prepares all contracts, legislation, and legal documents. The Director of Law is the only department head elected by the residents of Westlake.

The **Purchasing Department** prepares the specifications for and obtains proposals to furnish the City with the materials, equipment, and supplies needed to maintain operations. The inspection, distribution, and storage of all inventories are the responsibility of the department. All purchase orders are generated, recorded, and approved by the department.

The **Human Resource Department** was newly formed in 2013. The department handles all personnel issues. A Human Resource Manager directs the department.

The **Planning & Economic Development Department** is responsible for the administration of plans and programs for the comprehensive and orderly development of the City. The department oversees the planning, zoning, economic development and promotion of the City. The department meets with prospective developers, land owners, residents, architects and applicants to discuss application procedures, proposed plans and development regulations. It reviews all development plans to determine compliance to code and measures. The department works in conjunction with the Planning Commission, Board of Zoning Appeals, and Board of Building Appeals and Architectural Standards.

The **Inspections Department** is responsible for the interpretation and enforcement of the building code, electrical code, plumbing code, and the property maintenance code for the City. This also includes the issuance of permits, field and site inspections, citations, issuance of occupancy permits, and rental and apartment licenses. The Inspections Department is also responsible for the enforcement of the zoning code.

The **Engineering Department** is responsible for the general engineering requirements of the City. The implementation of all plans and programs relating to City infrastructure are the department's responsibility. Traffic engineering and grant applications are also coordinated by the department as well as managing plat books, easements, and deeds.

The **Technology Department** is comprised of the Information Technology and Communications divisions. The technology staff is responsible for the operation and maintenance of the City's computer hardware and software. The communications personnel keep residents and employees informed through the City's website, emergency communication networks, and television access station.

The Rocky River Municipal Court provides judicial services for the City of Westlake. The jurisdiction of the court, as established by the Ohio Revised Code, encompasses the contiguous cities of Westlake, Rocky River, Bay Village, Fairview Park, and North Olmsted.

## **ECONOMIC CONDITION AND OUTLOOK**

Westlake is home to both world and national headquarters for several corporations including some Fortune 500 companies. Hyland Software, TravelCenters of America, and Koyo Corporation of USA are all headquartered in Westlake. Many of these companies are located in the several industrial parks throughout the City. The Sharon Drive Industrial Park features various businesses including the North American headquarters for Radiometer America. Sperry Drive features numerous businesses in addition to restaurants and motels. The Crocker Road Industrial area is the site of USG/American Metals and numerous industries are also located on First Street. The Clemens/Ranney Corporate Parkway is home to Scott Fetzer, Nordson Corporation, and Electronic Data Systems.

The square footage of Westlake's business space is evenly split between retail, office, and industrial and the City is still seeing gains in commercial, industrial and residential growth. In 2013, Equity Trust, a financial services firm that assists investors with retirement planning, relocated its corporate headquarters to Westlake from Texas. The company moved 381 employees with an approximate payroll of \$14 million annually. The new 72,000 square foot headquarters, located on Clemens Road, sits on eight acres and tax abatement and a job creation grant were provided by the City. The Westlake Board of Education also completed construction of a new high school and middle school in 2013. That same year, the first phase of the Hyland Software expansion project was completed. The company acquired the former Five Season Country Club added an additional 112,500 square feet of space. The project was totally completed in 2014. Lakewood Country Club completed a new clubhouse, Westlake Village Senior Care added a residential care facility, and Ganley BMW opened a new dealership on Sperry Road in 2014.

Westlake's largest development is Crocker Park, a mixed-use community located on seventy-five acres in western Westlake. The development features high-end retailers, restaurants, office space and residential dwellings and is known as the "downtown of Westlake." The Coral Company has constructed Westhampton at Crocker Park, residential units situated on twenty-one acres. The project is an example of new urban design featuring town-homes, loft-style units, and attached homes arranged around small parks and urban gardens.

In 2011, American Greetings Inc. announced it was moving its world headquarters to Crocker Park. The new facility will be known as American Greetings Creative Studios and will employ approximately 1,500 people. The relocation will be concurrent with the expansion of Crocker Park. The firm chose Crocker Park due to its creative "energy and synergy" and feels the atmosphere will allow its employees to "flourish, and maximize their performance, innovation, and creativity."

To facilitate this endeavor, the City created a Tax Increment Financing (TIF) district and public improvements will be funded from the TIF proceeds. The City issued \$48.3 million in special obligation/non-tax revenue bonds that will construct three parking garages, new roadways and infrastructure, and new entrances to Crocker Park. The City feels the project will provide an economic boost to the City's retail and housing markets.

Construction began in 2014 and American Greetings is planning on relocating in 2016. The new 595,000 square foot facility will be supported by 59,000 additional square feet of retail on the ground level. An additional 121,050 square feet of retail and 316 apartments will be constructed. Four new parking garages with 2,993 spaces will be added. An area known as Block K on the northeast corner of Crocker Park will also add additional retail, restaurants, and a Hyatt hotel. When all projects are completed, Crocker Park will more than double in space going from 1.2 to 2.5 million square feet.

Numerous office facilities are located throughout the City. The King James Office Park, Phases I through V, houses 335,000 square feet of office space including a fitness center. The Reserve Office Park and the Gemini Office Towers are opposite Crocker Park. The Jamestown Office Building on Detroit Road and the Clemens Road West Office Building also feature office space.

To encourage industrial and commercial development, the City offers five financial assistance tools. The Industrial Development Revenue Bonds program is offered under State law and allows the Westlake Community Improvement Corporation and City Council to approve the issuance of revenue bonds. The principal of these reduced interest bonds can be used for land acquisition, building construction, and equipment purchases. In 2005, \$24.7 million of Health Facility Revenue Bonds were issued to finance the expansion of the Lutheran Home nursing facility and \$21.0 million are currently outstanding. This is the only outstanding issue at present.

In 1994, Westlake established an Enterprise Zone under State law. This program offers real and personal property tax abatement for the construction and expansion of commercial facilities located within the designated zone. The State of Ohio and the County Commissioners allow abatement over ten years upon approval. Currently, no companies are receiving tax abatement under an Enterprise Zone Agreement.

Westlake received State approval to establish a Community Reinvestment Area in 1996. This program covers enterprises located in most of Westlake's industrial zone north of Detroit Road. New construction and renovation over \$100,000 can receive up to 100 percent real property tax abatement with a maximum of ten years for commercial development and fifteen years for industrial. This program requires the approval of the City Council and Westlake Tax Incentive Review Council. There are currently ten Community Reinvestment Agreements.

The Cuyahoga County Department of Development has also established Improved Target Areas (ITA) by which local business owners can apply for small grants to renovate commercial buildings. Three ITA areas currently exist in Westlake. Storefront renovations within the ITA's are eligible for Cuyahoga County's Storefront Renovation Program at a rate of fifty percent up to a maximum of \$20,000.

In 2007, the City established Job Creation grants to encourage economic development within the City. To be eligible for the program, the applicant must create fifty new jobs or \$2 million in new payroll. The rate and term of the grant are determined through negotiations between the applicant and the City. In 2014, three companies participated in the program generating 642 new jobs that resulted in \$45.5 million in new payroll and \$348,200 in payroll taxes.

A City Guide Plan was adopted in 1980 and amended in 1984, with the most recent update completed in 2004. The purpose of the Westlake Guide Plan is to define the community's long range vision and goals for the physical development and redevelopment of the City and to provide a strategy to achieve them. To this end, it guides public policy and zoning decisions related to public and private development by providing relevant studies, maps, and recommendations pertaining to residential, retail, industrial, community facilities, transportation, special study areas, and future land uses. The Planning Department will apply for a grant in 2015 in the hopes to formulate a new Guide Plan for future development.

**Current Year Activities** The mission of the City of Westlake, its mayor, council, and employees, is to enhance the quality of life for all residents by providing the highest level of service in an efficient and cost effective manner. The City upheld that mission by expanding and improving services, upgrading infrastructure, and enhancing public grounds and facilities.

The Police Department continued its commitment to public safety and awareness responding to 31,721 calls and making 4,620 arrests. Numerous policing programs were offered such as the Community Police Academy, the Police Teen Academy, and the Ride-Along Program providing residents first-hand training and experiences. Student programs such as Safety Town and Drug Awareness Resistance Education (D.A.R.E.) continued with much success and classes in firearm safety and Rape Aggression Defense were also held. Other community programs included National Bike and Walk to School Days, "Operation Medicine Cabinet" (disposal of unused prescriptions and over-the-counter drugs), and a "Shop with a Cop" (activities for children in need at Christmas time).

The Fire Department responded to 4,513 calls relating to fires, EMS, and hazardous materials in 2014. The department also conducted 1,407 fire inspections, plan reviews and consultations and 99 events and classes were attended by 2,541 participants. The Westshore Community Emergency Response Team (C.E.R.T.) has 310 members that are trained to respond to emergency situations. A central dispatch center is shared by the cities of Westlake, Bay Village, Rocky River, Fairview Park, and North Ridgeville and is located in emergency room space at St. John's Medical Center.

The Service Department is involved in the maintenance of City streets, sewers, parks, buildings, and vehicles. Rubbish and recycling collection and lawn maintenance has been outsourced to outside contractors in efforts to better utilize the time and skills of City personnel. The department received and completed 8,027 calls in 2014. 7,339 tons of recyclables were collected and 8,800 cubic yards of brush and leaves were sold as wood chips and mulch. Over 27 miles of sanitary and storm sewers were cleaned and 718 storm and sanitary tees were located and maintained. 154 trees were planted and over 1,100 trees were trimmed. The department is also responsible for snow and leaf removal, street and sewer maintenance, and assists with community events.

The Inspections Department issued 2,508 permits during 2014 with an estimated value of \$210.6 million of which \$149.2 million related to the American Greetings/Crocker Park expansion project. Fifty-seven residential units were completed at a value of \$23.7 million. Remodeling and improvements projects totaled \$11.6 million and additional commercial projects totaled \$26.1 million.

Last year, the Planning Department held 137 business meetings with 139 construction plan reviews. In 2014, 435,000 square feet of commercial and industrial space were reviewed and approved in addition to 334 apartments. The staff oversees the "Westlake in Bloom" event through which 87 residents and businesses competed in nineteen categories for awards relating to City beautification. It also assists in the publication of the "Westlake Magazine" which is mailed annually to all residents and businesses.

Over 16,000 patrons participated in programs, activities, trips, support groups, and wellness initiatives throughout the year at the Community Center. The department provided 5,962 transportation trips to residents in need. The Westlake Assistance Program dispensed 267 holiday baskets valued at \$20,000 with an additional \$20,000 in emergency food distributions throughout the year. 165 programs and activities were offered to patrons on a regular basis and 108 volunteers gave in excess of 832 hours of their time.

The Westlake Recreation Center is the hub for all recreation activities in the City. In 2014, the department offered 800 programs with 8,500 participants. There are currently 12,500 members enrolled at the Center. The "Silver Sneakers" program for senior residents has been met with great success and currently 2,100 members are enrolled generating \$133,000 for the Center in 2014. In addition to the numerous classes and activities held at the Center, the department organized the Fourth of July Party in the Park, the Fall Pumpkin Festival, the Junior Olympics, the Corporate Challenge and the annual Fishing Derby. The Center underwent just under \$2.0 million in capital improvements in 2014 including the repaving of the driveway, replacing the HVAC pool pak, and constructing a new roof over the Aquatics Center.

Over 19,500 visitors swam at Peterson Pool, the City's outdoor facility at Clague Park. 686 children participated in the "Learn to Swim" program and 474 seasonal memberships were sold. 18,500 rounds of golf were played at Meadowood Golf Course, the City's twenty-seven hole course. Over 200 students participated in the Junior Golf League and numerous course improvements were completed.

Several infrastructure projects took place in 2014. To better facilitate traffic flow, the Bradley and Detroit Road intersection was widened from three to five lanes with new signalization added. Waterlines were replaced on Strawberry Lane and Marshfield Boulevard. Asphalt overlay, concrete rehabilitation, pavement crack and joint sealing and catch basin maintenance were conducted throughout the City.

**Future Projects** The City of Westlake will initiate several infrastructure capital projects in 2015. Water line rehabilitation will commence on Smith and Hedgewood Roads. Annual concrete rehabilitation, crack and joint sealing, and catch basin replacement will also occur. With the assistance of federal funding,

traffic signalization throughout the City will be upgraded. A new salt barn and tipping station will be constructed at the Service Center. The City will construct a Market Square on land to be donated by Crocker Park. The facility, which will mainly serve as a farmer's market, will be surrounded by grassy areas that can be used for recreational purposes. Through public workshops, written and online surveys, and focus groups, a Parks and Recreation Master Plan was developed. Numerous recommendations were made including more walking/biking trails, a new outdoor aquatics center, development of a new community park on existing land, and the redevelopment of the City's golf course. The plan is comprised of over \$30 million in projects and future meetings will be held to finalize the City's objectives.

## **LONG-TERM FINANCIAL PLANNING**

The City has been recognized as a leader in long-term financial planning. A depreciation fund finances the maintenance and eventual replacement of sewer lines within the City. The City also established an equipment replacement funding mechanism in 1976. When vehicles and large equipment are purchased, they are depreciated over their estimated useful life and the respective department is charged annually for the "cash" funding of the depreciation, accumulating the necessary resources for replacement. The City maintains a General Fund balance that would finance a minimum of three months of operations. The Finance Department reviews all monetary transactions on an on-going basis and works diligently to monitor revenues and reprioritize expenditures so that all fund balances, especially the General Fund, maintain optimal balances.

The City also utilizes long-term planning for the funding of capital projects through a Five-Year Capital Plan. The plan is a document through which the major capital projects of the City are identified and subsequently matched to funding sources. The plan is updated annually to include new projects, revise projects listed and remove those completed.

Striving to maximize services while controlling costs, the topic of regionalism is continually being discussed. Just as the establishment of a Central Dispatch Center eliminated the duplication of services, better utilized personnel, and led to faster response times, the creation of a regional fire district could also be beneficial for Westlake and neighboring communities. Combining the Community and Recreation Centers may be a way to deliver services in a more efficient manner. The City also initiated an annual wellness screening program for all employees participating in the City's healthcare plan to promote good health and reduce costs.

In 2014, City administration decided to embrace the principles of LEAN government and implement the most efficient means to provide government services. Numerous federal, state, and local government agencies have implemented this philosophy. LEAN methods include Kaizen events where cross-sections of employees study a specific process in efforts to streamline effective changes. Processes are studied in detail in efforts to identify "value-added" steps and eliminate waste. By identifying inefficiencies, the City hopes to improve services and lower costs. LEAN training was provided for administrative personnel and initial endeavors have already led to savings in both time and money with future projects planned for 2015.

## **OTHER INFORMATION**

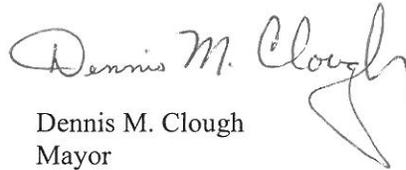
**Certificate of Achievement.** The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Westlake, Ohio, for its Comprehensive Annual Financial Report (CAFR) for the year ended December 31, 2013. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to the program standards. The CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The City of Westlake has received a Certificate of Achievement for the last thirty-one consecutive years. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA.

**Acknowledgments.** This Comprehensive Annual Financial Report was prepared by the Finance Department with the efficient and dedicated services of its entire staff. This report was prepared in accordance with generally accepted accounting principles (GAAP). Appreciation also is expressed to those other City departments that assisted in preparing supporting documentation. In addition, we would like to thank the Members of Council for their continuing support toward the preparation of this report.

Respectfully submitted,



Dennis M. Clough  
Mayor

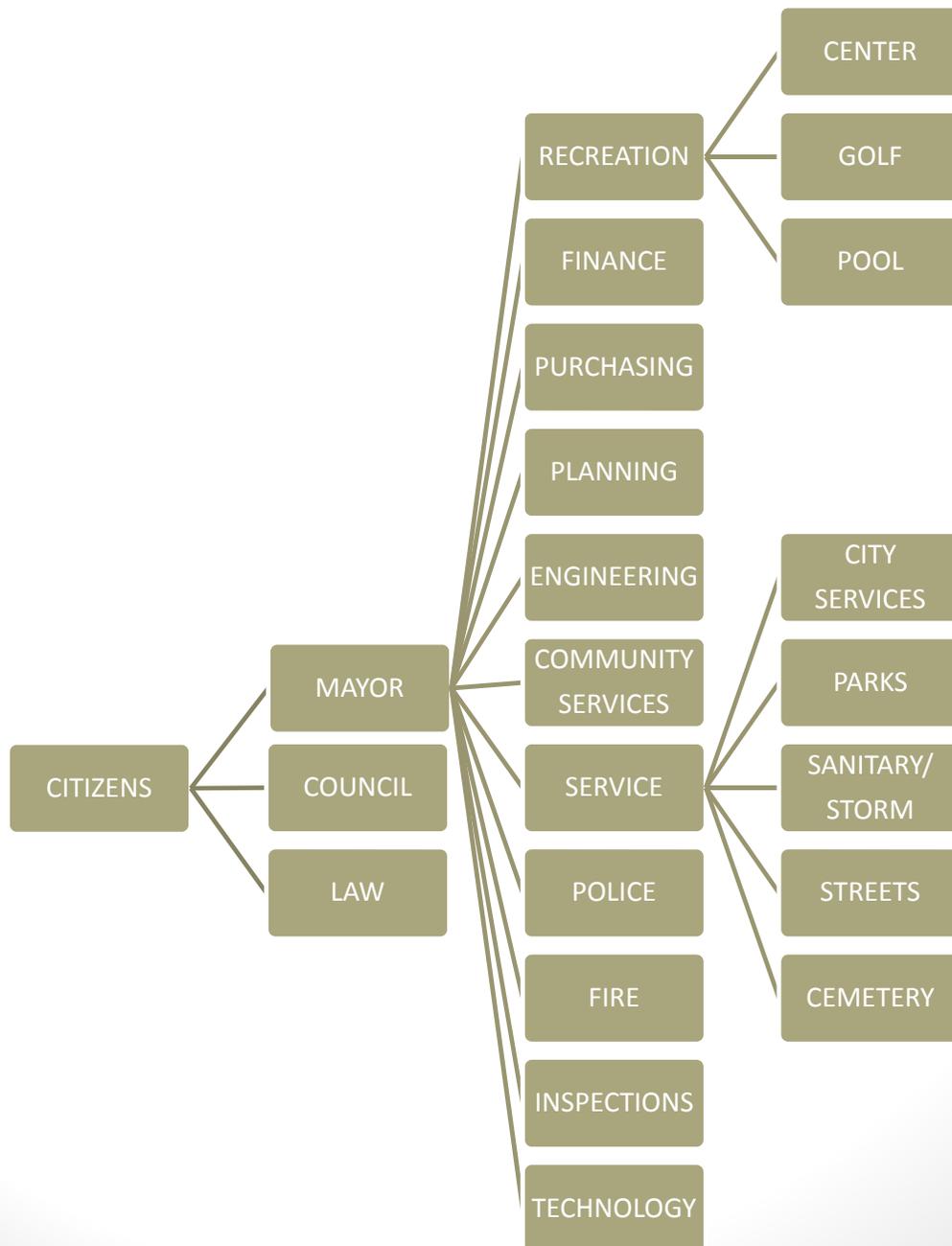


Prashant R. Shah, CPA  
Director of Finance

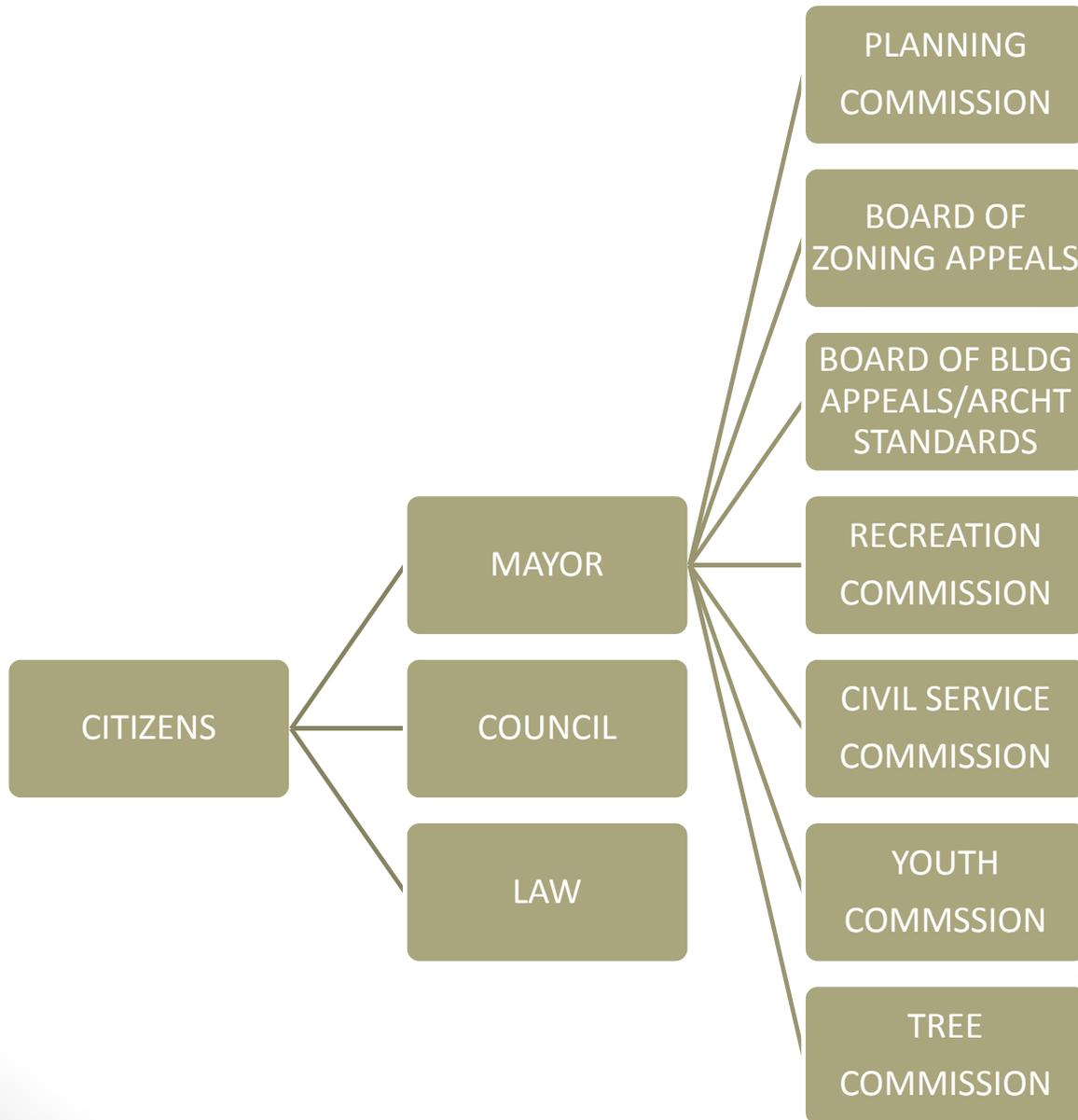


Bonnie L. Freeh  
Assistant Director of Finance

# ***CITY OF WESTLAKE ORGANIZATIONAL CHART DEPARTMENTS***



# *CITY OF WESTLAKE COMMISSIONS*



**CITY OF WESTLAKE, OHIO**

**PRINCIPAL OFFICIALS  
DECEMBER 31, 2014**

*ELECTED OFFICIALS*

---

Mayor ..... Dennis M. Clough, CPA  
President of Council..... Michael F. Killeen  
Council Members  
    Ward 1 .....Lynda Appel  
    Ward 2.....Nick Nunnari  
    Ward 3..... Dennis Sullivan  
    Ward 4..... Michael O’Donnell  
    Ward 5..... Kenneth Brady  
    Ward 6.....Mark Getsay

*APPOINTED OFFICIALS*

---

Director of Engineering ..... Robert Kelly  
Director of Finance ..... Prashant R. Shah, CPA  
Director of Inspections..... Donald Grayem  
Director of Law..... John Wheeler  
Director of Planning..... James Bedell  
Director of Purchasing ..... Larry Surber  
Director of Recreation..... Robert Deminico  
Director of Community Services ..... Lydia Gadd  
Director of Service..... Paul Quinn III  
Chief of Police ..... Kevin Bielozer  
Assistant Chief of Fire ..... James Hughes



Government Finance Officers Association

**Certificate of  
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in Financial  
Reporting**

Presented to

**City of Westlake  
Ohio**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2013**

Executive Director/CEO

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## Independent Auditor's Report

Members of the City Council  
Westlake, Ohio

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Ohio (the "City") as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Members of the City Council  
Westlake, Ohio

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City, as of December 31, 2014, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund and the Recreation Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5 through 16 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Members of the City Council  
Westlake, Ohio

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated June 26, 2015, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

*Cini & Panichi, Inc.*

Cleveland, Ohio  
June 26, 2015

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**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
*For the Year Ended December 31, 2014*  
*Unaudited*

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The discussion and analysis of the City of Westlake's financial performance provides an overall review of the City's financial activities for the year ended December 31, 2014. The intent of this discussion and analysis is to look at the City's financial performance as a whole; readers should also review the transmittal letter and the basic financial statements to enhance their understanding of the City's financial performance.

### **Financial Highlights**

Key Financial highlights for 2014 are as follows:

- Overall, governmental activities revenues of \$56.7 million exceeded the expenses which came in at \$50.3 million consequently increasing the net position by \$6.4 million for the year 2014. The increase was primarily due to an increase in capital and operating grants and miscellaneous income combined with a reduction in property tax revenues and other grants and entitlements.
- During 2014 the City's revenues and expenditures continued to trend positively and on a cash basis the general fund ended with an unassigned cash balance of \$24.3 million which exceeded the City's informal policy of maintaining a reserve equal to 3 or 4 months of expenditures.
- The City issued non-tax revenue bonds in the amount of \$48.3 million in addition to acquiring a loan in the amount of \$8.5 million from Ohio Department of Transportation and a grant of \$1.0 million to facilitate the development of a TIF district and provide required public infrastructure to enable American Greetings to relocate its world headquarters to the City of Westlake along with some major additions within Crocker Park including additional retail stores, restaurants, and apartments. As of December 31, 2014, none of the loan proceeds were drawn down.
- Total cash balances for all funds increased from \$79.2 million at the end of 2013 to \$118.5 million at the end of 2014. This was primarily due to the bond issue in the amount of \$48.3 million for a TIF project involving American Greetings and Crocker Park development.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City of Westlake's basic financial statements. The City of Westlake's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide Financial Statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the City of Westlake's finances, in a manner similar to private-sector businesses. The statement of net position and statement of activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what dollars remain for future spending. The fund financial statements also look at the City's most significant funds with all other funds presented in total in one column.

The *statement of net position* presents information on all of the City of Westlake's assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Westlake is improving or deteriorating.

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
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The *statement of activities* presents information showing how the City's net position changed during the recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Westlake that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Westlake include general government, security of persons and property, public health services, transportation, community environment, basic utility services, interest and fiscal charges, and leisure time activities. The business-type activities include sewer and golf course.

The government-wide financial statements can be found starting on page 17 of this report.

**Fund financial statements** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Westlake, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Westlake can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental Funds** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances, for the general fund, recreation special revenue fund, and the American Greetings, the Issue II Improvement, the infrastructure tax and grants capital projects funds, all of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregate presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Westlake adopts an annual appropriated budget for each of its funds. A budgetary comparison statement (non-GAAP basis) has been provided for each governmental and proprietary fund to demonstrate budgetary compliance.

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
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**Proprietary Funds** The City of Westlake maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its sewer operations and golf course activity. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City maintains such funds for its self-insurance of health related employee benefits. Because this fund predominately benefits governmental rather than business functions, it has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sewer operations as it is considered a major fund, while the golf course enterprise fund is a nonmajor fund.

The basic proprietary fund financial statements can be found on pages 26 through 29 of this report.

**Notes to the Basic Financial Statements** The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found on pages 31 through 63 of this report.

**Other information** In addition to the basic financial statements and accompanying notes, this report also presents certain other information that the City believes readers will find useful. After the notes to the basic financial statements, the combining statements referred to earlier in connection with nonmajor governmental funds are presented, as well as individual detailed budgetary comparisons for all nonmajor funds. This information can be found on pages 64 through 128 of this report.

## **Government-wide Financial Analysis**

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2014?" The statement of net position and the statement of activities answer this question. These statements include all assets and deferred outflows of resources and all liabilities and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by the private sector. The basis for this accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid.

These two statements report the City's net position and the changes in net position. The change in net position is important because it tells the reader whether, for the City as a whole, the financial position of the City has improved or diminished. However, in evaluating the overall position of the City, non-financial information such as changes in the City's tax base and the condition of City capital assets will also need to be evaluated.

The statement of net position and the statement of activities are divided into the following categories:

- Assets
- Deferred Outflows of Resources
- Liabilities
- Deferred Inflows of Resources
- Net Position (Assets and Deferred Outflows of Resources minus Liabilities and Deferred Inflows of Resources)
- Program Expenses and Revenues
- General Revenues
- Net Position Beginning and End of Year

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
*For the Year Ended December 31, 2014*  
*Unaudited*

**The City of Westlake as a Whole**

Recall that the statement of net position looks at the City as a whole. The following table 1 provides a summary of the City's net position for 2014 compared to 2013.

**NET POSITION**  
TABLE 1

	Governmental Activities		Business-Type Activities		Total	
	2014	2013	2014	2013	2014	2013
Current and Other Assets	\$138,584,670	\$99,672,265	\$13,778,105	\$13,478,295	\$152,362,775	\$113,150,560
Capital Assets, Net	171,109,210	145,338,542	26,983,590	28,066,538	198,092,800	173,405,080
<i>Total Assets</i>	<u>309,693,880</u>	<u>245,010,807</u>	<u>40,761,695</u>	<u>41,544,833</u>	<u>350,455,575</u>	<u>286,555,640</u>
Deferred Outflows of Resources						
Deferred Charge on Refunding	196,700	227,797	0	0	196,700	227,797
Current and Other Liabilities	11,108,482	3,073,118	224,328	258,319	11,332,810	3,331,437
Long-Term Liabilities:						
Due within One Year	2,901,627	2,729,342	0	0	2,901,627	2,729,342
Due in More than One Year	70,232,819	20,703,959	0	0	70,232,819	20,703,959
<i>Total Liabilities</i>	<u>84,242,928</u>	<u>26,506,419</u>	<u>224,328</u>	<u>258,319</u>	<u>84,467,256</u>	<u>26,764,738</u>
Deferred Inflows of Resources						
Property Taxes	11,408,069	10,864,869	0	0	11,408,069	10,864,869
Net Investment in Capital Assets	126,984,208	127,651,517	26,983,590	28,088,783	153,967,798	155,740,300
Restricted for:						
Capital Projects	32,628,184	26,797,182	0	0	32,628,184	26,797,182
Debt Service	3,085,040	4,207,079	0	0	3,085,040	4,207,079
Unclaimed Funds	472,297	494,375	0	0	472,297	494,375
Other Purposes	5,910,804	6,207,400	0	0	5,910,804	6,207,400
Unrestricted	45,159,050	42,509,763	13,553,777	13,197,731	58,712,827	55,707,494
<i>Total Net Position</i>	<u>\$214,239,583</u>	<u>\$207,867,316</u>	<u>\$40,537,367</u>	<u>\$41,286,514</u>	<u>\$254,776,950</u>	<u>\$249,153,830</u>

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The largest portion of the City's net position reflects investments in capital assets (e.g. land, construction in progress, buildings, improvements, machinery and equipment, furniture and fixtures, vehicles, and infrastructure), less any related debt to acquire those assets that is still outstanding. The City uses these capital assets to provide services to its citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Total assets in governmental activities increased by \$64,683,073 from the year 2013 to 2014. This is primarily due to an increase in the net value of the City's capital assets. Construction in Progress went from \$9.7 million to \$39.1 million primarily due to the American Greetings Project. The City's total liabilities in governmental activities increased by \$57,736,509 as long-term debt was issued. Due to the diversity of businesses in the City the revenues from withholding taxes and net profits increased due to increase in profitability and employment in certain sectors of the economy.

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At the end of the current year, the City of Westlake is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

**CHANGES IN NET POSITION**  
**TABLE 2**

	Governmental Activities		Business-Type Activities		Total	
	2014	2013	2014	2013	2014	2013
<b>Revenues</b>						
<i>Program Revenues:</i>						
Charges for Services	\$5,700,691	\$5,834,105	\$2,994,213	\$2,499,380	\$8,694,904	\$8,333,485
Operating Grants and Contributions	1,785,738	1,525,808	0	0	1,785,738	1,525,808
Capital Grants and Contributions	8,243,682	3,321,851	0	168,731	8,243,682	3,490,582
<b>Total Program Revenues</b>	<b>15,730,111</b>	<b>10,681,764</b>	<b>2,994,213</b>	<b>2,668,111</b>	<b>18,724,324</b>	<b>13,349,875</b>
<i>General Revenues:</i>						
Property Taxes	10,936,504	11,630,783	0	0	10,936,504	11,630,783
Income Taxes	23,877,733	23,463,565	0	0	23,877,733	23,463,565
Admission Taxes	134,986	186,249	0	0	134,986	186,249
Hotel Taxes	489,850	499,878	0	0	489,850	499,878
Grants and Entitlements	2,253,953	2,585,598	0	0	2,253,953	2,585,598
Franchise Taxes	649,254	492,615	0	0	649,254	492,615
Investment Income	289,616	290,643	17,152	29,306	306,768	319,949
Contributions and Donations	13,736	0	0	0	13,736	0
Gain on Sale of Capital Assets	41,425	43,276	6,901	0	48,326	43,276
Miscellaneous	2,228,479	676,958	7,697	5,240	2,236,176	682,198
<b>Total General Revenues</b>	<b>40,915,536</b>	<b>39,869,565</b>	<b>31,750</b>	<b>34,546</b>	<b>40,947,286</b>	<b>39,904,111</b>
<b>Total Revenues</b>	<b>56,645,647</b>	<b>50,551,329</b>	<b>3,025,963</b>	<b>2,702,657</b>	<b>59,671,610</b>	<b>53,253,986</b>
<b>Program Expenses</b>						
General Government	8,418,520	6,840,500	0	0	8,418,520	6,840,500
Security of Persons and Property	17,487,121	14,405,743	0	0	17,487,121	14,405,743
Public Health Services	1,174,508	891,433	0	0	1,174,508	891,433
Transportation	11,442,820	10,875,198	0	0	11,442,820	10,875,198
Community Environment	3,388,227	1,492,557	0	0	3,388,227	1,492,557
Basic Utility Services	2,180,366	2,240,089	0	0	2,180,366	2,240,089
Leisure Time Activities	4,064,325	3,992,595	0	0	4,064,325	3,992,595
Interest and Fiscal Charges	2,117,493	663,122	0	0	2,117,493	663,122
Sewer	0	0	3,324,980	3,897,755	3,324,980	3,897,755
Golf Course	0	0	450,130	452,592	450,130	452,592
<b>Total Program Expenses</b>	<b>50,273,380</b>	<b>41,401,237</b>	<b>3,775,110</b>	<b>4,350,347</b>	<b>54,048,490</b>	<b>45,751,584</b>
<i>Increase (Decrease) in Net Position Before Transfers</i>						
	6,372,267	9,150,092	(749,147)	(1,647,690)	5,623,120	7,502,402
Transfers	0	1,046,552	0	(1,046,552)	0	0
<b>Change in Net Position</b>	<b>6,372,267</b>	<b>10,196,644</b>	<b>(749,147)</b>	<b>(2,694,242)</b>	<b>5,623,120</b>	<b>7,502,402</b>
<i>Net Position Beginning of Year</i>	<i>207,867,316</i>	<i>197,670,672</i>	<i>41,286,514</i>	<i>43,980,756</i>	<i>249,153,830</i>	<i>241,651,428</i>
<b>Net Position End of Year</b>	<b>\$214,239,583</b>	<b>\$207,867,316</b>	<b>\$40,537,367</b>	<b>\$41,286,514</b>	<b>\$254,776,950</b>	<b>\$249,153,830</b>

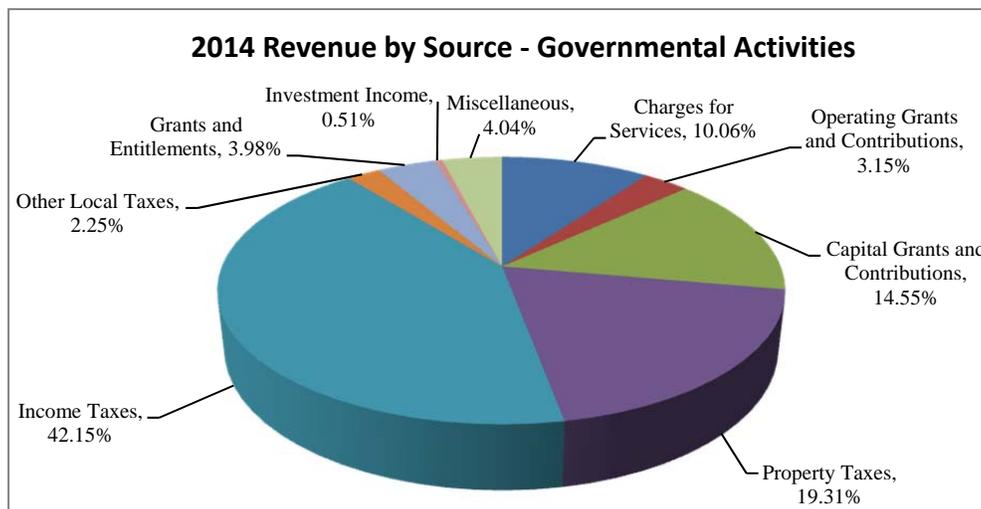
**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
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*Unaudited*

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***Governmental Activities***

Governmental activities increased the City's net position by \$6,372,267 during 2014, as compared to \$10,196,644 during 2013. Total revenues in governmental activities increased by \$6,094,318, mainly due to an increase of more than 47.26 percent in program revenues. Program expenses increased compared to 2013 due to increases construction costs. The increases in general government, security of persons and property, public health services, transportation, community environment, and leisure time activities were offset by decreases in expenses in basic utility services.

Several types of revenues fund our governmental activities, with the City income tax being the biggest contributor. The income tax rate was 1.5 percent for 2014, the same as the prior year. Both residents of the City and non-residents who work inside the City are subject to the income tax. However, if residents work in a locality that has a municipal income tax, the City provides 100 percent credit up to 1.5 percent for those who pay income tax to another city. City Council could by Ordinance, choose to vary that income tax credit and create additional revenues for the City.



The income tax revenue for 2014 was \$23,877,733, an increase of \$414,168 or 1.8 percent from 2013. The increase was due to a slight turnaround in the overall economy but mostly due to the local economy which sustained and even increased employment levels due to the demanding nature of their business. Of the \$56,645,647 in total revenues, income tax accounted for 42.15 percent, as compared to 46.42 percent of the total during 2013. Property taxes for 2014 were \$10,936,504, a \$694,279 decrease from 2013.

Operating grants and contributions increased by \$259,930 compared to 2013. Capital grants and contributions increased \$4,921,831 during 2014. Furthermore, charges for services decreased by \$133,414 during 2014 as compared to 2013.

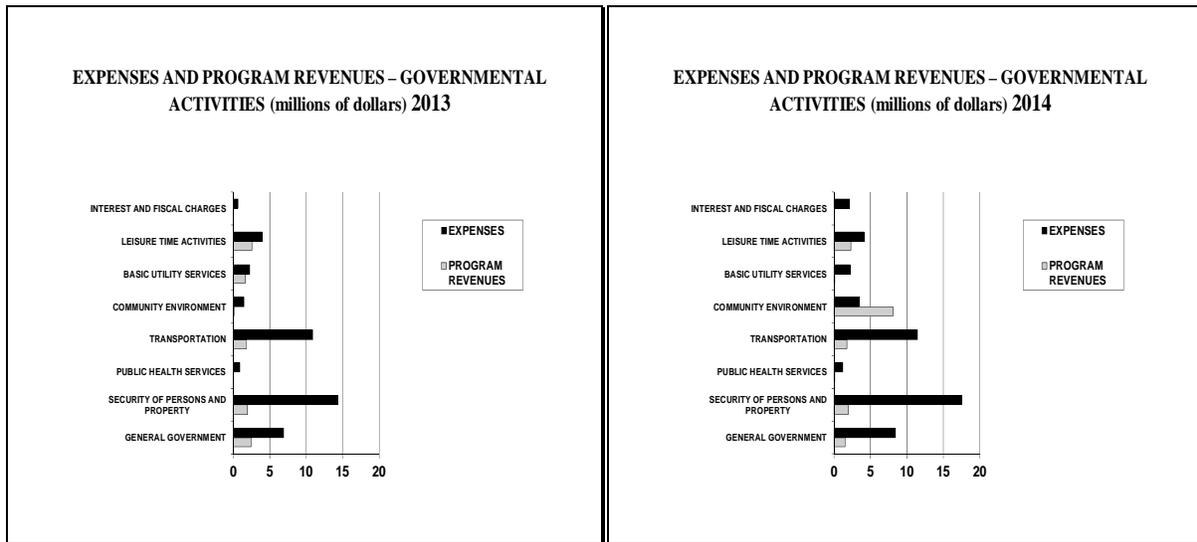
General revenues from grants and entitlements, such as local government funds, are also revenue generators. The City monitors its source of revenues very closely for fluctuations. During 2014, the City received \$2.3 million in grant and entitlement monies, compared to \$2.6 million in 2013. Miscellaneous revenues increased by \$1,551,521 during 2014 due to additional revenues from refunds given to the City.

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The largest program function for the City for 2014 is security of persons and property, with program expenses of \$17,487,121 as compared to \$14,405,743 in 2013, an increase of 21.39 percent. Transportation is the next largest program for 2014, with program expenses of \$11,442,820 as compared to \$10,875,198 in 2013, an increase of 5.22 percent.

The next largest program is general government which accounts for the basic operations of the City including council, mayor, finance, law, purchasing, civil service, engineering, building maintenance, among other services. General government expenses for 2014 were \$8,418,520 as compared to \$6,840,500 for 2013, an increase of 23.07 percent due to increased expenses for finance, purchasing and the law department.

Leisure time activities expense increased 1.80 percent during 2014, community environment increased 127.01 percent due to unfilled salaried positions, and bond issuance costs related to the issuance of the \$48.3 non-tax revenue bonds. Expenses for basic utility services decreased from 2013 to 2014 by 2.67 percent due to a decrease in forester and leaf pick-up expenditures.



The charts above reflect how the City funds its programs, either through program or general revenues. As can be seen above, all programs have a heavy reliance on general revenues, with 72.23 percent of total 2014 revenues coming from general revenues. Leisure time activities received the most charges for services program revenue, primarily from the City's recreation center which is a membership-only facility. This was due to an increase in memberships and other recreation revenues such as the Silver Sneakers program.

While security of persons and property is a large program expense, only a small portion of the total program expense is offset by program revenues. The primary program revenue is from police fines and forfeitures. The fire and emergency rescue department is partially funded with the EMS fee reimbursement which was initiated during mid-2008 and generates approximately \$800,000 per year.

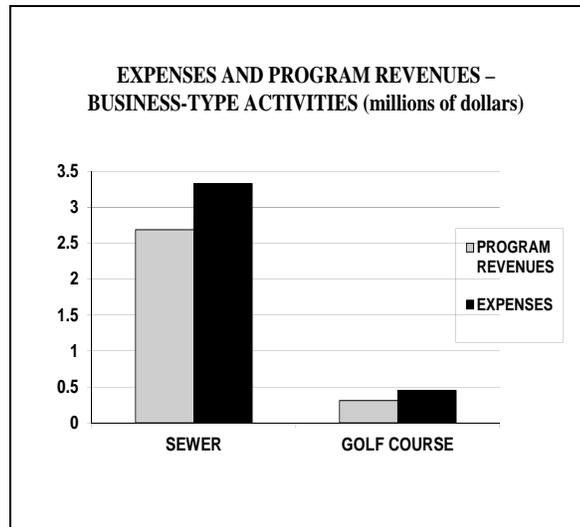
Transportation program expense is only partially funded through operating grants and contributions, which are the State-collected gasoline and motor vehicle license taxes. The remaining program expense must be funded through City general revenues. With the City's aggressive infrastructure program in place, transportation program expense will continue to make up a large portion of the City's overall expenses as the roadways are capitalized and depreciated over time.

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
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*Unaudited*

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***Business-Type Activities and Enterprise Funds***

The business-type activities of the City, which include the City's sewer operations and golf activities, decreased the City's net position by \$749,147 during 2014, as compared to a decrease of net position of \$2,694,242 during 2013.



Program expenses exceeded program revenues in the amount of \$639,243 for the sewer operations in 2014. This is due to increased contributions required for the City's share of operating expenses of the Rocky River Wastewater Treatment Plant, improved maintenance program for sewers through the public service department, as well as additional sewer depreciation for recently-replaced sewer lines.

Program expenses exceeded program revenues in the golf course activity in the amount of \$141,654 for the current year due to the charges for services not being sufficient to cover the cost of operations of the golf course due to poor weather conditions. This is comparable to the previous year and resulted in a decrease in net position at year-end.

**Financial Analysis of the Government's Funds**

As noted earlier, the City of Westlake uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds**

Funds are created and segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Resources that are not restricted, committed, or assigned are accounted for in the general fund.

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balances may serve as a useful measure of a government's net resources available for spending at the end of the year. Information about the City's governmental funds begins on page 20. These funds are accounted for by using the modified accrual basis of accounting.

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
*For the Year Ended December 31, 2014*  
*Unaudited*

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As of the end of the current year, the City of Westlake's governmental funds reported combined ending fund balances of \$103,689,112. Nonspendable fund balance of \$2,352,835 includes interfund loans, prepaids, inventory, unclaimed funds and cemetery investments. Fund balance in the amount of \$57,680,924 is restricted for road improvements, police and fire department operations and capital improvements. Fund balance in the amount of \$2,475,887 is committed to recreation, donations and City improvements. Assigned fund balance includes \$21,996,184 for future severance payments, safety town, equipment replacement, cable television, swimming pool operations, community services, purchases on order and 2015 appropriations. Unassigned fund balances of \$19,183,282 represents all balances not previously classified.

All governmental funds had total revenues of \$57,410,272 and expenditures of \$78,102,880, with expenditures exceeding revenues by \$20,692,608. Expenditures increased at a greater rate compared to the increase in revenues from the previous year, mainly due to construction.

### **General Fund**

The general fund is the chief operating fund of the City. At the end of the current year, total fund balance for the general fund was \$46,525,866, of which \$1,770,774 was nonspendable because of advances, prepaids, inventory and unclaimed funds, \$133,197 was committed to City improvements, \$21,958,577 was assigned to future severance payments, capital acquisition, franchise taxes, swimming pool operations, community services, 2015 appropriations purchases on order and \$22,663,318 was unassigned for financial reporting purposes. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to annual fund expenditures. Unassigned general fund balance represents 78.21 percent of total general fund expenditures, while total fund balance represents 160.56 percent of that same amount. Total fund balance of the City's general fund increased by \$3,693,600. General fund revenues increased due to gains in income taxes. Expenditures increased primarily due to increases in salaries and benefits of both union and non-union employees.

### **Recreation Fund**

The recreation special revenue fund accounts for membership and program fees which are used to operate and maintain the recreation center. At the end of the current year, total fund balance for the recreation fund was \$2,147,062, which was an increase from the prior year. Operations were once again funded with income tax revenues and user fees, while salary and benefit costs declined due to a change in staffing levels.

### **American Greetings Fund**

The American Greetings capital projects fund accounts for resources used to finance the American Greetings move to the City and the Crocker Park expansion. At the end of the current year, total fund balance was \$27,187,466.

### **Issue II Improvements Fund**

The issue II improvements capital projects fund accounts for resources used for the Issue II infrastructure project. At the end of the current year, total fund balance was (\$481,340), which was a small decrease from the prior year.

**City of Westlake, Ohio**  
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**Infrastructure Tax Fund**

The infrastructure tax capital projects fund accounts for the infrastructure-related capital improvements which are funded through a 3/8 of one percent of dedicated income tax. During the current year, the fund balance of the City's infrastructure tax fund increased by \$1,750,018 resulting from projects costs including water line rehabilitation and road construction. The dedicated 3/8 of one percent income tax for infrastructure used by this fund was renewed in November 2006, and was effective for another 15 years beginning January 1, 2008.

**Grants Fund**

The grants capital projects fund accounts for various State and Federal revenues which are used for historical site preservation and the construction of recreational facilities. At the end of the current year, total fund balance was (\$2,998,696) which was a decrease from the prior year due to expenditures on projects exceeding revenues.

***General Fund Budgeting Highlights***

The City's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the general fund. During the course of 2014, the City amended its general fund budget on various occasions. All recommendations for budget changes come to the Finance Committee of City Council for review before going to the whole Council for ordinance enactment on the change. The City does allow small interdepartmental budget changes that modify line items within the accounting system which are within their appropriation category (salaries and other expenses). The general fund supports many of our major activities, such as our police and fire departments as well as most legislative and executive activities. The general fund is monitored closely, looking for possible revenue shortfalls or overspending by individual departments.

For the general fund, original budgeted revenues and final budgeted revenues were \$29,480,713. Original general fund budgeted expenditures and other financing uses were \$41,166,889, and the final amended budget was \$41,430,088. Actual general fund expenditures and other financing uses were \$31,688,460 or \$9,741,628 less than budgeted due to other operating expenditures less than originally estimated.

The primary reasons for the variance between the general fund's amended or final budget and the actual expenditures were as follows:

- Budgeted but unfilled vacant full-time and part-time positions accounted for \$2.3 million.
- Capital Projects that were budgeted but postponed accounted for \$3.9 million and included Market Square project (\$2.0 million), Salt Barn (\$0.5 million), Community Services Center Improvements (\$0.3 million), Parks and Rec improvements (\$0.6 million), Tippiing/Transfer Station and miscellaneous equipment (\$0.2 million).
- Legal Fees budgeted but not spent \$328,000.
- Vehicles and Equipment budgeted but postponed amounted to \$1.9 million including Aerial Fire Truck, Lifeline Ambulance, Scarab, Packer Truck, and Chevy Lift Truck.
- City Architect additional budgeted amount of \$200,000 was not expended during the year.

**City of Westlake, Ohio**  
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**Capital Assets and Debt Administration**

***Capital Assets***

Table 3 shows 2014 balances of capital assets as compared to 2013.

**CAPITAL ASSETS**  
**(NET OF DEPRECIATION)**  
**TABLE 3**

	Governmental Activities		Business-Type Activities	
	2014	2013	2014	2013
Land	\$14,162,808	\$14,162,808	\$1,499,176	\$1,499,176
Construction in Progress	39,064,250	9,665,976	0	0
Buildings and Improvements	30,100,405	30,953,657	1,222,425	1,257,337
Improvements	1,595,885	1,760,490	63,787	48,094
Machinery and Equipment	1,860,417	1,456,945	23,445	32,703
Furniture and Fixtures	465,625	529,934	15,382	14,839
Vehicles	2,411,291	2,519,122	196,151	219,310
Infrastructure:				
Roads	38,483,184	41,139,519	0	0
Water Mains	24,682,191	24,751,404	0	0
Storm Sewers	14,424,800	14,332,924	0	0
Sewers	0	0	23,963,224	24,995,079
Culverts	428,497	503,967	0	0
Traffic Signals	2,444,499	2,541,505	0	0
Bridges	985,358	1,020,291	0	0
Total	\$171,109,210	\$145,338,542	\$26,983,590	\$28,066,538

Total capital assets for governmental activities increased while capital assets for business-type activities decreased due to current year depreciation and deletions outpacing current year acquisitions.

The City is committed to a long-term goal of meeting the needs of its infrastructure and facilities. We have a five-year capital plan in place that provides for street improvements and adding additional facilities to complement our current structures. For additional information see Note 9 to the basic financial statements.

***Debt***

As of December 31, 2014, the City of Westlake had \$66,868,311 in bonds and loans outstanding.

**OUTSTANDING DEBT**  
**TABLE 4**

	Governmental Activities	
	2014	2013
General Obligation Bonds	\$11,453,100	\$13,107,009
Special Assessment Bonds	3,534,580	3,823,935
Special Obligation Bonds	48,921,582	0
OPWC Loans	2,959,049	443,428
Total	\$66,868,311	\$17,374,372

**City of Westlake, Ohio**  
*Management's Discussion and Analysis*  
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The general obligation bonds are composed of (1) 2004 Street Improvements Refunding Bonds repaid from property taxes, (2) 2008 Recreational Facilities voted issue for the construction of the City recreation center to be repaid from a dedicated 1/8 percent of the City's municipal income tax; and (3) Infrastructure Various Purpose Bonds issued in 2011 for street improvements.

The special assessment bonds consist of the Crocker/Detroit intersection improvement assessment, various sewer construction projects, Ranney Parkway, various sidewalk improvements, and various other improvements. The principal and interest for these bonds are paid from the collection of special assessments by the County Fiscal Officer from the specific property owners who primarily benefited from the projects.

The non-tax revenue bonds will be repaid from payments in lieu of taxes from the newly declared TIF district within Crocker Park. The project includes the relocation of the world headquarters of American Greetings and further development of Crocker Park by adding new parking structure, apartments, restaurants, and retail stores.

The OPWC loans are being paid semi-annually from the Issue II improvement capital project fund, funded by property taxes for various infrastructure projects being financed through the Ohio Public Works program.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10.5 percent of total assessed valuation. The City's overall legal debt margin was \$129,493,552 at December 31, 2014.

Additional information concerning the City's debt can be found in Note 15 to the basic financial statements.

### **Current Financial Related Activities**

The City of Westlake maintained throughout 2014 a Moody's Investors Service and Fitch's Aaa rating, and Standard and Poor's AAA rating, and all ratings were affirmed in 2008. The City of Westlake remains the first suburb in Ohio to have been awarded all of the Aaa/AAA ratings.

The Administration and City Council developed a master plan for the acquisition of equipment and the building or upgrading of City facilities. As a result, we have seen a remarkable increase in our capital assets over that period of time and the expansion of all City services. The 2014 year is no different as the City completed the street, water line, sewer line, and other infrastructure improvements.

On behalf of the City of Westlake, we personally thank our State Auditor, Dave Yost, and Local Government Services section of the State Auditor's office for their involvement and support in putting together the GASB 34 statements. Auditor Yost and his staff certainly exemplify the fact that they seek the State of Ohio to be one of the more respected financial reporting governments and have committed themselves toward leading the way and providing the necessary guidance to enable all communities the opportunity to reach a level of excellence.

### **Contacting the City's Finance Department**

This financial report is designed to provide our citizens, taxpayers, creditors and investors with a general overview of the City's finances and show the City's accountability for all money it receives, spends, or invests. If you have any questions about this report or need additional information contact Director of Finance Prashant Shah, CPA, City of Westlake, 27700 Hilliard Blvd., Westlake, Ohio 44145, telephone 440-617-4252, or web site at [www.cityofwestlake.org](http://www.cityofwestlake.org).

**City of Westlake, Ohio**  
*Statement of Net Position*  
December 31, 2014

	Governmental Activities	Business-Type Activities	Total
<b>Assets</b>			
Equity in Pooled Cash and Cash Equivalents	\$77,118,917	\$5,423,898	\$82,542,815
Cash and Cash Equivalents with Escrow Agents	33,811,302	0	33,811,302
Materials and Supplies Inventory	368,240	10,568	378,808
Accrued Interest Receivable	200,115	11,173	211,288
Accounts Receivable	1,077,990	714,869	1,792,859
Internal Balances	705,000	(705,000)	0
Intergovernmental Receivable	2,694,610	0	2,694,610
Prepaid Items	227,061	536	227,597
Municipal Income Taxes Receivable	7,181,888	0	7,181,888
Admission Taxes Receivable	20,439	0	20,439
Hotel Taxes Receivable	33,738	0	33,738
Permissive Motor Vehicle Taxes Receivable	41,059	0	41,059
Property Taxes Receivable	11,774,311	0	11,774,311
Special Assessments Receivable	3,330,000	0	3,330,000
Investment in Joint Venture	0	8,322,061	8,322,061
Nondepreciable Capital Assets	53,227,058	1,499,176	54,726,234
Depreciable Capital Assets, Net	117,882,152	25,484,414	143,366,566
<i>Total Assets</i>	<u>309,693,880</u>	<u>40,761,695</u>	<u>350,455,575</u>
<b>Deferred Outflows of Resources</b>			
Deferred Charge on Refunding	196,700	0	196,700
<b>Liabilities</b>			
Accounts Payable	888,560	7,068	895,628
Contracts Payable	6,075,632	0	6,075,632
Accrued Wages	495,323	13,287	508,610
Retainage Payable	2,708,631	0	2,708,631
Accrued Interest Payable	211,208	0	211,208
Intergovernmental Payable	580,757	2,040	582,797
Unearned Revenue	0	201,933	201,933
Claims Payable	148,371	0	148,371
Long-Term Liabilities:			
Due Within One Year	2,901,627	0	2,901,627
Due In More Than One Year	70,232,819	0	70,232,819
<i>Total Liabilities</i>	<u>84,242,928</u>	<u>224,328</u>	<u>84,467,256</u>
<b>Deferred Inflows of Resources</b>			
Property Taxes	11,408,069	0	11,408,069
<b>Net Position</b>			
Net Investment in Capital Assets	126,984,208	26,983,590	153,967,798
Restricted for:			
Capital Projects	32,628,184	0	32,628,184
Debt Service	3,085,040	0	3,085,040
Street Maintenance	1,277,950	0	1,277,950
Emergency Medical Service	1,033,591	0	1,033,591
Unclaimed Funds	472,297	0	472,297
Permissive Motor Vehicle	941,778	0	941,778
Police and Fire Operating	396,839	0	396,839
Other Purposes	2,260,646	0	2,260,646
Unrestricted	45,159,050	13,553,777	58,712,827
<i>Total Net Position</i>	<u>\$214,239,583</u>	<u>\$40,537,367</u>	<u>\$254,776,950</u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Activities*  
For the Year Ended December 31, 2014

	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Governmental Activities</b>				
General Government	\$8,418,520	\$1,013,675	\$244,049	\$248,810
Security of Persons and Property	17,487,121	1,650,934	236,894	58,365
Public Health Services	1,174,508	78,150	0	0
Transportation	11,442,820	475,729	1,281,554	0
Community Environment	3,388,227	81,787	23,241	7,936,507
Basic Utility Services	2,180,366	88,531	0	0
Leisure Time Activities	4,064,325	2,311,885	0	0
Interest and Fiscal Charges	2,117,493	0	0	0
<i>Total Governmental Activities</i>	<u>50,273,380</u>	<u>5,700,691</u>	<u>1,785,738</u>	<u>8,243,682</u>
<b>Business-Type Activities</b>				
Sewer	3,324,980	2,685,737	0	0
Golf Course	450,130	308,476	0	0
<i>Total Business-Type Activities</i>	<u>3,775,110</u>	<u>2,994,213</u>	<u>0</u>	<u>0</u>
<i>Total</i>	<u>\$54,048,490</u>	<u>\$8,694,904</u>	<u>\$1,785,738</u>	<u>\$8,243,682</u>

**General Revenues**  
Property Taxes Levied for:  
    General Purposes  
    Police Pension  
    Fire Pension  
    Police and Fire Operating  
Municipal Income Taxes Levied for:  
    General Purposes  
    Recreation  
    Debt Service  
    Capital Outlay  
Admissions Tax  
Hotel Tax  
Grants and Entitlements not Restricted to Specific Programs  
Franchise Taxes  
Interest  
Unrestricted Contributions  
Gain on Sale of Capital Assets  
Miscellaneous

*Total General Revenues*

*Change in Net Position*

*Net Position Beginning of Year*

*Net Position End of Year*

See accompanying notes to the basic financial statements

Net (Expense) Revenue and  
Changes in Net Position

Governmental Activities	Business-Type Activities	Total
(\$6,911,986)	\$0	(\$6,911,986)
(15,540,928)	0	(15,540,928)
(1,096,358)	0	(1,096,358)
(9,685,537)	0	(9,685,537)
4,653,308	0	4,653,308
(2,091,835)	0	(2,091,835)
(1,752,440)	0	(1,752,440)
(2,117,493)	0	(2,117,493)
<u>(34,543,269)</u>	<u>0</u>	<u>(34,543,269)</u>
0	(639,243)	(639,243)
<u>0</u>	<u>(141,654)</u>	<u>(141,654)</u>
0	(780,897)	(780,897)
<u>(34,543,269)</u>	<u>(780,897)</u>	<u>(35,324,166)</u>
9,213,316	0	9,213,316
344,637	0	344,637
344,637	0	344,637
1,033,914	0	1,033,914
15,823,044	0	15,823,044
245,548	0	245,548
1,969,449	0	1,969,449
5,839,692	0	5,839,692
134,986	0	134,986
489,850	0	489,850
2,253,953	0	2,253,953
649,254	0	649,254
289,616	17,152	306,768
13,736	0	13,736
41,425	6,901	48,326
<u>2,228,479</u>	<u>7,697</u>	<u>2,236,176</u>
<u>40,915,536</u>	<u>31,750</u>	<u>40,947,286</u>
6,372,267	(749,147)	5,623,120
<u>207,867,316</u>	<u>41,286,514</u>	<u>249,153,830</u>
<u>\$214,239,583</u>	<u>\$40,537,367</u>	<u>\$254,776,950</u>

**City of Westlake, Ohio**

*Balance Sheet*

*Governmental Funds*

*December 31, 2014*

	General	Recreation	American Greetings	Issue II Improvement	Infrastructure Tax	Grants
<b>Assets</b>						
Equity in Pooled Cash and Cash Equivalents	\$42,822,694	\$2,171,051	\$0	\$3,654,063	\$5,183,084	\$5,821,156
Cash and Cash Equivalents:						
with Escrow Agents	0	0	33,811,302	0	0	0
Materials and Supplies Inventory	367,168	1,072	0	0	0	0
Accrued Interest Receivable	166,954	0	0	0	20,667	0
Accounts Receivable	248,611	798	0	0	0	0
Interfund Receivable	0	0	0	0	8,868,900	0
Intergovernmental Receivable	831,129	0	1,000,000	0	0	48,510
Prepaid Items	226,309	43	0	0	0	0
Municipal Income Taxes Receivable	4,758,001	75,041	0	0	1,570,558	0
Admission Taxes Receivable	20,439	0	0	0	0	0
Hotel Taxes Receivable	33,738	0	0	0	0	0
Permissive Motor Vehicle Taxes Receivable	0	0	0	0	0	0
Property Taxes Receivable	9,915,822	0	0	0	0	0
Special Assessments Receivable	0	0	0	0	0	0
Advances to Other Funds	705,000	0	0	0	3,683,000	0
Restricted Assets:						
Equity in Pooled Cash and Cash Equivalents	472,297	0	0	0	0	0
<b>Total Assets</b>	<b>\$60,568,162</b>	<b>\$2,248,005</b>	<b>\$34,811,302</b>	<b>\$3,654,063</b>	<b>\$19,326,209</b>	<b>\$5,869,666</b>
<b>Liabilities</b>						
Accounts Payable	\$670,019	\$28,649	\$1,380	\$82,876	\$1,800	\$0
Contracts Payable	4,341	0	4,768,585	0	6,310	0
Accrued Wages	398,092	32,843	0	0	31	171
Retainage Payable	0	0	1,853,871	223,627	339,466	145,165
Interfund Payable	0	0	0	3,828,900	0	5,040,000
Intergovernmental Payable	561,604	5,032	0	0	4	26
Advances From Other Funds	0	0	0	0	0	3,683,000
<b>Total Liabilities</b>	<b>1,634,056</b>	<b>66,524</b>	<b>6,623,836</b>	<b>4,135,403</b>	<b>347,611</b>	<b>8,868,362</b>
<b>Deferred Inflows of Resources</b>						
Property Taxes	9,607,286	0	0	0	0	0
Unavailable Revenue	2,800,954	34,419	1,000,000	0	570,776	0
<b>Total Deferred Inflows of Resources</b>	<b>12,408,240</b>	<b>34,419</b>	<b>1,000,000</b>	<b>0</b>	<b>570,776</b>	<b>0</b>
<b>Fund Balances</b>						
Nonspendable	1,770,774	1,115	0	0	0	0
Restricted	0	0	27,187,466	0	18,407,822	0
Committed	133,197	2,145,947	0	0	0	0
Assigned	21,958,577	0	0	0	0	0
Unassigned (Deficit)	22,663,318	0	0	(481,340)	0	(2,998,696)
<b>Total Fund Balances (Deficit)</b>	<b>46,525,866</b>	<b>2,147,062</b>	<b>27,187,466</b>	<b>(481,340)</b>	<b>18,407,822</b>	<b>(2,998,696)</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$60,568,162</b>	<b>\$2,248,005</b>	<b>\$34,811,302</b>	<b>\$3,654,063</b>	<b>\$19,326,209</b>	<b>\$5,869,666</b>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Reconciliation of Total Governmental Fund Balances to  
 Net Position of Governmental Activities  
 December 31, 2014*

Other Governmental Funds	Total Governmental Funds
\$13,539,904	\$73,191,952
0	33,811,302
0	368,240
12,494	200,115
828,581	1,077,990
0	8,868,900
814,971	2,694,610
709	227,061
778,288	7,181,888
0	20,439
0	33,738
41,059	41,059
1,858,489	11,774,311
3,330,000	3,330,000
0	4,388,000
0	472,297
<u>\$21,204,495</u>	<u>\$147,681,902</u>
\$99,604	\$884,328
1,296,396	6,075,632
64,186	495,323
146,502	2,708,631
0	8,868,900
14,091	580,757
0	3,683,000
<u>1,620,779</u>	<u>23,296,571</u>
1,800,783	11,408,069
4,882,001	9,288,150
<u>6,682,784</u>	<u>20,696,219</u>
580,946	2,352,835
12,085,636	57,680,924
196,743	2,475,887
37,607	21,996,184
0	19,183,282
<u>12,900,932</u>	<u>103,689,112</u>
<u>\$21,204,495</u>	<u>\$147,681,902</u>

<b>Total Governmental Fund Balances</b>	<b>\$103,689,112</b>
<i>Amounts reported for governmental activities in the statement of net position are different because</i>	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	171,109,210
Other long-term assets are not available to pay for current-period expenditures and therefore are reported as unavailable revenue in the funds.	
Charges for Services	664,575
Delinquent Property Taxes	366,242
Municipal Income Taxes	2,617,988
Intergovernmental	2,239,649
Special Assessments	3,330,000
Miscellaneous	69,696
<b>Total</b>	<b>9,288,150</b>
An internal service fund is used by management to charge the costs of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net position.	3,302,065
Deferred Outflows of Resources represent deferred charges on refundings, which are not reported in the funds.	196,700
In the statement of activities, interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.	(211,208)
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds:	
General Obligation Bonds	(11,453,100)
Special Obligation Bonds	(48,921,582)
Special Assessment Bonds	(3,534,580)
OPWC Loans	(2,959,049)
Compensated Absences Payable	(5,725,138)
Capital Lease Obligation Payable	(1,617)
Claims and Judgments Payable	(83,598)
Landfill Postclosure Costs	(455,782)
<b>Total</b>	<b>(73,134,446)</b>
<i>Net Position of Governmental Activities</i>	<u><b>\$214,239,583</b></u>

**City of Westlake, Ohio**  
*Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Governmental Funds*  
*For the Year Ended December 31, 2014*

	General	Recreation	American Greetings	Issue II Improvement	Infrastructure Tax	Grants
<b>Revenues</b>						
Property Taxes	\$9,832,772	\$0	\$0	\$0	\$0	\$0
Municipal Income Taxes	16,320,810	249,587	0	0	5,412,595	0
Admissions Tax	134,986	0	0	0	0	0
Hotel Tax	489,850	0	0	0	0	0
Permissive Motor Vehicle Taxes	0	0	0	0	0	0
Charges for Services	376,815	2,171,795	0	0	870	450
Licenses, Permits and Fees	788,851	0	0	0	0	0
Fines and Forfeitures	196,861	0	0	0	0	0
Intergovernmental	2,296,584	0	0	300	0	48,510
Special Assessments	0	0	0	0	0	0
Interest	247,975	0	9,099	0	20,124	0
Rentals	139,969	69,901	0	0	0	0
Contributions and Donations	13,736	0	6,936,507	0	0	0
Franchise Taxes	649,254	0	0	0	0	0
Miscellaneous	2,045,009	20,004	0	0	5,679	0
<i>Total Revenues</i>	<u>33,533,472</u>	<u>2,511,287</u>	<u>6,945,606</u>	<u>300</u>	<u>5,439,268</u>	<u>48,960</u>
<b>Expenditures</b>						
Current:						
General Government	7,583,713	0	0	0	0	0
Security of Persons and Property	11,790,889	0	0	0	0	0
Public Health Services	999,629	0	0	0	0	0
Transportation	5,322,460	0	0	0	0	0
Community Environment	1,655,400	0	0	0	0	0
Basic Utility Services	677,189	0	0	0	0	0
Leisure Time Activities	947,809	2,281,223	0	0	0	0
Capital Outlay	0	0	25,746,991	2,834,627	3,689,250	163,594
Debt Service:						
Principal Retirement	0	3,530	0	40,312	0	0
Interest and Fiscal Charges	0	488	1,347,887	0	0	0
Bond Issuance Costs	0	0	1,584,844	0	0	0
<i>Total Expenditures</i>	<u>28,977,089</u>	<u>2,285,241</u>	<u>28,679,722</u>	<u>2,874,939</u>	<u>3,689,250</u>	<u>163,594</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>4,556,383</u>	<u>226,046</u>	<u>(21,734,116)</u>	<u>(2,874,639)</u>	<u>1,750,018</u>	<u>(114,634)</u>
<b>Other Financing Sources (Uses)</b>						
Special Obligation Bonds Issued	0	0	48,330,000	0	0	0
Premium on Bonds	0	0	591,582	0	0	0
OPWC Loan Issued	0	0	0	2,555,933	0	0
Sale of Capital Assets	72,460	0	0	0	0	0
Transfers In	8,757	0	0	44,000	0	0
Transfers Out	(944,000)	0	0	0	0	0
<i>Total Other Financing Sources (Uses)</i>	<u>(862,783)</u>	<u>0</u>	<u>48,921,582</u>	<u>2,599,933</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balances</i>	<u>3,693,600</u>	<u>226,046</u>	<u>27,187,466</u>	<u>(274,706)</u>	<u>1,750,018</u>	<u>(114,634)</u>
<i>Fund Balances Beginning of Year</i>	<u>42,832,266</u>	<u>1,921,016</u>	<u>0</u>	<u>(206,634)</u>	<u>16,657,804</u>	<u>(2,884,062)</u>
<i>Fund Balances End of Year</i>	<u>\$46,525,866</u>	<u>\$2,147,062</u>	<u>\$27,187,466</u>	<u>(\$481,340)</u>	<u>\$18,407,822</u>	<u>(\$2,998,696)</u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Reconciliation of the Statement of Revenues, Expenditures and Changes  
in Fund Balances of Governmental Funds to the Statement of Activities  
For the Year Ended December 31, 2014*

Other Governmental Funds	Total Governmental Funds		
		<b>Net Change in Fund Balances - Total Governmental Funds</b>	<b>\$30,875,952</b>
		<i>Amounts reported for governmental activities in the statement of activities are different because</i>	
\$1,839,046	\$11,671,818	Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay exceeded depreciation in the current period.	
2,650,009	24,633,001	Capital Asset Additions:	
0	134,986	Capital Outlays	33,146,914
0	489,850	Capital Contributions - Developers	26,525
234,314	234,314	Capital Contributions - Other Funds	31,840
1,212,703	3,762,633	Current Year Depreciation	(7,384,991)
394,571	1,183,422	Total	25,820,288
75,606	272,467	Governmental funds only report the disposal of capital assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal.	(49,620)
1,966,322	4,311,716	Revenues in the statement of activities that do not provide current financial resources are not reported as revenues within the governmental funds.	
418,783	418,783	Delinquent Property Taxes	(735,314)
12,418	289,616	Municipal Income Taxes	(755,268)
0	209,870	Intergovernmental	952,969
23,816	6,974,059	Special Assessments	(275,000)
0	649,254	Charges for Services	(72,283)
103,791	2,174,483	Miscellaneous	20,481
8,931,379	57,410,272	Total	(864,415)
		Repayment of principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.	
238,114	7,821,827	General Obligation Bonds	1,630,000
4,054,682	15,845,571	Special Assessment Bonds	275,000
41,472	1,041,101	OPWC Loans Payable	40,312
1,665,138	6,987,598	Capital Lease	3,530
13,756	1,669,156	Total	1,948,842
93,053	770,242	Other financing sources and uses in the governmental funds increased long-term liabilities in the statement of net position.	
0	3,229,032	Special Obligation Bonds Issued	(48,330,000)
2,806,027	35,240,489	Bond Premium	(591,582)
1,905,000	1,948,842	OPWC Loan Issued	(2,555,933)
615,803	1,964,178	Total	(51,477,515)
0	1,584,844	Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	
11,433,045	78,102,880	Accrued Interest	(160,482)
		Amortization of Bond Premium	38,264
0	48,330,000	Amortization of Loss on Refunding	(31,097)
0	591,582	Total	(153,315)
0	2,555,933	Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	
18,585	91,045	Compensated Absences	(165,795)
900,000	952,757	Claims and Judgments	(83,598)
(8,757)	(952,757)	Landfill	38,657
909,828	51,568,560	Total	(210,736)
(1,591,838)	30,875,952	The internal service fund used by management to charge the costs of insurance to individual funds is not reported in entity-wide statement of activities. Governmental expenditures and related internal service fund revenues are eliminated. The net revenue (expense) of the internal service fund is allocated among the governmental activities.	482,786
14,492,770	72,813,160		\$6,372,267
\$12,900,932	\$103,689,112	<i>Change in Net Position of Governmental Activities</i>	

**City of Westlake, Ohio**  
*Statement of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Property Taxes	\$9,049,460	\$9,049,460	\$9,832,772	\$783,312
Municipal Income Taxes	15,130,000	15,130,000	15,851,329	721,329
Admission Taxes	200,000	200,000	134,876	(65,124)
Hotel Taxes	450,000	450,000	498,099	48,099
Charges for Services	89,000	89,000	109,749	20,749
Licenses, Permits and Fees	512,200	512,200	863,660	351,460
Fines and Forfeitures	250,200	250,200	201,417	(48,783)
Intergovernmental	1,467,216	1,467,216	2,253,040	785,824
Interest	300,000	300,000	143,059	(156,941)
Rentals	157,430	157,430	139,969	(17,461)
Contributions and Donations	0	0	850	850
Franchise Taxes	550,000	550,000	568,944	18,944
Miscellaneous	1,325,207	1,325,207	2,100,550	775,343
<i>Total Revenues</i>	<u>29,480,713</u>	<u>29,480,713</u>	<u>32,698,314</u>	<u>3,217,601</u>
<b>Expenditures</b>				
Current:				
General Government	12,329,148	12,292,483	7,205,205	5,087,278
Security of Persons and Property	14,850,052	14,929,823	13,034,918	1,894,905
Public Health Services	1,283,582	1,282,074	829,951	452,123
Transportation	7,413,399	7,445,813	6,090,209	1,355,604
Community Environment	1,757,962	1,953,356	1,661,581	291,775
Basic Utility Services	880,138	881,015	729,165	151,850
Leisure Time Activities	1,070,508	1,063,424	883,431	179,993
<i>Total Expenditures</i>	<u>39,584,789</u>	<u>39,847,988</u>	<u>30,434,460</u>	<u>9,413,528</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(10,104,076)</u>	<u>(10,367,275)</u>	<u>2,263,854</u>	<u>12,631,129</u>
<b>Other Financing Sources (Uses)</b>				
Sale of Capital Assets	31,993	31,993	72,460	40,467
Advances In	220,000	220,000	520,300	300,300
Advances Out	(200,000)	(200,000)	(200,000)	0
Transfers In	10,000	10,000	18,757	8,757
Transfers Out	(1,382,100)	(1,382,100)	(1,054,000)	328,100
<i>Total Other Financing Sources (Uses)</i>	<u>(1,320,107)</u>	<u>(1,320,107)</u>	<u>(642,483)</u>	<u>677,624</u>
<i>Net Change in Fund Balance</i>	<u>(11,424,183)</u>	<u>(11,687,382)</u>	<u>1,621,371</u>	<u>13,308,753</u>
<i>Fund Balance Beginning of Year</i>	<u>36,413,031</u>	<u>36,413,031</u>	<u>36,413,031</u>	<u>0</u>
Unexpended Prior Year Encumbrances	<u>1,212,054</u>	<u>1,212,054</u>	<u>1,212,054</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$26,200,902</u></u>	<u><u>\$25,937,703</u></u>	<u><u>\$39,246,456</u></u>	<u><u>\$13,308,753</u></u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Revenues, Expenditures and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Recreation Fund  
For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Municipal Income Taxes	\$250,000	\$250,000	\$250,000	\$0
Charges for Services	2,119,500	2,119,500	2,170,997	51,497
Rentals	82,000	82,000	69,901	(12,099)
Miscellaneous	11,600	11,600	20,004	8,404
<i>Total Revenues</i>	<u>2,463,100</u>	<u>2,463,100</u>	<u>2,510,902</u>	<u>47,802</u>
<b>Expenditures</b>				
Current:				
Leisure Time Activities	2,813,682	2,821,114	2,329,843	491,271
Debt Service:				
Principal Retirement	3,530	3,530	3,530	0
Interest and Fiscal Charges	488	488	488	0
<i>Total Expenditures</i>	<u>2,817,700</u>	<u>2,825,132</u>	<u>2,333,861</u>	<u>491,271</u>
<i>Net Change in Fund Balance</i>	(354,600)	(362,032)	177,041	539,073
<i>Fund Balance Beginning of Year</i>	1,906,144	1,906,144	1,906,144	0
Unexpended Prior Year Encumbrances	<u>22,600</u>	<u>22,600</u>	<u>22,600</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$1,574,144</u></u>	<u><u>\$1,566,712</u></u>	<u><u>\$2,105,785</u></u>	<u><u>\$539,073</u></u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Fund Net Position*  
*Proprietary Funds*  
*December 31, 2014*

	Business-Type Activities - Enterprise Funds			Governmental Activities - Internal Service Fund
	Sewer	Nonmajor - Golf Course	Total	
<b>Assets</b>				
<i>Current Assets</i>				
Equity in Pooled Cash and Cash Equivalents	\$5,372,255	\$51,643	\$5,423,898	\$3,454,668
Materials and Supplies Inventory	0	10,568	10,568	0
Accrued Interest Receivable	11,173	0	11,173	0
Accounts Receivable	714,869	0	714,869	0
Prepaid Items	0	536	536	0
<i>Total Current Assets</i>	<u>6,098,297</u>	<u>62,747</u>	<u>6,161,044</u>	<u>3,454,668</u>
<i>Noncurrent Assets</i>				
Investment in Joint Venture	8,322,061	0	8,322,061	0
Nondepreciable Capital Assets	0	1,499,176	1,499,176	0
Depreciable Capital Assets, Net	24,819,242	665,172	25,484,414	0
<i>Total Noncurrent Assets</i>	<u>33,141,303</u>	<u>2,164,348</u>	<u>35,305,651</u>	<u>0</u>
<i>Total Assets</i>	<u>39,239,600</u>	<u>2,227,095</u>	<u>41,466,695</u>	<u>3,454,668</u>
<b>Liabilities</b>				
<i>Current Liabilities</i>				
Accounts Payable	6,828	240	7,068	4,232
Claims Payable	0	0	0	148,371
Accrued Wages	8,267	5,020	13,287	0
Intergovernmental Payable	1,252	788	2,040	0
Unearned Revenue	201,933	0	201,933	0
<i>Total Current Liabilities</i>	<u>218,280</u>	<u>6,048</u>	<u>224,328</u>	<u>152,603</u>
<i>Long-Term Liabilities</i>				
Advances from Other Funds	0	705,000	705,000	0
<i>Total Liabilities</i>	<u>218,280</u>	<u>711,048</u>	<u>929,328</u>	<u>152,603</u>
<b>Net Position</b>				
Investment in Capital Assets	24,819,242	2,164,348	26,983,590	0
Unrestricted (Deficit)	14,202,078	(648,301)	13,553,777	3,302,065
<i>Total Net Position</i>	<u>\$39,021,320</u>	<u>\$1,516,047</u>	<u>\$40,537,367</u>	<u>\$3,302,065</u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Revenues, Expenses  
and Changes in Fund Net Position  
Proprietary Funds  
For the Year Ended December 31, 2014*

	Business-Type Activities - Enterprise Funds			Governmental Activities -
	Sewer	Nonmajor - Golf Course	Total	Internal Service Fund
<b>Operating Revenues</b>				
Charges for Services	\$2,582,391	\$269,607	\$2,851,998	\$3,688,501
Tap-In-Fees	103,346	0	103,346	0
Rentals	0	38,869	38,869	0
Miscellaneous	0	7,697	7,697	0
<i>Total Operating Revenues</i>	<u>2,685,737</u>	<u>316,173</u>	<u>3,001,910</u>	<u>3,688,501</u>
<b>Operating Expenses</b>				
Personal Services	255,872	236,751	492,623	0
Fringe Benefits	112,010	66,865	178,875	0
Contractual Services	1,537,136	56,796	1,593,932	478,459
Materials and Supplies	33,194	45,488	78,682	0
Depreciation	1,129,933	28,709	1,158,642	0
Other	54,409	15,521	69,930	0
Claims	0	0	0	2,727,256
<i>Total Operating Expenses</i>	<u>3,122,554</u>	<u>450,130</u>	<u>3,572,684</u>	<u>3,205,715</u>
<i>Operating Income (Loss)</i>	<u>(436,817)</u>	<u>(133,957)</u>	<u>(570,774)</u>	<u>482,786</u>
<b>Nonoperating Revenues (Expenses)</b>				
Interest	17,152	0	17,152	0
Gain on Disposal of Capital Assets	6,901	0	6,901	0
Loss in Joint Venture	(202,426)	0	(202,426)	0
<i>Total Nonoperating Revenues (Expenses)</i>	<u>(178,373)</u>	<u>0</u>	<u>(178,373)</u>	<u>0</u>
<i>Change in Net Position</i>	(615,190)	(133,957)	(749,147)	482,786
<i>Net Position Beginning of Year</i>	<u>39,636,510</u>	<u>1,650,004</u>	<u>41,286,514</u>	<u>2,819,279</u>
<i>Net Position End of Year</i>	<u>\$39,021,320</u>	<u>\$1,516,047</u>	<u>\$40,537,367</u>	<u>\$3,302,065</u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Cash Flows*  
*Proprietary Funds*  
For the Year Ended December 31, 2014

	Business-Type Activities - Enterprise Funds			Governmental Activities -
	Sewer	Nonmajor - Golf Course	Total	Internal Service Fund
<b><i>Increase (Decrease) In Cash and Cash Equivalents</i></b>				
<b>Cash Flows from Operating Activities</b>				
Cash Received from Customers	\$2,478,703	\$308,476	\$2,787,179	\$3,688,501
Cash Received from Other Operating Sources	0	7,697	7,697	0
Cash Received from Tap-In Fees	103,346	0	103,346	0
Cash Payments to Suppliers for Goods and Services	(1,595,848)	(106,934)	(1,702,782)	(474,227)
Cash Payments for Claims	0	0	0	(2,785,936)
Cash Payments for Employee Services and Benefits	(367,073)	(303,279)	(670,352)	0
Cash Payments for Other Operating Expenses	(54,409)	(15,521)	(69,930)	0
<i>Net Cash Provided By (Used for) Operating Activities</i>	<u>564,719</u>	<u>(109,561)</u>	<u>455,158</u>	<u>428,338</u>
<b>Cash Flows from Noncapital Financing Activities</b>				
Advance In	0	150,000	150,000	0
<b>Cash Flows from Capital and Related Financing Activities</b>				
Acquisition of Capital Assets	(49,492)	(26,202)	(75,694)	0
Sale of Capital Assets	6,901	0	6,901	0
<i>Net Cash Provided by (Used for) Capital and Related Financing Activities</i>	<u>(42,591)</u>	<u>(26,202)</u>	<u>(68,793)</u>	<u>0</u>
<b>Cash Flows from Investing Activities</b>				
Interest	13,027	0	13,027	0
<i>Net Increase (Decrease) In Cash and Cash Equivalents</i>	535,155	14,237	549,392	428,338
<i>Cash and Cash Equivalents Beginning of Year</i>	<u>4,837,100</u>	<u>37,406</u>	<u>4,874,506</u>	<u>3,026,330</u>
<i>Cash and Cash Equivalents End of Year</i>	<u><u>\$5,372,255</u></u>	<u><u>\$51,643</u></u>	<u><u>\$5,423,898</u></u>	<u><u>\$3,454,668</u></u>

(continued)

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Cash Flows*  
*Proprietary Funds (continued)*  
For the Year Ended December 31, 2014

	Business-Type Activities - Enterprise Funds			Governmental Activities -
	Sewer	Nonmajor - Golf Course	Total	Internal Service Fund
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities</b>				
<i>Operating Income (Loss)</i>	(\$436,817)	(\$133,957)	(\$570,774)	\$482,786
Adjustments:				
Depreciation	1,129,933	28,709	1,158,642	0
(Increase)/Decrease in Assets:				
Materials and Supplies Inventory	0	(2,467)	(2,467)	0
Accounts Receivable	(96,141)	0	(96,141)	0
Prepaid Items	35	(146)	(111)	0
Increase/(Decrease) in Liabilities:				
Accounts Payable	(3,308)	(2,012)	(5,320)	4,232
Claims Payable	0	0	0	(58,680)
Accrued Wages	708	291	999	0
Retainage Payable	(22,245)	0	(22,245)	0
Intergovernmental Payable	101	21	122	0
Unearned Revenue	(7,547)	0	(7,547)	0
<i>Net Cash Provided by (Used for) Operating Activities</i>	<u>\$564,719</u>	<u>(\$109,561)</u>	<u>\$455,158</u>	<u>\$428,338</u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Statement of Fiduciary Assets and Liabilities*  
*Agency Funds*  
*December 31, 2014*

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<b>Assets</b>	
Equity in Pooled Cash and Cash Equivalents	\$1,934,783
Accounts Receivable	<u>174,545</u>
<i>Total Assets</i>	<u><u>\$2,109,328</u></u>
 <b>Liabilities</b>	
Deposits Held and Due to Others	<u><u>\$2,109,328</u></u>

See accompanying notes to the basic financial statements

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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**Note 1 – Reporting Entity**

The City of Westlake is a home rule municipal corporation established under the laws of the State of Ohio which operates under its own Charter. The current Charter, which provides for a Council/Mayor form of government, was adopted in 1956.

A reporting entity is comprised of the primary government, component units, and other organizations that are included to ensure that the financial statements are not misleading. This definition of reporting entity is found in GASB Statement No. 14, “The Financial Report Entity” and GASB Statement No. 61, “The Financial Reporting Entity Omnibus – an Amendment of GASB Statement No. 14 and No. 34.”

The City of Westlake’s primary government consists of all funds and departments which are not legally separate from the City. They include a police force, a fire fighting force, and a street maintenance and sanitation force, planning and zoning departments, parks and a recreation system, a sewer system, one golf course, and a staff to provide essential support to these service providers.

Component units are legally separate organizations for which the City is financially accountable. The City is financially accountable for an organization if the City appoints a voting majority of the organization’s governing board; and (1) the City is able to significantly influence the programs or services performed or provided by the organization; or (2) the City is legally entitled to or can otherwise access the organization’s resources; the City is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the City is obligated for the debt of the organization. Component units may also include organizations which are fiscally dependent on the City in that the City approves the budget, the issuance of debt, or the levying of taxes, and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burden on, the primary government. The reporting entity of the City does not include any component units.

The Rocky River Wastewater Treatment Plant is a joint venture, owned and operated by the cities of Westlake, Rocky River, Bay Village and Fairview Park. The mayors of each city serve during their term in office as members of the Management Committee of the Rocky River Wastewater Treatment Plant. Each City is responsible for a percentage of the operating expenses of the plant based on volume of flow into the plant (See Note 20).

The City is associated with four jointly governed organizations, the West Shore Council of Governments, Tri-City Park, Safe Air For Environment (S.A.F.E) Council of Governments, and West Shore Area Rescue Association. These organizations are presented in Note 21 to the basic financial statements.

The City is also associated with the Westlake Community Improvement Corporation (WCIC). The WCIC is a not-for-profit corporation which was founded in 1976. The seven-member Board, which consists of three elected officials of the City and four members appointed by the trustees, promotes industrial, commercial, distribution and research activities within the City. The City does not have a majority control in the Board and therefore, WCIC has been excluded from the reporting entity.

**Note 2 – Summary of Significant Accounting Policies**

The financial statements of the City of Westlake have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City’s accounting policies are described below.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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***Basis of Presentation***

The City's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

***Government-wide Financial Statements*** The statement of net position and the statement of activities display information about the City as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The activities of the internal service funds are eliminated to avoid "doubling up" revenues and expenses. The statements distinguish between those activities of the City that are governmental and those that are considered business-type.

The statement of net position presents the financial condition of the governmental and business-type activities of the City at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the City's governmental activities and for the business-type activities of the City. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program or interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the City, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program or business activity is self-financing or draws from the general revenues of the City.

***Fund Financial Statements*** During the year, the City segregates transactions related to certain City functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the City at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The internal service fund is presented in a single column on the face of the proprietary fund statements. Fiduciary funds are reported by type.

***Fund Accounting***

The City uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary and fiduciary.

***Governmental Funds*** Governmental funds are those through which most governmental functions are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and deferred outflows of resources, and liabilities and deferred inflows of resources is reported as fund balance.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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The following are the City's major governmental funds:

**General Fund** The general fund accounts for and reports all financial resources not accounted for and reported in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the charter of the City of Westlake and/or the general laws of Ohio.

**Recreation Fund** The recreation fund accounts for and reports membership and program fees and 1/8 of one percent voted income tax committed for the operation and maintenance of recreation programs and the recreation center.

**American Greetings Fund** The American Greetings fund accounts for and reports bond proceeds and payments in lieu of taxes restricted for the costs of all capital projects for the American Greetings construction project.

**Issue II Improvement Fund** The issue II improvements fund accounts for and reports the receipt of State grants restricted to pay contractor's costs on the Issue II infrastructure project.

**Infrastructure Tax Fund** The infrastructure tax fund accounts for and reports the receipt of a 3/8 of one percent voted increase in the municipal income tax.

**Grants Fund** This fund accounts for and reports various State and Federal monies which are restricted for historical site preservation and the construction of recreation facilities.

The other governmental funds of the City account for grants and other resources whose use is restricted, committed or assigned to a particular purpose.

**Proprietary Funds** Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

**Enterprise Funds** Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods or services. The sewer fund is the City's major enterprise fund.

**Sewer Fund** The sewer fund accounts for and reports the provision of sanitary sewer service to the residents and commercial users located within the City.

**Golf Course Fund** The golf course fund accounts for and reports the operations of the City owned golf course.

**Internal Service Funds** Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. The City's only internal service fund reports on a self-insurance program for employee hospital/medical, prescription, dental and vision insurance benefits.

**Fiduciary Funds** Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the City under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the City's own programs. The City has no trust funds. Agency funds are custodial in nature (assets

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
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equal liabilities) and do not involve measurement of results of operations. The City's agency funds account for central dispatching services for the West Shore Council of Governments, deposits held for contractors and developers and assessments due to other governments.

***Measurement Focus***

***Government-wide Financial Statements*** The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of the City are included on the statement of net position. The statement of activities presents increases (i.e. revenues) and decreases (i.e. expenses) in total net position.

***Fund Financial Statements*** All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and deferred outflows of resources and current liabilities and deferred inflows of resources generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for the governmental funds.

Like the government-wide statements, all proprietary funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of fund net position. The statement of revenues, expenses and changes in fund net position presents increases (i.e., revenues) and decreases (i.e., expenses) in total net position. The statement of cash flows provides information about how the City finances and meets the cash flow needs of its proprietary activities.

***Basis of Accounting***

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements and the statements presented for proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, in the recording of deferred outflows/inflows of resources, and in the presentation of expenses versus expenditures.

***Revenues – Exchange and Nonexchange Transactions*** Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the City, available means expected to be received within 60 days of year-end.

Nonexchange transactions, in which the City receives value without directly giving equal value in return, include income taxes, property taxes, grants, entitlement and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the income is earned. Revenue from property taxes is recognized in the year for which the taxes are levied (See Note 8). Revenue from grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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or the year when use is first permitted, matching requirements, in which the City must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the City on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: income taxes, state-levied locally shared taxes (including gasoline tax and motor vehicle license fees), fines and forfeitures, interest, grants and entitlements and rentals.

***Unearned Revenue*** Unearned revenue represents amounts under the accrual and modified accrual basis of accounting for which asset recognition criteria have been met, but for which revenue recognition criteria have not yet been met because such amounts have not yet been earned.

On enterprise fund financial statements, revenue received as of December 31, 2014, for 2015 services, has been recorded as unearned revenue.

***Deferred Outflows/Inflows of Resources*** In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the City, deferred outflows of resources include a deferred charge on refunding, reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the City, deferred inflows of resources include property taxes and unavailable revenue. Property taxes represent amounts for which there is an enforceable legal claim as of December 31, 2014, but which were levied to finance year 2015 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and the governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the City unavailable revenue includes charges for services, delinquent property taxes, municipal income taxes, intergovernmental grants, special assessments and miscellaneous revenue. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available.

***Expenses/Expenditures*** On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of costs, such as depreciation and amortization, are not recognized in governmental funds.

***Budgetary Data***

All funds, except agency funds, are legally required to be budgeted and appropriated. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amount Council may

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
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appropriate. The appropriations resolution is Council's authorization to spend resources and set annual limits on expenditures plus encumbrances at the level of control selected by Council. The legal level of control has been established by Council at the object level (salaries and other expenses) within each department in the general fund and at the object level (salaries and other expenses) for all other funds. Budgetary modifications may only be made by resolution of the City Council at the legal level of control.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Finance Director. The amounts reported as the original and final budgeted amounts on the budgetary statements reflect the amount on the amended certificate of estimated resources in effect at the time the original and final appropriations were enacted by Council.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by Council during that year.

***Pooled Cash and Cash Equivalents***

To improve cash management, cash received by the City is pooled. Monies for all funds, including proprietary funds, are maintained in this pool. Individual fund integrity is maintained through the City's records. Interest in the pool is presented as "equity in pooled cash and cash equivalents."

During 2014, investments were limited to non-negotiable certificates of deposit, bond anticipation notes, federal farm credit bank bonds, federal home loan mortgage bonds, federal national mortgage bonds, municipal bonds and STAROhio. Non-negotiable certificates of deposit are reported at cost. Investments are reported at fair value, which is based on quoted market price or current price.

The City of Westlake has invested in the State Treasury Asset Reserve of Ohio (STAROhio) during 2014. STAROhio is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAROhio is not registered with the SEC as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAROhio are valued at STAROhio's net asset value per share which is the price for which the investment could be sold at December 31, 2014.

Interest earnings are allocated to City funds according to state statutes, City Charter, grant requirements, or debt related restrictions. Interest revenue credited to the general fund during 2014 was \$247,975, which includes \$135,695 assigned from other City funds.

Cash and cash equivalents that are held separately by the City for payment of retainage to contractors upon project completion are recorded as "cash and cash equivalents with escrow agents." The City utilizes a financial institute to service various American Greetings construction and debt payments. The balances in these accounts are presented on the statement of net position as "cash and cash equivalents with escrow agents."

Investments of the cash management pool and investments with an original maturity of three months or less at the time of purchase are presented on the financial statements as cash equivalents.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
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***Materials and Supplies Inventory***

Inventories are presented at cost on a first-in, first-out basis and are expended/expensed when used. Inventory consists of expendable materials and supplies held for consumption, using the consumption method.

***Prepaid Items***

Payments made to vendors for services that will benefit periods beyond December 31, 2014 are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of the purchase and an expenditure/expense is reported the year in which services are consumed.

***Restricted Assets***

Assets are reported as restricted when limitations on their use change in nature or normal understanding of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments or imposed by law through constitutional provisions or enabling legislation. Restricted assets in the general fund represent money set aside for unclaimed monies.

***Capital Assets***

General capital assets are capital assets which are associated with and generally arise from governmental activities. They generally result from expenditures in the governmental funds. General capital assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net position and in the respective funds.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The City was able to estimate the historical cost for the initial reporting of infrastructure by backtrending (i.e. estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). The City maintains a capitalization threshold of \$1,000 dollars. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. Interest incurred during the construction of proprietary fund capital assets is also capitalized.

All capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the City's historical records of necessary improvements and replacement. Depreciation is computed using a straight-line method over the following useful lives:

Description	Governmental Activities Estimated Lives	Business-Type Activities Estimated Lives
Buildings and Improvements	50 years	50 years
Improvements	N/A	20 years
Machinery and Equipment	5 years	5 years
Furniture and Fixtures	10 years	10 years
Vehicles	2 - 15 years	2 - 15 years
Infrastructure	20 - 50 years	50 years

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
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The City's infrastructure consists of roads, water mains, storm sewers, culverts, traffic signals and bridges and includes infrastructure acquired prior to December 31, 1980.

***Interfund Balances***

On fund financial statements, outstanding interfund loans and unpaid amounts for interfund services are reported as "interfund receivables/payables." Interfund loans which do not represent available expendable resources are classified as nonspendable fund balance. Interfund balance amounts are eliminated in the statement of net position, except for any net residual amounts due between governmental and business-type activities, which are presented as internal balances.

On fund financial statements, long-term interfund loans, reported as "advances to/from other funds", are classified as nonspendable fund balance, which indicate that they are not in spendable form even though it is a component of net current assets. Repayment is expected to be made within a reasonable period of time.

***Compensated Absences***

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means. The City records a liability for all accumulated unused vacation time when earned for all employees with more than one year of service.

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those that the City has identified as probable of receiving payment in the future (those employees who will be eligible to receive termination payments in the next 20 years). The amount is based on accumulated sick leave and employee wage rates at year-end taking into consideration any limits specified in the City's termination policy.

***Accrued Liabilities and Long-Term Obligations***

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments and compensated absences, that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Bonds, capital lease and long-term loans are recognized as a liability on the governmental fund financial statements when due.

***Fund Balance***

Fund balance is divided into five classifications based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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***Nonspendable*** The nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. It also includes the long-term amount of interfund loans.

***Restricted*** Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation (City ordinances).

Enabling legislation authorizes the City to assess, levy, charge, or otherwise mandate payment of resources (from external resource providers) and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation. Legal enforceability means that the City can be compelled by an external party, such as citizens, public interest groups, or the judiciary, to use resources created by enabling legislation only for the purposes specified by the legislation.

***Committed*** The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action (ordinance) of City Council. Those committed amounts cannot be used for any other purpose unless City Council removes or changes the specified use by taking the same type of action (ordinance) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by City Council, separate from the authorization to raise the underlying revenue; therefore, compliance with these constraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

***Assigned*** Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. These amounts are assigned by council. In the general fund, assigned amounts represent intended uses established by City Council or a City official delegated that authority by City Charter or ordinance, or by State Statute. State statute authorizes the finance director to assign fund balance for purchases on order provided such amounts have been lawfully appropriated. Council assigned fund balance to cover a gap between estimated revenue and appropriations in 2015’s appropriated budget. All remaining assigned amounts in the general fund were established by City Council.

***Unassigned*** Unassigned fund balance is the residual classification for the general fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit fund balance.

The City applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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***Net Position***

Net Position represents the difference between all other elements in a statement of financial position. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through constitutional provisions or enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Net position restricted for other purposes include state highway maintenance and repair, community development and recreational activities.

The City applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

***Operating Revenues and Expenses***

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the City, these revenues are charges for services for sewer services, golf and self-insurance programs. Operating expenses are necessary costs that have been incurred in order to provide the good or service that is the primary activity of the fund. All revenues and expenses not meeting this definition are reported as nonoperating.

***Interfund Activity***

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Transfers between governmental activities are eliminated on the government-wide financial statements. Internal allocations of overhead expenses from one function to another or within the same function are eliminated on the statement of activities. Interfund payments for services provided and used are not eliminated.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for a repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after nonoperating revenues/expenses in proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are presented on the financial statements.

***Contributions of Capital***

Contributions of capital in the governmental activities and proprietary fund financial statements arise from outside contributions of capital assets or from grants or outside contributions of resources restricted to capital acquisition and construction.

***Bond Premium***

On the government-wide financial statements, bond premiums are deferred and amortized over the term of the bonds using the effective-interest method. Bond premiums are presented as an increase of the face amount of the bonds payable. On the governmental fund statements, bond premiums are received in the year the bonds are issued.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
For the Year Ended December 31, 2014

***Deferred Charges on Refunding***

On the government-wide financial statements, the difference between the reacquisition price (funds required to refund the old debt) and the net carrying amount of the old debt, the gain/loss on refunding, is being amortized as a component of interest expense. This deferred amount is amortized over the life of the old or new debt, whichever is shorter, using the effective-interest method and is presented as deferred outflows of resources on the statement of net position.

***Estimates***

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 3 – Accountability**

The Issue II Improvements and Grants capital projects funds had deficit fund balances at December 31, 2014, in the amounts of \$481,340 and \$2,998,696, respectively. The deficits are the result of interfund loans.

**Note 4 – Fund Balances**

Fund balance is classified as nonspendable, restricted, committed, assigned and/or unassigned based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the government funds. The constraints placed on fund balance for the major governmental funds and all other governmental funds are presented below:

Fund Balances	General	Recreation	American Greetings	Issue II Improvements	Infrastructure Tax	Grants	Other Governmental Funds	Total Governmental Activities
<b><u>Nonspendable:</u></b>								
Interfund loans	\$705,000	\$0	\$0	\$0	\$0	\$0	\$0	\$705,000
Prepays	226,309	43	0	0	0	0	709	227,061
Inventory	367,168	1,072	0	0	0	0	0	368,240
Unclaimed monies	472,297	0	0	0	0	0	0	472,297
Cemetery	0	0	0	0	0	0	580,237	580,237
<b><i>Total Nonspendable</i></b>	<b><u>\$1,770,774</u></b>	<b><u>\$1,115</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$580,946</u></b>	<b><u>\$2,352,835</u></b>

*(continued)*

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
For the Year Ended December 31, 2014

Fund Balances	General	Recreation	American Greetings	Issue II Improvements	Infrastructure Tax	Grants	Other Governmental Funds	Total Governmental Activities
<u>Restricted for:</u>								
Road improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$2,435,649	\$2,435,649
Police and fire departments	0	0	0	0	0	0	543,590	543,590
Law enforcement	0	0	0	0	0	0	513,337	513,337
Drug and alcohol enforcement	0	0	0	0	0	0	118,851	118,851
Juvenile diversion	0	0	0	0	0	0	6,864	6,864
West/Bay ecological	0	0	0	0	0	0	100,742	100,742
Emergency medical services	0	0	0	0	0	0	370,816	370,816
Sanitary sewer improvements	0	0	0	0	0	0	1,923,524	1,923,524
Construction and improvement of City facilities	0	0	0	0	0	0	5,366,327	5,366,327
Debt service payments	0	0	0	0	0	0	705,936	705,936
American Greetings Construction	0	0	27,187,466	0	0	0	0	27,187,466
Issue 11 Improvements	0	0	0	0	18,407,822	0	0	18,407,822
<i>Total Restricted</i>	<u>0</u>	<u>0</u>	<u>27,187,466</u>	<u>0</u>	<u>18,407,822</u>	<u>0</u>	<u>12,085,636</u>	<u>57,680,924</u>
<u>Committed to:</u>								
Recreation	0	2,145,947	0	0	0	0	0	2,145,947
City Donations	0	0	0	0	0	0	196,743	196,743
City Improvements	133,197	0	0	0	0	0	0	133,197
<i>Total Committed</i>	<u>133,197</u>	<u>2,145,947</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>196,743</u>	<u>2,475,887</u>
<u>Assigned to:</u>								
Compensated absences	1,368,202	0	0	0	0	0	0	1,368,202
Equipment replacement	8,666,857	0	0	0	0	0	0	8,666,857
Cable television	4,261,756	0	0	0	0	0	0	4,261,756
Cemetery operations	92,264	0	0	0	0	0	0	92,264
Swimming pool operations	41,434	0	0	0	0	0	0	41,434
Community services	39,562	0	0	0	0	0	0	39,562
Safety town	6,628	0	0	0	0	0	0	6,628
Service center construction	0	0	0	0	0	0	37,607	37,607
Year 2015 Appropriations	6,702,942	0	0	0	0	0	0	6,702,942
Purchases on Order	778,932	0	0	0	0	0	0	778,932
<i>Total Assigned</i>	<u>21,958,577</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>37,607</u>	<u>21,996,184</u>
Unassigned (Deficit):	22,663,318	0	0	(481,340)	0	(2,998,696)	0	19,183,282
<b>Total Fund Balances</b>	<u><u>\$46,525,866</u></u>	<u><u>\$2,147,062</u></u>	<u><u>\$27,187,466</u></u>	<u><u>(\$481,340)</u></u>	<u><u>\$18,407,822</u></u>	<u><u>(\$2,998,696)</u></u>	<u><u>\$12,900,932</u></u>	<u><u>\$103,689,112</u></u>

**Note 5 – Budgetary Basis of Accounting**

While the City is reporting financial position, results of operations, and changes in fund balances on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The statements of revenues, expenditures and changes in fund balance – budget (Non-GAAP Basis) and actual presented for the general fund and the recreation major special revenue fund are presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis are that:

- (a) Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
- (b) Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).

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- (c) Encumbrances are treated as expenditures (budget basis) rather than as restricted, committed or assigned fund balance (GAAP).
- (d) Advances-In and Advances-Out are operating transactions (budget basis) as opposed to balance sheet transactions (GAAP).
- (e) Investments are reported at fair value (GAAP) rather than cost (budget basis).
- (f) Budgetary revenues and expenditures of the swimming pool operations fund, senior/community services fund, cemetery operations fund and reserve for compensated absences fund are reclassified to the general fund for GAAP Reporting.

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budget basis statements for the general fund and the recreation special revenue fund.

	General	Recreation
GAAP Basis	\$3,693,600	\$226,046
Net Adjustment for Revenue Accruals	(344,932)	(385)
Advances In	520,300	0
Beginning Fair Value Adjustment for Investments	103,799	0
Ending Fair Value Adjustment for Investments	(151,092)	0
Net Adjustment for Expenditure Accruals	(300,925)	16,646
Perspective Difference:		
Swimming Pool Operations	14,265	0
Senior/Community Service	51,417	0
Cemetery Operations	(20,247)	0
Reserve for Compensated Absences	615,007	0
Advances Out	(200,000)	0
Encumbrances	(2,359,821)	(65,266)
Budget Basis	\$1,621,371	\$177,041

**Note 6 – Deposits and Investments**

The City is a charter City and has adopted an investment policy through City Ordinance. The City has elected to follow the provisions of state statute. State statutes classify monies held by the City into three categories.

Active deposits are public deposits determined to be necessary to meet current demands upon the City treasury. Active monies must be maintained either as cash in the City Treasury, in commercial accounts payable withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that the Council has identified as not required for use within the current five-year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

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Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Interim monies held by the City can be deposited or invested in the following securities:

1. United States Treasury bills, bonds, notes, or any other obligation or security issued by the United States Treasury, or any other obligation guaranteed as to payment of principal and interest by the United States;
2. Bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, including, but not limited to, Federal National Mortgage Association, Federal Home Loan Bank, Federal Farm Credit Bank, Federal Home Loan Mortgage Corporation, Government National Mortgage Association, and Student Loan Marketing Association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
3. No-load money market mutual funds consisting exclusively of obligations described in (1) or (2) of this section and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions;
4. Time certificates of deposit or savings or deposit accounts including, but not limited to, passbook accounts;
5. Bonds and other obligations of the State of Ohio;
6. The State Treasurer's investment pool (STAROhio);
7. Certain bankers' acceptances and commercial paper notes for a period not to exceed 180 days in an amount not to exceed 25 percent of the interim monies available for investment at any one time if training requirements have been met; and
8. Written repurchase agreements in securities described in (1) or (2) provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and that the term of the agreement must not exceed 30 days.

The City has passed an ordinance allowing the City to invest monies not required to be used for a period of six months or more in the following:

1. Bonds of the State of Ohio;
2. Bonds of any municipal corporation, village, county, township, or other political subdivision of this State, as to which there is no default of principal, interest, or coupons; and
3. Obligations of the City.

**City of Westlake, Ohio**  
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Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short-selling are also prohibited. An investment must mature within five years from the date of purchase unless matched to a specific obligation or debt of the City, and must be purchased with the expectation that it will be held to maturity.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the Finance Director or qualified trustee or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

**Investments**

As of December 31, 2014, the City had the following investments:

	Fair Value	Maturity	Percentage of Total Investments
Bond Anticipation Notes:			
City of Avon	\$3,081,265	Less than one year	4.27%
City of Glenwillow	250,760	Less than one year	0.35
City of Huber Heights	1,504,805	Less than one year	2.08
City of Mayfield	1,105,027	Less than one year	1.53
City of North Olmsted	1,285,655	Less than one year	1.78
City of North Royalton	1,683,279	Less than one year	2.33
City of Seven Hills	3,009,090	Less than one year	4.17
City of Shaker Heights	731,942	Less than one year	1.01
City of Toledo	2,852,946	Less than one year	3.95
City of Westerville	2,998,410	Less than one year	4.15
City of Willowick	500,375	Less than one year	0.69
Clark County	410,012	Less than one year	0.57
Cuyahoga Heights	1,002,400	Less than one year	1.39
Franklin County	1,350,689	Less than one year	1.87
Orange Village	400,572	Less than one year	0.55
Trumbull County	3,574,669	Less than one year	4.95
Federal Farm Credit Bank Bonds	996,415	Less than one year	1.38
Federal Farm Credit Bank Bonds	19,772,863	Less than five years	27.38
Federal Home Loan Bank Bonds	13,326,143	Less than five years	18.45
Federal Home Loan Mortgage Bonds	2,001,165	Less than five years	2.77
Municipal Bonds:			
City of Avon	25,175	Less than one year	0.03
City of Berea	101,072	Less than one year	0.14
City of Brook Park	121,648	Less than one year	0.17
City of Glenwillow	175,532	Less than one year	0.24
City of Independence	30,183	Less than one year	0.04
City of New Albany	274,623	Less than one year	0.38
City of North Royalton	350,665	Less than one year	0.49
City of Parma	211,655	Less than one year	0.29
City of Powell	182,691	Less than one year	0.25
City of Springsboro	369,630	Less than one year	0.51
Clermont County Sewer	782,083	Less than one year	1.08
Greater Cleveland Regional Transit Authority	299,541	Less than one year	0.41

*(continued)*

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	Fair Value	Maturity	Percentage of Total Investments
Municipal Bonds:			
Hancock County	\$81,313	Less than one year	0.11%
Kent School District	484,394	Less than one year	0.67
Lebanon School District	200,948	Less than one year	0.28
Ohio State Development	502,155	Less than one year	0.70
Ohio State Higher Education	819,131	Less than one year	1.13
Wayne County School District	127,841	Less than one year	0.18
City of Avon	25,222	Less than two years	0.03
City of Berea	100,788	Less than two years	0.14
City of Independence	238,859	Less than two years	0.33
City of North Royalton	343,604	Less than two years	0.48
City of South Euclid	656,143	Less than two years	0.91
City of Springsboro	498,850	Less than two years	0.69
Greater Cleveland Regional Transit Authority	299,631	Less than two years	0.41
City of Columbus	250,618	Less than two years	0.35
Cuyahoga County	528,820	Less than two years	0.73
Mansfield School District	501,700	Less than two years	0.69
Wayne County School District	134,213	Less than two years	0.19
City of Avon	50,603	Less than five years	0.07
City of Brecksville	750,077	Less than five years	1.04
Montgomery County	870,324	Less than five years	1.20
STAROhio	14,700	Average 50.1 Days	N/A
Total Portfolio	<u>\$72,242,914</u>		

**Interest Rate Risk** As a means of limiting its exposure to fair value losses caused by rising interest rates, the City's investment policy requires that operating funds be invested primarily in short-term investments maturing within five years from the date of purchase and that the City's investment portfolio be structured so that securities mature to meet cash requirements for ongoing operations and/or long-term debt payments. The stated intent of the policy is to avoid the need to sell securities prior to maturity.

**Credit Risk** The Federal Farm Credit Bank Bonds, the Federal Home Loan Bank Bonds and the Federal Home Loan Mortgage Bonds carry a rating of AA+ by Standard and Poor's. The Bond Anticipation Notes and the Municipal Bonds are unrated. Ohio law requires that STAROhio maintain the highest rating provided by at least one nationally recognized standard rating service. The City has no investment policy that addresses credit risk.

**Concentration of Credit Risk** The City places no limit on the amount it may invest in any one issuer.

**City of Westlake, Ohio**  
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**Note 7 – Interfund Transfers and Balances**

***Interfund Transfers***

At December 31, 2014, interfund transfers were as follows:

<u>Transfers To</u>	<u>Transfers From</u>		<u>Total</u>
	<u>General</u>	<u>Other Governmental Funds</u>	
<b>Major Governmental Funds:</b>			
General	\$0	\$8,757	\$8,757
Issue II Improvement	44,000	0	44,000
<b>Other Governmental Funds:</b>			
Police Pension	450,000	0	450,000
Fire Pension	450,000	0	450,000
Total Other Governmental Funds	<u>900,000</u>	<u>0</u>	<u>900,000</u>
Total Governmental Funds	<u>\$944,000</u>	<u>\$8,757</u>	<u>\$952,757</u>

The general fund transfers to the other governmental funds were made to provide additional resources for capital improvements and current operations. The transfer of \$8,757 from other governmental funds to the general fund was for storm damage repairs.

***Interfund Balances***

As of December 31, 2014, interfund balances were as follows:

	<u>Receivable</u>		<u>Payable</u>	
	<u>Interfund</u>	<u>Advance to Other Funds</u>	<u>Interfund</u>	<u>Advance from Other Funds</u>
<b>Major Funds</b>				
General Fund	\$0	\$705,000	\$0	\$0
Issue II Improvement	0	0	3,828,900	0
Infrastructure Tax	8,868,900	3,683,000	0	0
Grants	<u>0</u>	<u>0</u>	<u>5,040,000</u>	<u>3,683,000</u>
<i>Total Governmental Activities</i>	8,868,900	4,388,000	8,868,900	3,683,000
<b>Business-Type Activity</b>				
Golf Course	<u>0</u>	<u>0</u>	<u>0</u>	<u>705,000</u>
Total	<u>\$8,868,900</u>	<u>\$4,388,000</u>	<u>\$8,868,900</u>	<u>\$4,388,000</u>

Advances to other funds at December 31, 2014, consisted of a general fund advance of \$705,000 to the golf course enterprise fund due to the timing of the operating revenues, and an advance from the infrastructure tax capital projects fund of \$3,683,000 to the grants fund. The interfund balances at December 31, 2014 result from a difference in timing of when expenses are recognized in accordance with generally accepted accounting principles and when the related interfund subsidies are budgeted for payment on a cash basis. Interfund balances are expected to be repaid within one year. Advances to other funds are not expected to be repaid within one year.

**City of Westlake, Ohio**  
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**Note 8 – Receivables**

Receivables at December 31, 2014, consisted primarily of municipal income taxes, property and hotel taxes, intergovernmental receivables arising from entitlements and shared revenues, special assessments, accrued interest on investments, and accounts (billings for utility service).

No allowance for doubtful accounts has been recorded because uncollectible amounts are expected to be insignificant. All receivables, except for delinquent property taxes and special assessments, are expected to be collected within one year. Property taxes, although ultimately collectible, include some portion of delinquencies that will not be collected within one year.

Special assessments expected to be collected in more than one year amount to \$3,075,000 in the special assessment bond retirement fund. At December 31, 2014, the amount of delinquent special assessments was \$78,017.

***Property Taxes***

Property taxes include amounts levied against all real, public utility and tangible personal property located in the City. Property tax revenue received during 2014 for real and public utility property taxes represents collections of 2013 taxes.

2014 real property taxes are levied after October 1, 2014 on the assessed value as of January 1, 2014, the lien date. Assessed values are established by state law at 35 percent of appraised market value. 2014 real property taxes are collected in and intended to finance 2015.

Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31, with the remainder payable by June 20. Under certain circumstances, state statute permits later payment dates to be established.

Public utility tangible personal property currently is assessed at varying percentages of true value; public utility real property is assessed at 35 percent of true value. 2014 public utility property taxes which became a lien December 31, 2013, are levied after October 1, 2014, and are collected in 2015 with real property taxes.

The full tax rate for all City operations for the year ended December 31, 2014, was \$9.52 per \$1,000 of assessed value. The assessed values of real property and public utility tangible property upon which 2014 property tax receipts were based are as follows:

<u>Category</u>	<u>Amount</u>
Real Estate:	
Residential/Agricultural	\$961,244,180
Other Real Estate	378,786,240
Public Utility Tangible Property	<u>25,237,460</u>
Total Assessed Valuation	<u><u>\$1,365,267,880</u></u>

The County Fiscal Officer collects property taxes on behalf of all taxing districts in the county, including the City of Westlake and periodically remits to the City its portion of the taxes collected. Property taxes receivable represents real and public utility taxes and outstanding delinquencies which are measurable as of December 31, 2014 and for which there is an enforceable legal claim. In governmental funds, the portion of the receivable not levied to finance 2014 operations is offset to deferred inflows of resources – property

**City of Westlake, Ohio**  
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taxes. On an accrual basis, collectible delinquent property taxes have been recorded as a receivable and revenue, while on a modified accrual basis the revenue has been reported as deferred inflows of resources – unavailable revenue.

***Income Taxes***

The City levies an income tax of 1.5 percent on all income earned within the City as well as income of residents earned outside the City. The City allows a credit of 100 percent of the tax paid to another municipality, not to exceed the amount owed. Employers within the City are required to withhold income tax on employee earnings and remit the tax to the City at least quarterly. Corporations and other individual taxpayers are also required to pay their estimated tax at least quarterly and file a final return annually.

The Regional Income Tax Agency administers and collects income taxes for the City. Payments are remitted monthly net of collection fees of 3 percent. Taxes collected by RITA in one month are remitted to the City on the first and tenth business days of the following month. Income tax revenue is credited to the general fund, recreation special revenue fund, general obligation and issue II bond retirement funds, and the infrastructure tax and recreation center construction capital projects funds.

***Intergovernmental Receivables***

A summary of the principal items of intergovernmental receivables follows:

	Amount
<b>Governmental Activities</b>	
629 Grant - Ohio Department of Transportation	\$1,000,000
Homestead and Rollback	640,022
Gas Excise Tax	354,302
Local Government	239,961
Highway Distribution	178,263
Auto Registration	105,163
I-90 Columbia Road Grant	48,510
Westlake City School District	46,487
City of Cleveland	29,832
Other	25,867
Storm Drainage Grant	20,000
Commercial Activity Tax	4,438
Estate Tax	1,765
	\$2,694,610
<i>Total Intergovernmental Receivables</i>	<i>\$2,694,610</i>

**City of Westlake, Ohio**  
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**Note 9 – Capital Assets**

A summary of changes in capital assets during 2014 follows:

	Balance 12/31/2013	Additions	Deletions	Transfers	Balance 12/31/2014
<b>Governmental Activities</b>					
<i>Nondepreciable Capital Assets</i>					
Land	\$14,162,808	\$0	\$0	\$0	\$14,162,808
Construction in Progress	9,665,976	31,532,425	(2,134,151)	0	39,064,250
<i>Total Nondepreciable Capital Assets</i>	<u>23,828,784</u>	<u>31,532,425</u>	<u>(2,134,151)</u>	<u>0</u>	<u>53,227,058</u>
<i>Depreciable Capital Assets</i>					
Buildings and Improvements	42,653,819	0	0	0	42,653,819
Improvements	5,741,616	46,663	0	0	5,788,279
Machinery and Equipment	6,718,600	1,012,740	(681,620)	(5,195)	7,044,525
Furniture and Fixtures	1,830,210	25,776	(2,152)	0	1,853,834
Vehicles	8,852,577	623,884	(384,808)	0	9,091,653
Infrastructure					
Roads	122,535,314	789,969	0	0	123,325,283
Water Mains	41,543,635	658,215	(67,227)	0	42,134,623
Storm Sewers	28,357,952	649,758	0	0	29,007,710
Culverts	3,320,916	0	0	0	3,320,916
Traffic Signals	3,573,273	0	0	0	3,573,273
Bridges	1,980,831	0	0	0	1,980,831
<i>Total Depreciable Capital Assets</i>	<u>267,108,743</u>	<u>3,807,005</u>	<u>(1,135,807)</u>	<u>(5,195)</u>	<u>269,774,746</u>
<i>Less Accumulated Depreciation</i>					
Buildings and Improvements	(11,700,162)	(853,252)	0	0	(12,553,414)
Improvements	(3,981,126)	(211,268)	0	0	(4,192,394)
Machinery and Equipment	(5,261,655)	(573,217)	645,569	5,195	(5,184,108)
Furniture and Fixtures	(1,300,276)	(89,260)	1,327	0	(1,388,209)
Vehicles	(6,333,455)	(718,971)	372,064	0	(6,680,362)
Infrastructure					
Roads	(81,395,795)	(3,446,304)	0	0	(84,842,099)
Water Mains	(16,792,231)	(727,428)	67,227	0	(17,452,432)
Storm Sewers	(14,025,028)	(557,882)	0	0	(14,582,910)
Culverts	(2,816,949)	(75,470)	0	0	(2,892,419)
Traffic Signals	(1,031,768)	(97,006)	0	0	(1,128,774)
Bridges	(960,540)	(34,933)	0	0	(995,473)
<i>Total Accumulated Depreciation</i>	<u>(145,598,985)</u>	<u>(7,384,991)</u>	<u>1,086,187</u>	<u>5,195</u>	<u>(151,892,594)</u>
<i>Total Depreciable Capital Assets, Net</i>	<u>121,509,758</u>	<u>(3,577,986)</u>	<u>(49,620)</u>	<u>0</u>	<u>117,882,152</u>
<i>Total Governmental Capital Assets, Net</i>	<u>\$145,338,542</u>	<u>\$27,954,439</u>	<u>(\$2,183,771)</u>	<u>\$0</u>	<u>\$171,109,210</u>

**City of Westlake, Ohio**  
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	Balance 12/31/2013	Additions	Deletions	Transfers	Balance 12/31/2014
<b>Business-Type Activities</b>					
<i>Nondepreciable Capital Assets</i>					
Land	\$1,499,176	\$0	\$0	\$0	\$1,499,176
<i>Depreciable Capital Assets</i>					
Buildings and Improvements	1,758,202	0	0	0	1,758,202
Improvements	243,495	20,844	0	0	264,339
Machinery and Equipment	341,600	2,950	(8,120)	5,195	341,625
Furniture and Fixtures	41,125	2,408	0	0	43,533
Vehicles	827,087	32,883	(24,395)	0	835,575
Infrastructure					
Sewer Lines	52,089,370	16,609	0	0	52,105,979
<i>Total Depreciable Capital Assets</i>	<u>55,300,879</u>	<u>75,694</u>	<u>(32,515)</u>	<u>5,195</u>	<u>55,349,253</u>
<i>Less Accumulated Depreciation</i>					
Buildings and Improvements	(500,865)	(34,912)	0	0	(535,777)
Improvements	(195,401)	(5,151)	0	0	(200,552)
Machinery and Equipment	(308,897)	(12,208)	8,120	(5,195)	(318,180)
Furniture and Fixtures	(26,286)	(1,865)	0	0	(28,151)
Vehicles	(607,777)	(56,042)	24,395	0	(639,424)
Infrastructure					
Sewer Lines	(27,094,291)	(1,048,464)	0	0	(28,142,755)
<i>Total Accumulated Depreciation</i>	<u>(28,733,517)</u>	<u>(1,158,642)</u>	<u>32,515</u>	<u>(5,195)</u>	<u>(29,864,839)</u>
<i>Total Depreciable Capital Assets, Net</i>	<u>26,567,362</u>	<u>(1,082,948)</u>	<u>0</u>	<u>0</u>	<u>25,484,414</u>
<i>Total Business-Type Activities</i>					
<i>Capital Assets, Net</i>	<u>\$28,066,538</u>	<u>(\$1,082,948)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$26,983,590</u>

Depreciation expense was charged to governmental functions as follows:

General Government	\$323,246
Security of Persons and Property	735,754
Public Health Services	101,178
Transportation	4,149,981
Community Environment	20,767
Basic Utility Services	1,360,780
Leisure Time Activities	693,285
Total	<u>\$7,384,991</u>

**Note 10 – Risk Management**

The City is exposed to various risks of loss related to torts; theft, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year the City contracted with various companies for all its commercial insurance.

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The types of coverage and deductibles are as follows:

Type of Coverage	Coverage	Deductible
U.S. Specialty Insurance Company		
Blanket Property and Contents, Replacement	\$68,839,288	\$2,500
Inland Marine	4,458,507	1,000
General Liability	1,000,000/3,000,000	0
Automobile Liability	1,000,000	0
Public Officials Liability	1,000,000/1,000,000	10,000
Police Professional Liability	1,000,000/1,000,000	5,000
Employment Practices Liability	1,000,000/1,000,000	0
Computer - Hardware	2,823,758	1,000
Computer - Software	25,000	1,000
Umbrella Excess Liability	10,000,000	10,000
Travelers Property & Casualty Insurance Company		
Forgery or Alteration	1,000,000	5,000
Employee Theft - Per Loss	1,000,000	5,000
On Premises	1,000,000	5,000
In Transit	1,000,000	5,000
Money Orders & Counterfeit Money	1,000,000	5,000
Computer Fraud	1,000,000	5,000
Funds Transfer Fraud	1,000,000	5,000

Settled claims have not exceeded this commercial coverage in any of the past three years and there was no significant reduction in coverage from the prior year.

The City has elected to provide employee hospital/medical, prescription, dental and vision insurance benefits through a partially self-insured program. The City established a hospitalization internal service fund to account for and finance the cost of this program.

The City utilizes the services of America's Choice Healthplans, the third party administrator, to review, process, and pay employee claims. The City purchased stop-loss coverage for claims in excess of \$80,000 per individual and \$3,253,663 aggregate per year. For each employee, the City paid monthly into the hospitalization internal service fund \$575 for single, \$965 for single-plus-one and \$1,400 for family coverage. These rates are paid by the fund from which the employees' salary is paid.

The claims liability of \$148,371 as estimated by the third-party administrator and reported in the hospitalization internal service fund at December 31, 2014, is based on the requirements of GASB Statement No. 30 which requires a liability for unpaid claims costs, including estimates of costs relating to incurred but not reported claims, be reported. The estimate does not include other allocated or unallocated claim adjustment expenses.

Changes in the fund claims liability amount in 2013 and 2014 were as follows:

	Balance at Beginning of Year	Current Year Claims	Claim Payments	Balance at End of Year
2013	\$241,691	\$2,134,044	\$2,168,684	\$207,051
2014	207,051	2,727,256	2,785,936	148,371

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Workers' compensation coverage is provided by the State of Ohio. The City pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs.

**Note 11 – Significant Commitments**

*Contractual Commitments*

At December 31, 2014, the City's significant contractual commitments consisted of:

Project	Contract Amount	Amount Paid	Remaining on Contract
2014 Street Maintenance	\$7,898,686	\$6,260,552	\$1,638,134
Recreation Center Renovations	1,555,000	1,232,702	322,298
Crocker Park Garages	65,763,952	19,934,103	45,829,849
Total	<u>\$75,217,638</u>	<u>\$27,427,357</u>	<u>\$47,790,281</u>

\$35,205 of the remaining commitments were encumbered at year-end. The amounts of \$6,040,427 and \$2,708,631 in contracts and retainage payable have been capitalized.

*Encumbrances*

Encumbrances are commitments related to unperformed contracts for goods or services. Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. At year-end the amount of encumbrances expected to be honored upon performance by the vendor in the next year were as follows:

Governmental Funds:		Enterprise Funds:	
General	\$2,359,821	Sewer	\$21,096
Recreation	65,266	Nonmajor - Golf Course	<u>2,982</u>
American Greetings	118,323	Total Enterprise Funds	<u>24,078</u>
Issue II Improvements	868,640	Internal Service Fund	<u>\$471,128</u>
Infrastructure Tax	875,621		
Grants	892,375		
Other Governmental Funds	<u>2,026,045</u>		
Total Governmental Funds	<u>7,206,091</u>		

**Note 12 – Defined Benefit Pension Plan**

*Ohio Public Employees Retirement System*

Plan Description - The City participates in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The traditional plan is a cost-sharing, multiple-employer defined benefit pension plan. The member-directed plan is a defined contribution plan in which the member invests both member and employer contributions (employer contributions vest over five years at 20 percent

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per year). Under the member-directed plan, members accumulate retirement assets equal to the value of the member and vested employer contributions plus any investment earnings. The combined plan is a cost-sharing, multiple-employer defined benefit pension plan. Under the combined plan, OPERS invests employer contributions to provide a formula retirement benefit similar in nature to, but less than, the traditional plan benefit. Member contributions, the investment of which is self-directed by the member, accumulate retirement assets in a manner similar to the member-directed plan.

OPERS provides retirement, disability, survivor and death benefits, and annual cost of living adjustments to members of the traditional and combined plans. Members of the member-directed plan do not qualify for ancillary benefits. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report that may be obtained by visiting <https://www.opers.org/investments/cafr.shtml>, by writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling (614) 222-5601 or 800-222-7377.

**Funding Policy** - The Ohio Revised Code provides statutory authority for member and employer contributions and currently limits the employer contribution to a rate not to exceed 14 percent of covered payroll for state and local employer units. Member contribution rates, as set forth in the Ohio Revised Code, are not to exceed 10 percent of covered payroll. For the year ended December 31, 2014, members in state and local classifications contributed 10 percent of covered payroll. For 2014, member and employer contribution rates were consistent across all three plans.

The City's 2014 contribution rate was 14 percent. The portion of the City's contribution used to fund pension benefits is net of postemployment health care benefits. The portion of the City's contribution allocated to health care for members in both the traditional and combined plans was 2 percent for 2014. Effective January 1, 2015, the portion of the employer contribution allocated to health care remained at 2 percent. Employer contribution rates are actuarially determined.

The City's required contribution for pension obligations to the traditional and combined plans for the years ended December 31, 2014, 2013, and 2012 was \$1,216,983, \$1,325,867, and \$1,017,149, respectively. For 2014, 97.48 percent has been contributed with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2013 and 2012. Contributions to the member-directed plan for 2014 were \$28,158 made by the City and \$20,113 made by plan members.

***Ohio Police and Fire Pension Fund***

**Plan Description** - The City contributes to the Ohio Police and Fire Pension Fund (OPF), a cost-sharing, multiple-employer defined benefit pension plan. OPF provides retirement and disability pension benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. OPF issues a publicly available financial report that includes financial information and required supplementary information for the plan. The report that may be obtained by visiting the OPF website at [www.op-f.org](http://www.op-f.org) or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

**Funding Policy** - Employer and employee contribution rates are set by the Ohio Revised Code. From January 1, 2014, through July 1, 2014, plan members were required to contribute 10.75 percent of their annual covered salary. From July 2, 2014, through December 31, 2014, plan members were required to contribute 11.5 percent of their annual covered salary. Throughout 2014, employers were required to contribute 19.5 percent for police officers and 24 percent for firefighters.

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The OPF pension fund is authorized by the Ohio Revised Code to allocate a portion of the employer contribution to retiree health care benefits. For 2014, the portion of the City's contribution used to fund pension benefits was 19 percent of covered payroll for police officers and 23.5 percent of covered payroll for firefighters. The City's contribution to OPF for police and firefighters pension was \$568,664 and \$611,442 for the year ended December 31, 2014, \$535,398 and \$576,646 for the year ended December 31, 2013, and \$512,570 and \$555,647 for the year ended December 31, 2012. For 2014, 96.44 percent has been contributed for both police and firefighters with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2013 and 2012.

### **Note 13 - Postemployment Benefits**

#### ***Ohio Public Employees Retirement System***

Plan Description - The Ohio Public Employees Retirement System (OPERS) administers three separate pension plans: the traditional plan, a cost-sharing, multiple-employer defined benefit pension plan; the member-directed plan, a defined contribution plan; and the combined plan, a cost-sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan.

OPERS maintains a cost-sharing, multiple-employer defined benefit postemployment health care plan for qualifying members of both the traditional and combined plans. Members of the member-directed plan do not qualify for ancillary benefits, including postemployment health care coverage. The plan includes a medical plan, a prescription drug program, and Medicare Part B premium reimbursement.

In order to qualify for postemployment health care coverage, age and service retirees under the traditional and combined plans must have ten or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The Ohio Revised Code permits, but does not mandate, OPERS to provide health care benefits to its eligible members and beneficiaries. Authority to establish and amend benefits is provided in Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report which may be obtained by visiting <https://www.opers.org/investments/cafr.shtml>, by writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling (614) 222-5601 or 800-222-7377.

Funding Policy - The postemployment health care plan was established under, and is administered in accordance with, Internal Revenue Code 401(h). The Ohio Revised Code provides the statutory authority requiring public employers to fund postemployment health care through contributions to OPERS. A portion of each employer's contribution to OPERS is set aside for the funding of postemployment health care.

Employer contribution rates are expressed as a percentage of the covered payroll of active members. In 2014, state and local employers contributed 14 percent of covered payroll. This is the maximum employer contribution rate permitted by the Ohio Revised Code.

Each year, the OPERS retirement board determines the portion of the employer contribution rate that will be set aside for funding postemployment health care benefits. The portion of the employer contribution allocated to health care for members in both the traditional and combined plans was 2 percent for 2014. Effective January 1, 2015, the portion of the employer contribution allocated to health care remained at 2 percent for both plans as recommended by the OPERS actuary.

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The OPERS retirement board is also authorized to establish rules for the payment of a portion of the health care benefits provided by the retiree or the retiree's surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected. Active members do not make contributions to the postemployment health care plan.

The City's contribution allocated to fund postemployment health care benefits for the years ended December 31, 2014, 2013, and 2012 was \$207,523, \$104,124, and \$415,161, respectively. For 2014, 97.48 percent has been contributed with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2013 and 2012.

Changes to the health care plan were adopted by the OPERS Board of Trustees on September 9, 2012, with a transition plan commencing on January 1, 2014. With the passage of pension legislation under SB 343 and the approved health care changes, OPERS expects to be able to consistently allocate 4 percent of the employer contribution toward the health care fund after the end of the transition period.

***Ohio Police and Fire Pension Fund***

Plan Description - The City contributes to the Ohio Police and Fire Pension Fund (OPF) sponsored healthcare program, a cost-sharing, multiple-employer defined postemployment healthcare plan administered by OPF. OPF provides health care benefits including coverage for medical, prescription drug, dental, vision, Medicare Part B Premium, and long-term care to retirees, qualifying benefit recipients, and their eligible dependents.

OPF provides access to postretirement health care coverage for any person who receives or is eligible to receive a monthly service, disability, or survivor benefit check, or is a spouse or eligible dependent child of such person. The health care coverage provided by OPF meets the definition of an Other Postemployment Benefit (OPEB) as described in Government Accounting Standards Board (GASB) Statement No. 45.

The Ohio Revised Code allows, but does not mandate, OPF to provide OPEB benefits. Authority for the OPF Board of Trustees to provide health care coverage to eligible participants and to establish and amend benefits is codified in Chapter 742 of the Ohio Revised Code.

OPF issues a publicly available financial report that includes financial information and required supplementary information for the plan. The report may be obtained by visiting the OPF website at [www.opf.org](http://www.opf.org) or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

Funding Policy - The Ohio Revised Code provides for contribution requirements of the participating employers and of plan members to the OPF defined benefit pension plan. Participating employers are required by the Ohio Revised Code to contribute to the pension plan at rates expressed as a percentage of payroll of active pension plan members, currently 19.5 percent and 24 percent of covered payroll for police and firefighters, respectively. Active members do not make contributions to the OPEB Plan.

OPF maintains funds for health care in two separate accounts. One for health care benefits under an IRS Code Section 115 trust and one for Medicare Part B premium reimbursements administered as an Internal Revenue Code 401(h) account, both of which are within the defined benefit pension plan under the authority granted by the Ohio Revised Code to the OPF Board of Trustees.

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The Board of Trustees is authorized to allocate a portion of the total employer contribution made to the pension plan to the Section 115 trust and the Section 401(h) account as the employer contribution for retiree health care benefits. For 2014, the employer contribution allocated to the health care plan was .5 percent of covered payroll. The amount of employer contribution allocated to the health care plan each year is subject to the Trustees' primary responsibility to ensure that pension benefits are adequately funded and is limited by the provisions of Sections 115 and 401(h).

The OPF Board of Trustees is also authorized to establish requirements for contributions to the health care plan by retirees and their eligible dependents or their surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected.

The City's contribution to OPF which was allocated to fund postemployment health care benefits for police and firefighters was \$22,301 and \$17,723 for the year ended December 31, 2014, \$283,446 and \$225,644 for the year ended December 31, 2013, and \$271,361 and \$217,427 for the year ended December 31, 2012. For 2014, 96.44 percent has been contributed for both police and firefighters with the balance being reported as an intergovernmental payable. The full amount has been contributed for 2013 and 2012.

**Note 14 – Compensated Absences**

Vacation leave is earned at rates which vary depending upon length of service and standard work week. Current policy permits vacation leave to be accumulated up to two years. City employees are paid for earned, unused vacation leave at the time of termination of employment.

Sick leave is earned at the rate of four and sixth-tenths hours for every 80 hours worked. A maximum of 2,500 hours may be accumulated by each employee. Those employees whose accumulation exceeds 2,500 hours are paid, in December of each year, one-fourth of those hours at their current rate. Each employee with 10 or more years of service with the City is paid for one-half of the employee's earned unused sick leave upon termination with the City, transfer to another governmental agency, or retirement, 60 percent after 17 years of service, 68 percent after 20 years of service and 75 percent after 25 years of service.

**Note 15 – Long-term Obligations**

The original issue date, maturity date, interest rate and original issuance amount for each of the City's bonds and notes follows:

	Original Issue Date	Maturity Date	Interest Rate	Original Issue Amount
<b>General Obligation Bonds</b>				
Street Improvements Refunding Bonds	2004	2014	1.25-3.40 %	\$1,020,000
Recreational Facilities Refunding Bonds	2008	2020	3.00-3.88	9,990,000
Infrastructure Various Purpose Bonds	2011	2021	1.50-4.00	7,350,000
<b>Special Obligation Bonds</b>				
American Greetings/Crocker Park Improvements	2014	2044	1.17-4.29	48,330,000
<b>Special Assessment Bonds</b>				
Various Purpose Improvements	2001	2021	2.65-5.00	765,000
Sewer System Phase III Refunding Bonds	2004	2014	1.25-3.40	225,000
Street Improvement Bonds	2005	2025	3.00-5.25	4,620,000
<b>OPWC Loans</b>				
Hilliard Boulevard Watermain Replacement	2003	2025	0	806,235
Detroit/Bradley Road Intersection	2014	N/A	0	2,555,933

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Changes in long-term obligations during the year ended December 31, 2014, consisted of the following:

	Balance 12/31/2013	Increase	Decrease	Balance 12/31/2014	Amounts Due in One Year
<b>Governmental Activities</b>					
<b>General Obligation Bonds</b>					
Street Improvements Refunding Bonds	\$75,000	\$0	\$75,000	\$0	\$0
Unamortized Premium	177	0	177	0	0
Recreational Facilities Refunding Bonds	7,150,000	0	905,000	6,245,000	965,000
Unamortized Premium	3,418	0	433	2,985	0
Infrastructure Various Purpose Bonds	5,675,000	0	650,000	5,025,000	675,000
Unamortized Premium	203,414	0	23,299	180,115	0
<i>Total General Obligation Bonds</i>	<u>13,107,009</u>	<u>0</u>	<u>1,653,909</u>	<u>11,453,100</u>	<u>1,640,000</u>
<b>Special Obligation Bonds</b>					
American Greetings/Crocker Park Improvements					
Serial Bonds	0	18,190,000	0	18,190,000	0
Term Bonds	0	30,140,000	0	30,140,000	0
Unamortized Premium	0	591,582	0	591,582	0
<i>Total Special Obligation Bonds</i>	<u>0</u>	<u>48,921,582</u>	<u>0</u>	<u>48,921,582</u>	<u>0</u>
<b>Special Assessment Bonds</b>					
Various Purpose Improvements	365,000	0	40,000	325,000	40,000
Sewer System Phase III Refunding Bonds	25,000	0	25,000	0	0
Unamortized Premium	58	0	58	0	0
Street Improvement Bonds	3,215,000	0	210,000	3,005,000	215,000
Unamortized Premium	218,877	0	14,297	204,580	0
<i>Total Special Assessment Bonds</i>	<u>3,823,935</u>	<u>0</u>	<u>289,355</u>	<u>3,534,580</u>	<u>255,000</u>
<b>OPWC Loans</b>					
Hilliard Boulevard Watermain Replacement	443,428	0	40,312	403,116	40,312
Detroit/Bradley Road Intersection	0	2,555,933	0	2,555,933	0
<i>Total OPWC Loans</i>	<u>443,428</u>	<u>2,555,933</u>	<u>40,312</u>	<u>2,959,049</u>	<u>40,312</u>
<b>Other Long-Term Obligations</b>					
Compensated Absences Payable	5,559,343	776,545	610,750	5,725,138	800,000
Capital Lease	5,147	0	3,530	1,617	1,617
Claims and Judgments Payable	0	83,598	0	83,598	83,598
Landfill Postclosure Costs	494,439	6,921	45,578	455,782	81,100
<i>Total Other Long-Term Obligations</i>	<u>6,058,929</u>	<u>867,064</u>	<u>659,858</u>	<u>6,266,135</u>	<u>966,315</u>
<b>Total Governmental Long-Term Liabilities</b>	<u>\$23,433,301</u>	<u>\$52,344,579</u>	<u>\$2,643,434</u>	<u>\$73,134,446</u>	<u>\$2,901,627</u>

**General obligation bonds** General obligation bonds are direct obligations of the City for which its full faith and credit are pledged for repayment. General obligation bonds are to be repaid from both voted and unvoted general property taxes levied on all taxable property located within the City as well as municipal income taxes. Tax monies will be received in and the debt will be retired from the general obligation bond retirement and Issue 11 bond retirement debt service funds.

On April 13, 2011, the City issued infrastructure various purpose bonds in the amount of \$7,350,000, at the interest rates varying from 1.50 percent to 4.00 percent. The bonds were issued for an eleven-year period with final maturity during fiscal year 2021. The bonds will be retired through the infrastructure tax improvement capital projects fund.

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**Special obligation bonds** Special obligation bonds are special obligations of the City and will not represent or constitute a debt of pledge of the full faith and credit of the City or the State of Ohio and will not be secured by an obligation or pledge of any moneys raised by taxation. Special obligation bonds are to be repaid from City non-tax revenues (including the project revenues) pledged and assigned to secure payment thereof by the bond legislation and the indenture.

The City has pledged a portion of tax incremental financing revenue to repay the special obligation bonds. The bonds are paid solely from tax incremental financing revenue and payable through 2044. Annual principal and interest payments on the bonds are to require less than 100 percent of tax incremental financing revenue. The total principal and interest remaining to be paid on the notes is \$89,530,370. Interest paid for the current year was \$1,347,887 and total revenue was \$6,896,911.

The term bonds maturing on December 1, 2037, 2041, and 2044 are subject to mandatory sinking fund redemption at a redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the date of redemption, on August 1 in the years and in the respective principal amounts as follows:

Year	Issue		
	\$9,275,000	\$11,210,000	\$9,655,000
2034	1,950,000	0	0
2035	2,345,000	0	0
2036	2,440,000	0	0
2038	0	2,640,000	0
2039	0	2,745,000	0
2040	0	2,855,000	0
2042	0	0	3,090,000
2043	0	0	3,215,000
Total	\$6,735,000	\$8,240,000	\$6,305,000
<i>Stated Maturity</i>	<i>12/1/2037</i>	<i>12/1/2041</i>	<i>12/1/2044</i>

The remaining principal amount of the term bonds (\$2,540,000, \$2,970,000, and \$3,350,000) will mature at the stated maturity.

**Special assessment bonds** Special assessment bonds are payable from the proceeds of assessments against the specific property owners who primarily benefited from the project. Special assessment monies will be received in and the debt will be retired from the special assessment debt service fund. In the event that property owners fail to make their special assessment payments, the City is responsible for providing the resources to meet the annual principal and interest payments.

**Refunded Bonds** In 2004, the City defeased a 1993 Issue II general obligation bond issue, a 1994 street and water line improvements general obligation bond issue, and a 1997 street and water line improvements special assessment bond issue in order to take advantage of lower interest rates. The proceeds of the new bonds were placed in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the City's financial statements. On December 31, 2014, \$155,000 of the defeased bonds are still outstanding.

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In 2008, the City defeased a 1997 Recreation Center and Marview Waterline general obligation bond issue in order to take advantage of lower interest rates. The proceeds of the new bonds were placed in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the City's financial statements. On December 31, 2014, \$7,140,000 of the defeased bonds are still outstanding.

**Other long-term obligations** The capital lease will be paid from the recreation special revenue fund. Compensated absences will be paid from the general fund. The OPWC loans are payable semiannually from the general obligation bond retirement debt service fund and the Issue II improvements capital projects fund. The loans are interest-free.

The City has entered into contractual agreements for construction loans from the Ohio Public Works Commission (OPWC). Under the terms of these agreements, the OPWC will reimburse, advance or directly pay the construction costs of approved projects.

A line of credit has been established for the Ohio Public Works in the amount of \$3,203,220 for the Detroit/Bradley Roads Improvement project. Since the loan repayment schedule has not yet been finalized, a repayment schedule is not included in the schedule of debt service requirements. Until a final repayment schedule is available, the City is paying based on estimates.

In addition to the special obligation/non-tax revenue bonds issued in 2014 the City also acquired a loan in the amount of \$8,500,000 from the Ohio Department of Transportation for the Public Private Partnership project involving the construction of the American Greetings world headquarters and additional development of the Crocker Park complex which is a mixed use development in the City. All proceeds of the loan were received in 2015. The repayment of the loan is pledged from the Permissive License Tax, Motor Vehicle License Tax and Motor Vehicle Gasoline Tax funds received by the City. The loan will be repaid over 20 years at an interest rate of 3.0% per annum.

Subsequent to year-end, the Ohio Supreme Court affirmed the Eighth District Court of Appeal's decision affirming the trial court's order regarding the demotion and back pay of a former fire chief. The City was required to pay back \$83,598 in lost wages in accordance with the court's ruling. This payment was made from the general fund.

The City's overall legal debt margin was \$129,493,552 and the unvoted legal debt margin was \$72,295,578 at December 31, 2014. Principal and interest requirements to retire the long-term obligations outstanding at December 31, 2014, are as follows:

Year	General Obligation Bonds		Special Assessment Bonds	
	Principal	Interest	Principal	Interest
2015	\$1,640,000	\$391,182	\$255,000	\$162,750
2016	1,660,000	346,319	265,000	152,250
2017	1,705,000	296,657	280,000	141,350
2018	1,755,000	237,474	295,000	129,700
2019	1,830,000	176,194	305,000	114,950
2020-2024	2,680,000	136,756	1,585,000	337,750
2025	0	0	345,000	18,112
Total	\$11,270,000	\$1,584,582	\$3,330,000	\$1,056,862

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Year	Special Obligation Bonds				OPWC Loans
	Serial		Term		
	Principal	Interest	Principal	Interest	
2015	\$0	\$1,980,569	\$0	\$0	\$40,312
2016	0	1,980,569	0	0	40,312
2017	0	1,980,569	0	0	40,312
2018	775,000	1,980,569	0	0	40,312
2019	895,000	1,957,319	0	0	40,312
2020-2024	4,845,000	9,424,094	0	0	201,556
2025-2029	5,865,000	8,402,144	0	0	0
2030-2034	5,810,000	5,599,724	1,950,000	1,217,669	0
2035-2039	0	0	12,710,000	4,721,544	0
2040-2044	0	0	15,480,000	1,955,600	0
<b>Total</b>	<b>\$18,190,000</b>	<b>\$33,305,557</b>	<b>\$30,140,000</b>	<b>\$7,894,813</b>	<b>\$403,116</b>

**Note 16 – Contingent Liabilities**

***Litigation***

The City of Westlake is a party to legal proceedings seeking damages. The City management is of opinion that ultimate disposition of these claims and legal proceeding will not have a material effect, if any, on the financial condition of the City.

***Federal and State Grants***

The City receives financial assistance from federal and state agencies in the form of grants. The disbursements of funds received under these programs generally require compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material effect on the overall financial position of the City at December 31, 2014.

**Note 17 - Capital Lease**

During 2011, the City entered into a lease agreement for a copier for the recreation center. Capital lease payments have been reclassified and are reflected as debt service expenditures in the basic financial statements. These expenditures are reflected as program/function expenditures on a budgetary basis.

Capital asset acquired by lease currently being paid have been capitalized and depreciated as follows as of December 31, 2014:

<b>Governmental Activities</b>	
Equipment	\$12,326
Less Accumulated Depreciation	(9,039)
<i>Carrying Value</i>	<u>\$3,287</u>

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*For the Year Ended December 31, 2014*

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At December 31, 2014, the City's future long-term minimum lease payments required under the capital lease were \$1,673 with \$56 in interest leaving the present value of the minimum lease payments of \$1,617.

**Note 18 – Industrial Development Revenue Bonds**

At December 31, 2014, the City has one remaining series of industrial development revenue bonds in the aggregate outstanding principal amount of \$20,960,000 for facilities used by private corporations or other entities. The City is not obligated in any way to pay debt-related charges on the bonds from any of its funds, and therefore, they have been excluded entirely from the City's debt presentation. There has not been, and there is not currently, any condition of default under the bonds or the related financing documents.

**Note 19 – Landfill Closure and Postclosure Care Cost**

State and Federal laws and regulations require the City to perform certain maintenance and monitoring functions at the landfill site for 30 years after closure. The City's landfill placed its final cover in 1989. The \$455,782 reported as landfill postclosure costs in the long-term liabilities due in one year and due in more than one year lines of the governmental activities column of the statement of net position at December 31, 2014, represents the estimated cost of maintenance and monitoring through 2023. Actual costs may be higher due to inflation, changes in technology, or changes in regulations. The City is required by State and Federal laws and regulations to provide assurances that financial resources will be available to provide for postclosure care and remediation or containment of environmental hazards at the landfill. Financial assurance may take the form of a financial test and corporate guarantee. The financial test was performed on the 2014 audited financial statements and the City was in compliance.

**Note 20 – Joint Venture – Rocky River Wastewater Treatment Plant**

The Rocky River Wastewater Treatment Plant (the "Plant") is a joint venture among the cities of Fairview Park, Bay Village, Rocky River and Westlake. The plant is governed by a Management Committee consisting of the elected mayors of the four member cities and a fifth person nominated and elected by the mayors. The Management Committee has authority over all aspects of the Plant's operation, however, all employees are employees of the City of Rocky River. The Plant supplies all participating residents of the member cities with sewer services. Each city owns the sewage lines located in its city and bills its residents for usage.

Continued existence of the Plant is dependent on the City's continued participation, and the City has an equity interest in the Plant. The City's equity interest is \$8,322,061 which represents 39.36 percent of the total equity in the Plant. The Plant is not accumulating significant financial resources or experiencing fiscal stress which would cause additional financial benefit to or burden on the City. Complete financial statements can be obtained from the City of Rocky River, 21012 Hilliard Boulevard, Rocky River, Ohio 44116.

**City of Westlake, Ohio**  
*Notes to the Basic Financial Statements*  
*For the Year Ended December 31, 2014*

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**Note 21 – Jointly Governed Organizations**

***West Shore Council of Governments***

The West Shore Council of Governments (Council) helps foster cooperation between municipalities in areas affecting health, safety, welfare, education, economic conditions and regional development. The board is comprised of one member from each of the six participating entities. The board exercises total control over the operation of the Council including budgeting, appropriating, contracting and designating management. Budgets are adopted by the board. Each City's degree of control is limited to its representation on the board. In 2014, the City contributed \$66,433 which represented 19.94 percent of total contributions. Complete financial statements can be obtained from the City of Bay Village, 350 Dover Center Road, Bay Village, Ohio 44140.

The Council has established two subsidiary organizations, the West Shore Hazardous Materials Committee ("HAZMAT") which provides hazardous material protection and assistance, and the West Shore Enforcement Bureau which provides extra assistance to cities in the form of a SWAT Team.

***Tri-City Park***

The Tri-City Park provides a recreational park to the cities of Westlake, Rocky River, and Fairview Park. The Park is governed by a board consisting of the elected mayors of the three cities. The Board exercises total control over the operation of the park including budgeting, appropriating, contracting, and designating management.

Budgets are adopted by the Board. Each City's degree of control is limited to its representation on the Board. The City of Westlake contributed \$41,000 to Tri-City Park in 2014. Complete financial statements can be obtained from the City of Rocky River, 21012 Hilliard Boulevard, Rocky River, Ohio 44116.

***S.A.F.E Council of Governments***

The S.A.F.E. Council of Governments (S.A.F.E.) was formed between municipalities to oppose changes to Cleveland Hopkins International Airport air traffic pattern. The Cities of Rocky River, Bay Village, Fairview Park and Westlake govern by a board consisting of the elected mayors. The board exercises total control over the operation of the S.A.F.E. including budgeting, appropriating, contracting, and designating management.

Budgets are adopted by the board. Each City's degree of control is limited to its representation on the board. The City of Westlake did not make any contributions to the S.A.F.E. in 2014. Complete financial statements can be obtained from the City of Rocky River, 21012 Hilliard Boulevard, Rocky River, Ohio 44116.

***West Shore Area Rescue Association***

The West Shore Area Rescue Association (Weshare) helps foster cooperation between municipalities and hospitals to provide optimum emergency medical services. The Board is comprised of one member from each of the ten participating entities. The Board exercises total control over the operation of Weshare including budgeting, appropriating, contracting, and designating management.

Budgets are adopted by the Board. Each City's degree of control is limited to its representation on the Board. In 2014, the City contributed \$500 which represented 10 percent of total contributions. Complete financial statements can be obtained from Fairview General Hospital, 18101 Lorain Road, Cleveland, Ohio 44111.

*Combining and Individual Fund Statements and Schedules*

*Fund Descriptions - Nonmajor Governmental Funds*

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*Nonmajor Special Revenue Funds*

To account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

***Street Maintenance Fund*** - To account for and report that portion of the State gasoline tax and motor vehicle registration fees restricted for street maintenance and repair.

***State Highway Fund*** - To account for and report that portion of the State gasoline tax and motor vehicle registration fees restricted for maintenance of State highways within the City.

***Permissive Motor Vehicle License Fund*** - To account for and report the additional motor vehicle registration fees restricted for maintenance and repair of streets within the City.

***Police Pension Fund*** - To account for and report accumulated levied property taxes restricted for the payment of current employer contributions for police disability and pension benefits and the accrued liability.

***Fire Pension Fund*** - To account for and report accumulated levied property taxes restricted for the payment of current employer contributions for fire disability and pension benefits and the accrued liability.

***Police and Fire Operating Fund*** - To account for and report accumulated levied property taxes restricted for the payment of salaries and related expenditures for the safety forces. This is in addition to expenditures made from the general fund.

***Law Enforcement Fund*** - To account for and report monies seized from criminals by law enforcement officials in the course of their work and restricted, by State statute, for expenditures that would enhance the police department.

***Mandatory Drug Fines Fund*** - To account for and report the resources obtained from confiscated monies from criminal offenses and restricted, by State statute, for expenditures that would enhance the police department.

***Alcohol Education Fund*** - To account for and report court fees obtained from D.W.I. cases and restricted by State statute for expenditures that would promote education about driving while intoxicated.

***Juvenile Diversion Fund*** - To account for and report monies received from Cuyahoga County restricted for establishing or expanding community policing programs.

***Federal Equitable Fund*** - To account for and report Federal forfeiture monies returned to the City and restricted for certain law enforcement purposes.

***FEMA Fund*** - To account for and report Federal and State monies restricted for restoration of areas hit by natural disasters.

(continued)

***Combining and Individual Fund Statements and Schedules (continued)***

***Fund Descriptions - Nonmajor Funds (continued)***

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***Emergency Medical Service Fund*** - To account for and report monies received from emergency medical services billing restricted for equipment and training within the fire department.

***Cemetery Investment Fund*** - To account for and report proceeds from the sale of cemetery lots used for maintaining the columbarium.

***Westlake/Bay Ecological Fund*** - To account for and report proceeds from the sale of humus that is restricted to expenditures that promote recycling of yard waste materials and maintain and improve the appearance of the landfill.

***City Donations Fund*** - To account for and report contributions and donations from private sources to various City departments. The City has passed legislation committing the resources to the needs of the departments that received them.

***Swimming Pool Operation Fund*** - To account for and report membership fee monies used for the operation of the public swimming pool. This fund is included with the general fund for GAAP reporting as it does not have a restricted or committed revenue source.

***Senior/Community Service Fund*** - To account for and report money paid from participants in the City Office on Aging Programs. This fund is included with the general fund for GAAP reporting as it does not have a restricted or committed revenue source.

***Cemetery Operating Fund*** - To account for and report the operation and maintenance of two public cemeteries. This fund is included with the general fund for GAAP reporting as it does not have a restricted or committed revenue source.

***Reserve for Compensated Absences Fund*** - To account for and report the accumulation of resources for accumulated sick leave and vacation leave, upon the termination of employment of employees in the City. This fund is included with the general fund for GAAP reporting as it does not have a restricted or committed revenue source.

***Nonmajor Debt Service Funds***

Debt service funds are used to account for and report financial resources that are restricted, committed or assigned to expenditure for principal and interest.

***General Obligation Bond Retirement Fund*** - To account for and report resources restricted for the payment of principal and interest and fiscal charges on general obligation debt.

***Special Assessment Bond Retirement Fund*** - To account for and report resources restricted for the retirement of debt issued to finance public improvements deemed to benefit the properties against which special assessments are levied.

(continued)

*Combining and Individual Fund Statements and Schedules (continued)*

*Fund Descriptions - Nonmajor Funds (continued)*

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*Nonmajor Debt Service Funds (continued)*

**Issue 11 Bond Retirement Fund** - To account for and report resources from a 3/8 percent voted increase in the income tax levy restricted for the retirement of debt issued to finance capital projects within the City.

*Nonmajor Capital Projects Funds*

Capital projects funds are used to account for and report financial resources that are restricted, committed or assigned to expenditure for capital outlays including the acquisition or construction of major capital facilities and other capital assets, other than those financed by proprietary fund or for assets that will be held in trust.

**Storm Drainage Fund** - To account for and report fees to developers which are restricted by enabling legislation to finance the City's cost of installing or cleaning ditches.

**Sanitary Sewer Improvement Fund** - To account for and report State monies and interest revenues restricted for the cost of construction of new sewer lines within the City that will be donated to the sewer enterprise fund.

**Crocker Road Improvements Fund** - To account for and report note proceeds restricted for the Crocker Road improvement project. This fund did not have any budgetary activity in 2014, therefore, budgetary information is not provided.

**Impact Fees Fund** - To account for and report impact fees charged to developers restricted for new park facilities.

**Sidewalks Fund** - To account for and report special assessments restricted for the construction of sidewalks throughout the City.

**Service Center Construction Fund** - To account for and report transfers made from the general fund assigned for the construction a new service center.

**Recreation Center Construction Fund** - To account for and report voted income tax proceeds restricted for improvements to the recreation center.

**City of Westlake, Ohio**  
*Combining Balance Sheet*  
*Other Governmental Funds*  
*December 31, 2014*

	Nonmajor Special Revenue Funds	Nonmajor Debt Service Funds	Nonmajor Capital Projects Funds	Total Other Governmental Funds
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$4,570,067	\$345,864	\$8,623,973	\$13,539,904
Accrued Interest Receivable	7,454	0	5,040	12,494
Accounts Receivable	828,581	0	0	828,581
Intergovernmental Receivable	794,971	0	20,000	814,971
Prepaid Items	709	0	0	709
Municipal Income Taxes Receivable	0	596,661	181,627	778,288
Permissive Motor Vehicle Taxes Receivable	41,059	0	0	41,059
Property Taxes Receivable	1,858,489	0	0	1,858,489
Special Assessments Receivable	0	3,330,000	0	3,330,000
<i>Total Assets</i>	<u>\$8,101,330</u>	<u>\$4,272,525</u>	<u>\$8,830,640</u>	<u>\$21,204,495</u>
<b>Liabilities</b>				
Accounts Payable	\$97,904	\$0	\$1,700	\$99,604
Contracts Payable	24,554	0	1,271,842	1,296,396
Accrued Wages	57,483	0	6,703	64,186
Retainage Payable	0	0	146,502	146,502
Intergovernmental Payable	13,059	0	1,032	14,091
<i>Total Liabilities</i>	<u>193,000</u>	<u>0</u>	<u>1,427,779</u>	<u>1,620,779</u>
<b>Deferred Inflows of Resources</b>				
Property Taxes	1,800,783	0	0	1,800,783
Unavailable Revenue	1,240,009	3,566,589	75,403	4,882,001
<i>Total Deferred Inflows of Resources</i>	<u>3,040,792</u>	<u>3,566,589</u>	<u>75,403</u>	<u>6,682,784</u>
<b>Fund Balances</b>				
Nonspendable	580,946	0	0	580,946
Restricted	4,089,849	705,936	7,289,851	12,085,636
Committed	196,743	0	0	196,743
Assigned	0	0	37,607	37,607
<i>Total Fund Balances</i>	<u>4,867,538</u>	<u>705,936</u>	<u>7,327,458</u>	<u>12,900,932</u>
<i>Total Liabilities, Deferred Inflows of Resources and Fund Balances</i>	<u>\$8,101,330</u>	<u>\$4,272,525</u>	<u>\$8,830,640</u>	<u>\$21,204,495</u>

**City of Westlake, Ohio**  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Other Governmental Funds*  
*For the Year Ended December 31, 2014*

	Nonmajor Special Revenue Funds	Nonmajor Debt Service Funds	Nonmajor Capital Projects Funds	Total Other Governmental Funds
<b>Revenues</b>				
Property Taxes	\$1,839,046	\$0	\$0	\$1,839,046
Municipal Income Taxes	0	1,991,900	658,109	2,650,009
Permissive Motor Vehicle Taxes	234,314	0	0	234,314
Charges for Services	1,172,384	0	40,319	1,212,703
Licenses, Permits and Fees	0	0	394,571	394,571
Fines and Forfeitures	75,606	0	0	75,606
Intergovernmental	1,786,322	0	180,000	1,966,322
Special Assessments	0	418,783	0	418,783
Interest	7,343	0	5,075	12,418
Contributions and Donations	23,816	0	0	23,816
Miscellaneous	14,404	0	89,387	103,791
<i>Total Revenues</i>	<u>5,153,235</u>	<u>2,410,683</u>	<u>1,367,461</u>	<u>8,931,379</u>
<b>Expenditures</b>				
Current:				
General Government	238,114	0	0	238,114
Security of Persons and Property	4,054,682	0	0	4,054,682
Public Health Services	41,472	0	0	41,472
Transportation	1,665,138	0	0	1,665,138
Community Environment	13,756	0	0	13,756
Basic Utility Services	93,053	0	0	93,053
Capital Outlay	0	0	2,806,027	2,806,027
Debt Service:				
Principal Retirement	0	1,905,000	0	1,905,000
Interest and Fiscal Charges	0	615,803	0	615,803
<i>Total Expenditures</i>	<u>6,106,215</u>	<u>2,520,803</u>	<u>2,806,027</u>	<u>11,433,045</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(952,980)</u>	<u>(110,120)</u>	<u>(1,438,566)</u>	<u>(2,501,666)</u>
<b>Other Financing Sources (Uses)</b>				
Sale of Capital Assets	18,585	0	0	18,585
Transfers In	900,000	0	0	900,000
Transfers Out	(8,757)	0	0	(8,757)
<i>Total Other Financing Sources (Uses)</i>	<u>909,828</u>	<u>0</u>	<u>0</u>	<u>909,828</u>
<i>Net Change in Fund Balances</i>	(43,152)	(110,120)	(1,438,566)	(1,591,838)
<i>Fund Balances Beginning of Year</i>	<u>4,910,690</u>	<u>816,056</u>	<u>8,766,024</u>	<u>14,492,770</u>
<i>Fund Balances End of Year</i>	<u>\$4,867,538</u>	<u>\$705,936</u>	<u>\$7,327,458</u>	<u>\$12,900,932</u>

**City of Westlake, Ohio**  
*Combining Balance Sheet*  
*Nonmajor Special Revenue Funds*  
*December 31, 2014*

	Street Maintenance	State Highway	Permissive Motor Vehicle License	Police Pension	Fire Pension
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$718,662	\$589,571	\$898,513	\$110,448	\$131,853
Accrued Interest Receivable	1,868	1,485	2,206	0	0
Accounts Receivable	2,198	0	0	0	0
Intergovernmental Receivable	592,187	46,141	0	20,309	20,309
Prepaid Items	0	0	0	0	0
Permissive Motor Vehicle Taxes Receivable	0	0	41,059	0	0
Property Taxes Receivable	0	0	0	370,915	340,230
<i>Total Assets</i>	<u>\$1,314,915</u>	<u>\$637,197</u>	<u>\$941,778</u>	<u>\$501,672</u>	<u>\$492,392</u>
<b>Liabilities</b>					
Accounts Payable	\$7,183	\$0	\$0	\$0	\$0
Contracts Payable	21,892	2,662	0	0	0
Accrued Wages	6,836	0	0	0	0
Intergovernmental Payable	1,054	0	0	0	0
<i>Total Liabilities</i>	<u>36,965</u>	<u>2,662</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Deferred Inflows of Resources</b>					
Property Taxes	0	0	0	359,374	328,689
Unavailable Revenue	389,116	29,498	0	31,850	31,850
<i>Total Deferred Inflows of Resources</i>	<u>389,116</u>	<u>29,498</u>	<u>0</u>	<u>391,224</u>	<u>360,539</u>
<b>Fund Balances</b>					
Nonspendable	0	0	0	0	0
Restricted	888,834	605,037	941,778	110,448	131,853
Committed	0	0	0	0	0
<i>Total Fund Balances</i>	<u>888,834</u>	<u>605,037</u>	<u>941,778</u>	<u>110,448</u>	<u>131,853</u>
<i>Total Liabilities, Deferred Inflows of Resources and Fund Balances</i>	<u>\$1,314,915</u>	<u>\$637,197</u>	<u>\$941,778</u>	<u>\$501,672</u>	<u>\$492,392</u>

(continued)

**City of Westlake, Ohio**  
*Combining Balance Sheet*  
*Nonmajor Special Revenue Funds (continued)*  
*December 31, 2014*

	Police and Fire Operating	Law Enforcement	Mandatory Drug Fines	Alcohol Education	Juvenile Diversion
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$341,117	\$341,965	\$64,195	\$93,090	\$6,864
Accrued Interest Receivable	0	0	0	0	0
Accounts Receivable	0	0	74	852	0
Intergovernmental Receivable	60,926	0	0	0	0
Prepaid Items	0	0	49	0	0
Permissive Motor Vehicle Taxes Receivable	0	0	0	0	0
Property Taxes Receivable	1,147,344	0	0	0	0
<i>Total Assets</i>	<u>\$1,549,387</u>	<u>\$341,965</u>	<u>\$64,318</u>	<u>\$93,942</u>	<u>\$6,864</u>
<b>Liabilities</b>					
Accounts Payable	\$0	\$10,178	\$0	\$39,360	\$0
Contracts Payable	0	0	0	0	0
Accrued Wages	32,324	0	0	0	0
Intergovernmental Payable	7,504	0	0	0	0
<i>Total Liabilities</i>	<u>39,828</u>	<u>10,178</u>	<u>0</u>	<u>39,360</u>	<u>0</u>
<b>Deferred Inflows of Resources</b>					
Property Taxes	1,112,720	0	0	0	0
Unavailable Revenue	95,550	0	0	0	0
<i>Total Deferred Inflows of Resources</i>	<u>1,208,270</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Fund Balances</b>					
Nonspendable	0	0	49	0	0
Restricted	301,289	331,787	64,269	54,582	6,864
Committed	0	0	0	0	0
<i>Total Fund Balances</i>	<u>301,289</u>	<u>331,787</u>	<u>64,318</u>	<u>54,582</u>	<u>6,864</u>
<i>Total Liabilities, Deferred Inflows of Resources and Fund Balances</i>	<u>\$1,549,387</u>	<u>\$341,965</u>	<u>\$64,318</u>	<u>\$93,942</u>	<u>\$6,864</u>

Federal Equitable	Emergency Medical Service	Cemetery Investment	Westlake/ Bay Ecological	City Donations	Total Nonmajor Special Revenue Funds
\$176,588	\$241,874	\$579,763	\$76,848	\$198,716	\$4,570,067
442	0	1,453	0	0	7,454
0	825,427	0	30	0	828,581
29,232	0	0	25,867	0	794,971
0	660	0	0	0	709
0	0	0	0	0	41,059
0	0	0	0	0	1,858,489
<u>\$206,262</u>	<u>\$1,067,961</u>	<u>\$581,216</u>	<u>\$102,745</u>	<u>\$198,716</u>	<u>\$8,101,330</u>
\$24,712	\$13,327	\$979	\$192	\$1,973	\$97,904
0	0	0	0	0	24,554
0	16,780	0	1,543	0	57,483
0	4,263	0	238	0	13,059
<u>24,712</u>	<u>34,370</u>	<u>979</u>	<u>1,973</u>	<u>1,973</u>	<u>193,000</u>
0	0	0	0	0	1,800,783
0	662,115	0	30	0	1,240,009
0	662,115	0	30	0	3,040,792
0	660	580,237	0	0	580,946
181,550	370,816	0	100,742	0	4,089,849
0	0	0	0	196,743	196,743
<u>181,550</u>	<u>371,476</u>	<u>580,237</u>	<u>100,742</u>	<u>196,743</u>	<u>4,867,538</u>
<u>\$206,262</u>	<u>\$1,067,961</u>	<u>\$581,216</u>	<u>\$102,745</u>	<u>\$198,716</u>	<u>\$8,101,330</u>

**City of Westlake, Ohio**  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Nonmajor Special Revenue Funds*  
*For the Year Ended December 31, 2014*

	Street Maintenance	State Highway	Permissive Motor Vehicle License	Police Pension
<b>Revenues</b>				
Property Taxes	\$0	\$0	\$0	\$367,809
Permissive Motor Vehicle Taxes	0	0	234,314	0
Charges for Services	0	0	0	0
Fines and Forfeitures	0	0	0	0
Intergovernmental	1,204,745	97,907	0	41,528
Interest	657	2,259	3,805	0
Contributions and Donations	0	0	0	0
Miscellaneous	0	0	0	0
<i>Total Revenues</i>	<u>1,205,402</u>	<u>100,166</u>	<u>238,119</u>	<u>409,337</u>
<b>Expenditures</b>				
Current:				
General Government	0	0	0	0
Security of Persons and Property	0	0	0	882,196
Public Health Services	0	0	0	0
Transportation	1,635,344	29,692	102	0
Community Environment	0	0	0	0
Basic Utility Services	0	0	0	0
<i>Total Expenditures</i>	<u>1,635,344</u>	<u>29,692</u>	<u>102</u>	<u>882,196</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(429,942)</u>	<u>70,474</u>	<u>238,017</u>	<u>(472,859)</u>
<b>Other Financing Sources (Uses)</b>				
Sale of Capital Assets	0	0	0	0
Transfers In	0	0	0	450,000
Transfers Out	0	0	0	0
<i>Total Other Financing Sources (Uses)</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>450,000</u>
<i>Net Change in Fund Balances</i>	(429,942)	70,474	238,017	(22,859)
<i>Fund Balances Beginning of Year</i>	<u>1,318,776</u>	<u>534,563</u>	<u>703,761</u>	<u>133,307</u>
<i>Fund Balances End of Year</i>	<u>\$888,834</u>	<u>\$605,037</u>	<u>\$941,778</u>	<u>\$110,448</u>

<u>Fire Pension</u>	<u>Police and Fire Operating</u>	<u>Law Enforcement</u>	<u>Mandatory Drug Fines</u>	<u>Alcohol Education</u>	<u>Juvenile Diversion</u>
\$367,809	\$1,103,428	\$0	\$0	\$0	\$0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	6,012	39,145	11,408	5,114
41,528	124,583	0	0	0	0
0	0	0	0	0	0
0	0	0	575	0	0
0	0	14,259	0	0	0
<u>409,337</u>	<u>1,228,011</u>	<u>20,271</u>	<u>39,720</u>	<u>11,408</u>	<u>5,114</u>
0	0	0	0	0	0
850,702	1,160,525	54,505	7,646	59,482	1,400
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
<u>850,702</u>	<u>1,160,525</u>	<u>54,505</u>	<u>7,646</u>	<u>59,482</u>	<u>1,400</u>
<u>(441,365)</u>	<u>67,486</u>	<u>(34,234)</u>	<u>32,074</u>	<u>(48,074)</u>	<u>3,714</u>
0	0	18,585	0	0	0
450,000	0	0	0	0	0
0	0	0	0	0	0
<u>450,000</u>	<u>0</u>	<u>18,585</u>	<u>0</u>	<u>0</u>	<u>0</u>
8,635	67,486	(15,649)	32,074	(48,074)	3,714
123,218	233,803	347,436	32,244	102,656	3,150
<u>\$131,853</u>	<u>\$301,289</u>	<u>\$331,787</u>	<u>\$64,318</u>	<u>\$54,582</u>	<u>\$6,864</u>

(continued)

**City of Westlake, Ohio**  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Nonmajor Special Revenue Funds (continued)*  
*For the Year Ended December 31, 2014*

	Federal Equitable	FEMA	Emergency Medical Service
<b>Revenues</b>			
Property Taxes	\$0	\$0	\$0
Permissive Motor Vehicle Taxes	0	0	0
Charges for Services	0	0	1,039,784
Fines and Forfeitures	13,927	0	0
Intergovernmental	29,232	244,049	2,750
Interest	41	0	0
Contributions and Donations	0	0	0
Miscellaneous	145	0	0
<i>Total Revenues</i>	<u>43,345</u>	<u>244,049</u>	<u>1,042,534</u>
<b>Expenditures</b>			
Current:			
General Government	0	238,114	0
Security of Persons and Property	170,534	0	867,692
Public Health Services	0	0	0
Transportation	0	0	0
Community Environment	0	0	0
Basic Utility Services	0	0	0
<i>Total Expenditures</i>	<u>170,534</u>	<u>238,114</u>	<u>867,692</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(127,189)</u>	<u>5,935</u>	<u>174,842</u>
<b>Other Financing Sources (Uses)</b>			
Sale of Capital Assets	0	0	0
Transfers In	0	0	0
Transfers Out	(2,785)	(5,972)	0
<i>Total Other Financing Sources (Uses)</i>	<u>(2,785)</u>	<u>(5,972)</u>	<u>0</u>
<i>Net Change in Fund Balances</i>	(129,974)	(37)	174,842
<i>Fund Balances Beginning of Year</i>	<u>311,524</u>	<u>37</u>	<u>196,634</u>
<i>Fund Balances End of Year</i>	<u>\$181,550</u>	<u>\$0</u>	<u>\$371,476</u>

Cemetery Investment	Westlake/ Bay Ecological	City Donations	Total Nonmajor Special Revenue Funds
\$0	\$0	\$0	\$1,839,046
0	0	0	234,314
15,155	117,445	0	1,172,384
0	0	0	75,606
0	0	0	1,786,322
581	0	0	7,343
0	0	23,241	23,816
0	0	0	14,404
<u>15,736</u>	<u>117,445</u>	<u>23,241</u>	<u>5,153,235</u>
0	0	0	238,114
0	0	0	4,054,682
41,472	0	0	41,472
0	0	0	1,665,138
0	0	13,756	13,756
0	93,053	0	93,053
<u>41,472</u>	<u>93,053</u>	<u>13,756</u>	<u>6,106,215</u>
<u>(25,736)</u>	<u>24,392</u>	<u>9,485</u>	<u>(952,980)</u>
0	0	0	18,585
0	0	0	900,000
0	0	0	(8,757)
<u>0</u>	<u>0</u>	<u>0</u>	<u>909,828</u>
<u>(25,736)</u>	<u>24,392</u>	<u>9,485</u>	<u>(43,152)</u>
<u>605,973</u>	<u>76,350</u>	<u>187,258</u>	<u>4,910,690</u>
<u>\$580,237</u>	<u>\$100,742</u>	<u>\$196,743</u>	<u>\$4,867,538</u>

**City of Westlake, Ohio**  
*Combining Balance Sheet*  
*Nonmajor Debt Service Funds*  
*December 31, 2014*

	General Obligation Bond Retirement	Special Assessment Bond Retirement	Issue 11 Bond Retirement	Total Nonmajor Debt Service Funds
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$9,402	\$336,462	\$0	\$345,864
Municipal Income Taxes Receivable	348,641	0	248,020	596,661
Special Assessments Receivable	0	3,330,000	0	3,330,000
<i>Total Assets</i>	<u>\$358,043</u>	<u>\$3,666,462</u>	<u>\$248,020</u>	<u>\$4,272,525</u>
<b>Deferred Inflows of Resources</b>				
Unavailable Revenue	\$137,327	\$3,330,000	\$99,262	\$3,566,589
<b>Fund Balances</b>				
Restricted	220,716	336,462	148,758	705,936
<i>Total Deferred Inflows of Resources and Fund Balances</i>	<u>\$358,043</u>	<u>\$3,666,462</u>	<u>\$248,020</u>	<u>\$4,272,525</u>

**City of Westlake, Ohio**  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Nonmajor Debt Service Funds*  
*For the Year Ended December 31, 2014*

	General Obligation Bond Retirement	Special Assessment Bond Retirement	Issue 11 Bond Retirement	Total Nonmajor Debt Service Funds
<b>Revenues</b>				
Municipal Income Taxes	\$1,164,825	\$0	\$827,075	\$1,991,900
Special Assessments	0	418,783	0	418,783
<i>Total Revenues</i>	<u>1,164,825</u>	<u>418,783</u>	<u>827,075</u>	<u>2,410,683</u>
<b>Expenditures</b>				
Debt Service:				
Principal Retirement	980,000	275,000	650,000	1,905,000
Interest and Fiscal Charges	262,000	177,522	176,281	615,803
<i>Total Expenditures</i>	<u>1,242,000</u>	<u>452,522</u>	<u>826,281</u>	<u>2,520,803</u>
<i>Net Change in Fund Balances</i>	(77,175)	(33,739)	794	(110,120)
<i>Fund Balances Beginning of Year</i>	<u>297,891</u>	<u>370,201</u>	<u>147,964</u>	<u>816,056</u>
<i>Fund Balances End of Year</i>	<u><u>\$220,716</u></u>	<u><u>\$336,462</u></u>	<u><u>\$148,758</u></u>	<u><u>\$705,936</u></u>

**City of Westlake, Ohio**  
*Combining Balance Sheet*  
*Nonmajor Capital Projects Funds*  
*December 31, 2014*

	Storm Drainage	Crocker Road Improvements	Impact Fees
<b>Assets</b>			
Equity in Pooled Cash and Cash Equivalents	\$2,006,369	\$250,332	\$1,430,288
Accrued Interest Receivable	5,040	0	0
Intergovernmental Receivable	20,000	0	0
Municipal Income Taxes Receivable	0	0	0
<i>Total Assets</i>	<u>\$2,031,409</u>	<u>\$250,332</u>	<u>\$1,430,288</u>
<b>Liabilities</b>			
Accounts Payable	\$1,700	\$0	\$0
Contracts Payable	39,140	0	0
Accrued Wages	6,703	0	0
Retainage Payable	39,310	0	0
Intergovernmental Payable	1,032	0	0
<i>Total Liabilities</i>	<u>87,885</u>	<u>0</u>	<u>0</u>
<b>Deferred Inflows of Resources</b>			
Unavailable Revenue	20,000	0	0
<b>Fund Balances</b>			
Restricted	1,923,524	250,332	1,430,288
Assigned	0	0	0
<i>Total Fund Balances</i>	<u>1,923,524</u>	<u>250,332</u>	<u>1,430,288</u>
<i>Total Liabilities, Deferred Inflows of Resources and Fund Balances</i>	<u>\$2,031,409</u>	<u>\$250,332</u>	<u>\$1,430,288</u>

Sidewalks	Service Center Construction	Recreation Center Construction	Total Nonmajor Capital Projects Funds
\$54,044	\$37,607	\$4,845,333	\$8,623,973
0	0	0	5,040
0	0	0	20,000
0	0	181,627	181,627
\$54,044	\$37,607	\$5,026,960	\$8,830,640
\$0	\$0	\$0	\$1,700
0	0	1,232,702	1,271,842
0	0	0	6,703
0	0	107,192	146,502
0	0	0	1,032
0	0	1,339,894	1,427,779
0	0	55,403	75,403
54,044	0	3,631,663	7,289,851
0	37,607	0	37,607
54,044	37,607	3,631,663	7,327,458
\$54,044	\$37,607	\$5,026,960	\$8,830,640

**City of Westlake, Ohio**  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Nonmajor Capital Projects Funds*  
*For the Year Ended December 31, 2014*

	Storm Drainage	Sanitary Sewer Improvement	Crocker Road Improvements	Impact Fees
<b>Revenues</b>				
Municipal Income Taxes	\$0	\$0	\$0	\$0
Charges for Services	210	0	0	0
Licenses, Permits and Fees	183,096	0	0	211,475
Intergovernmental	180,000	0	0	0
Interest	5,075	0	0	0
Miscellaneous	0	0	0	77
<i>Total Revenues</i>	368,381	0	0	211,552
<b>Expenditures</b>				
Capital Outlay	818,694	3,000	0	33,666
<i>Net Change in Fund Balances</i>	(450,313)	(3,000)	0	177,886
<i>Fund Balances Beginning of Year</i>	2,373,837	3,000	250,332	1,252,402
<i>Fund Balances End of Year</i>	<u>\$1,923,524</u>	<u>\$0</u>	<u>\$250,332</u>	<u>\$1,430,288</u>

Sidewalks	Service Center Construction	Recreation Center Construction	Total Nonmajor Capital Projects Funds
\$0	\$0	\$658,109	\$658,109
40,109	0	0	40,319
0	0	0	394,571
0	0	0	180,000
0	0	0	5,075
0	22,000	67,310	89,387
40,109	22,000	725,419	1,367,461
476	0	1,950,191	2,806,027
39,633	22,000	(1,224,772)	(1,438,566)
14,411	15,607	4,856,435	8,766,024
\$54,044	\$37,607	\$3,631,663	\$7,327,458

## ***Fund Descriptions - Fiduciary Fund***

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### ***Fiduciary Fund***

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. Trust funds are used to account for assets held by the City under a trust agreement for individuals, private organizations, or other governments and are therefore not available to support the City's own programs. Agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations.

### ***Agency Funds***

***Central Dispatch Fund*** - To account for monies received for the West Shore Council of Governments dispatching services.

***Deposits Fund*** - This fund accounts for deposits from various contractors, developers or individuals to ensure compliance with City Ordinances. These monies are returned when the work is completed.

***Toledo/Lucas County Port Authority Fund*** - to account for the pass-through of the annual payment of the special assessment from Crocker Park LLC to the Toledo/Lucas County Port Authority for bond payments for the public parking and other improvements made per a cooperative agreement among the City of Westlake, Crocker Park, LLC, and the Toledo/Lucas County Port Authority.

**City of Westlake, Ohio**  
*Combining Statement of Changes in Assets and Liabilities*  
*Agency Funds*  
*For the Year Ended December 31, 2014*

	Balance 12/31/13	Additions	Reductions	Balance 12/31/14
<b>Central Dispatch</b>				
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$220,485	\$847,834	\$896,548	\$171,771
Accounts Receivable	0	174,545	0	174,545
<i>Total Assets</i>	<u>\$220,485</u>	<u>\$1,022,379</u>	<u>\$896,548</u>	<u>\$346,316</u>
<b>Liabilities</b>				
Deposits Held and Due to Others	<u>\$220,485</u>	<u>\$1,022,379</u>	<u>\$896,548</u>	<u>\$346,316</u>
<b>Deposits</b>				
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	<u>\$1,234,658</u>	<u>\$995,183</u>	<u>\$466,829</u>	<u>\$1,763,012</u>
<b>Liabilities</b>				
Deposits Held and Due to Others	<u>\$1,234,658</u>	<u>\$995,183</u>	<u>\$466,829</u>	<u>\$1,763,012</u>
<b>Toledo/Lucas County Port Authority</b>				
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	<u>\$0</u>	<u>\$4,864,827</u>	<u>\$4,864,827</u>	<u>\$0</u>
<b>Liabilities</b>				
Deposits Held and Due to Others	<u>\$0</u>	<u>\$4,864,827</u>	<u>\$4,864,827</u>	<u>\$0</u>
<b>Total - All Agency Funds</b>				
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$1,455,143	\$6,707,844	\$6,228,204	\$1,934,783
Accounts Receivable	0	174,545	0	174,545
<i>Total Assets</i>	<u>\$1,455,143</u>	<u>\$6,882,389</u>	<u>\$6,228,204</u>	<u>\$2,109,328</u>
<b>Liabilities</b>				
Deposits Held and Due to Others	<u>\$1,455,143</u>	<u>\$6,882,389</u>	<u>\$6,228,204</u>	<u>\$2,109,328</u>

**Individual Fund Schedules of Revenues,  
Expenditures/Expenses and Changes in  
Fund Balances/Fund Equity**

**Budget (Non-GAAP Basis) and Actual**

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Property Taxes	\$9,049,460	\$9,049,460	\$9,832,772	\$783,312
Municipal Income Taxes	15,130,000	15,130,000	15,851,329	721,329
Admissions Tax	200,000	200,000	134,876	(65,124)
Hotel Tax	450,000	450,000	498,099	48,099
Charges for Services	89,000	89,000	109,749	20,749
Licenses, Permits and Fees	512,200	512,200	863,660	351,460
Fines and Forfeitures	250,200	250,200	201,417	(48,783)
Intergovernmental	1,467,216	1,467,216	2,253,040	785,824
Interest	300,000	300,000	143,059	(156,941)
Rentals	157,430	157,430	139,969	(17,461)
Contributions and Donations	0	0	850	850
Franchise Taxes	550,000	550,000	568,944	18,944
Miscellaneous	1,325,207	1,325,207	2,100,550	775,343
<i>Total Revenues</i>	<u>29,480,713</u>	<u>29,480,713</u>	<u>32,698,314</u>	<u>3,217,601</u>
<b>Expenditures</b>				
Current:				
General Government				
Council				
Salaries	175,300	175,300	173,442	1,858
Fringe Benefits	33,800	33,800	33,252	548
Contractual Services	45,787	45,787	18,045	27,742
Materials and Supplies	1,875	1,875	498	1,377
Other	23,341	23,341	22,578	763
Total Council	<u>280,103</u>	<u>280,103</u>	<u>247,815</u>	<u>32,288</u>
Mayor				
Salaries	235,400	235,400	227,063	8,337
Fringe Benefits	61,400	61,400	60,746	654
Contractual Services	31,010	34,190	17,772	16,418
Materials and Supplies	5,376	5,395	4,407	988
Other	27,963	27,503	23,100	4,403
Total Mayor	<u>361,149</u>	<u>363,888</u>	<u>333,088</u>	<u>30,800</u>
Finance Department				
Salaries	773,700	773,700	599,296	174,404
Fringe Benefits	258,500	258,500	190,572	67,928
Contractual Services	783,719	783,704	697,862	85,842
Materials and Supplies	11,600	11,600	9,680	1,920
Capital Outlay	191,768	188,835	91,041	97,794
Other	24,800	24,800	22,472	2,328
Total Finance Department	<u>\$2,044,087</u>	<u>\$2,041,139</u>	<u>\$1,610,923</u>	<u>\$430,216</u>

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Communications				
Salaries	\$75,600	\$75,600	\$0	\$75,600
Fringe Benefits	28,400	28,400	0	28,400
Contractual Services	62,792	62,490	47,813	14,677
Materials and Supplies	20,182	20,182	8,720	11,462
Capital Outlay	14,451	13,545	4,983	8,562
Other	45,847	45,847	31,181	14,666
<b>Total Communications</b>	<b>247,272</b>	<b>246,064</b>	<b>92,697</b>	<b>153,367</b>
Law Department				
Salaries	363,200	363,200	327,944	35,256
Fringe Benefits	100,800	100,800	92,283	8,517
Contractual Services	53,820	53,473	29,314	24,159
Materials and Supplies	2,000	2,000	485	1,515
Capital Outlay	550	550	0	550
Other	22,000	22,000	20,852	1,148
<b>Total Law Department</b>	<b>542,370</b>	<b>542,023</b>	<b>470,878</b>	<b>71,145</b>
Purchasing				
Salaries	173,400	173,400	139,335	34,065
Fringe Benefits	50,850	50,850	45,316	5,534
Contractual Services	13,782	13,613	3,059	10,554
Materials and Supplies	2,000	2,000	1,257	743
Other	21,000	21,000	20,626	374
<b>Total Purchasing</b>	<b>261,032</b>	<b>260,863</b>	<b>209,593</b>	<b>51,270</b>
Civil Service				
Salaries	109,200	110,200	90,267	19,933
Fringe Benefits	33,800	33,800	30,585	3,215
Contractual Services	59,865	64,916	45,651	19,265
Material and Supplies	1,050	1,050	883	167
Other	23,680	23,405	22,946	459
<b>Total Civil Service</b>	<b>227,595</b>	<b>233,371</b>	<b>190,332</b>	<b>43,039</b>
Engineering				
Salaries	510,100	510,100	460,743	49,357
Fringe Benefits	212,450	212,450	165,482	46,968
Contractual Services	69,372	68,372	51,096	17,276
Material and Supplies	26,790	26,574	16,629	9,945
Capital Outlay	44,600	44,600	38,779	5,821
Other	50,293	50,293	44,559	5,734
<b>Total Engineering</b>	<b>\$913,605</b>	<b>\$912,389</b>	<b>\$777,288</b>	<b>\$135,101</b>

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Building Maintenance				
Salaries	\$45,100	\$45,100	\$44,128	\$972
Fringe Benefits	13,900	13,900	13,682	218
Contractual Services	353,560	353,355	314,743	38,612
Material and Supplies	11,500	11,500	8,111	3,389
Capital Outlay	34,556	34,556	29,679	4,877
Other	21,900	21,900	21,573	327
<b>Total Building Maintenance</b>	<b>480,516</b>	<b>480,311</b>	<b>431,916</b>	<b>48,395</b>
Miscellaneous				
Salaries	74,600	74,600	51,919	22,681
Fringe Benefits	497,618	497,618	406,859	90,759
Contractual Services	1,984,948	1,945,924	1,356,524	589,400
Material and Supplies	77,570	77,570	55,128	22,442
Capital Outlay	38,209	38,209	32,913	5,296
Other	225,142	225,079	129,248	95,831
<b>Total Miscellaneous</b>	<b>2,898,087</b>	<b>2,859,000</b>	<b>2,032,591</b>	<b>826,409</b>
Cable TV				
Salaries	40,000	40,000	0	40,000
Fringe Benefits	6,000	6,000	0	6,000
Capital Outlay	2,975,161	2,975,161	63,662	2,911,499
Other	84,000	84,000	42,500	41,500
<b>Total Cable TV</b>	<b>3,105,161</b>	<b>3,105,161</b>	<b>106,162</b>	<b>2,998,999</b>
Contracts				
Contractual Services	967,171	967,171	701,922	265,249
Capital Outlay	1,000	1,000	0	1,000
<b>Total Contracts</b>	<b>968,171</b>	<b>968,171</b>	<b>701,922</b>	<b>266,249</b>
<b>Total General Government</b>	<b>12,329,148</b>	<b>12,292,483</b>	<b>7,205,205</b>	<b>5,087,278</b>
Security of Persons and Property				
Police Department				
Salaries	5,583,300	5,583,300	5,226,267	357,033
Fringe Benefits	1,340,700	1,340,700	1,141,519	199,181
Contractual Services	635,543	610,152	539,612	70,540
Materials and Supplies	264,441	263,072	195,781	67,291
Capital Outlay	800,900	799,732	692,105	107,627
Other	279,785	279,759	203,047	76,712
<b>Total Police Department</b>	<b>\$8,904,669</b>	<b>\$8,876,715</b>	<b>\$7,998,331</b>	<b>\$878,384</b>

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Fire Department				
Salaries	\$2,998,300	\$2,998,300	\$2,637,290	\$361,010
Fringe Benefits	638,300	638,300	546,408	91,892
Contractual Services	271,840	297,838	241,939	55,899
Materials and Supplies	111,943	111,670	103,733	7,937
Capital Outlay	1,599,100	1,680,100	1,252,899	427,201
Other	304,800	304,800	235,785	69,015
<b>Total Fire Department</b>	<b>5,924,283</b>	<b>6,031,008</b>	<b>5,018,054</b>	<b>1,012,954</b>
Safety Town				
Salaries	10,000	11,000	10,821	179
Fringe Benefits	1,750	1,750	1,672	78
Other	9,350	9,350	6,040	3,310
<b>Total Safety Town</b>	<b>21,100</b>	<b>22,100</b>	<b>18,533</b>	<b>3,567</b>
<i>Total Security of Persons and Property</i>	<i>14,850,052</i>	<i>14,929,823</i>	<i>13,034,918</i>	<i>1,894,905</i>
Public Health Services				
Community Services				
Salaries	507,800	507,800	450,570	57,230
Fringe Benefits	185,500	185,500	168,261	17,239
Contractual Services	107,540	106,042	86,531	19,511
Materials and Supplies	21,424	21,424	16,198	5,226
Capital Outlay	419,917	419,917	73,570	346,347
Other	41,401	41,391	34,821	6,570
<b>Total Public Health Services</b>	<b>1,283,582</b>	<b>1,282,074</b>	<b>829,951</b>	<b>452,123</b>
Transportation				
Service Director				
Salaries	180,300	180,300	172,661	7,639
Fringe Benefits	51,000	51,000	50,037	963
Contractual Services	51,966	54,445	36,393	18,052
Materials and Supplies	6,109	6,109	4,749	1,360
Other	7,212	7,212	5,436	1,776
<b>Total Service Director</b>	<b>296,587</b>	<b>299,066</b>	<b>269,276</b>	<b>29,790</b>
City Service				
Salaries	1,816,800	1,816,800	1,564,682	252,118
Fringe Benefits	763,550	763,550	686,277	77,273
Contractual Services	2,431,462	2,428,449	2,218,659	209,790
Materials and Supplies	338,288	338,276	307,966	30,310
Capital Outlay	1,041,771	1,041,740	324,235	717,505
Other	391,191	391,182	385,401	5,781
<b>Total City Service</b>	<b>\$6,783,062</b>	<b>\$6,779,997</b>	<b>\$5,487,220</b>	<b>\$1,292,777</b>

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Snow Removal				
Salaries	\$251,500	\$280,000	\$257,679	\$22,321
Fringe Benefits	39,000	43,500	39,513	3,987
Contractual Services	36,400	36,400	35,823	577
Capital Outlay	6,150	6,150	0	6,150
Other	700	700	698	2
<b>Total Snow Removal</b>	<b>333,750</b>	<b>366,750</b>	<b>333,713</b>	<b>33,037</b>
<b>Total Transportation</b>	<b>7,413,399</b>	<b>7,445,813</b>	<b>6,090,209</b>	<b>1,355,604</b>
Community Environment				
Planning				
Salaries	332,100	332,100	327,891	4,209
Fringe Benefits	86,700	86,700	85,612	1,088
Contractual Services	53,697	53,697	42,970	10,727
Materials and Supplies	5,575	5,575	3,636	1,939
Capital Outlay	7,000	7,000	0	7,000
Other	1,225	1,225	290	935
<b>Total Planning</b>	<b>486,297</b>	<b>486,297</b>	<b>460,399</b>	<b>25,898</b>
Zoning				
Contractual Services	4,438	4,438	3,500	938
Materials and Supplies	900	900	553	347
<b>Total Zoning</b>	<b>5,338</b>	<b>5,338</b>	<b>4,053</b>	<b>1,285</b>
Board of Building Standards				
Contractual Services	100	100	0	100
Materials and Supplies	200	200	0	200
Other	100	100	0	100
<b>Total Board of Building Standards</b>	<b>400</b>	<b>400</b>	<b>0</b>	<b>400</b>
Inspection				
Salaries	675,200	675,200	653,705	21,495
Fringe Benefits	213,050	213,050	207,850	5,200
Contractual Services	47,918	43,374	25,787	17,587
Materials and Supplies	22,902	22,840	17,047	5,793
Capital Outlay	23,165	23,165	23,165	0
Other	20,628	20,628	14,115	6,513
<b>Total Inspection</b>	<b>1,002,863</b>	<b>998,257</b>	<b>941,669</b>	<b>56,588</b>
Architect				
Contractual Services	\$206,814	\$406,814	\$229,957	\$176,857

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Unclaimed Monies				
Salaries	\$5,000	\$5,000	\$163	\$4,837
Fringe Benefits	750	750	25	725
Contractual Services	500	500	35	465
Other	50,000	50,000	25,280	24,720
<b>Total Unclaimed Monies</b>	<b>56,250</b>	<b>56,250</b>	<b>25,503</b>	<b>30,747</b>
<i>Total Community Environment</i>	<i>1,757,962</i>	<i>1,953,356</i>	<i>1,661,581</i>	<i>291,775</i>
Basic Utility Services				
Forester				
Salaries	247,000	247,000	174,447	72,553
Fringe Benefits	111,100	111,100	83,912	27,188
Contractual Services	28,000	28,000	27,411	589
Other	16,847	16,847	14,445	2,402
<b>Total Forester</b>	<b>402,947</b>	<b>402,947</b>	<b>300,215</b>	<b>102,732</b>
Storm Drainage				
Salaries	42,000	47,000	43,146	3,854
Fringe Benefits	7,000	7,000	6,486	514
Contractual Services	49,709	49,531	48,159	1,372
Materials and Supplies	50,935	47,000	31,332	15,668
Capital Outlay	40,000	40,000	27,610	12,390
Other	8,700	8,700	5,713	2,987
<b>Total Storm Drainage</b>	<b>198,344</b>	<b>199,231</b>	<b>162,446</b>	<b>36,785</b>
Leaf Pick-Up				
Salaries	181,000	181,000	173,464	7,536
Fringe Benefits	28,100	28,100	26,626	1,474
Contractual Services	62,847	62,837	60,265	2,572
Other	6,900	6,900	6,149	751
<b>Total Leaf Pick-Up</b>	<b>278,847</b>	<b>278,837</b>	<b>266,504</b>	<b>12,333</b>
<b>Total Basic Utility Services</b>	<b>880,138</b>	<b>881,015</b>	<b>729,165</b>	<b>151,850</b>
Leisure Time Activities				
Recreation				
Salaries	191,200	191,200	175,418	15,782
Fringe Benefits	57,900	57,900	53,115	4,785
Contractual Services	147,879	145,847	103,032	42,815
Materials and Supplies	22,106	22,106	13,489	8,617
Capital Outlay	187,701	186,951	150,695	36,256
Other	300	300	110	190
<b>Total Recreation</b>	<b>\$607,086</b>	<b>\$604,304</b>	<b>\$495,859</b>	<b>\$108,445</b>

(continued)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Fund (continued)*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Park				
Salaries	\$156,750	\$156,750	\$119,862	\$36,888
Fringe Benefits	52,500	52,500	46,794	5,706
Contractual Services	186,657	182,355	160,351	22,004
Materials and Supplies	16,600	16,600	12,683	3,917
Capital Outlay	32,000	32,000	30,917	1,083
Other	18,915	18,915	16,965	1,950
<b>Total Park</b>	<b>463,422</b>	<b>459,120</b>	<b>387,572</b>	<b>71,548</b>
<i>Total Leisure Time Activities</i>	<i>1,070,508</i>	<i>1,063,424</i>	<i>883,431</i>	<i>179,993</i>
<b>Total Expenditures</b>	<b>39,584,789</b>	<b>39,847,988</b>	<b>30,434,460</b>	<b>9,413,528</b>
<i>Excess of Revenues Over (Under) Expenditures</i>	<i>(10,104,076)</i>	<i>(10,367,275)</i>	<i>2,263,854</i>	<i>12,631,129</i>
<b>Other Financing Sources (Uses)</b>				
Sale of Capital Assets	31,993	31,993	72,460	40,467
Advances In	220,000	220,000	520,300	300,300
Advances Out	(200,000)	(200,000)	(200,000)	0
Transfers In	10,000	10,000	18,757	8,757
Transfers Out	(1,382,100)	(1,382,100)	(1,054,000)	328,100
<b>Total Other Financing Sources (Uses)</b>	<b>(1,320,107)</b>	<b>(1,320,107)</b>	<b>(642,483)</b>	<b>677,624</b>
<b>Net Change in Fund Balance</b>	<b>(11,424,183)</b>	<b>(11,687,382)</b>	<b>1,621,371</b>	<b>13,308,753</b>
<b>Fund Balance Beginning of Year</b>	<b>36,413,031</b>	<b>36,413,031</b>	<b>36,413,031</b>	<b>0</b>
Unexpended Prior Year Encumbrances	1,212,054	1,212,054	1,212,054	0
<b>Fund Balance End of Year</b>	<b>\$26,200,902</b>	<b>\$25,937,703</b>	<b>\$39,246,456</b>	<b>\$13,308,753</b>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Recreation Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Municipal Income Taxes	\$250,000	\$250,000	\$250,000	\$0
Charges for Services	2,119,500	2,119,500	2,170,997	51,497
Rentals	82,000	82,000	69,901	(12,099)
Miscellaneous	11,600	11,600	20,004	8,404
<i>Total Revenues</i>	2,463,100	2,463,100	2,510,902	47,802
<b>Expenditures</b>				
Current:				
Leisure Time Activities:				
Recreation:				
Salaries	1,321,500	1,321,500	1,100,592	220,908
Fringe Benefits	396,500	396,500	291,733	104,767
Contractual Services	769,940	778,482	676,804	101,678
Materials and Supplies	155,509	154,399	118,655	35,744
Capital Outlay	19,128	19,128	13,183	5,945
Other	151,105	151,105	128,876	22,229
Total Leisure Time Activities	2,813,682	2,821,114	2,329,843	491,271
Debt Service:				
Principal Retirement	3,530	3,530	3,530	0
Interest and Fiscal Charges	488	488	488	0
Total Debt Service	4,018	4,018	4,018	0
<i>Total Expenditures</i>	2,817,700	2,825,132	2,333,861	491,271
<i>Net Change in Fund Balance</i>	(354,600)	(362,032)	177,041	539,073
<i>Fund Balance Beginning of Year</i>	1,906,144	1,906,144	1,906,144	0
Unexpended Prior Year Encumbrances	22,600	22,600	22,600	0
<i>Fund Balance End of Year</i>	\$1,574,144	\$1,566,712	\$2,105,785	\$539,073

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*American Greetings Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Payments in Lieu of Taxes	\$0	\$0	\$84,499	\$84,499
Interest	0	0	8,326	8,326
<i>Total Revenues</i>	<u>0</u>	<u>0</u>	<u>92,825</u>	<u>92,825</u>
<b>Expenditures</b>				
Capital Outlay:				
American Greetings:				
Contractual Services	194,237	194,237	193,644	593
Capital Outlay	47,142,501	47,142,501	15,179,364	31,963,137
Total Capital Outlay	47,336,738	47,336,738	15,373,008	31,963,730
Debt Service:				
Bond Issuance Costs	1,584,844	1,584,844	1,584,844	0
<i>Total Expenditures</i>	<u>48,921,582</u>	<u>48,921,582</u>	<u>16,957,852</u>	<u>31,963,730</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(48,921,582)</u>	<u>(48,921,582)</u>	<u>(16,865,027)</u>	<u>32,056,555</u>
<b>Other Financing Sources (Uses)</b>				
Special Obligation Bonds Issued	48,330,000	48,330,000	48,330,000	0
Premium on Bonds	591,582	591,582	591,582	0
<i>Total Other Financing Sources (Uses)</i>	<u>48,921,582</u>	<u>48,921,582</u>	<u>48,921,582</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	0	0	32,056,555	32,056,555
<i>Fund Balance Beginning of Year</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u>\$0</u>	<u>\$0</u>	<u>\$32,056,555</u>	<u>\$32,056,555</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Issue 2 Improvements Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Intergovernmental	\$31,770	\$31,770	\$300	(\$31,470)
<b>Expenditures</b>				
Capital Outlay:				
Issue 2 Improvements:				
Salaries	90,000	90,000	61,944	28,056
Fringe Benefits	14,000	14,000	9,550	4,450
Capital Outlay	2,896,349	3,371,349	3,307,644	63,705
Other	84,678	82,678	19,439	63,239
Total Capital Outlay	3,085,027	3,558,027	3,398,577	159,450
Debt Service:				
Principal Retirement	104,400	104,400	40,312	64,088
<i>Total Expenditures</i>	3,189,427	3,662,427	3,438,889	223,538
<i>Excess of Revenues Over (Under) Expenditures</i>	(3,157,657)	(3,630,657)	(3,438,589)	192,068
<b>Other Financing Sources (Uses)</b>				
OPWC Loan Issued	3,203,220	3,203,220	2,555,933	(647,287)
Advances In	3,070,000	3,545,000	3,545,000	0
Advances Out	(3,353,900)	0	0	0
Transfers In	172,100	172,100	44,000	(128,100)
<i>Total Other Financing Sources (Uses)</i>	3,091,420	6,920,320	6,144,933	(775,387)
<i>Net Change in Fund Balance</i>	(66,237)	3,289,663	2,706,344	(583,319)
<i>Fund Balance Beginning of Year</i>	64,052	64,052	64,052	0
Unexpended Prior Year Encumbrances	15,027	15,027	15,027	0
<i>Fund Balance End of Year</i>	\$12,842	\$3,368,742	\$2,785,423	(\$583,319)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Infrastructure Tax Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Municipal Income Taxes	\$4,965,000	\$4,965,000	\$5,232,330	\$267,330
Charges for Services	1,000	1,000	870	(130)
Interest	45,000	45,000	18,214	(26,786)
Miscellaneous	0	0	5,679	5,679
<i>Total Revenues</i>	<u>5,011,000</u>	<u>5,011,000</u>	<u>5,257,093</u>	<u>246,093</u>
<b>Expenditures</b>				
Capital Outlay:				
Infrastructure Improvements:				
Salaries	80,000	80,000	38,731	41,269
Fringe Benefits	12,400	12,400	5,786	6,614
Contractual Services	180,250	180,250	180,209	41
Capital Outlay	9,614,574	5,899,382	4,085,307	1,814,075
Other	919,842	916,440	382,918	533,522
<i>Total Expenditures</i>	<u>10,807,066</u>	<u>7,088,472</u>	<u>4,692,951</u>	<u>2,395,521</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(5,796,066)</u>	<u>(2,077,472)</u>	<u>564,142</u>	<u>2,641,614</u>
<b>Other Financing Sources (Uses)</b>				
Advances In	3,833,900	3,833,900	0	(3,833,900)
Advances Out	(6,495,000)	(6,970,000)	(6,970,000)	0
<i>Total Other Financing Sources (Uses)</i>	<u>(2,661,100)</u>	<u>(3,136,100)</u>	<u>(6,970,000)</u>	<u>(3,833,900)</u>
<i>Net Change in Fund Balance</i>	(8,457,166)	(5,213,572)	(6,405,858)	(1,192,286)
<i>Fund Balance Beginning of Year</i>	9,219,674	9,219,674	9,219,674	0
Unexpended Prior Year Encumbrances	1,474,943	1,474,943	1,474,943	0
<i>Fund Balance End of Year</i>	<u>\$2,237,451</u>	<u>\$5,481,045</u>	<u>\$4,288,759</u>	<u>(\$1,192,286)</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Grants Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$500	\$500	\$450	(\$50)
Intergovernmental	622,900	622,900	41,250	(581,650)
Miscellaneous	80,000	80,000	0	(80,000)
<i>Total Revenues</i>	<u>703,400</u>	<u>703,400</u>	<u>41,700</u>	<u>(661,700)</u>
<b>Expenditures</b>				
Capital Outlay:				
Grants:				
Salaries	75,000	75,000	7,498	67,502
Fringe Benefits	11,500	11,500	1,156	10,344
Capital Outlay	4,560,712	4,560,712	1,285,711	3,275,001
Other	102,396	100,691	55,224	45,467
<i>Total Expenditures</i>	<u>4,749,608</u>	<u>4,747,903</u>	<u>1,349,589</u>	<u>3,398,314</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(4,046,208)</u>	<u>(4,044,503)</u>	<u>(1,307,889)</u>	<u>2,736,614</u>
<b>Other Financing Sources (Uses)</b>				
Advances In	3,425,000	3,425,000	3,425,000	0
Advances Out	(480,000)	(480,000)	0	480,000
<i>Total Other Financing Sources (Uses)</i>	<u>2,945,000</u>	<u>2,945,000</u>	<u>3,425,000</u>	<u>480,000</u>
<i>Net Change in Fund Balance</i>	(1,101,208)	(1,099,503)	2,117,111	3,216,614
<i>Fund Balance Beginning of Year</i>	1,487,063	1,487,063	1,487,063	0
Unexpended Prior Year Encumbrances	1,324,608	1,324,608	1,324,608	0
<i>Fund Balance End of Year</i>	<u>\$1,710,463</u>	<u>\$1,712,168</u>	<u>\$4,928,782</u>	<u>\$3,216,614</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenses and Changes*  
*in Fund Equity - Budget (Non-GAAP Basis) and Actual*  
*Sewer Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$2,570,199	\$2,570,199	\$2,478,703	(\$91,496)
Tap-In Fees	40,000	40,000	103,346	63,346
Interest	20,000	20,000	9,532	(10,468)
Sale of Capital Assets	6,901	6,901	6,901	0
<i>Total Revenues</i>	<u>2,637,100</u>	<u>2,637,100</u>	<u>2,598,482</u>	<u>(38,618)</u>
<b>Expenses</b>				
Personal Services	442,700	442,700	255,063	187,637
Fringe Benefits	162,950	162,950	112,010	50,940
Contractual Services	1,596,936	1,596,585	1,572,302	24,283
Materials and Supplies	46,520	46,520	34,344	12,176
Capital Outlay	512,494	485,448	49,492	435,956
Other	98,896	94,810	64,707	30,103
<i>Total Expenses</i>	<u>2,860,496</u>	<u>2,829,013</u>	<u>2,087,918</u>	<u>741,095</u>
<i>Net Change in Fund Equity</i>	(223,396)	(191,913)	510,564	702,477
<i>Fund Equity Beginning of Year</i>	4,702,387	4,702,387	4,702,387	0
Unexpended Prior Year Encumbrances	128,096	128,096	128,096	0
<i>Fund Equity End of Year</i>	<u>\$4,607,087</u>	<u>\$4,638,570</u>	<u>\$5,341,047</u>	<u>\$702,477</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Street Maintenance Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Intergovernmental	\$1,200,000	\$1,200,000	\$1,205,608	\$5,608
Interest	7,000	7,000	1,144	(5,856)
Miscellaneous	100	100	271	171
<i>Total Revenues</i>	<u>1,207,100</u>	<u>1,207,100</u>	<u>1,207,023</u>	<u>(77)</u>
<b>Expenditures</b>				
Current:				
Transportation:				
Street Maintenance and Repair:				
Salaries	332,600	332,600	233,084	99,516
Fringe Benefits	86,600	86,600	54,859	31,741
Contractual Services	78,228	76,537	68,879	7,658
Materials and Supplies	509,769	527,822	523,078	4,744
Capital Outlay	800,000	800,000	800,000	0
Other	51,285	44,819	41,056	3,763
<i>Total Expenditures</i>	<u>1,858,482</u>	<u>1,868,378</u>	<u>1,720,956</u>	<u>147,422</u>
<i>Net Change in Fund Balance</i>	(651,382)	(661,278)	(513,933)	147,345
<i>Fund Balance Beginning of Year</i>	1,040,335	1,040,335	1,040,335	0
Unexpended Prior Year Encumbrances	<u>77,582</u>	<u>77,582</u>	<u>77,582</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u>\$466,535</u>	<u>\$456,639</u>	<u>\$603,984</u>	<u>\$147,345</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*State Highway Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Intergovernmental	\$105,300	\$105,300	\$97,752	(\$7,548)
Interest	2,000	2,000	1,297	(703)
<i>Total Revenues</i>	<u>107,300</u>	<u>107,300</u>	<u>99,049</u>	<u>(8,251)</u>
<b>Expenditures</b>				
Current:				
Transportation:				
State Highway				
Materials and Supplies	40,000	42,700	30,455	12,245
Other	0	5,000	0	5,000
<i>Total Expenditures</i>	<u>40,000</u>	<u>47,700</u>	<u>30,455</u>	<u>17,245</u>
<i>Net Change in Fund Balance</i>	67,300	59,600	68,594	8,994
<i>Fund Balance Beginning of Year</i>	<u>516,208</u>	<u>516,208</u>	<u>516,208</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$583,508</u></u>	<u><u>\$575,808</u></u>	<u><u>\$584,802</u></u>	<u><u>\$8,994</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Permissive Motor Vehicle License Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Permissive Motor Vehicle Taxes	\$231,700	\$231,700	\$231,835	\$135
Interest	2,300	2,300	2,001	(299)
<i>Total Revenues</i>	234,000	234,000	233,836	(164)
<b>Expenditures</b>				
Current:				
Transportation:				
Permissive Motor Vehicle License:				
Other	3,055	3,055	1,055	2,000
<i>Net Change in Fund Balance</i>	230,945	230,945	232,781	1,836
<i>Fund Balance Beginning of Year</i>	662,782	662,782	662,782	0
Unexpended Prior Year Encumbrances	55	55	55	0
<i>Fund Balance End of Year</i>	<u>\$893,782</u>	<u>\$893,782</u>	<u>\$895,618</u>	<u>\$1,836</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Police Pension Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Property Taxes	\$338,408	\$338,408	\$367,809	\$29,401
Intergovernmental	39,912	39,912	41,528	1,616
<i>Total Revenues</i>	378,320	378,320	409,337	31,017
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Pension:				
Fringe Benefits	910,000	910,000	882,196	27,804
<i>Excess of Revenues Over (Under) Expenditures</i>	(531,680)	(531,680)	(472,859)	58,821
<b>Other Financing Sources (Uses)</b>				
Transfers In	450,000	450,000	450,000	0
<i>Net Change in Fund Balance</i>	(81,680)	(81,680)	(22,859)	58,821
<i>Fund Balance Beginning of Year</i>	133,307	133,307	133,307	0
<i>Fund Balance End of Year</i>	<u>\$51,627</u>	<u>\$51,627</u>	<u>\$110,448</u>	<u>\$58,821</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Fire Pension Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Property Taxes	\$338,408	\$338,408	\$367,809	\$29,401
Intergovernmental	39,912	39,912	41,528	1,616
<i>Total Revenues</i>	378,320	378,320	409,337	31,017
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Fire Pension:				
Fringe Benefits	930,000	930,000	850,702	79,298
<i>Excess of Revenues Over (Under) Expenditures</i>	(551,680)	(551,680)	(441,365)	110,315
<b>Other Financing Sources (Uses)</b>				
Transfers In	500,000	500,000	450,000	(50,000)
<i>Net Change in Fund Balance</i>	(51,680)	(51,680)	8,635	60,315
<i>Fund Balance Beginning of Year</i>	123,218	123,218	123,218	0
<i>Fund Balance End of Year</i>	<u>\$71,538</u>	<u>\$71,538</u>	<u>\$131,853</u>	<u>\$60,315</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Police and Fire Operating Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Property Taxes	\$1,015,277	\$1,015,277	\$1,103,428	\$88,151
Intergovernmental	119,686	119,686	124,583	4,897
<i>Total Revenues</i>	<u>1,134,963</u>	<u>1,134,963</u>	<u>1,228,011</u>	<u>93,048</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police and Fire Operating:				
Salaries	1,130,000	1,130,000	1,123,079	6,921
Fringe Benefits	31,700	31,700	31,289	411
<i>Total Expenditures</i>	<u>1,161,700</u>	<u>1,161,700</u>	<u>1,154,368</u>	<u>7,332</u>
<i>Net Change in Fund Balance</i>	(26,737)	(26,737)	73,643	100,380
<i>Fund Balance Beginning of Year</i>	<u>267,474</u>	<u>267,474</u>	<u>267,474</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$240,737</u></u>	<u><u>\$240,737</u></u>	<u><u>\$341,117</u></u>	<u><u>\$100,380</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Law Enforcement Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Fines and Forfeitures	\$15,000	\$15,000	\$24,597	\$9,597
Miscellaneous	15,000	15,000	14,259	(741)
<i>Total Revenues</i>	<u>30,000</u>	<u>30,000</u>	<u>38,856</u>	<u>8,856</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Department:				
Capital Outlay	50,000	50,000	24,265	25,735
Other	70,813	70,791	29,322	41,469
<i>Total Expenditures</i>	<u>120,813</u>	<u>120,791</u>	<u>53,587</u>	<u>67,204</u>
<i>Net Change in Fund Balance</i>	(90,813)	(90,791)	(14,731)	76,060
<i>Fund Balance Beginning of Year</i>	345,705	345,705	345,705	0
Unexpended Prior Year Encumbrances	<u>813</u>	<u>813</u>	<u>813</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$255,705</u></u>	<u><u>\$255,727</u></u>	<u><u>\$331,787</u></u>	<u><u>\$76,060</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Mandatory Drug Fines Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Fines and Forfeitures	\$5,000	\$5,000	\$39,071	\$34,071
Contributions and Donations	0	0	575	575
<i>Total Revenues</i>	<u>5,000</u>	<u>5,000</u>	<u>39,646</u>	<u>34,646</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Department:				
Capital Outlay	1,100	1,100	1,057	43
Other	19,328	19,328	7,066	12,262
<i>Total Expenditures</i>	<u>20,428</u>	<u>20,428</u>	<u>8,123</u>	<u>12,305</u>
<i>Net Change in Fund Balance</i>	(15,428)	(15,428)	31,523	46,951
<i>Fund Balance Beginning of Year</i>	32,244	32,244	32,244	0
Prior Year Encumbrances Appropriated	<u>428</u>	<u>428</u>	<u>428</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$17,244</u></u>	<u><u>\$17,244</u></u>	<u><u>\$64,195</u></u>	<u><u>\$46,951</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Alcohol Education Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Fines and Forfeitures	\$15,000	\$15,000	\$10,556	(\$4,444)
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Department:				
Capital Outlay	74,995	74,995	72,893	2,102
Other	5,000	5,000	127	4,873
<i>Total Expenditures</i>	79,995	79,995	73,020	6,975
<i>Net Change in Fund Balance</i>	(64,995)	(64,995)	(62,464)	2,531
<i>Fund Balance Beginning of Year</i>	82,661	82,661	82,661	0
Unexpended Prior Year Encumbrances	19,995	19,995	19,995	0
<i>Fund Balance End of Year</i>	\$37,661	\$37,661	\$40,192	\$2,531

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Juvenile Diversion Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Fines and Forfeitures	\$3,000	\$3,000	\$5,114	\$2,114
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Department:				
Salaries	2,900	2,900	1,368	1,532
Fringe Benefits	450	450	82	368
<i>Total Expenditures</i>	<u>3,350</u>	<u>3,350</u>	<u>1,450</u>	<u>1,900</u>
<i>Net Change in Fund Balance</i>	(350)	(350)	3,664	4,014
<i>Fund Balance Beginning of Year</i>	<u>3,200</u>	<u>3,200</u>	<u>3,200</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$2,850</u></u>	<u><u>\$2,850</u></u>	<u><u>\$6,864</u></u>	<u><u>\$4,014</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Federal Equitable Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Fines and Forfeitures	\$0	\$0	\$13,927	\$13,927
Interest	2,000	2,000	325	(1,675)
Miscellaneous	0	0	145	145
<i>Total Revenues</i>	<u>2,000</u>	<u>2,000</u>	<u>14,397</u>	<u>12,397</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Police Department:				
Capital Outlay	111,500	130,595	120,319	10,276
Other	62,425	97,585	54,427	43,158
<i>Total Expenditures</i>	<u>173,925</u>	<u>228,180</u>	<u>174,746</u>	<u>53,434</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	(171,925)	(226,180)	(160,349)	65,831
<b>Other Financing Sources (Uses)</b>				
Transfers Out	0	(2,785)	(2,785)	0
<i>Net Change in Fund Balance</i>	(171,925)	(228,965)	(163,134)	65,831
<i>Fund Balance Beginning of Year</i>	282,444	282,444	282,444	0
Unexpended Prior Year Encumbrances	28,925	28,925	28,925	0
<i>Fund Balance End of Year</i>	<u>\$139,444</u>	<u>\$82,404</u>	<u>\$148,235</u>	<u>\$65,831</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
**FEMA Fund**  
*For the Year Ended December 31, 2014*

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Intergovernmental	\$256,163	\$256,163	\$256,163	\$0
<b>Expenditures</b>				
Current:				
General Government:				
FEMA:				
Capital Outlay	220,436	238,114	238,114	0
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>35,727</u>	<u>18,049</u>	<u>18,049</u>	<u>0</u>
<b>Other Financing Sources (Uses)</b>				
Advances Out	0	(250,300)	(250,300)	0
Transfers Out	0	(5,972)	(5,972)	0
<i>Total Other Financing Sources (Uses)</i>	<u>0</u>	<u>(256,272)</u>	<u>(256,272)</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	35,727	(238,223)	(238,223)	0
<i>Fund Balance Beginning of Year</i>	17,787	17,787	17,787	0
Unexpended Prior Year Encumbrances	<u>220,436</u>	<u>220,436</u>	<u>220,436</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$273,950</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Emergency Medical Service Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$900,000	\$900,000	\$919,938	\$19,938
Intergovernmental	0	0	2,750	2,750
<i>Total Revenues</i>	<u>900,000</u>	<u>900,000</u>	<u>922,688</u>	<u>22,688</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property:				
Fire Department:				
Salaries	557,000	557,000	556,983	17
Fringe Benefits	122,400	122,400	122,106	294
Contractual Services	120,563	120,526	79,876	40,650
Materials and Supplies	36,668	36,339	31,223	5,116
Capital Outlay	10,510	10,510	10,506	4
Other	77,000	77,000	67,848	9,152
<i>Total Expenditures</i>	<u>924,141</u>	<u>923,775</u>	<u>868,542</u>	<u>55,233</u>
<i>Net Change in Fund Balance</i>	(24,141)	(23,775)	54,146	77,921
<i>Fund Balance Beginning of Year</i>	170,829	170,829	170,829	0
Unexpended Prior Year Encumbrances	<u>4,141</u>	<u>4,141</u>	<u>4,141</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$150,829</u></u>	<u><u>\$151,195</u></u>	<u><u>\$229,116</u></u>	<u><u>\$77,921</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Cemetery Investment Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Charges for Services	\$20,000	\$20,000	\$15,155	(\$4,845)
<b>Expenditures</b>				
Current:				
Public Health Services:				
Cemetery Operations:				
Capital Outlay	62,000	62,000	54,437	7,563
Other	5,000	5,000	1,600	3,400
<i>Total Expenditures</i>	<u>67,000</u>	<u>67,000</u>	<u>56,037</u>	<u>10,963</u>
<i>Net Change in Fund Balance</i>	(47,000)	(47,000)	(40,882)	6,118
<i>Fund Balance Beginning of Year</i>	<u>603,786</u>	<u>603,786</u>	<u>603,786</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$556,786</u></u>	<u><u>\$556,786</u></u>	<u><u>\$562,904</u></u>	<u><u>\$6,118</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Westlake/Bay Ecological Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$80,000	\$80,000	\$91,578	\$11,578
<b>Expenditures</b>				
Current:				
Basic Utility Services:				
Litter Prevention:				
Salaries	54,500	54,500	53,174	1,326
Fringe Benefits	8,500	8,500	8,159	341
Contractual Services	30,000	30,000	28,890	1,110
Capital Outlay	53,703	53,703	0	53,703
Other	10,175	8,575	6,729	1,846
<i>Total Expenditures</i>	<u>156,878</u>	<u>155,278</u>	<u>96,952</u>	<u>58,326</u>
<i>Net Change in Fund Balance</i>	(76,878)	(75,278)	(5,374)	69,904
<i>Fund Balance Beginning of Year</i>	75,315	75,315	75,315	0
Unexpended Prior Year Encumbrances	<u>5,378</u>	<u>5,378</u>	<u>5,378</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$3,815</u></u>	<u><u>\$5,415</u></u>	<u><u>\$75,319</u></u>	<u><u>\$69,904</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*City Donations Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>		<u>Actual</u>	Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Contributions and Donations	\$15,500	\$15,500	\$23,241	\$7,741
<b>Expenditures</b>				
Current:				
Community Environment:				
Donations:				
Other	41,294	41,197	14,601	26,596
<i>Net Change in Fund Balance</i>	(25,794)	(25,697)	8,640	34,337
<i>Fund Balance Beginning of Year</i>	187,161	187,161	187,161	0
Unexpended Prior Year Encumbrances	894	894	894	0
<i>Fund Balance End of Year</i>	<u>\$162,261</u>	<u>\$162,358</u>	<u>\$196,695</u>	<u>\$34,337</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Swimming Pool Operation Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$208,550	\$208,550	\$163,733	(\$44,817)
Miscellaneous	1,450	1,450	1,318	(132)
<i>Total Revenues</i>	<u>210,000</u>	<u>210,000</u>	<u>165,051</u>	<u>(44,949)</u>
<b>Expenditures</b>				
Current:				
Leisure Time Activities:				
Recreation:				
Salaries	140,100	113,700	104,068	9,632
Fringe Benefits	21,700	21,700	16,022	5,678
Contractual Services	47,431	47,700	40,311	7,389
Materials and Supplies	31,655	31,655	20,722	10,933
Other	4,900	4,900	2,070	2,830
<i>Total Expenditures</i>	<u>245,786</u>	<u>219,655</u>	<u>183,193</u>	<u>36,462</u>
<i>Net Change in Fund Balance</i>	(35,786)	(9,655)	(18,142)	(8,487)
<i>Fund Balance Beginning of Year</i>	54,451	54,451	54,451	0
Unexpended Prior Year Encumbrances	<u>1,286</u>	<u>1,286</u>	<u>1,286</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$19,951</u></u>	<u><u>\$46,082</u></u>	<u><u>\$37,595</u></u>	<u><u>(\$8,487)</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Senior/Community Service Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$120,000	\$120,000	\$76,968	(\$43,032)
Contributions and Donations	10,000	10,000	12,886	2,886
Miscellaneous	0	0	988	988
<i>Total Revenues</i>	<u>130,000</u>	<u>130,000</u>	<u>90,842</u>	<u>(39,158)</u>
<b>Expenditures</b>				
Current:				
Public Health Services:				
Senior/Community Services:				
Contractual Services	6,964	6,964	6,054	910
Materials and Supplies	4,200	4,200	3,748	452
Other	100,797	115,697	85,005	30,692
<i>Total Expenditures</i>	<u>111,961</u>	<u>126,861</u>	<u>94,807</u>	<u>32,054</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>18,039</u>	<u>3,139</u>	<u>(3,965)</u>	<u>(7,104)</u>
<b>Other Financing Sources (Uses)</b>				
Advances In	50,000	50,000	50,000	0
Advances Out	(10,000)	(100,000)	(100,000)	0
<i>Total Other Financing Sources (Uses)</i>	<u>40,000</u>	<u>(50,000)</u>	<u>(50,000)</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	58,039	(46,861)	(53,965)	(7,104)
<i>Fund Balance Beginning of Year</i>	89,282	89,282	89,282	0
Unexpended Prior Year Encumbrances	4,261	4,261	4,261	0
<i>Fund Balance End of Year</i>	<u><u>\$151,582</u></u>	<u><u>\$46,682</u></u>	<u><u>\$39,578</u></u>	<u><u>(\$7,104)</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Cemetery Operating Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$15,000	\$15,000	\$25,800	\$10,800
Interest	3,000	3,000	1,240	(1,760)
<i>Total Revenues</i>	<u>18,000</u>	<u>18,000</u>	<u>27,040</u>	<u>9,040</u>
<b>Expenditures</b>				
Current:				
Public Health Services:				
Cemetery Operations:				
Salaries	57,200	57,200	52,140	5,060
Fringe Benefits	21,000	25,700	24,764	936
Contractual Services	23,269	22,928	15,926	7,002
Materials and Supplies	12,748	12,748	11,042	1,706
Capital Outlay	4,000	4,000	0	4,000
Other	5,561	5,500	4,995	505
<i>Total Expenditures</i>	<u>123,778</u>	<u>128,076</u>	<u>108,867</u>	<u>19,209</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	(105,778)	(110,076)	(81,827)	28,249
<b>Other Financing Sources (Uses)</b>				
Transfers In	100,000	100,000	100,000	0
<i>Net Change in Fund Balance</i>	(5,778)	(10,076)	18,173	28,249
<i>Fund Balance Beginning of Year</i>	73,146	73,146	73,146	0
Unexpended Prior Year Encumbrances	928	928	928	0
<i>Fund Balance End of Year</i>	<u>\$68,296</u>	<u>\$63,998</u>	<u>\$92,247</u>	<u>\$28,249</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Reserve for Compensated Absences Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Expenditures</b>				
Current:				
General Government:				
Compensated Absences:				
Personal Services	600,000	700,000	610,750	89,250
Fringe Benefits	10,000	10,000	4,257	5,743
<i>Total Expenditures</i>	<u>610,000</u>	<u>710,000</u>	<u>615,007</u>	<u>94,993</u>
<i>Net Change in Fund Balance</i>	(610,000)	(710,000)	(615,007)	94,993
<i>Fund Balance Beginning of Year</i>	<u>1,983,209</u>	<u>1,983,209</u>	<u>1,983,209</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u>\$1,373,209</u>	<u>\$1,273,209</u>	<u>\$1,368,202</u>	<u>\$94,993</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*General Obligation Bond Retirement Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>		<u>Actual</u>	Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Municipal Income Taxes	\$1,161,500	\$1,161,500	\$1,161,500	\$0
<b>Expenditures</b>				
Debt Service:				
Principal Retirement	980,000	980,000	980,000	0
Interest and Fiscal Charges	265,100	265,100	262,000	3,100
<i>Total Expenditures</i>	<u>1,245,100</u>	<u>1,245,100</u>	<u>1,242,000</u>	<u>3,100</u>
<i>Net Change in Fund Balance</i>	(83,600)	(83,600)	(80,500)	3,100
<i>Fund Balance Beginning of Year</i>	<u>89,902</u>	<u>89,902</u>	<u>89,902</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u><u>\$6,302</u></u>	<u><u>\$6,302</u></u>	<u><u>\$9,402</u></u>	<u><u>\$3,100</u></u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Special Assessment Bond Retirement Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Special Assessments	\$465,000	\$465,000	\$418,783	(\$46,217)
<b>Expenditures</b>				
Debt Service:				
Principal Retirement	275,000	275,000	275,000	0
Interest and Fiscal Charges	179,400	179,400	177,522	1,878
<i>Total Expenditures</i>	454,400	454,400	452,522	1,878
<i>Net Change in Fund Balance</i>	10,600	10,600	(33,739)	(44,339)
<i>Fund Balance Beginning of Year</i>	370,201	370,201	370,201	0
<i>Fund Balance End of Year</i>	\$380,801	\$380,801	\$336,462	(\$44,339)

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Issue 11 Bond Retirement Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Municipal Income Taxes	\$826,300	\$826,300	\$826,281	(\$19)
<b>Expenditures</b>				
Debt Service:				
Principal Retirement	650,000	650,000	650,000	0
Interest and Fiscal Charges	176,300	176,281	176,281	0
<i>Total Expenditures</i>	<u>826,300</u>	<u>826,281</u>	<u>826,281</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	0	19	0	(19)
<i>Fund Balance Beginning of Year</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Fund Balance End of Year</i>	<u>\$0</u>	<u>\$19</u>	<u>\$0</u>	<u>(\$19)</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Storm Drainage Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$0	\$0	\$210	\$210
Licenses, Permits and Fees	50,000	50,000	183,096	133,096
Intergovernmental	200,000	200,000	180,000	(20,000)
Interest	15,000	15,000	4,243	(10,757)
<i>Total Revenues</i>	<u>265,000</u>	<u>265,000</u>	<u>367,549</u>	<u>102,549</u>
<b>Expenditures</b>				
Capital Outlay:				
Storm Drainage:				
Salaries	150,000	150,000	149,773	227
Fringe Benefits	23,200	23,200	23,081	119
Capital Outlay	996,709	924,771	725,614	199,157
Other	119,427	115,427	94,186	21,241
<i>Total Expenditures</i>	<u>1,289,336</u>	<u>1,213,398</u>	<u>992,654</u>	<u>220,744</u>
<i>Net Change in Fund Balance</i>	(1,024,336)	(948,398)	(625,105)	323,293
<i>Fund Balance Beginning of Year</i>	2,237,546	2,237,546	2,237,546	0
Unexpended Prior Year Encumbrances	186,227	186,227	186,227	0
<i>Fund Balance End of Year</i>	<u>\$1,399,437</u>	<u>\$1,475,375</u>	<u>\$1,798,668</u>	<u>\$323,293</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Sanitary Sewer Improvement Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>	\$0	\$0	\$0	\$0
<b>Expenditures</b>				
Capital Outlay:				
Sanitary Sewer:				
Other	3,000	3,000	3,000	0
<i>Net Change in Fund Balance</i>	(3,000)	(3,000)	(3,000)	0
<i>Fund Balance Beginning of Year</i>	0	0	0	0
Unexpended Prior Year Encumbrances	3,000	3,000	3,000	0
<i>Fund Balance End of Year</i>	\$0	\$0	\$0	\$0

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Impact Fees Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Licenses, Permits and Fees	\$30,000	\$30,000	\$211,475	\$181,475
Miscellaneous	0	0	77	77
<i>Total Revenues</i>	30,000	30,000	211,552	181,552
<b>Expenditures</b>				
Capital Outlay:				
Impact Fee:				
Capital Outlay	614,980	614,980	2,480	612,500
Other	50,000	50,000	42,500	7,500
<i>Total Expenditures</i>	664,980	664,980	44,980	620,000
<i>Net Change in Fund Balance</i>	(634,980)	(634,980)	166,572	801,552
<i>Fund Balance Beginning of Year</i>	1,211,657	1,211,657	1,211,657	0
Unexpended Prior Year Encumbrances	44,980	44,980	44,980	0
<i>Fund Balance End of Year</i>	\$621,657	\$621,657	\$1,423,209	\$801,552

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Sidewalks Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>			Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
<b>Revenues</b>				
Charges for Services	\$140,000	\$140,000	\$42,829	(\$97,171)
<b>Expenditures</b>				
Capital Outlay:				
Sidewalk Improvement:				
Salaries	50,000	100	65	35
Fringe Benefits	10,000	200	10	190
Contractual Services	30,000	800	401	399
Capital Outlay	43,132	0	0	0
Other	3,567	0	0	0
<i>Total Expenditures</i>	<u>136,699</u>	<u>1,100</u>	<u>476</u>	<u>624</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	3,301	138,900	42,353	(96,547)
<b>Other Financing Sources (Uses)</b>				
Advances Out	(170,000)	(170,000)	(170,000)	0
<i>Net Change in Fund Balance</i>	(166,699)	(31,100)	(127,647)	(96,547)
<i>Fund Balance Beginning of Year</i>	134,992	134,992	134,992	0
Unexpended Prior Year Encumbrances	46,699	46,699	46,699	0
<i>Fund Balance End of Year</i>	<u>\$14,992</u>	<u>\$150,591</u>	<u>\$54,044</u>	<u>(\$96,547)</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Service Center Construction Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>	\$0	\$0	\$0	\$0
<b>Expenditures</b>				
Capital Outlay	36,828	36,828	36,828	0
<i>Net Change in Fund Balance</i>	(36,828)	(36,828)	(36,828)	0
<i>Fund Balance Beginning of Year</i>	779	779	779	0
Unexpended Prior Year Encumbrances	36,828	36,828	36,828	0
<i>Fund Balance End of Year</i>	\$779	\$779	\$779	\$0

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenditures and Changes*  
*in Fund Balance - Budget (Non-GAAP Basis) and Actual*  
*Recreation Center Construction Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Municipal Income Taxes	\$517,000	\$517,000	\$605,093	\$88,093
Miscellaneous	0	0	67,310	67,310
<i>Total Revenues</i>	<u>517,000</u>	<u>517,000</u>	<u>672,403</u>	<u>155,403</u>
<b>Expenditures</b>				
Capital Outlay:				
Recreation Center Construction:				
Salaries	15,000	15,000	4,564	10,436
Fringe Benefits	2,500	2,500	704	1,796
Contractual Services	60,000	60,000	59,982	18
Capital Outlay	2,475,822	3,049,500	2,103,852	945,648
Other	84,400	82,500	1,000	81,500
<i>Total Expenditures</i>	<u>2,637,722</u>	<u>3,209,500</u>	<u>2,170,102</u>	<u>1,039,398</u>
<i>Net Change in Fund Balance</i>	(2,120,722)	(2,692,500)	(1,497,699)	1,194,801
<i>Fund Balance Beginning of Year</i>	4,771,505	4,771,505	4,771,505	0
Unexpended Prior Year Encumbrances	32,722	32,722	32,722	0
<i>Fund Balance End of Year</i>	<u>\$2,683,505</u>	<u>\$2,111,727</u>	<u>\$3,306,528</u>	<u>\$1,194,801</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenses and Changes*  
*in Fund Equity - Budget (Non-GAAP Basis) and Actual*  
*Golf Course Fund*  
*For the Year Ended December 31, 2014*

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Charges for Services	\$372,000	\$372,000	\$269,607	(\$102,393)
Rentals	27,600	27,600	38,869	11,269
Miscellaneous	5,400	5,400	7,697	2,297
<i>Total Revenues</i>	<u>405,000</u>	<u>405,000</u>	<u>316,173</u>	<u>(88,827)</u>
<b>Expenses</b>				
Current:				
Personal Services	247,500	239,500	236,414	3,086
Fringe Benefits	71,700	71,700	66,865	4,835
Contractual Services	96,002	71,039	61,879	9,160
Materials and Supplies	62,681	54,643	47,955	6,688
Capital Outlay	60,263	26,844	26,212	632
Other	22,150	17,277	15,593	1,684
<i>Total Expenses</i>	<u>560,296</u>	<u>481,003</u>	<u>454,918</u>	<u>26,085</u>
<i>Excess of Revenues Over (Under) Expenses Before Advances</i>	(155,296)	(76,003)	(138,745)	(62,742)
<b>Other Financing Sources (Uses)</b>				
Advances In	150,000	150,000	150,000	0
<i>Net Change in Fund Equity</i>	(5,296)	73,997	11,255	(62,742)
<i>Fund Equity Beginning of Year</i>	16,510	16,510	16,510	0
Unexpended Prior Year Encumbrances	20,896	20,896	20,896	0
<i>Fund Equity End of Year</i>	<u>\$32,110</u>	<u>\$111,403</u>	<u>\$48,661</u>	<u>(\$62,742)</u>

**City of Westlake, Ohio**  
*Schedule of Revenues, Expenses and Changes*  
*in Fund Equity - Budget (Non-GAAP Basis) and Actual*  
*Hospitalization Fund*  
*For the Year Ended December 31, 2014*

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Charges for Services	\$3,940,700	\$3,940,700	\$3,688,501	(\$252,199)
<b>Expenses</b>				
Contractual Services	649,462	649,461	645,071	4,390
Claims	3,107,780	3,107,780	3,086,220	21,560
<i>Total Expenses</i>	<u>3,757,242</u>	<u>3,757,241</u>	<u>3,731,291</u>	<u>25,950</u>
<i>Net Change in Fund Equity</i>	183,458	183,459	(42,790)	(226,249)
<i>Fund Equity Beginning of Year</i>	2,813,688	2,813,688	2,813,688	0
Unexpended Prior Year Encumbrances	<u>212,642</u>	<u>212,642</u>	<u>212,642</u>	<u>0</u>
<i>Fund Equity End of Year</i>	<u><u>\$3,209,788</u></u>	<u><u>\$3,209,789</u></u>	<u><u>\$2,983,540</u></u>	<u><u>(\$226,249)</u></u>



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## Statistical Section

This Part of the City of Westlake, Ohio’s Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the City’s overall financial health.

<b>Contents</b>	<b>Pages(s)</b>
<b><i>Financial Trends</i></b> .....	S2 – S11
These schedules contain trend information to help the reader understand how the City’s financial performance and well-being have changed over time.	
<b><i>Revenue Capacity</i></b> .....	S12 – S19
These schedules contain information to help the reader assess the City’s most significant local revenues, the property tax and the municipal income tax.	
<b><i>Debt Capacity</i></b> .....	S20 - S26
These schedules present information to help the reader assess the affordability of the City’s current levels of outstanding debt and the City’s ability to issue additional debt in the future.	
<b><i>Economic and Demographic Information</i></b> .....	S27 – S29
These schedules offer economic and demographic indicators to help the reader understand the environment within which the City’s financial activities take place.	
<b><i>Operating Information</i></b> .....	S30 - S35
These schedules contain service and infrastructure data to help the reader understand how the information in the City’s financial report relates to the services the City provides and the activities it performs.	

**Sources:** Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year.

**City of Westlake, Ohio**  
*Net Position by Component*  
*Last Ten Years*  
*(accrual basis of accounting)*

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
<b>Governmental Activities</b>				
Net Investment in Capital Assets	\$126,984,208	\$127,651,517	\$121,260,561	\$120,651,597
Restricted	42,096,325	37,706,036	36,145,785	39,248,472
Unrestricted	<u>45,159,050</u>	<u>42,509,763</u>	<u>40,264,326</u>	<u>32,946,087</u>
<i>Total Governmental Activities Net Position</i>	<u>214,239,583</u>	<u>207,867,316</u>	<u>197,670,672</u>	<u>192,846,156</u>
<b>Business-Type Activities</b>				
Net Investment in Capital Assets	26,983,590	28,088,783	30,295,832	30,643,725
Unrestricted	<u>13,553,777</u>	<u>13,197,731</u>	<u>13,684,924</u>	<u>15,072,756</u>
<i>Total Business-Type Activities Net Position</i>	<u>40,537,367</u>	<u>41,286,514</u>	<u>43,980,756</u>	<u>45,716,481</u>
<b>Primary government</b>				
Net Investment in Capital Assets	153,967,798	155,740,300	151,556,393	151,295,322
Restricted	42,096,325	37,706,036	36,145,785	39,248,472
Unrestricted	<u>58,712,827</u>	<u>55,707,494</u>	<u>53,949,250</u>	<u>48,018,843</u>
<i>Total Primary Government Net Position</i>	<u>\$254,776,950</u>	<u>\$249,153,830</u>	<u>\$241,651,428</u>	<u>\$238,562,637</u>

2010	2009	2008	2007	2006	2005
\$118,410,063	\$115,906,207	\$116,235,290	\$113,923,769	\$111,215,683	\$107,532,355
42,677,403	39,002,639	38,496,737	36,851,590	29,743,519	31,289,085
23,964,324	23,933,018	16,455,779	30,181,068	30,016,958	24,115,948
185,051,790	178,841,864	171,187,806	180,956,427	170,976,160	162,937,388
31,334,659	31,092,605	31,760,772	32,213,389	32,600,713	33,192,749
16,277,091	18,373,841	19,410,303	19,250,408	20,501,409	20,526,997
47,611,750	49,466,446	51,171,075	51,463,797	53,102,122	53,719,746
149,744,722	146,998,812	147,996,062	146,137,158	143,816,396	140,725,104
42,677,403	39,002,639	38,496,737	36,851,590	29,743,519	31,289,085
40,241,415	42,306,859	35,866,082	49,431,476	50,518,367	44,642,945
\$232,663,540	\$228,308,310	\$222,358,881	\$232,420,224	\$224,078,282	\$216,657,134

**City of Westlake, Ohio**  
*Changes in Net Position*  
*Last Ten Years*  
*(accrual basis of accounting)*

	2014	2013	2012	2011
<b>Program Revenues</b>				
Governmental Activities:				
Charges for Services:				
General Government	\$1,013,675	\$760,751	\$496,295	\$544,628
Security of Persons and Property	1,650,934	1,719,144	1,030,741	1,084,774
Public Health Services	78,150	86,828	144,383	166,906
Transportation	475,729	581,149	415,183	358,448
Community Environment	81,787	78,126	378,779	200,992
Basic Utility Services	88,531	126,920	182,005	177,435
Leisure Time Activities	2,311,885	2,481,187	2,512,420	2,407,993
Operating Grants and Contributions	1,785,738	1,525,808	2,104,715	2,815,006
Capital Grants and Contributions	8,243,682	3,321,851	1,422,539	1,546,514
<i>Total Governmental Activities Program Revenues</i>	<u>15,730,111</u>	<u>10,681,764</u>	<u>8,687,060</u>	<u>9,302,696</u>
Business-Type Activities:				
Charges for Services:				
Sewer	2,685,737	2,189,435	1,864,043	1,733,629
Golf Course	308,476	309,945	331,372	299,480
Capital Grants and Contributions	0	168,731	47,087	0
<i>Total Business-Type Activities Program Revenues</i>	<u>2,994,213</u>	<u>2,668,111</u>	<u>2,242,502</u>	<u>2,033,109</u>
<i>Total Primary Government Program Revenues</i>	<u>18,724,324</u>	<u>13,349,875</u>	<u>10,929,562</u>	<u>11,335,805</u>
<b>Expenses</b>				
Governmental Activities:				
General Government	8,418,520	6,840,500	7,404,615	7,902,687
Security of Persons and Property	17,487,121	14,405,743	15,042,478	14,747,275
Public Health Services	1,174,508	891,433	1,073,921	1,190,286
Transportation	11,442,820	10,875,198	10,977,479	11,927,202
Community Environment	3,388,227	1,492,557	1,475,762	1,721,879
Basic Utility Services	2,180,366	2,240,089	2,058,732	1,801,486
Leisure Time Activities	4,064,325	3,992,595	3,762,378	3,788,078
Interest and Fiscal Charges	2,117,493	663,122	1,253,224	806,303
<i>Total Governmental Activities Expenses</i>	<u>50,273,380</u>	<u>41,401,237</u>	<u>43,048,589</u>	<u>43,885,196</u>
Business-Type Activities:				
Sewer	3,324,980	3,897,755	3,557,778	3,684,221
Golf	450,130	452,592	478,255	428,838
<i>Total Business-Type Activities Expenses</i>	<u>3,775,110</u>	<u>4,350,347</u>	<u>4,036,033</u>	<u>4,113,059</u>
<i>Total Primary Government Expenses</i>	<u>\$54,048,490</u>	<u>\$45,751,584</u>	<u>\$47,084,622</u>	<u>\$47,998,255</u>

2010	2009	2008	2007	2006	2005
\$618,409	\$403,368	\$62,982	\$204,883	\$173,083	\$127,184
1,055,314	1,658,886	1,792,383	1,137,311	1,035,418	982,712
163,675	179,602	219,131	179,762	164,790	245,703
257,883	224,745	170,479	2,050	18,095	800
158,287	179,680	473,546	258,685	330,801	2,464
182,493	226,160	117,076	580,438	699,054	591,125
2,339,261	2,318,991	2,422,194	2,392,074	2,457,714	2,153,198
1,813,317	1,908,400	1,999,419	2,247,881	2,326,833	1,991,525
2,572,627	198,262	861,837	86,159	779,936	6,508,012
<u>9,161,266</u>	<u>7,298,094</u>	<u>8,119,047</u>	<u>7,089,243</u>	<u>7,985,724</u>	<u>12,602,723</u>
1,745,665	1,704,877	2,038,961	1,782,896	1,849,077	1,817,584
398,914	429,063	438,473	497,736	460,439	504,641
0	0	0	0	0	0
<u>2,144,579</u>	<u>2,133,940</u>	<u>2,477,434</u>	<u>2,280,632</u>	<u>2,309,516</u>	<u>2,322,225</u>
<u>11,305,845</u>	<u>9,432,034</u>	<u>10,596,481</u>	<u>9,369,875</u>	<u>10,295,240</u>	<u>14,924,948</u>
6,968,302	7,911,956	22,355,014	7,364,070	7,343,276	7,374,119
14,584,694	14,833,854	15,023,844	13,159,961	12,689,539	12,050,809
1,185,741	990,935	1,040,137	962,658	904,177	874,171
9,085,307	7,754,905	11,143,476	10,093,953	8,837,612	12,801,841
1,685,287	1,461,332	1,436,256	1,305,482	1,403,325	1,635,242
1,917,453	1,843,251	1,925,985	2,184,182	1,770,100	1,688,932
3,979,282	3,963,481	3,990,032	4,312,925	3,679,917	3,436,612
762,104	775,746	832,754	633,706	1,372,783	1,176,075
<u>40,168,170</u>	<u>39,535,460</u>	<u>57,747,498</u>	<u>40,016,937</u>	<u>38,000,729</u>	<u>41,037,801</u>
3,574,031	3,407,143	3,206,285	3,396,803	2,619,020	3,076,178
462,322	499,842	509,423	475,205	498,429	510,441
<u>4,036,353</u>	<u>3,906,985</u>	<u>3,715,708</u>	<u>3,872,008</u>	<u>3,117,449</u>	<u>3,586,619</u>
<u>\$44,204,523</u>	<u>\$43,442,445</u>	<u>\$61,463,206</u>	<u>\$43,888,945</u>	<u>\$41,118,178</u>	<u>\$44,624,420</u>

(continued)

**City of Westlake, Ohio**  
*Changes in Net Position (continued)*  
*Last Ten Years*  
*(accrual basis of accounting)*

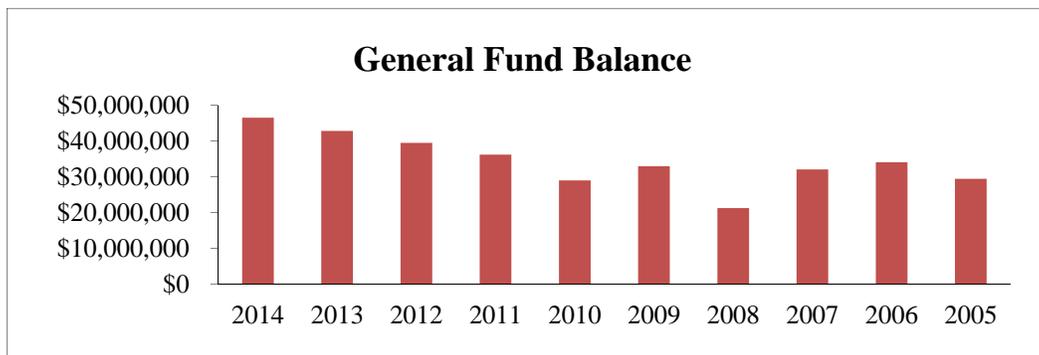
	2014	2013	2012	2011
<b>Net (Expense)/Revenue</b>				
Governmental Activities	(\$34,543,269)	(\$30,719,473)	(\$34,361,529)	(\$34,582,500)
Business-Type Activities	(780,897)	(1,682,236)	(1,793,531)	(2,079,950)
<i>Total Primary Government Net Expense</i>	<u>(35,324,166)</u>	<u>(32,401,709)</u>	<u>(36,155,060)</u>	<u>(36,662,450)</u>
<b>General Revenues and Other Changes in Net Position</b>				
Governmental Activities:				
Taxes:				
Property Taxes Levied For:				
General Purposes	9,213,316	9,798,208	9,529,928	9,766,663
Other Purposes	1,723,188	1,832,575	1,790,295	1,831,250
Debt Service	0	0	112,330	122,084
Municipal Income Taxes Levied For:				
General Purposes	15,823,044	15,499,256	14,861,413	14,091,446
Recreation	245,548	260,674	255,530	259,448
Debt Service	1,969,449	1,993,639	1,924,449	1,857,968
Capital Outlay	5,839,692	5,709,996	5,401,802	4,995,362
Admissions Tax	134,986	186,249	184,553	187,280
Hotel Taxes	489,850	499,878	483,446	431,774
Grants and Entitlements not Restricted to Specific Programs	2,253,953	2,585,598	3,248,049	6,057,901
Franchise Taxes	649,254	492,615	573,198	523,339
Investment Earnings	289,616	290,643	428,975	615,400
Unrestricted Contributions	13,736	0	0	0
Gain (Loss) on Sale of Capital Assets	41,425	43,276	50,214	5,296
Miscellaneous	2,228,479	676,958	360,487	1,637,665
Transfers	0	1,046,552	(18,624)	(6,010)
<i>Total Governmental Activities</i>	<u>40,915,536</u>	<u>40,916,117</u>	<u>39,186,045</u>	<u>42,376,866</u>
Business-Type Activities:				
Investment Earnings	17,152	29,306	6,464	32,957
Gain on Sale of Capital Assets	6,901	0	27,000	0
Miscellaneous	7,697	5,240	5,718	145,714
Transfers	0	(1,046,552)	18,624	6,010
<i>Total Business-Type Activities</i>	<u>31,750</u>	<u>(1,012,006)</u>	<u>57,806</u>	<u>184,681</u>
<i>Total Primary Government</i>	<u>40,947,286</u>	<u>39,904,111</u>	<u>39,243,851</u>	<u>42,561,547</u>
<b>Change in Net Position</b>				
Governmental Activities	6,372,267	10,196,644	4,824,516	7,794,366
Business-Type Activities	(749,147)	(2,694,242)	(1,735,725)	(1,895,269)
<i>Total Primary Government Change in Net Position</i>	<u>\$5,623,120</u>	<u>\$7,502,402</u>	<u>\$3,088,791</u>	<u>\$5,899,097</u>

2010	2009	2008	2007	2006	2005
(\$31,006,904)	(\$32,237,366)	(\$49,628,451)	(\$32,927,694)	(\$30,015,005)	(\$28,435,078)
(1,891,774)	(1,773,045)	(1,238,274)	(1,591,376)	(807,933)	(1,264,394)
(32,898,678)	(34,010,411)	(50,866,725)	(34,519,070)	(30,822,938)	(29,699,472)
9,875,483	10,340,850	9,389,659	9,943,421	8,505,234	9,003,584
1,851,654	1,935,405	1,853,221	1,963,131	1,809,629	1,769,604
120,758	100,983	857,615	1,043,024	1,082,470	1,173,742
12,617,962	12,306,589	12,462,547	13,895,909	11,550,068	11,995,713
53,841	0	250,588	252,860	239,682	252,404
835,022	975,491	1,002,399	2,178,908	2,396,061	2,477,782
5,506,156	5,176,375	5,110,393	4,539,069	3,298,704	3,093,288
178,209	188,867	197,798	211,079	173,992	0
406,204	374,953	457,987	492,516	405,983	0
4,460,061	4,653,290	4,282,803	3,569,675	5,127,705	3,805,291
479,845	450,860	438,367	0	0	0
264,472	2,788,286	2,877,142	4,362,251	2,958,506	2,203,618
0	0	0	0	0	0
57,300	5,000	0	0	0	0
499,937	702,847	687,619	322,680	365,149	256,046
9,926	0	(8,308)	133,438	140,594	(1,054,873)
37,216,830	39,999,796	39,859,830	42,907,961	38,053,777	34,976,199
46,940	59,969	927,845	77,528	320,903	329,882
0	0	0	0	0	0
64	8,447	9,399	8,961	10,000	11,165
(9,926)	0	8,308	(133,438)	(140,594)	1,054,873
37,078	68,416	945,552	(46,949)	190,309	1,395,920
37,253,908	40,068,212	40,805,382	42,861,012	38,244,086	36,372,119
6,209,926	7,762,430	(9,768,621)	9,980,267	8,038,772	6,541,121
(1,854,696)	(1,704,629)	(292,722)	(1,638,325)	(617,624)	131,526
\$4,355,230	\$6,057,801	(\$10,061,343)	\$8,341,942	\$7,421,148	\$6,672,647

**City of Westlake, Ohio**  
*Fund Balances, Governmental Funds*  
*Last Ten Years*  
*(modified accrual basis of accounting)*

	2014	2013	2012	2011
<b>General Fund</b>				
Reserved	\$0	\$0	\$0	\$0
Unreserved:				
Designated for Capital Acquisitions	0	0	0	0
Unreserved, Undesignated	0	0	0	0
Nonspendable	1,770,774	1,576,133	1,388,341	1,544,312
Committed	133,197	153,311	78,494	0
Assigned	21,958,577	19,781,129	17,151,115	12,590,847
Unassigned	22,663,318	21,321,693	20,917,452	22,069,614
<b>Total General Fund</b>	<b>46,525,866</b>	<b>42,832,266</b>	<b>39,535,402</b>	<b>36,204,773</b>
<b>All Other Governmental Funds</b>				
Reserved	0	0	0	0
Unreserved:				
Undesignated, Reported in:				
Special Revenue funds	0	0	0	0
Debt Service funds	0	0	0	0
Capital Projects funds	0	0	0	0
Nonspendable	582,061	5,430,576	583,190	569,065
Restricted	57,680,924	25,520,283	29,028,573	29,978,659
Committed	2,342,690	2,105,124	1,706,932	1,349,585
Assigned	37,607	15,607	15,607	15,607
Unassigned (Deficit)	(3,480,036)	(3,090,696)	(424,244)	(1,414,992)
<b>Total All Other Governmental Funds</b>	<b>57,163,246</b>	<b>29,980,894</b>	<b>30,910,058</b>	<b>30,497,924</b>
<b>Total Governmental Funds</b>	<b>\$103,689,112</b>	<b>\$72,813,160</b>	<b>\$70,445,460</b>	<b>\$66,702,697</b>

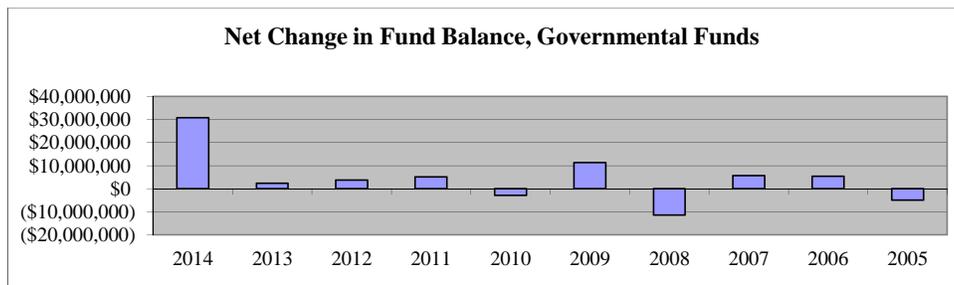
Note: The City implemented GASB 54 in 2009.



2010	2009	2008	2007	2006	2005
\$0	\$0	\$0	\$7,796,807	\$9,697,876	\$7,806,445
0	0	0	8,730,585	7,975,965	7,591,251
0	0	0	15,559,357	16,408,054	14,071,956
2,472,785	7,966,056	2,430,152	0	0	0
0	0	0	0	0	0
12,135,035	12,627,238	11,950,684	0	0	0
14,398,464	12,369,237	6,874,603	0	0	0
29,006,284	32,962,531	21,255,439	32,086,749	34,081,895	29,469,652
0	0	0	2,797,164	3,034,449	7,606,938
0	0	0	9,530,790	8,632,231	7,702,689
0	0	0	2,032,234	2,337,907	2,279,073
0	0	0	17,986,851	10,707,187	6,336,540
546,832	533,795	511,532	0	0	0
32,201,348	35,848,263	29,715,408	0	0	0
1,125,004	1,491,683	1,822,084	0	0	0
15,607	15,607	114,828	0	0	0
(1,379,716)	(3,587)	(458,806)	0	0	0
32,509,075	37,885,761	31,705,046	32,347,039	24,711,774	23,925,240
\$61,515,359	\$70,848,292	\$52,960,485	\$64,433,788	\$58,793,669	\$53,394,892

**City of Westlake, Ohio**  
*Changes in Fund Balances, Governmental Funds*  
*Last Ten Years*  
*(modified accrual basis of accounting)*

	2014	2013	2012	2011
<b>Revenues</b>				
Property Taxes	\$11,671,818	\$11,197,764	\$11,409,771	\$11,669,377
Municipal Income Taxes	24,633,001	22,704,304	21,744,517	20,314,848
Admission Taxes	134,986	186,249	184,553	187,280
Hotel Taxes	489,850	499,878	483,446	431,774
Permissive Motor Vehicle Taxes	234,314	229,172	226,807	223,842
Charges for Services	3,762,633	4,050,691	3,350,948	3,478,751
Licenses, Permits and Fees	1,183,422	894,372	655,053	569,913
Fines and Forfeitures	272,467	293,605	332,873	361,168
Intergovernmental	4,311,716	6,908,585	6,104,036	9,857,916
Special Assessments	418,783	466,384	290,000	290,000
Interest	289,616	290,643	428,975	615,400
Rentals	209,870	225,295	231,985	229,550
Contributions and Donations	6,974,059	23,293	29,900	99,560
Franchise Taxes	649,254	492,615	573,198	523,339
Miscellaneous	2,174,483	642,417	359,643	1,621,375
<i>Total Revenues</i>	<u>57,410,272</u>	<u>49,105,267</u>	<u>46,405,705</u>	<u>50,474,093</u>
<b>Expenditures</b>				
Current:				
General Government	7,821,827	6,900,546	6,970,194	7,504,572
Security of Persons and Property	15,845,571	14,444,674	14,314,721	13,899,297
Public Health Services	1,041,101	887,612	1,060,754	1,017,728
Transportation	6,987,598	7,211,192	7,028,529	6,607,706
Community Environment	1,669,156	1,541,973	1,468,880	1,700,116
Basic Utility Services	770,242	900,172	817,980	704,210
Leisure Time Activities	3,229,032	3,432,454	3,097,749	3,042,862
Capital Outlay	35,240,489	8,701,922	5,210,403	8,585,474
Debt service:				
Principal Retirement	1,948,842	2,103,842	2,008,451	9,077,169
Interest and Fiscal Charges	1,964,178	671,181	719,472	812,377
Capital Appreciation Bonds Interest	0	0	0	0
Bond Issuance Costs	1,584,844	0	0	130,110
<i>Total Expenditures</i>	<u>78,102,880</u>	<u>46,795,568</u>	<u>42,697,133</u>	<u>53,081,621</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(20,692,608)</u>	<u>2,309,699</u>	<u>3,708,572</u>	<u>(2,607,528)</u>
<b>Other Financing Sources (Uses)</b>				
Sale of Capital Assets	91,045	58,001	34,191	73,427
General Obligations Notes and Bonds Issued	0	0	0	0
General Obligation Notes and Bonds Premium	0	0	0	0
Loan Issued	2,555,933	0	0	0
General Obligation Bonds Issued	0	0	0	7,350,000
General Obligation Bonds Premium	0	0	0	263,453
Special Obligation Bonds Issued	48,330,000	0	0	0
Special Obligation Bonds Premium	591,582	0	0	0
Inception of Capital Lease	0	0	0	12,326
Payment to Refunded Bond Escrow Agent	0	0	0	0
Transfers In	952,757	967,265	1,742,430	1,242,799
Transfers Out	(952,757)	(967,265)	(1,742,430)	(1,242,799)
<i>Total Other Financing Sources (Uses)</i>	<u>51,568,560</u>	<u>58,001</u>	<u>34,191</u>	<u>7,699,206</u>
<i>Net Change in Fund Balances</i>	<u>\$30,875,952</u>	<u>\$2,367,700</u>	<u>\$3,742,763</u>	<u>\$5,091,678</u>
Debt Service as a Percentage of Noncapital Expenditures	8.7%	7.5%	7.3%	21.6%



2010	2009	2008	2007	2006	2005
\$11,871,691	\$12,216,342	\$12,325,252	\$12,665,021	\$11,396,836	\$12,155,219
19,136,172	18,253,703	19,119,560	20,164,744	18,293,898	17,578,476
178,209	188,867	197,798	211,079	173,992	0
406,204	374,953	457,987	492,516	405,983	0
257,883	224,745	242,258	0	0	0
3,454,644	3,327,200	3,987,708	3,608,149	3,480,554	2,825,684
472,444	540,779	584,486	761,571	929,730	924,303
359,933	790,128	280,141	227,919	243,059	295,531
8,702,713	6,651,892	6,822,869	5,876,873	8,009,743	7,562,035
285,000	300,000	340,000	320,000	357,592	221,910
264,472	2,761,850	2,850,216	4,330,669	2,958,506	2,188,708
164,498	152,158	159,180	157,564	145,020	57,668
36,205	39,373	62,864	39,963	61,882	56,852
479,845	450,860	438,367	0	0	0
499,937	702,847	640,351	322,680	365,149	256,046
<u>46,569,850</u>	<u>46,975,697</u>	<u>48,509,037</u>	<u>49,178,748</u>	<u>46,821,944</u>	<u>44,122,432</u>
6,835,591	7,603,847	21,996,767	5,983,975	5,910,695	5,849,475
14,184,779	13,916,347	13,994,489	12,507,272	11,991,168	11,079,604
1,078,920	934,217	932,305	832,274	782,869	734,291
6,987,274	6,503,112	6,694,353	6,112,980	4,742,667	4,484,762
1,680,434	1,482,743	1,399,183	1,282,164	1,373,099	1,366,438
763,839	741,720	771,254	753,497	707,566	603,055
3,316,452	3,249,516	3,275,678	3,488,479	3,022,567	2,802,362
10,406,778	8,400,702	8,267,256	8,264,879	8,567,823	22,774,913
10,625,029	1,286,743	1,463,142	3,101,326	3,297,761	3,117,762
785,863	648,827	705,748	1,355,219	1,186,462	1,048,657
140,730	134,018	387,618	0	0	0
35,416	22,878	178,495	0	0	317,417
<u>56,841,105</u>	<u>44,924,670</u>	<u>60,066,288</u>	<u>43,682,065</u>	<u>41,582,677</u>	<u>54,178,736</u>
<u>(10,271,255)</u>	<u>2,051,027</u>	<u>(11,557,251)</u>	<u>5,496,683</u>	<u>5,239,267</u>	<u>(10,056,304)</u>
34,382	13,902	12,201	9,998	17,635	38,985
7,350,000	9,300,000	9,990,000	0	0	4,620,000
53,940	22,878	4,776	0	0	314,530
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	(9,814,657)	0	0	0
729,550	889,476	1,966,471	11,961,714	3,846,676	4,217,078
<u>(729,550)</u>	<u>(889,476)</u>	<u>(1,966,471)</u>	<u>(11,828,276)</u>	<u>(3,704,801)</u>	<u>(4,083,640)</u>
<u>7,438,322</u>	<u>9,336,780</u>	<u>192,320</u>	<u>143,436</u>	<u>159,510</u>	<u>5,106,953</u>
<u>(\$2,832,933)</u>	<u>\$11,387,807</u>	<u>(\$11,364,931)</u>	<u>\$5,640,119</u>	<u>\$5,398,777</u>	<u>(\$4,949,351)</u>
25.6%	6.1%	4.9%	12.0%	13.2%	9.5%

**City of Westlake, Ohio**  
*Property Tax Rates - Direct and Overlapping Governments*  
*(Per \$1,000 of Assessed Valuation)*  
*Last Ten Collection Years*

	2014	2013	2012	2011	2010
<b>Unvoted Millage</b>					
Operating	\$1.50000	\$1.50000	\$1.50000	\$1.40000	\$1.40000
Debt	0.00000	0.00000	0.00000	0.10000	0.10000
Fire Pension	0.30000	0.30000	0.30000	0.30000	0.30000
Police Pension	0.30000	0.30000	0.30000	0.30000	0.30000
<i>Total Unvoted Millage</i>	<u>2.10000</u>	<u>2.10000</u>	<u>2.10000</u>	<u>2.10000</u>	<u>2.10000</u>
<b>Voted Millage by Levy</b>					
1976 Charter/Current Expense	6.52000	6.52000	6.52000	6.60000	6.60000
1988 Bond (\$6,000,000)	0.00000	0.00000	0.00000	0.00000	0.00000
2001 Charter Police and Fire Operating	0.90000	0.90000	0.90000	0.90000	0.90000
<i>Total Voted Millage by Type of Property</i>	<u>7.42000</u>	<u>7.42000</u>	<u>7.42000</u>	<u>7.50000</u>	<u>7.50000</u>
<i>Total Millage</i>	<u><u>\$9.52000</u></u>	<u><u>\$9.52000</u></u>	<u><u>\$9.52000</u></u>	<u><u>\$9.60000</u></u>	<u><u>\$9.60000</u></u>
<b>Overlapping Rates by Taxing District</b>					
<b><i>Westlake City School District</i></b>					
General Business and Public Utility Personal	\$70.10000	\$70.10000	\$70.10000	\$70.10000	\$70.10000
Residential/Agricultural Real	37.31630	37.31100	37.25843	36.76906	36.66812
Commercial/Industrial and Public Utility Real	40.81830	40.68110	39.15236	39.11334	38.60543
<b><i>Westlake Porter Library</i></b>					
Operating - continuing					
General Business and Public Utility Personal	2.80000	2.80000	2.80000	2.80000	2.80000
Residential/Agricultural Real	2.80000	2.80000	2.80000	2.80000	2.79970
Commercial/Industrial and Public Utility Real	2.80000	2.80000	2.80000	2.80000	2.77368
<b><i>Cuyahoga County</i></b>					
General Business and Public Utility Personal	14.05000	14.05000	13.22000	13.22000	13.32000
Residential/Agricultural Real	14.05000	14.05000	13.22000	13.11822	13.18662
Commercial/Industrial and Public Utility Real	14.01950	13.94950	12.99676	12.78454	12.84125
<b><i>Special Taxing Districts (1)</i></b>					
General Business and Public Utility Personal	6.88000	5.98000	5.08000	5.08000	5.08000
Residential/Agricultural Real	6.86430	5.96390	5.06349	5.00415	4.98989
Commercial/Industrial and Public Utility Real	6.84010	5.88430	4.96214	4.86484	4.84497

Note: The rates presented for a particular calendar year are the rates that, when applied to the assessed values presented in the Assessed Value Table, generated the property tax revenue billed in that year.

The City's basic property tax rate may be increased only by a majority vote of the City's residents.

Real property tax rates for voted levies are reduced so that inflationary increases in values do not generate additional revenue.

Overlapping rates are those of local and county governments that apply to property owners within the City.

(1) Cleveland Metro Parks, Port Authority, Cuyahoga Community College

Source: Cuyahoga County Fiscal Officer

Note: Debt Service levies are designed to raise a fixed amount of revenue each year. A rate is set each year so that when it is applied to the total assessed value, that fixed amount is generated.

2009	2008	2007	2006	2005
\$1.40000	\$1.00000	\$1.00000	\$1.00000	\$1.60000
0.10000	0.50000	0.50000	0.50000	0.50000
0.30000	0.30000	0.30000	0.30000	0.30000
0.30000	0.30000	0.30000	0.30000	0.30000
2.10000	2.10000	2.10000	2.10000	2.70000
6.60000	6.60000	6.60000	6.60000	6.00000
0.00000	0.20000	0.30000	0.40000	0.50000
0.90000	0.90000	0.90000	0.90000	0.90000
7.50000	7.70000	7.80000	7.90000	7.40000
\$9.60000	\$9.80000	\$9.90000	\$10.00000	\$10.10000
\$66.50000	\$66.50000	\$66.50000	\$60.80000	\$60.70000
31.74549	31.72675	31.72802	27.95490	27.86250
35.26262	35.20358	34.98604	31.29490	30.80390
2.80000	2.50000	2.50000	2.50000	2.50000
2.80000	2.12764	2.12775	2.29980	2.30070
2.80000	2.23154	2.21376	2.37790	2.33610
13.32000	13.42000	13.42000	13.52000	13.52000
12.66073	11.86887	11.86549	11.72270	10.97540
12.81530	12.45356	12.49410	12.57620	11.98460
4.78000	4.78000	4.78000	4.78000	4.78000
4.15975	4.15898	4.15762	4.29650	4.29490
4.39124	4.37987	4.39621	4.55520	4.51750

**City of Westlake, Ohio**  
*Assessed Valuation and Estimated True Values of Taxable Property*  
*Last Ten Years*

Collection Year	Real Property Assessed Values			Estimated Actual Value	Tangible Personal Property	
	Residential/ Agricultural	Commercial Industrial	Public Utility		Public Utility	
					Assessed Values	Estimated Actual Value
2014	\$961,244,180	\$378,786,240	\$0	\$3,828,658,343	\$25,237,460	\$28,678,932
2013	954,156,290	376,280,950	0	3,801,249,257	24,094,940	27,380,614
2012	967,001,100	378,135,350	0	3,843,247,000	19,742,750	22,434,943
2011	968,121,950	383,265,660	0	3,861,107,457	18,395,760	20,904,273
2010	964,775,720	381,758,880	0	3,847,241,714	17,904,860	20,346,432
2009	1,013,775,970	368,240,130	0	3,948,617,429	16,859,840	19,158,909
2008	1,006,382,880	364,490,790	0	3,916,781,914	15,913,580	18,083,614
2007	991,271,440	375,405,920	0	3,904,792,457	20,385,360	23,165,182
2006	902,278,520	328,319,530	21,120	3,516,054,771	20,367,010	23,144,330
2005	886,479,740	323,008,610	21,120	3,455,741,343	22,225,550	25,256,307

Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value of real property (including public utility real property) is 35 percent of estimated true value. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property was assessed in previous years at 25 percent for machinery and equipment and 23 percent for inventories. General business tangible personal property tax was phased out beginning in 2006. Both types of general business tangible personal property were assessed at 12.5 for 2007, 6.25 percent for 2008 and zero for 2009. Beginning in 2007, House Bill 66 switched telephone companies from being public utilities to general business taxpayers and began a four year phase out of the tangible personal property tax on local and inter-exchange telephone companies. No tangible personal property taxes were levied or collected in 2009 from general business taxpayers (except telephone companies whose last year to pay tangible personal property tax is 2010).

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10 percent, 2 1/2 percent and homestead exemptions before being billed. The 10 percent rollback for commercial/industrial property was eliminated in 2006.

**Source:** Office of the County Fiscal Officer, Cuyahoga County, Ohio

<u>Tangible Personal Property</u>					
<u>General Business</u>		<u>Total</u>			<u>Direct Tax Rate</u>
<u>Assessed Values</u>	<u>Estimated Actual Value</u>	<u>Assessed Values</u>	<u>Estimated Actual Value</u>	<u>Ratio</u>	
\$0	\$0	\$1,365,267,880	\$3,857,337,275	35.39 %	\$9.52
0	0	1,354,532,180	3,828,629,871	35.38	9.52
0	0	1,364,879,200	3,865,681,943	35.31	9.52
0	0	1,369,783,370	3,882,011,730	35.29	9.60
0	0	1,364,439,460	3,867,588,146	35.28	9.60
12,193,793	195,100,688	1,411,069,733	4,162,877,026	33.90	9.60
21,832,430	349,318,880	1,408,619,680	4,284,184,408	32.88	9.80
57,142,606	457,140,848	1,444,205,326	4,385,098,487	32.93	9.90
58,827,680	313,747,627	1,309,813,860	3,852,946,728	34.00	10.00
64,928,167	346,283,557	1,296,663,187	3,827,281,207	33.88	10.10

**City of Westlake, Ohio**  
*Property Tax Levies And Collections*  
*Last Ten Years*

<u>Year</u>	<u>Total Tax Levy</u>	<u>Current Tax Collections</u>	<u>Percent of Current Tax Collections To Tax Levy</u>	<u>Delinquent Tax Collections</u>	<u>Total Tax Collections (1)</u>	<u>Percent of Total Tax Collections To Tax Levy</u>
2014	\$12,927,841	\$12,465,018	96.42 %	\$476,492	\$12,941,510	100.11 %
2013	13,042,841	12,144,049	93.11	311,148	12,455,197	95.49
2012	13,263,978	12,477,531	94.07	368,459	12,845,990	96.85
2011	13,201,854	12,628,894	95.66	333,829	12,962,723	98.19
2010	13,117,717	12,686,109	96.71	367,689	13,053,798	99.51
2009	13,464,587	12,989,111	96.47	259,512	13,248,623	98.40
2008	13,598,676	13,035,174	95.86	402,478	13,437,652	98.82
2007	13,661,441	13,187,116	96.53	254,017	13,441,133	98.39
2006	12,722,123	12,555,099	98.69	397,741	12,952,840	101.81
2005	13,949,573	14,317,638	102.64	822,863	15,140,501	108.54

Source: Cuyahoga County Fiscal Officer

Note: The County's current reporting system does not track delinquency tax collections by tax year. Outstanding delinquencies are tracked in total by the date the parcel is first certified delinquent. Penalties and interest are applied to the total outstanding delinquent balance. The presentation will be updated as new information becomes available.

(1) State reimbursement of rollback and homestead exemptions are included.

**City of Westlake, Ohio**

*Principal Taxpayers*

2014 and 2005

Taxpayer	2014	
	Real Property Assessed Valuation	Percentage of Total Assessed Valuation
Toledo-Lucas County Port Authority (Crocker Park)	\$33,860,340	2.48%
Cleveland Electric Illuminating Company	20,308,650	1.49
Promenade Delaware LLC	12,272,510	0.90
Crocker Park LLC	10,960,940	0.80
Energizer Battery Manufacturing, Incorporated	7,101,510	0.52
ARC Westlake Village, Inc	6,508,500	0.49
Remington Apartments NF LLC	6,499,330	0.48
BCM Westlake, LLC	6,048,360	0.44
Village in the Park	5,449,500	0.40
Sturbridge Square Apartments	5,348,010	0.38
<b>Total</b>	<b>\$114,357,650</b>	<b>8.38%</b>
<b>Total Assessed Valuation</b>	<b>\$1,365,267,880</b>	
Taxpayer	2005	
	Real Property Assessed Valuation	Percentage of Total Assessed Valuation
Toledo-Lucas County Port Authority (Crocker Park)	\$16,909,200	1.30%
Cleveland Electric Illuminating Company	11,651,843	0.90
King James Properties and Affiliates	9,704,010	0.75
Westlake Center Associates	9,030,945	0.70
University Hospital Health Systems	8,898,330	0.69
Energizer Battery Manufacturing, Incorporated	7,381,185	0.57
Remington Apartments NF LLC	5,901,665	0.46
Sturbridge Square Apartments	5,507,215	0.42
Crossings Village Westlake LLC	5,380,410	0.41
WXZ Arbors, LLC	5,361,755	0.41
<b>Total</b>	<b>\$85,726,558</b>	<b>6.61%</b>
<b>Total Assessed Valuation</b>	<b>\$1,296,663,187</b>	

Source: Cuyahoga County Fiscal Officer

**City of Westlake, Ohio**  
*Income Tax Revenue Base and Collections*  
*Last Ten Years*

Year	Tax Rate	Total Tax Collected (1)	Taxes From Withholding	Percentage of Taxes From Withholding	Taxes From Net Profits	Percentage of Taxes From Net Profits	Taxes From Individuals	Percentage of Taxes From Individuals
2014	1.50 %	\$23,877,733	\$18,203,055	76 %	\$3,012,550	13 %	\$2,662,128	11 %
2013	1.50	23,463,565	17,730,322	76	2,917,615	12	2,815,628	12
2012	1.50	22,443,194	16,832,396	75	2,917,615	13	2,693,183	12
2011	1.50	21,204,224	16,327,252	77	2,332,465	11	2,544,507	12
2010	1.50	19,012,981	14,639,995	77	2,091,428	11	2,281,558	12
2009	1.50	18,458,455	14,397,595	78	1,661,261	9	2,399,599	13
2008	1.50	18,825,927	14,684,223	78	1,506,074	8	2,635,630	14
2007	1.50	20,866,746	16,719,401	80	1,693,789	8	2,453,556	12
2006	1.50	17,484,515	13,400,903	77	1,818,991	10	2,264,621	13
2005	1.50	17,819,187	14,289,463	81	1,316,119	7	2,213,605	12

**Sources:** Regional Income Tax Agency data - certain amounts may be estimates. Number of filers does not equal total taxpayers due to taxpayers paying City taxes through employer withholding only, without filing requirement.

(1) Based on Accrual Basis

**City of Westlake, Ohio**  
*Income Tax Statistics*  
*Current Year and Nine Years Ago*

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2014

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Income Range	Number of Filers	Percent of Filers	Taxable Income	Percent of Taxable Income
0-19,999	3,506	26.85 %	\$27,407,923	2.07 %
20,000-49,999	2,733	20.92	94,565,250	7.15
50,000-74,999	1,838	14.07	112,439,660	8.50
75,000-99,999	1,206	9.23	104,557,996	7.90
Over 100,000	<u>3,778</u>	28.93	<u>984,208,774</u>	74.38
Total	<u><u>13,061</u></u>		<u><u>\$1,323,179,603</u></u>	

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2005

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Income Range	Number of Filers	Percent of Filers	Taxable Income	Percent of Taxable Income
0-19,999	3,987	32.78 %	\$20,846,473	2.08 %
20,000-49,999	2,289	18.82	85,362,864	8.49
50,000-74,999	1,678	13.80	102,997,398	10.25
75,000-99,999	1,195	9.83	103,304,682	10.28
Over 100,000	<u>3,013</u>	24.77	<u>692,539,379</u>	68.90
Total	<u><u>12,162</u></u>		<u><u>\$1,005,050,796</u></u>	

**Sources:** Regional Income Tax data - certain amounts may be estimates

**City of Westlake, Ohio**  
*Ratio of Outstanding Debt to  
Total Personal Income and Debt Per Capita  
Last Ten Years*

Governmental Activities						
Year	General Obligation Bonds	Special Assessment Bonds	Special Obligation Bonds	Bond Anticipation Notes	OPWC Loans	Capital Lease
2014	\$11,453,100	\$3,534,580	\$48,921,582	\$0	\$2,959,049	\$1,617
2013	13,107,009	3,823,935	0	0	443,428	5,147
2012	14,866,286	4,142,704	0	0	504,189	8,228
2011	16,544,639	4,446,110	0	0	564,950	10,918
2010	10,001,023	4,744,001	0	7,376,970	625,711	0
2009	11,090,129	5,040,303	0	9,301,906	686,472	0
2008	12,113,417	5,350,923	0	0	747,233	0
2007	13,272,455	5,699,350	0	0	807,993	0
2006	16,737,726	6,017,943	0	0	868,754	0
2005	19,564,505	6,309,179	0	0	929,515	0

(1) Computation of percentage of personal income divided by total debt over total personal income.  
See page S28 for total personal income data.

(2) Computation of per capita divided by total debt over population.  
See page S28 for population data.

Total Debt	Percentage of Personal Income (1)	Per Capita (2)
\$66,869,928	4.38%	\$2,043
17,379,519	1.21	531
19,521,407	1.41	596
21,566,617	1.61	659
22,747,705	1.88	695
26,118,810	2.21	817
18,211,573	1.54	570
19,779,798	1.67	619
23,624,423	1.99	739
26,803,199	2.26	838

**City of Westlake, Ohio**  
*Ratio of General Obligation Bonded Debt to Estimated Actual  
Value and Bonded Debt Per Capita  
Last Ten Years*

Year	Population (1)	Estimated Actual Value of Taxable Property (2)	Gross Bonded Debt	Ratio of Bonded Debt to Estimated Actual Value of Taxable Property	Bonded Debt Per Capita
2014	32,729	\$3,857,337,275	\$11,453,100	0.30%	\$350
2013	32,729	3,828,629,871	13,107,009	0.34	400
2012	32,729	3,865,681,943	14,866,286	0.38	454
2011	32,729	3,882,011,730	16,544,639	0.43	506
2010	32,729	3,867,588,146	10,001,023	0.26	306
2009	31,972	4,162,877,026	11,090,129	0.27	347
2008	31,972	4,284,184,408	12,113,417	0.28	379
2007	31,972	4,385,098,487	13,272,455	0.30	415
2006	31,972	3,852,946,728	16,737,726	0.43	524
2005	31,972	3,827,281,207	19,564,505	0.51	612

Source:

- (1) See S28 for population data.
- (2) See S14-15 for taxable property value data.

Note:

Although the debt service fund is restricted for debt service, it is not specifically restricted to the payment of principal. Therefore, these resources are not shown as a deduction from general obligation bonded debt.

**City of Westlake, Ohio**  
*Computation of Direct and Overlapping Governmental Activities Debt*  
*December 31, 2014*

Jurisdiction	Total Debt Outstanding	Percentage Applicable to City (1)	Amount Applicable to City of Westlake
<b>Direct Debt</b>			
City of Westlake			
General Obligation Bonds	\$11,453,100	100.00%	\$11,453,100
Special Assessment Bonds	3,534,580	100.00	3,534,580
Special Obligation Bonds	48,921,582	100.00	48,921,582
Capital Lease	1,617	100.00	1,617
OPWC Loans	2,959,049	100.00	2,959,049
<b>Total Direct Debt</b>	<b>66,869,928</b>		<b>66,869,928</b>
<b>Overlapping Debt:</b>			
Payable from Property Taxes			
Cuyahoga County General Obligation Bonds	285,597,336	5.34	15,250,898
Westlake City School District Bonds	93,690,747	100.00	93,690,747
Payable from Other Sources:			
Cuyahoga County Revenue Bonds	576,029,491	5.34	30,759,975
Cuyahoga County Certificates of Participation	230,885,000	5.34	12,329,259
Cuyahoga County Capital Leases	478,545,611	5.34	25,554,336
Cuyahoga County Loans	4,859,876	5.34	259,517
Cuyahoga County Notes	2,000,000	5.34	106,800
Regional Transit Authority Bonds	135,834,194	5.34	7,253,546
Regional Transit Authority Capital Lease	14,430,918	5.34	770,611
<b>Total Overlapping Debt</b>	<b>1,821,873,173</b>		<b>185,975,689</b>
<b>Total</b>	<b>\$1,888,743,101</b>		<b>\$252,845,617</b>

Source: Cuyahoga County, Ohio; County Fiscal Officer

(1) Percentages were determined by dividing each overlapping government located within the boundaries of the City by the total assessed valuation of the government. The valuations used were for the 2014 collection year.

**City of Westlake, Ohio**

*Legal Debt Margin*

*Last Ten Years*

	2014	2013	2012	2011
General Bonded Debt Outstanding:				
General Obligation Bonds	\$11,270,000	\$12,900,000	\$14,635,000	\$16,290,000
Special Assessment Bonds	3,330,000	3,605,000	3,910,000	4,200,000
Special Obligation Bonds	48,330,000	0	0	0
Bond Anticipation Notes	0	0	0	0
OPWC Loans	2,959,049	443,428	504,189	564,950
Total	<u>65,889,049</u>	<u>16,948,428</u>	<u>19,049,189</u>	<u>21,054,950</u>
 Assessed Property Value	 <u>1,365,267,880</u>	 <u>1,354,532,180</u>	 <u>1,364,879,200</u>	 <u>1,369,783,370</u>
Less:				
Special Assessment Bonds	(3,330,000)	(3,605,000)	(3,910,000)	(4,200,000)
Special Obligation Bonds	(48,330,000)	0	0	0
General Obligation Bond Retirement Fund Balance	(220,716)	(297,891)	(553,220)	(723,548)
Issue 11 Bond Retirement Fund Balance	<u>(148,758)</u>	<u>(147,964)</u>	<u>(151,190)</u>	<u>(148,505)</u>
 Total Net Debt Applicable to Debt Limit	 <u>13,859,575</u>	 <u>12,897,573</u>	 <u>14,434,779</u>	 <u>15,982,897</u>
 Overall Legal Debt Limit				
10 1/2% of Assessed Valuation	<u>143,353,127</u>	<u>142,225,879</u>	<u>143,312,316</u>	<u>143,827,254</u>
 Legal Debt Margin Within 10 1/2% Limitations	 <u>\$129,493,552</u>	 <u>\$129,328,306</u>	 <u>\$128,877,537</u>	 <u>\$127,844,357</u>
 Legal Debt Margin as a Percentage of the Debt Limit	 90.33%	 90.93%	 89.93%	 88.89%
 Unvoted Debt Limitation				
5 1/2% of Assessed Valuation	<u>\$75,089,733</u>	<u>\$74,499,270</u>	<u>\$75,068,356</u>	<u>\$75,338,085</u>
 Net Unvoted Indebtedness Authorized by Council	 6,493,629	 4,342,540	 11,715,000	 11,715,000
Less:				
Special Assessment Bonds	(3,330,000)	(3,605,000)	(3,910,000)	(4,200,000)
General Obligation Bond Retirement Fund Balance	(220,716)	(297,891)	(553,220)	(723,548)
Issue 11 Bond Retirement Fund Balance	<u>(148,758)</u>	<u>(147,964)</u>	<u>(151,190)</u>	<u>(148,505)</u>
 Net Debt Within 5 1/2% Limitations	 <u>2,794,155</u>	 <u>291,685</u>	 <u>7,100,590</u>	 <u>6,642,947</u>
 Unvoted Legal Debt Margin Within 5 1/2% Limitations	 <u>\$72,295,578</u>	 <u>\$74,207,585</u>	 <u>\$67,967,766</u>	 <u>\$68,695,138</u>
 Unvoted Legal Debt Margin as a Percentage of the Unvoted Debt Limitation	 96.28%	 99.61%	 90.54%	 91.18%

**Note:** Details regarding the City's outstanding debt can be found in the notes to the financial statements.

2010	2009	2008	2007	2006	2005
\$10,315,000	\$11,294,268	\$12,220,250	\$12,425,000	\$14,965,000	\$17,925,000
4,490,000	4,775,000	5,075,000	5,415,000	5,735,000	6,012,000
0	0	0	0	0	0
9,300,000	9,300,000	0	0	0	0
625,711	686,472	747,233	807,993	868,754	929,515
24,730,711	26,055,740	18,042,483	18,647,993	21,568,754	24,866,515
1,364,439,460	1,411,069,733	1,408,619,680	1,444,205,326	1,309,813,860	1,296,663,187
(4,490,000)	(4,775,000)	(5,075,000)	(5,415,000)	(5,735,000)	(6,012,000)
0	0	0	0	0	0
(854,116)	(1,352,542)	(1,710,602)	(1,628,522)	(1,647,158)	(1,619,632)
(35,000)	(35,000)	(35,000)	(35,000)	(333,073)	(320,851)
19,351,595	19,893,198	11,221,881	11,569,471	13,853,523	16,914,032
143,266,143	148,162,322	147,905,066	151,641,559	137,530,455	136,149,635
\$123,914,548	\$128,269,124	\$136,683,185	\$140,072,088	\$123,676,932	\$119,235,603
86.49%	86.57%	92.41%	92.37%	89.93%	87.58%
\$75,044,170	\$77,608,835	\$77,474,082	\$79,431,293	\$72,039,762	\$71,316,475
5,815,000	6,550,250	7,983,151	9,043,912	10,041,673	13,461,515
(4,490,000)	(4,775,000)	(5,075,000)	(5,415,000)	(5,735,000)	(6,012,000)
(854,116)	(1,352,542)	(1,710,602)	(1,628,522)	(1,647,158)	(1,619,632)
(35,000)	(35,000)	(35,000)	(35,000)	(333,073)	(320,851)
435,884	387,708	1,162,549	1,965,390	2,326,442	5,509,032
\$74,608,286	\$77,221,127	\$76,311,533	\$77,465,903	\$69,713,320	\$65,807,443
99.42%	99.50%	98.50%	97.53%	96.77%	92.28%

**City of Westlake, Ohio**  
*Pledged Revenue Coverage*  
*American Greetings Fund (1)*  
*December 31, 2014*

Year	American Greetings Fund	Debt Service Requirements			Coverage
		Principal	Interest	Total	
2014	\$0	\$0	\$1,347,887	\$1,347,887	0.00

(1) The Tax Incremental Financing bonds were issued in 2014. The special obligation bonds will be paid from tax incremental financing (TIF) revenue. Collections are expected to begin in 2017. Until the TIF revenue collections begin, interest payments will be paid from the proceeds of the bonds.

**City of Westlake, Ohio**

*Principal Employers*

2014 and 2005

2014		
Employer	Employees	Percentage of Total City Employment
St. John Medical Center	1,526	6.17 %
Hyland Software	1,458	5.90
Cheesecake Factory	679	2.75
Westlake City School District	670	2.71
University Hospitals	492	1.99
TA Operating LLC	483	1.96
City of Westlake	441	1.79
Lutheran Home	427	1.73
ARC Westlake Village Inc.	413	1.67
Premier Physicians Centers Inc.	260	1.05
<b>Total</b>	<b>6,849</b>	<b>27.72 %</b>
Total City Employment	24,705	

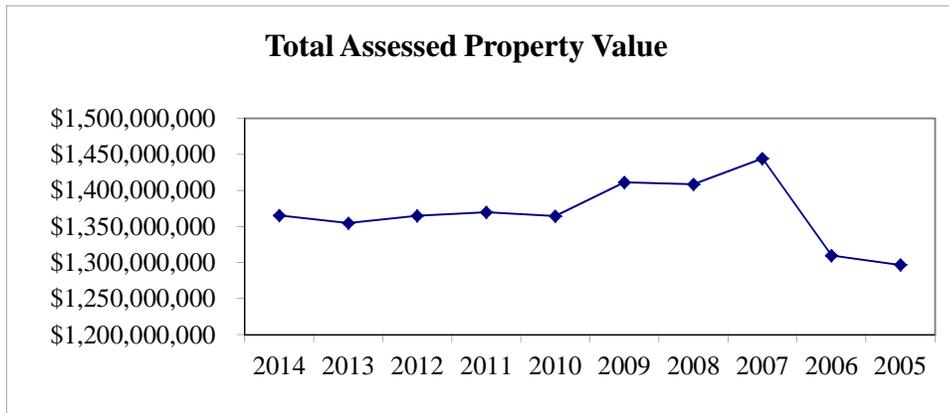
2005		
Employer	Employees	Percentage of Total City Employment
St. John Medical Center	1,240	4.83 %
Westlake City School District	552	2.15
Energizer	500	1.95
Hyland Software	438	1.71
Bonne Bell	435	1.69
City of Westlake	405	1.58
USG Interior/American Metals	301	1.17
Harborside Healthcare	300	1.17
Lutheran Home	291	1.13
Travel Centers of America	280	1.09
<b>Total</b>	<b>4,742</b>	<b>18.47 %</b>
Total City Employment	25,679	

**Source:** City of Westlake, Ohio, Department of Planning of Economic Development - amounts are estimates. Total City employment based upon estimate from the Regional Regional Income Tax Authority 2014 withholding information.

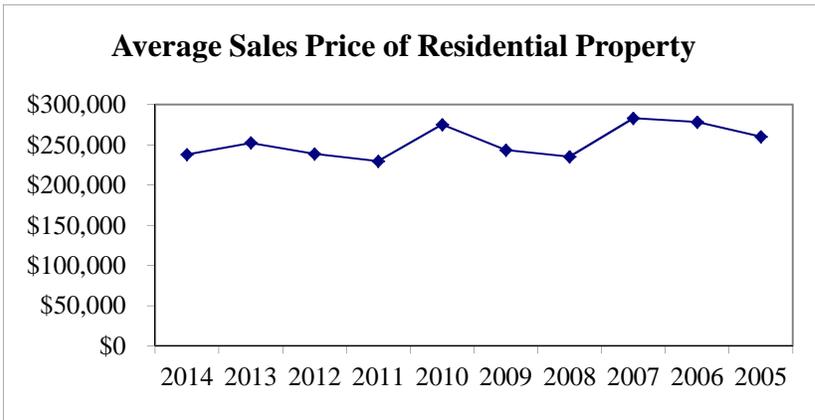
**City of Westlake, Ohio**  
*Demographic and Economic Statistics*  
*Last Ten Years*

Year	Population (1a)	Total Personal Income	Per Capita Personal Income (6) (1a)	Median Household Income (1a)	Median Age (1a)	Educational Attainment: Bachelor's Degree or higher (1a)
2014	32,729	\$1,527,920,636	\$46,684	\$76,358	45.0	52.4 %
2013	32,729	1,435,723,043	43,867	74,008	45.0	51.2
2012	32,729	1,387,447,768	42,392	71,974	45.0	50.1
2011	32,729	1,336,259,612	40,828	68,282	45.0	56.2
2010	32,729	1,212,413,076	37,044	65,106	46.0	45.2
2009	31,972	1,184,370,768	37,044	65,106	42.0	45.2
2008	31,972	1,184,370,768	37,044	65,106	42.0	45.2
2007	31,972	1,184,370,768	37,044	65,106	42.0	45.2
2006	31,972	1,184,370,768	37,044	65,106	42.0	45.2
2005	31,972	1,184,370,768	37,044	65,106	42.0	45.2

- (1) Source: U. S. Census, Census of population
  - (a) 2010 - 2014: 2010 Federal Census
  - (a) 2005 - 2009: 2000 Federal Census
- (2) Source: Westlake Board of Education
- (3) Source: City of Westlake Official Statement
  - (b) March 9, 2004
- (4) Source: Ohio Dept. of Jobs and Family Services Civilian Labor Force Estimate
  - (c) Ohio Labor Market Information
- (5) Source: Cuyahoga County Fiscal Officer
- (6) Computation of per capita personal income divided by population



School Enrollment (2)	City's Unemployment Rate (3) (4)	Average Sales Price of Residential Property (4)	Total Assessed Property Value (5)
3,841	4.4 % c	\$237,891	\$1,365,267,880
3,929	5.7 c	252,411	1,354,532,180
3,984	4.8 c	238,598	1,364,879,200
4,043	5.5 c	229,714	1,369,783,370
4,051	6.3 c	275,057	1,364,439,460
4,019	7.2 c	243,455	1,411,069,733
4,019	5.5 c	235,186	1,408,619,680
4,079	4.5 c	282,950	1,444,205,326
4,110	4.1 c	278,319	1,309,813,860
4,020	3.8 c	260,137	1,296,663,187



**City of Westlake, Ohio**  
*Full-Time Equivalent City Government Employees by Function/Program*  
*Last Ten Years*

<b><u>Function/program</u></b>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>General Government:</b>					
Council	4.5	4.5	4.5	4.5	4.5
Mayor	2.5	2.0	2.0	2.0	1.0
Finance	6.0	6.0	5.8	5.8	5.8
Information Technology	2.5	2.5	2.5	3.0	2.0
Law	5.0	5.0	6.5	6.5	6.5
Purchasing/Adm. Services	2.0	1.5	3.5	3.5	4.0
Communication	0.0	1.0	1.0	1.0	2.0
Human Resources	2.0	1.0	0.0	0.0	0.0
Planning	4.5	4.0	4.5	5.0	4.5
Safety Town	1.5	2.0	2.0	1.5	1.5
Central Dispatch	11.5	12.5	13.0	11.5	12.5
Police/Fire Operating Levy	14.0	14.0	16.0	18.0	20.0
Engineering	10.0	12.0	12.5	12.5	13.0
Inspection	10.0	10.0	10.0	9.5	9.5
<b>Security of Persons and Property:</b>					
Police	82.5	84.5	79.0	76.0	80.5
Fire	40.0	39.5	40.0	35.0	37.5
<b>Recreation:</b>					
Administration	3.0	3.0	3.0	4.5	5.0
Swimming Pool	43.5	43.5	44.5	46.0	44.0
Recreation Center	85.0	92.5	94.0	100.0	70.0
Golf Course	11.5	14.5	10.5	14.0	10.5
Senior/Community Services	15.0	14.0	15.5	15.5	14.5
<b>Service:</b>					
Administration	2.0	2.0	2.0	2.0	2.0
Building Maintenance	1.5	1.5	1.5	1.5	1.5
City Services	46.5	49.0	47.0	41.5	40.0
Sanitary/Storm Drainage	9.0	7.0	6.8	8.8	8.8
Rubbish/Recycling	0.0	0.0	0.0	0.0	0.0
Parks	3.0	2.0	4.0	4.5	4.5
Forester	3.0	4.0	5.0	4.0	4.0
Street Maintenance	4.0	3.0	2.0	3.0	4.0
Cemetery	1.0	1.0	1.0	1.0	1.0
Miscellaneous	2.0	1.5	1.0	1.0	1.0
<b>Totals:</b>	<b>428.5</b>	<b>440.5</b>	<b>440.6</b>	<b>442.6</b>	<b>415.6</b>

**Source:** City of Westlake, Ohio 2005-2014 Annual Budgets

**Method:** Using 1.0 for each full-time employee, and 0.50 for each part-time and seasonal employee.

Count taken at December 31.

2009	2008	2007	2006	2005
4.5	4.5	5.0	5.0	5.0
2.0	2.0	2.0	2.0	2.0
6.0	6.5	6.5	8.0	7.0
2.0	3.0	2.5	0.0	0.0
6.5	6.5	6.5	6.5	7.0
3.0	3.0	3.0	3.5	3.0
2.0	2.0	1.0	0.0	0.0
0.0	1.0	0.0	0.0	0.0
5.5	6.0	4.5	4.5	4.5
1.5	1.5	1.5	1.5	1.5
12.5	12.5	12.5	12.5	14.0
20.0	20.0	20.0	28.0	16.0
11.5	12.5	12.5	11.5	12.5
9.5	9.5	9.5	10.5	11.5
85.0	87.0	85.5	75.5	87.0
38.0	40.0	39.0	36.0	40.5
4.5	4.5	4.0	4.0	5.0
46.5	50.0	51.5	51.5	44.5
67.0	62.5	62.5	65.0	64.0
12.0	12.0	13.0	12.5	16.5
14.0	13.5	11.5	11.5	12.0
2.0	2.0	2.5	2.5	2.5
1.0	1.0	1.0	1.0	1.0
37.5	40.5	36.5	34.5	37.5
9.0	8.0	7.0	7.5	6.5
0.0	0.0	0.0	0.0	0.0
5.0	6.0	6.0	6.0	6.5
5.0	5.0	5.0	5.0	5.0
4.0	5.5	7.5	7.5	6.0
2.0	2.5	2.5	2.5	1.0
1.0	1.0	3.0	2.5	4.0
<u>420.0</u>	<u>431.5</u>	<u>425.0</u>	<u>418.5</u>	<u>423.5</u>

**City of Westlake, Ohio**  
*Operating Indicators by Function/Program*  
*Last Ten Years*

Function/program	2014	2013	2012	2011
<b>General Government</b>				
Construction Permits Issued (2)	2,508	1,433	1,471	1,247
Estimated Value of Construction (2)	\$210,550,179	\$95,473,407	\$144,334,087	\$61,334,146
Economic Development Projects approved (square feet) (3)	435,421	63,718	937,338	451,454
Number of Planning Commission docket items (3)	89	93	96	87
Sewer Bills mailed (1)	37,868	37,287	36,811	36,196
Purchase Orders Issued (4)	2,549	2,659	2,618	2,776
Number of new litigations filed (5)	3	4	5	5
Number of pending litigations (5)	12	10	9	9
<b>Police (6)</b>				
Total Arrests	4,620	4,827	5,806	5,906
Part I Offenses (major offenses such as murder and theft)	503	509	507	594
DUI Arrests	165	176	246	185
Prisoners	88	53	1,273	1,203
Motor Vehicle Accidents	721	729	755	733
Calls for Service	31,721	31,331	33,606	34,268
<b>Fire (7)</b>				
Emergency responses	4,513	4,301	4,267	4,364
Fire Safety Inspections/Re-Inspections	362	317	576	916
Fire Protection Systems Inspected	786	818	926	928
Building/Fire Protection Plan Review	259	279	272	289
Number of Community Programs	99	74	78	64
<b>Public Service (8)</b>				
Road Maintenance (man hours)*	4,893	5,399	2,813	3,324
Asphalt (hot/cold) used in road maintenance (tons)	349	234	280	660
Concrete used in road maintenance (yards)	196	262	349	301
Number of Trees Removed	241	258	417	262
Number of Trees Planted	154	229	186	224
Truckloads of leaves picked-up	1,387	1,457	1,387	1,200
Cubic Yards of leaf humus delivered/sold	5,602	6,908	8,213	7,744
Cubic Yards of wood chips delivered/sold	3,193	3,277	3,576	3,554
Tons of snow melting salt purchased	7,287	4,822	4,713	4,877
Cemetery Internments	50	52	32	44
Grave purchases/Internment payments	\$40,955	\$58,925	\$34,425	\$52,050
<b>Recreation (9)</b>				
Recreation Center attendance**	566,189	595,200	587,182	524,081
No. of Peterson Pool Memberships	474	568	591	611
Learn to Swim enrollment (Peterson Pool only)	686	893	901	826
Average daily golf revenue (June, July, & August)	\$1,328	\$1,861	\$2,047	\$2,031
<b>Senior/Community Services (10)</b>				
Number of Activities/Programs	165	194	143	122
Activity Trips	41	45	39	49
Number of Volunteers	108	141	387	108
Newsletters	7,735	7,304	7,579	9,600
Transports	7,747	4,867	5,211	6,419
Miles Transported	51,572	47,163	49,834	54,612
Donations, Center/Assistance/Prescriptions	\$30,995	\$29,489	\$33,966	\$29,125

**Sources:** (1) City of Westlake Finance Department  
(2) City of Westlake Building Department  
(3) City of Westlake Department of Planning and Economic Development  
(4) City of Westlake Purchasing Department  
(5) City of Westlake Law Department

(6) City of Westlake Police Department  
(7) City of Westlake Fire Department  
(8) City of Westlake Department of Public Service  
(9) City of Westlake Recreation Department  
(10) City of Westlake Department of Senior and Community Services

\*Amounts are estimated

\*\*Attendance based upon calendar year

n/a: Information not available

2010	2009	2008	2007	2006	2005
1,247	1,172	1,262	1,452	1,369	1,449
\$29,719,620	\$37,905,420	\$51,180,020	\$70,874,423	\$105,706,757	\$91,821,553
20,096	160,308	108,103	118,321	347,398	413,432
82	82	117	113	127	115
35,752	35,477	38,687	43,236	42,880	44,100
2,777	2,879	3,391	3,327	4,129	3,903
8	8	7	4	0	11
16	11	11	2	9	7
6,424	6,227	6,253	6,163	5,580	6,206
598	585	486	614	605	679
215	232	246	301	231	353
1,294	1,471	1,259	1,296	1,220	1,363
750	687	761	810	741	815
33,914	34,626	33,040	32,042	30,706	32,233
4,318	4,134	4,320	4,250	4,155	4,258
1,066	2,351	1,627	1,304	1,485	994
805	638	521	963	891	534
240	278	412	375	466	500
41	45	84	79	100	100
3,416	3,429	8,947	9,679	9,296	8,432
396	313	770	380	413	1,341
280	330	344	386	564	486
274	360	305	209	260	262
162	217	245	273	151	170
1,450	1,538	1,229	1,303	1,664	1,643
5,443	6,622	7,180	8,472	7,188	7,546
2,827	4,432	4,404	4,152	3,725	4,400
6,342	4,262	6,842	7,665	2,418	9,377
35	49	46	55	46	41
\$28,110	\$46,440	\$51,330	\$56,505	\$38,885	\$33,445
504,222	512,754	517,171	378,003	402,253	395,495
548	537	828	831	275	346
784	832	943	1,061	1,001	1,112
\$2,363	\$2,689	\$2,968	\$3,108	\$3,100	\$3,429
122	138	102	96	80	77
51	36	47	47	59	66
175	200	145	177	174	152
10,400	9,600	10,400	9,600	13,000	n/a
6,434	6,431	6,194	7,884	8,573	8,386
50,162	46,648	54,319	58,860	60,972	62,892
\$27,385	\$27,172	\$51,298	\$33,282	\$54,984	\$50,083

**City of Westlake, Ohio**  
*Capital Asset Statistics by Function/Program*  
*Last Ten Years*

<b>Function/program</b>	2014	2013	2012	2011
<b>General Government</b>				
Square Footage Occupied (1)	40,000	40,000	40,000	40,000
Engineering Vehicles (2)	12	13	11	10
Inspection Vehicles (2)	7	7	8	8
Other Departmental Vehicles (2)	8	7	7	7
<b>Police</b>				
Stations	1	1	1	1
Square Footage of Building (3)	25,000	25,000	25,000	25,000
Vehicles (2)	38	44	47	47
<b>Fire</b>				
Stations	2	2	2	2
Vehicles (2)	18	18	18	18
<b>Other public works</b>				
Streets (miles)	137	137	136	136
Number of Streetlights (per light bill)	3,307	3,313	3,298	3,297
Public Service Vehicles (5)	64	67	72	67
<b>Recreation</b>				
Number of Parks	5	5	5	5
Recreation Centers	1	1	1	1
Recreation Center Square Footage	102,000	102,000	102,000	102,000
Vehicles (2)	7	9	7	7
<b>Senior/Community Services</b>				
Vehicles (4)	6	6	7	6
<b>Wastewater</b>				
Sanitary sewers (miles)	123	123	122	122

**Sources:**

- (1) City of Westlake Department of Engineering
  - (2) City of Westlake Finance Department
  - (3) City of Westlake Police Department
  - (4) City of Westlake Department of Senior and Community Services
  - (5) City of Westlake Department of Public Service
- n/a: Information not available

2010	2009	2008	2007	2006	2005
40,000	40,000	40,000	40,000	40,000	40,000
12	12	12	14	10	9
8	8	8	8	8	9
7	4	4	4	4	4
1	1	1	1	1	1
25,000	25,000	25,000	25,000	25,000	25,000
39	41	43	39	39	35
2	2	2	2	2	2
18	18	19	18	18	18
136	136	136	136	136	135
3,297	15,074	15,068	15,057	14,918	14,888
70	65	65	64	60	57
5	5	5	5	5	5
1	1	1	1	1	1
102,000	102,000	102,000	102,000	102,000	84,000
7	7	6	7	7	7
6	6	6	6	6	6
122	122	122	122	122	121

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**Independent Auditor's Report on Internal Control over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements Performed in  
Accordance with *Government Auditing Standards***

Members of the City Council  
Westlake, Ohio

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Ohio (the "City") as of and for the year ended December 31, 2014 and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated June 26, 2015.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Members of the City Council  
Westlake, Ohio

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Cini & Paricki, Inc.*

Cleveland, Ohio  
June 26, 2015



# Dave Yost • Auditor of State

**CITY OF WESTLAKE**

**CUYAHOGA COUNTY**

**CLERK'S CERTIFICATION**

**This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.**

*Susan Babbitt*

**CLERK OF THE BUREAU**

**CERTIFIED  
AUGUST 27, 2015**