



CITY OF SALEM COLUMBIANA COUNTY DECEMBER 31, 2020

TABLE OF CONTENTS

IILE	PAGE
ndependent Auditor's Report	1
repared by Management:	
Management's Discussion and Analysis	5
Basic Financial Statements:	
Government-wide Financial Statements: Statement of Net Position	15
Statement of Activities	16
Fund Financial Statements: Balance Sheet Governmental Funds	18
Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities	19
Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds	20
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	21
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund	22
Statement of Fund Net Position Proprietary Funds	23
Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds	24
Statement of Cash Flows Proprietary Funds	25
Statement of Fiduciary Net Position Custodial Fund	27
Statement of Changes in Fiduciary Net Position Custodial Fund	28
Notes to the Basic Financial Statements	29

CITY OF SALEM COLUMBIANA COUNTY DECEMBER 31, 2020

TABLE OF CONTENTS (Continued)

<u>TITL</u>	<u>.E</u>	PAGE
F	Required Supplementary Information:	
	Schedule of the City's Proportionate Share of the Net Pension Liability (OPERS) Traditional Plan	84
	Schedule of the City's Proportionate Share of the Net Pension Asset (OPERS) Combined Plan	86
	Schedule of the City's Proportionate Share of the Net OPEB Liability (OPERS)	87
	Schedule of the City's Proportionate Share of the Net Pension Liability (OP&F)	88
	Schedule of the City's Proportionate Share of the Net OPEB Liability (OP&F)	90
	Schedule of the City's Contributions (OPERS)	92
	Schedule of the City's Contributions (OP&F)	94
	Notes to the Required Supplementary Information	96
Sc	chedule of Expenditures of Federal Awards	99
Not	otes to the Schedule of Expenditures of Federal Awards	100
Fin	pendent Auditor's Report on Internal Control Over nancial Reporting and on Compliance and Other Matters equired by Government Auditing Standards	101
Ap	pendent Auditor's Report on Compliance with Requirements oplicable to the Major Federal Program and on Internal Control Over ompliance Required by the Uniform Guidance	103
Sche	edule of Findings	105



Conference Center, Suite 154 6000 Frank Ave. NW North Canton, OH 44720 EastRegion@ohioauditor.gov (800) 443-9272

INDEPENDENT AUDITOR'S REPORT

City of Salem Columbiana County 231 South Broadway Ave. Salem, Ohio 44460

To the City Council:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Salem, Columbiana County, Ohio (the City), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for preparing and fairly presenting these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes designing, implementing, and maintaining internal control relevant to preparing and fairly presenting financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to opine on these financial statements based on our audit. We audited in accordance with auditing standards generally accepted in the United States of America and the financial audit standards in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require us to plan and perform the audit to reasonably assure the financial statements are free from material misstatement.

An audit requires obtaining evidence about financial statement amounts and disclosures. The procedures selected depend on our judgment, including assessing the risks of material financial statement misstatement, whether due to fraud or error. In assessing those risks, we consider internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not to the extent needed to opine on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of management's accounting policies and the reasonableness of their significant accounting estimates, as well as our evaluation of the overall financial statement presentation.

We believe the audit evidence we obtained is sufficient and appropriate to support our audit opinions.

Efficient • Effective • Transparent

City of Salem Columbiana County Independent Auditor's Report Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City, as of December 31, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparisons for the General Fund thereof for the year then ended in accordance with the accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 22 to the financial statements, the financial impact of COVID-19 and the continuing emergency measures may impact subsequent periods of the City. We did not modify our opinion regarding this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require this presentation to include *management's discussion and analysis* and schedules of net pension and other post-employment benefit liabilities and pension and other post-employment benefit contributions listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, consisting of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, to the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not opine or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to opine or provide any other assurance.

Supplementary and Other Information

Our audit was conducted to opine on the City's basic financial statements taken as a whole.

The Schedule of Expenditures of Federal Awards (the Schedule) presents additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and is not a required part of the financial statements.

The schedule is management's responsibility, and derives from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. We subjected this information to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

City of Salem Columbiana County Independent Auditor's Report Page 3

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 7, 2021, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. That report describes the scope of our internal control testing over financial reporting and compliance, and the results of that testing, and does not opine on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Keith Faber Auditor of State Columbus, Ohio

September 7, 2021

This page intentionally left blank.

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

The discussion and analysis of the City of Salem's financial performance provides an overall review of the City's financial activities for the year ended December 31, 2020. The intent of this discussion and analysis is to look at the City's financial performance as a whole; readers are encouraged to consider information presented here in conjunction with the additional information contained in the basic financial statements to enhance their understanding of the City's financial performance.

Financial Highlights

Financial highlights for 2020 are as follows:

- ➤ Governmental net position increased in 2020. This relates to additions to capital assets offset by increases in deferred inflows of resources, specifically related to the Pension and OPEB liabilities.
- ➤ City income tax receipts decreased in 2020 compared to 2019 due to a down swing in the economy due to the ongoing pandemic. The municipal income tax rate is currently 1.25 percent. The voters passed an additional income tax levy in November 2015 for transportation. The voters passed the income tax levy for a 5 year period with 2016 as the first full year of collections on the income tax levy. In November 2019, the voters approved to continue this .25 percent additional tax for an additional 5 years beginning January 1, 2021.
- ➤ Total governmental capital assets increased due to purchases made this year including police vehicles, a new phone system and upgrades to the parks outdoor fitness equipment as well as several assets purchased but not received as of the end of the calendar year. The business-type activities capital assets increased due to the purchase of equipment and ongoing capital projects including phase three of the wastewater treatment plant offset by an additional year of depreciation.
- A review of the enterprise funds reflects an operating gain for the water fund and an operating loss for the wastewater fund. The operating gain for the water fund was due to charges for services exceeding operating expenses. The operating loss for the wastewater fund was due to operating expenses exceeding charges for services. Rates for all enterprise funds are monitored by the City to maintain the revenue needed to operate these activities.

Using this Annual Financial Report

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the readers can understand the City of Salem as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's financial and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the City's most significant funds with all other nonmajor funds presented in total in one column.

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

Reporting on the City of Salem as a Whole

While this document contains the large number of funds used by the City to provide programs and activities, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2020?" The Statement of Net Position and the Statement of Activities answer this question.

These statements include all assets and deferred outflows of resources and liabilities and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the City's *net position* and changes in net position. This change in net position is important because it tells the reader that, for the City as a whole, the *financial position* of the City has improved or diminished. The causes of this change may be the result of many factors, some financial, some not. Non-financial factors include the County's tax base, current property tax laws in Ohio restricting revenue growth and other factors.

In the Statement of Net Position and the Statement of Activities, the City is divided into two distinct kinds of activities:

Governmental Activities – Most of the City's programs and services are reported here including general government, security of persons and property, public health services, transportation, community development and leisure time activities. These services are funded primarily by taxes and intergovernmental revenues including Federal and State grants and other shared revenues.

Business-Type Activities – These services are provided on a charge for goods or services basis to recover all of the expenses of the goods or services provided.

Reporting on the Most Significant Funds of the City of Salem

Fund Financial Statements A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objective. The City, like other State and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Fund financial reports provide detailed information about the City's major funds. The City uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the City's most significant funds. The City's major governmental funds are the general fund and the street improvement and income tax capital improvement capital projects funds.

Governmental Funds Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

Because the focus of the governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains a multitude of individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental statement of revenues, expenditures, and changes in fund balances for the major funds, which were identified earlier. Data from the other governmental funds are combined into a single, aggregated presentation.

Proprietary Funds The City maintains two enterprise funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City's major enterprise funds are the water and wastewater funds.

Fiduciary Funds Fiduciary funds are used to account for resources held for the benefit of parties outside the City. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The City's fiduciary funds are custodial funds.

Notes to the Basic Financial Statements The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The City of Salem as a Whole

The Statement of Net Position provides an overall view of the City. Table 1 shows a summary of the City's net position for 2020 as they compare to 2019.

(Table 1)
Net Position

	Governmental Activites		Business-Type Activites		Total	
	2020	2019	2020	2019	2020	2019
Assets						
Current and Other Assets	\$9,020,912	\$7,839,235	\$7,291,131	\$12,422,901	\$16,312,043	\$20,262,136
Net Pension Asset	39,241	20,457	28,733	16,983	67,974	37,440
Capital Assets, Net	23,450,144	22,990,255	32,141,905	28,500,623	55,592,049	51,490,878
Total Assets	32,510,297	30,849,947	39,461,769	40,940,507	71,972,066	71,790,454
Deferred Outflows of Resources						
Deferred Charge on Refunding	4,639	5,616	0	0	4,639	5,616
Pension	1,410,102	3,166,707	271,715	799,209	1,681,817	3,965,916
OPEB	915,338	744,057	191,149	120,643	1,106,487	864,700
Total Deferred Outflows of Resources	\$2,330,079	\$3,916,380	\$462,864	\$919,852	\$2,792,943	\$4,836,232

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

(Table 1)
Net Position

	Governmental Activites		Business-Type Activites		Total	
	2020	2019	2020	2019	2020	2019
Liabilities						
Current Liabilities	\$1,462,959	\$374,613	\$420,356	\$922,086	\$1,883,315	\$1,296,699
Long-term Liabilities						
Due within One Year	407,864	345,871	345,128	354,960	752,992	700,831
Due in More than One Year						
Net Pension Liability	8,891,382	11,224,469	1,626,783	2,577,406	10,518,165	13,801,875
Net OPEB Liability	2,527,803	2,371,548	1,134,732	1,216,785	3,662,535	3,588,333
Other Amounts	2,832,637	3,420,769	2,221,982	2,533,722	5,054,619	5,954,491
Total Liabilities	16,122,645	17,737,270	5,748,981	7,604,959	21,871,626	25,342,229
Deferred Inflows of Resources						
Property Taxes	1,080,482	1,092,527	0	0	1,080,482	1,092,527
Payments in Lieu of Taxes	97,735	144,121	0	0	97,735	144,121
Pension	1,258,778	159,300	512,418	43,919	1,771,196	203,219
OPEB	583,955	279,411	246,143	3,302	830,098	282,713
Total Deferred Inflows of Resources	3,020,950	1,675,359	758,561	47,221	3,779,511	1,722,580
Net Position						
Net Investment in Capital Assets	19,642,541	19,653,617	29,712,643	25,736,568	49,355,184	45,390,185
Restricted for:						
Capital Projects	1,845,196	1,672,397	0	0	1,845,196	1,672,397
Streets	484,442	540,468	0	0	484,442	540,468
Parks	409,493	338,059	0	0	409,493	338,059
Law Enforcement	80,085	21,889	0	0	80,085	21,889
Community Environment	203,428	176,305	0	0	203,428	176,305
Other Purposes	71,209	39,519	0	0	71,209	39,519
Unrestricted (Deficit)	(7,039,613)	(7,088,556)	3,704,448	8,471,611	(3,335,165)	1,383,055
Total Net Position	\$15,696,781	\$15,353,698	\$33,417,091	\$34,208,179	\$49,113,872	\$49,561,877

The net pension liability (NPL) is one of the largest single liabilities reported by the City at December 31, 2020, GASB notes that pension and OPEB obligations, whether funded or unfunded, are part of the "employment exchange" – that is, the employee is trading his or her labor in exchange for wages, benefits, and the promise of a future pension and other postemployment benefits. GASB noted that the unfunded portion of this pension promise is a present obligation of the government, part of a bargained-for benefit to the employee, and should accordingly be reported by the government as a liability since they received the benefit of the exchange; however, the City is not responsible for certain key factors affecting the balance of these liabilities. In Ohio, the employee contribution rates are capped by State statue. A change in these caps requires action of both Houses of the General Assembly and approval of the Governor. Benefit provisions are also determined by State statute. The Ohio Revised Code permits, but does not require the retirement systems to provide healthcare to eligible benefit recipients. The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits.

Most long-term liabilities have set repayment schedules or, in the case of compensated absences (i.e. sick and vacation leave), are satisfied through paid time-off or termination payments. There is no repayment schedule for the net pension liability or the net OPEB liability. As explained above, changes in benefits, contribution rates, and return on investments affect the balance of these liabilities, but are outside the control of the local government. In the event that contributions, investment returns, and other changes are insufficient to keep up with required payments, State statute does not assign/identify the responsible party for the unfunded portion.

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

Due to the unique nature of how the net pension liability and the net OPEB liability are satisfied, these liabilities are separately identified within the long-term liability section of the statement of net position.

By comparing assets and deferred outflows of resources and liabilities and deferred inflows of resources, one can see the overall position of the City has slightly decreased over the prior year. The City had an increase in deferred inflows of resources this year which can be attributed to an increase in pension and OPEB amounts. Current governmental capital assets increased due to the City's additions to capital assets. Total liabilities decreased this year due to a decrease in the net pension liability and the continued pay-down of outstanding debt issues, offset by an increase in current liabilities. Management continues to diligently plan expenses, staying carefully within the City's revenues in an effort to maintain excellent levels of service within the constraints of the budget.

In order to further understand what makes up the changes in net position for the current year, the following table gives readers further details regarding the results of activities for the current year. Table 2 shows total revenues, expenses and changes in net position for the fiscal years 2020 and 2019.

(Table 2)

Changes in Net Position

_	Governmental Activities		Business-Type Activities		Totals	
_	2020	2019	2020	2019	2020	2019
Program Revenues						
Charges for Services and						
Assessments	\$255,314	\$302,840	\$4,788,412	\$5,041,525	\$5,043,726	\$5,344,365
Operating Grants and						
Contributions	1,726,577	1,026,483	87,028	8,657	1,813,605	1,035,140
Capital Grants and						
Contributions	0	77,284	0	0	0	77,284
Total Program Revenues	1,981,891	1,406,607	4,875,440	5,050,182	6,857,331	6,456,789
General Revenues						
Property Taxes	1,153,098	1,114,673	0	0	1,153,098	1,114,673
Municipal Income Tax	5,943,642	6,693,235	0	0	5,943,642	6,693,235
Grants and Entitlements not						
Restricted to Specific Programs	487,113	307,267	0	0	487,113	307,267
Payments in Lieu of Taxes	97,735	144,121	0	0	97,735	144,121
Interest	110,897	328,069	40,002	87,051	150,899	415,120
Gain on Disposal of Capital Assets	0	8,567	0	0	0	8,567
Other	169,238	226,773	120,380	71,198	289,618	297,971
Total General Revenues	7,961,723	8,822,705	160,382	158,249	8,122,105	8,980,954

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

(Table 2)
Changes in Net Position (continued)

	Governmental Activities		Business-Type Activities		Totals	
_	2020	2019	2020	2019	2020	2019
Program Expenses						
General Government	\$1,594,709	\$1,517,877	\$0	\$0	\$1,594,709	\$1,517,877
Security of Persons and						
Property	4,784,302	881,993	0	0	4,784,302	881,993
Public Health Services - Primary Government	2,215	0	0	0	2,215	0
Public Health Services - Intergovernmental	61,515	61,515	0	0	61,515	61,515
Transportation	2,006,154	1,280,502	0	0	2,006,154	1,280,502
Community Development	449,766	289,952	0	0	449,766	289,952
Basic Utility Services	78,790	0	0	0	78,790	0
Leisure Time Activities	549,522	663,376	0	0	549,522	663,376
Interest and Fiscal Charges	73,558	91,143	0	0	73,558	91,143
Water	0	0	2,094,100	1,470,283	2,094,100	1,470,283
Wastewater	0	0	3,732,810	3,101,312	3,732,810	3,101,312
Total Program Expenses	9,600,531	4,786,358	5,826,910	4,571,595	15,427,441	9,357,953
Increase (Decrease) in Net Position before Special Items and Transfers	343,083	5,442,954	(791,088)	636,836	(448,005)	6,079,790
Special Item - Gain on						
Transfer of Operations	0	136,162	0	0	0	136,162
Transfers	0	26,607	0	(26,607)	0	0
Change in Net Position	343,083	5,605,723	(791,088)	610,229	(448,005)	6,215,952
Net Position Beginning of Year	15,353,698	9,747,975	34,208,179	33,597,950	49,561,877	43,345,925
Net Position End of the Year	\$15,696,781	\$15,353,698	\$33,417,091	\$34,208,179	\$49,113,872	\$49,561,877

Governmental Activities

Funding for governmental activities is derived from several sources, the largest of which is the City's municipal income tax. The City's income tax rate is currently 1.25 percent. Residents of the City who work in another community receive a 100 percent credit on income earned outside the City and paid to another municipality.

General revenues from grants and entitlements, such as local government funds, are also revenue generators. The City monitors its source of revenues very closely for fluctuations. The increase in governmental activities operating grants and contributions was due to more grant monies received in the current year. The decrease in municipal income tax can be attributed to a decrease in collections during 2020 due to timing of income tax collections. The decrease in other revenue can be attributed to the effects of the COVID-19 pandemic as well as less revenue from grindings from street construction and repair as the City used concrete for the 2020 street repairs.

Governmental expenses increased from 2019, mainly due to an increase in security of persons and property as well as community development. In 2019, OP&F recognized a change in benefit terms for their OPEB plan. Under this new model, OP&F provides eligible retirees with a fixed stipend earmarked to pay for health care and Medicare Part B reimbursements. This new model replaced the self-insured health care plan

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

used in prior years. These changes contributed to OPEB expense decreasing from \$463,596 in 2018 to a negative OPEB expense of \$4,445,234 for 2019. For 2020, OPEB expense increased to \$113,497.

Business-Type Activities

The City operates two business-type activities, the water and wastewater treatment facilities. The largest sources of revenue for both water and wastewater treatment facilities in 2020 were charges for services. The largest expenses are payroll and employee benefits for water and material and supplies for wastewater treatment facilities.

The City's Funds

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year. Information about the City's governmental funds begins with the balance sheet. The funds are accounted for using the modified accrual method of accounting.

As of the end of 2020, the City of Salem's governmental funds reported a positive combined ending fund balance. The City's major governmental funds are the general fund, the street improvement capital projects fund and the income tax capital improvement capital projects fund. Expenditures outpaced revenues for the year in the general fund. The increase in expenditures is due to the continued increases for the cost of goods and services and additional expenditures as a result of the COVID-19 pandemic. The decrease in the street improvement capital projects fund can be attributed to the decrease in income tax revenues compared to the prior year. The increase in the income tax capital improvement capital projects fund can be attributed to less expenditures for capital projects.

The proprietary funds are accounted for on an accrual basis.

Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. These funds had total operating revenue of \$4,995,820 and total operating expenses of \$5,745,003. If expenses were to exceed revenue and dramatically affect net position, the City has the power to increase revenue through rate increases. Proprietary expenses increased from 2019, mainly due to increases in materials and supplies.

General Fund Budgeting Highlights

Budgeting for the operations of the City is done as prescribed by the Ohio Revised Code. Essentially the budget is the City's appropriations, which is restricted by the amounts of the anticipated revenues certified by the County Budget Commission in accordance with the Ohio Revised Code. In 2020, actual revenues for the general fund were less than final estimated revenues due in large part to less than anticipated income tax revenue than originally expected. City Council's actual expenditures were less than final appropriations due to management keeping costs low while still providing the services the citizens expect.

The original revenue and expenditure budget is designed to be very conservative requiring additional spending requests to be approved by Council throughout the year. During the course of 2020, the City amended its general fund budget numerous times, in response to a decrease in expenditures projections.

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

Capital Assets and Debt Administration

Capital Assets

Total capital assets for the governmental activities, net of accumulated depreciation increased. This increase can be attributed to the current year additions to capital assets including a new phone system, police vehicles and upgraded outdoor park equipment offset by an additional year of depreciation. The City also purchased a fire truck and an ambulance but it was not received and put into service until after year end.

Total capital assets for the business-type activities, net of accumulated depreciation increased due to the current year additions exceeding current year depreciation expense. Current year additions consisted of various water and sewer equipment and the completion of phase three of the wastewater treatment plant. See Note 11 to the basic financial statements for additional information on capital assets.

(Table 3)

Capital Assets at December 31

(Net of Accumulated Depreciation)

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
Land	\$4,606,592	\$4,606,592	\$669,334	\$669,334	\$5,275,926	\$5,275,926
Construction in Progress	735,802	0	1,014,989	956,466	1,750,791	956,466
Buildings	668,169	727,394	8,455,054	8,884,872	9,123,223	9,612,266
Improvements Other than Buildings	124,522	11,265	34,370	13,642	158,892	24,907
Land Improvements	308,700	315,876	0	0	308,700	315,876
Machinery and Equipment	1,509,593	1,528,534	1,031,197	999,161	2,540,790	2,527,695
Infrastructure	15,496,666	15,800,594	20,936,961	16,977,148	36,433,627	32,777,742
Total Capital Assets	\$23,450,044	\$22,990,255	\$32,141,905	\$28,500,623	\$55,591,949	\$51,490,878

Long-term Obligations

The long-term obligations include general obligation bonds, OWDA and OPWC loans, infrastructure improvement notes, firetruck acquisition note, compensated absences, net pension and OPEB liability.

(Table 4)
Outstanding Long-term Obligations at Year End

Governmental Activities		Business-Type Activities		Total	
2020	2019	2020	2019	2020	2019
\$878,914	\$1,066,387	\$2,100,000	\$2,400,000	\$2,978,914	\$3,466,387
0	0	9,153	0	9,153	0
263,328	275,867	320,109	364,055	583,437	639,922
1,000,000	2,000,000	0	0	1,000,000	2,000,000
670,000	0	0	0	670,000	0
428,259	424,386	137,848	124,627	566,107	549,013
8,891,382	11,224,469	1,626,783	2,577,406	10,518,165	13,801,875
2,527,803	2,371,548	1,134,732	1,216,785	3,662,535	3,588,333
\$14,659,686	\$17,362,657	\$5,328,625	\$6,682,873	\$19,988,311	\$24,045,530
	2020 \$878,914 0 263,328 1,000,000 670,000 428,259 8,891,382 2,527,803	2020 2019 \$878,914 \$1,066,387 0 0 263,328 275,867 1,000,000 2,000,000 670,000 0 428,259 424,386 8,891,382 11,224,469 2,527,803 2,371,548	2020 2019 2020 \$878,914 \$1,066,387 \$2,100,000 0 0 9,153 263,328 275,867 320,109 1,000,000 2,000,000 0 670,000 0 0 428,259 424,386 137,848 8,891,382 11,224,469 1,626,783 2,527,803 2,371,548 1,134,732	2020 2019 2020 2019 \$878,914 \$1,066,387 \$2,100,000 \$2,400,000 0 0 9,153 0 263,328 275,867 320,109 364,055 1,000,000 2,000,000 0 0 0 670,000 0 0 0 0 428,259 424,386 137,848 124,627 8,891,382 11,224,469 1,626,783 2,577,406 2,527,803 2,371,548 1,134,732 1,216,785	2020 2019 2020 2019 2020 \$878,914 \$1,066,387 \$2,100,000 \$2,400,000 \$2,978,914 0 0 9,153 0 9,153 263,328 275,867 320,109 364,055 583,437 1,000,000 2,000,000 0 0 1,000,000 670,000 0 0 0 670,000 428,259 424,386 137,848 124,627 566,107 8,891,382 11,224,469 1,626,783 2,577,406 10,518,165 2,527,803 2,371,548 1,134,732 1,216,785 3,662,535

The general obligation bonds outstanding were issued for various capital improvements including the street improvements in the area north and south of East State Street, the Springdale Street Extension and the

Management's Discussion and Analysis For the Year Ended December 31, 2020 Unaudited

Pershing and Bentley-Cunningham Connector. The general obligation bonds will be paid from the general obligation and the TIF debt service funds.

The OPWC loans are being paid with monies from the general obligation bond retirement fund and from the water and wastewater enterprise fund user charges.

The OWDA loan is being paid with monies from the water enterprise fund user charges.

The infrastructure improvement note is being paid with monies from the street improvement capital projects fund.

The firetruck acquisition note will be paid with monies from the income tax capital improvement fund.

The overall increase in compensated absences was the result of a greater balance of sick and vacation time held by the City's full-time employees.

The City of Salem's overall legal debt margin was \$21,308,183 on December 31, 2020. For more information about the City's long-term obligations, see Note 15 to the basic financial statements.

Current Financial Issues

The Administration provided strong fiscal management, holding general operating expenses in check while maintaining City services at a high level in 2020. But with the continuing decreasing revenues from Federal and State sources, holding expenses down is a constant challenge.

With House Bill 5 in full affect beginning January 1, 2016, it is crucial that we use our money wisely. It is important that our taxpayers are confident that their City is using their tax dollars as wisely and efficiently as possible. Our goal is to be constantly looking at each department, to ensure maximum value is being achieved for each dollar spent.

Contacting the City of Salem's Financial Management

This financial report is designed to provide our citizen's, taxpayers, investors and creditors with a general overview of the City's finances and to show the City's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the City Auditor Betty Brothers at the City of Salem, 231 South Broadway Avenue, Salem, Ohio 44460.

This page intentionally left blank.

City of Salem, Ohio Statement of Net Position December 31, 2020

Assets Equity in Peocle Cash and Cash Equivalents Sc.089.545 Sc.035.217 Sult.724.762 S57.155 Accounts Receivable 4.167 S82.337 S86.504 0 1.000 0 0 0 0 0 0 0 0 0		I		Component Unit	
Equity in Pooled Cash and Cash Equivalents \$5,689,545 \$6,035,217 \$11,724,762 \$57,135 \$10,000 \$10 \$			* 1	Total	City of Salem Health District
Equity in Pooled Cash and Cash Equivalents \$5,689,545 \$6,035,217 \$11,724,762 \$57,135 \$10,000 \$10 \$	Assets				
Intergovernmental Receivable 472,042 0 472,042 62,528 Internal Balances (70,855) 70,855 0 0 Property Taxes Receivable 1,140,318 0 1,130,318 0 Income Taxes Receivable 1,442,542 0 1,442,542 0 Special Assessments Receivable 179,255 403,075 582,330 13,254 Prepard Items 76,163 37,838 114,001 836 Payments in Lieu of Taxes Receivable 97,735 0 97,735 0 0 Reference of Taxes Receivable 97,735 2 0 97,735 0 0 Reference of Taxes Receivable 97,735 0 97,735 0 0 Reference of Taxes Receivable 97,735 0 97,735 0 0 Reference of Taxes Receivable 32,341 28,733 7,026,717 0 0 Depreciable Capital Assets 33,243 4 1,684,323 7,026,717 0 0 Depreciable Capital Assets 33,210,297 39,461,769 71,972,066 145,827 Deferred Outflows of Resources 32,510,297 39,461,769 71,972,066 145,827 Deferred Charge on Refunding 4,639 0 4,639 0 0 Pension 4,401,002 271,715 1,681,817 19,758 OPEB 915,338 191,149 1,106,487 13,937 Total Deferred Outflows of Resources 2,330,079 462,864 2,792,943 33,695 Liabilities 1,401,002 27,1715 1,401,8117 19,758 OPEB 915,338 191,149 1,106,487 13,937 Total Deferred Outflows of Resources 2,330,079 462,864 2,792,943 33,695 Liabilities 1,401,002 27,1715 1,401,8117 19,758 OPER 915,338 191,149 1,106,487 13,937 Total Deferred Outflows of Resources 3,300,79 462,864 2,792,943 33,695 Liabilities 1,401,002 27,1715 1,401,8117 19,758 Liabilities 1,401,002 2,401,8117 1,401,8117	Equity in Pooled Cash and Cash Equivalents	\$5,689,545	\$6,035,217	\$11,724,762	\$57,135
Internal Balances					
Property Taxes Receivable	\mathcal{C}	,		*	*
Income Taxes Receivable			,	-	
Special Assessments Receivable 0	1 2				
Materials and Supplies Inventory 179,255 403,075 582,330 13,254 Preprial Items 61,613 378,38 114,001 836 Payments in Lieu of Taxes Receivable 97,735 0 97,735 20 0 97,735 20 0 0 77,735 20 0 0 77,735 20 0 0 77,735 20 0 0 77,735 20 0 0 77,735 20 0 0 77,735 20 0 0 0 0 0 0 0 0					
Prepaid Items	1				-
Net Pension Asset 39,241 28,733 67,974 2,103 Nondepreciable Capital Assets 5.34,2394 1.684,323 7,026,617 0 Depreciable Capital Assets 32,510,297 39,461,769 71,972,066 145,827 Deferred Outflows of Resources Deferred Charge on Refunding 4,639 0 4,639 0 Pension 1,410,102 271,715 1,681,817 19,758 OPEB 915,338 191,149 1,106,487 13,937 Total Deferred Outflows of Resources 2,330,079 462,864 2,792,943 336,955 Liabilities 3 3,5323 387,101 1,271 Accounts Payable 51,778 335,323 387,101 1,271 Accunds Payable 51,778 335,323 387,101 1,271 Accunds Payable 89,737 16,826 106,563 1,711 Matured Compensated Absences Payable 38,799 0 38,799 0 38,799 0 38,799 0 100,790 0 100,799 0 100,799	Prepaid Items	76,163	37,838	114,001	836
Nondepreciable Capital Assets 5,342,394 1,684,323 7,026,717 0 0	Payments in Lieu of Taxes Receivable	97,735	0	97,735	0
Depreciable Capital Assets, Net 18,107,750 30,457,582 48,565,332 9,971	- 100 - 100 - 100 - 1	39,241	28,733	67,974	2,103
Total Assets 32,510,297 39,461,769 71,972,066 145,827					
Deferred Outflows of Resources Deferred Charge on Refunding	Depreciable Capital Assets, Net	18,107,750	30,457,582	48,565,332	9,971
Deferred Charge on Refunding	Total Assets	32,510,297	39,461,769	71,972,066	145,827
Deferred Charge on Refunding	Deferred Outflows of Resources				
Pension		4.639	0	4.639	0
OPEB 915,338 191,149 1,106,487 13,937 Total Deferred Outflows of Resources 2,330,079 462,864 2,792,943 33,695 Liabilities Accounts Payable 51,778 335,233 387,101 1,271 Accound Wages 150,715 50,328 201,043 3,274 Intergovermental Payable 38,737 16,826 106,563 1,711 Matured Compensated Absences Payable 38,799 0 38,799 0 38,799 0 Accrued Interest Payable 31,140 17,879 49,019 0 0 Deposits Held and Due to Others 100,790 0 1000,790 0 1000,790 0 Note Payable 407,864 345,128 752,992 0 Due Within One Year 407,864 345,128 752,992 0 Net Position 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in Mor	ε	,			
Liabilities	OPEB		191,149	1,106,487	13,937
Accounts Payable 51,778 335,323 387,101 1,271 Accrued Wages 150,715 50,328 201,043 3,274 Intergovernmental Payable 89,737 16,826 106,563 1,711 Matured Compensated Absences Payable 38,799 0 38,799 0 Accrued Interest Payable 31,140 17,879 49,019 0 Deposits Held and Due to Others 100,000 0 10,00,000 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: 0 10,790 0 Due Within One Year 407,864 345,128 752,992 0 Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204	Total Deferred Outflows of Resources	2,330,079	462,864	2,792,943	33,695
Accounts Payable 51,778 335,323 387,101 1,271 Accrued Wages 150,715 50,328 201,043 3,274 Intergovernmental Payable 89,737 16,826 106,563 1,711 Matured Compensated Absences Payable 38,799 0 38,799 0 Accrued Interest Payable 31,140 17,879 49,019 0 Deposits Held and Due to Others 100,000 0 10,00,000 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: 0 10,790 0 Due Within One Year 407,864 345,128 752,992 0 Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204	T !-Lilidia.				
Accrued Wages 150,715 50,328 201,043 3,274 Intergovernmental Payable 89,737 16,826 106,563 1,711 Matured Compensated Absences Payable 38,799 0 38,799 0 Accrued Interest Payable 31,140 17,879 49,019 0 Deposits Held and Due to Others 100,790 0 100,790 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: 0 407,864 345,128 752,992 0 Due In More Than One Year 407,864 345,128 752,992 0 Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources 1,080,482		51 778	335 333	387 101	1 271
Intergovernmental Payable	•	,	,		
Matured Compensated Absences Payable 38,799 0 38,799 0 Accrued Interest Payable 31,140 17,879 49,019 0 Deposits Held and Due to Others 100,790 0 100,790 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: 0 1,000,000 0 1,000,000 0 Due If More Than One Year 407,864 345,128 752,992 0 Due In More Than One Year 407,864 345,128 752,992 0 Net OPEB Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Payments in Lieu of Taxes 97,735 0 97,735 0 97,735 0 97,735 <td></td> <td></td> <td></td> <td></td> <td></td>					
Accrued Interest Payable 31,140 17,879 49,019 0 Deposits Held and Due to Others 100,790 0 100,790 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: 0 1,000,000 1,000,000 0 Due In More Than One Year 407,864 345,128 752,992 0 Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143<			,		,
Deposits Held and Due to Others 100,790 0 100,790 0 Notes Payable 1,000,000 0 1,000,000 0 Long-Term Liabilities: Une Within One Year 407,864 345,128 752,992 0 Due In More Than One Year 407,864 345,128 752,992 0 Net OPEB Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Infl		· · · · · · · · · · · · · · · · · · ·	17,879		0
Long-Term Liabilities: Due Within One Year 407,864 345,128 752,992 0	Deposits Held and Due to Others	100,790	0	100,790	0
Due Within One Year 407,864 345,128 752,992 0 Due In More Than One Year 8,891,382 1,626,783 10,518,165 119,034 Net Pension Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 <td< td=""><td>Notes Payable</td><td>1,000,000</td><td>0</td><td>1,000,000</td><td>0</td></td<>	Notes Payable	1,000,000	0	1,000,000	0
Due In More Than One Year Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884					
Net Pension Liability (See Note 17) 8,891,382 1,626,783 10,518,165 119,034 Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Streets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 484,442		407,864	345,128	752,992	0
Net OPEB Liability (See Note 18) 2,527,803 1,134,732 3,662,535 83,030 Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position 8 29,712,643 49,355,184 9,971 Restricted for: 20,712,643 49,355,184 9,971 Restricted for: 29,712,643 49,355,184 9,971 Streets 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement </td <td></td> <td>0 001 202</td> <td>1 (2(792</td> <td>10 510 165</td> <td>110.024</td>		0 001 202	1 (2(792	10 510 165	110.024
Other Amounts Due in More than One Year 2,832,637 2,221,982 5,054,619 3,884 Total Liabilities 16,122,645 5,748,981 21,871,626 212,204 Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 20					
Deferred Inflows of Resources	• ` ` '		, ,		3,884
Deferred Inflows of Resources Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613)	Total Liabilities				
Property Taxes 1,080,482 0 1,080,482 0 Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)					
Payments in Lieu of Taxes 97,735 0 97,735 0 Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	Deferred Inflows of Resources	1 000 100	2	1 000 102	
Pension 1,258,778 512,418 1,771,196 31,302 OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	± •	, ,			
OPEB 583,955 246,143 830,098 14,486 Total Deferred Inflows of Resources 3,020,950 758,561 3,779,511 45,788 Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	•				
Net Position 3,020,950 758,561 3,779,511 45,788 Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	OPEB				
Net Position Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)					
Net Investment in Capital Assets 19,642,541 29,712,643 49,355,184 9,971 Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	Jones Inglond of Resources	2,020,750	, 50,501	5,77,511	13,700
Restricted for: Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)				40.6	
Capital Projects 1,845,196 0 1,845,196 0 Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)		19,642,541	29,712,643	49,355,184	9,971
Streets 484,442 0 484,442 0 Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)		1 945 106	0	1 045 100	^
Parks 409,493 0 409,493 0 Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	<u>.</u>				
Law Enforcement 80,085 0 80,085 0 Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)					
Community Environment 203,428 0 203,428 0 Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)					
Other Purposes 71,209 0 71,209 0 Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)					
Unrestricted (Deficit) (7,039,613) 3,704,448 (3,335,165) (88,441)	•				
Total Net Position \$15,696,781 \$33,417,091 \$49,113,872 (\$78,470)			3,704,448		(88,441)
	Total Net Position	\$15,696,781	\$33,417,091	\$49,113,872	(\$78,470)

City of Salem, Ohio Statement of Activities For the Year Ended December 31, 2020

	Program	Revenues
Expenses	Charges for Services and Assessments	Operating Grants and Contributions
\$1,594,709	\$43,647	\$118,209
4,784,302	120,920	591,692
2,215	0	2,215
61,515	0	0
2,006,154	733	694,934
449,766	78,632	199,290
78,790	0	78,790
549,522	11,382	41,447
73,558	0	0
9,600,531	255,314	1,726,577
2,094,100	2,394,686	41,423
	2,393,726	45,605
5,826,910	4,788,412	87,028
\$15,427,441	\$5,043,726	\$1,813,605
\$205,865	\$111,742	\$109,442
	General Revenues Property Taxes Levic General Purposes Park Fire Police Income Taxes Levice General Purposes Debt Service Capital Projects Grants and Entitleme to Specific Prograr Payments in Lieu of Interest Other Total General Reven Change in Net Position Beginnii	d for: ents not Restricted ms Taxes
	\$1,594,709 4,784,302 2,215 61,515 2,006,154 449,766 78,790 549,522 73,558 9,600,531 2,094,100 3,732,810 5,826,910 \$15,427,441	Charges for Services and Assessments

See accompanying notes to the basic financial statements

Net Position End of Year

]	Primary Government		Component Uni
Governmental Activities	Business-Type Activities	Total	City of Salem Health District
(\$1,432,853)	\$0	(\$1,432,853)	\$0
(4,071,690)	0	(4,071,690)	
0	0	0	
(61,515)	0	(61,515)	
(1,310,487)	0	(1,310,487)	
(171,844)	0	(171,844)	
0	0	0	
(496,693)	0	(496,693)	
(73,558)	0	(73,558)	
(7,618,640)	0	(7,618,640)	
0	342,009	342,009	
0	(1,293,479)	(1,293,479)	
0	(951,470)	(951,470)	
(7,618,640)	(951,470)	(8,570,110)	
0	0	0	15,31
606,886	0	606,886	
421,486	0	421,486	
62,363	0	62,363	
62,363	0	62,363	
4,029,568	0	4,029,568	
242,500	0	242,500	
1,671,574	0	1,671,574	
487,113	0	487,113	
97,735	0	97,735	
110,897	40,002	150,899	
169,238	120,380	289,618	2
7,961,723	160,382	8,122,105	2
343,083	(791,088)	(448,005)	15,34
15,353,698	34,208,179	49,561,877	(93,81
\$15,696,781	\$33,417,091	\$49,113,872	(\$78,47

City of Salem, Ohio Balance Sheet Governmental Funds December 31, 2020

Assets Equity in Pooled Cash and Cash Equivalents Receivables: Property Taxes Income Taxes Accounts Intergovernmental	\$1,844,720 573,848 1,179,677 1,853	\$1,552,331 0	\$1,049,672		
Cash Equivalents Receivables: Property Taxes Income Taxes Accounts	573,848 1,179,677		\$1,049,672		
Receivables: Property Taxes Income Taxes Accounts	573,848 1,179,677		\$1,049,672		
Property Taxes Income Taxes Accounts	1,179,677	0		\$1,136,671	\$5,583,394
Income Taxes Accounts	1,179,677	0			
Accounts		2.52.0.5	0	556,470	1,130,318
	1 853	262,865	0	0	1,442,542
Intergovernmental	,	0	543	1,771	4,167
=	120,399	0	0	351,643	472,042
Interfund Receivable	10,000	0	0	0	10,000
Materials and Supplies Inventory	90,405	0	0	88,850	179,255
Prepaid Items	69,470	0	0	6,693	76,163
Payments in Lieu of Taxes Receivable	0	0	0	97,735	97,735
Restricted Assets: Equity in Pooled Cash and					
Cash Equivalents	106,151	0	0	0	106,151
Total Assets	\$3,996,523	\$1,815,196	\$1,050,215	\$2,239,833	\$9,101,767
Liabilities					
Accounts Payable	\$36,175	\$1,403	\$4,179	\$10.021	\$51,778
Accrued Wages	124,701	0	0	26.014	150,715
Intergovernmental Payable	17,600	0	0	72,137	89,737
Interfund Payable	0	0	0	80,855	80,855
Deposits Held and Due to Others	100,790	0	0	0	100,790
Matured Compensated Absences Payable	38,799	0	0	0	38,799
Accrued Interest Payable	0	14,633	0	0	14,633
Notes Payable	0	1,000,000	0	0	1,000,000
Total Liabilities	318,065	1,016,036	4,179	189,027	1,527,307
Deferred Inflows of Resources					
Property Taxes	547,007	0	0	533,475	1,080,482
Payments in Lieu of Taxes	0	0	0	97,735	97,735
Unavailable Revenue	912,555	170,297	0	248,129	1,330,981
Total Deferred Inflows of Resources	1,459,562	170,297	0	879,339	2,509,198
Fund Balances					
Nonspendable	165,236	0	0	95,543	260,779
Restricted	0	628,863	1,046,036	1,056,510	2,731,409
Committed	0	0	0	70,751	70,751
Assigned	1,107,039	0	0	0	1,107,039
Unassigned (Deficit)	946,621	0	0	(51,337)	895,284
Total Fund Balances	2,218,896	628,863	1,046,036	1,171,467	5,065,262
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$3,996,523	\$1,815,196	\$1,050,215	\$2,239,833	\$9,101,767

City of Salem, Ohio Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities December 31, 2020

Total Governmental Fund Balances		\$5,065,262
Amounts reported for governmental activit statement of net position are different bed		
Capital assets used in governmental activities therefore are not reported in the funds.	es are not financial resources and	23,450,144
Other long-term assets are not available to p and therefore are reported as unavailable r Delinquent Property Taxes Income Taxes Intergovernmental		
Total		1,330,981
The net pension asset, net pension liability a and payable in the current period; therefor deferred inflows/outflows are not reported Net Pension Asset Deferred Outflows - Pension Deferred Inflows - Pension Net Pension Liability Deferred Outflows - OPEB Deferred Inflows - OPEB Net OPEB Liability	re; the asset, liability and related	
Total		(10,897,237)
In the statement of activities, interest is accr in governmental funds, an interest expend	iture is reported when due.	(16,507)
Long-term liabilities are not due and payabl and therefore are not reported in the funds General Obligation Bonds OPWC Loans Payable Compensated Absences Notes Payable Deferred Charge on Refunding	-	
Total		(3,235,862)
Net Position of Governmental Activities		\$15,696,781
Commence of the last Commence	ial statements	

City of Salem, Ohio Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended December 31, 2020

n.	General	Street Improvement	Income Tax Capital Improvement	Other Governmental Funds	Total Governmental Funds
Revenues	\$602.624	¢o	¢ο	¢540,440	¢1 145 064
Property Taxes	\$602,624	\$0	\$0 502.055	\$542,440	\$1,145,064
Municipal Income Taxes	4,140,707	1,092,870	592,975	242,500	6,069,052
Charges for Services	59,694	0	0	1,070	60,764
Fees, Licenses and Permits	97,832	0	0	67,982	165,814
Fines and Forfeitures	8,666	0	0	0	8,666
Intergovernmental	487,808	0	0	1,793,179	2,280,987
Interest	98,372	12,525	0	0	110,897
Rentals	1,920	0	0	0	1,920
Contributions and Donations	20,050	0	0	0	20,050
Special Assessments	0	0	0	18,150	18,150
Payments in Lieu of Taxes	0	0	0	97,735	97,735
Other	91,777	0	1,106	76,355	169,238
Total Revenues	5,609,450	1,105,395	594,081	2,839,411	10,148,337
Expenditures					
Current:					
General Government	1,384,819	0	0	115,574	1,500,393
Security of Persons and Property	3,708,425	0	0	1,023,953	4,732,378
Public Health Services	0	0	0	2,215	2,215
Transportation	74,494	68,255	21,992	742,561	907,302
Community Development	87,407	0	0	313,554	400,961
Basic Utility Services	0	0	0	78,790	78,790
Leisure Time Activities	0	0	0	446,637	446,637
Intergovernmental	61,515	0	0	0	61,515
Capital Outlay	0	237,832	821,236	0	1,059,068
Debt Service:					
Principal Retirement	0	2,000,000	0	200,012	2,200,012
Interest and Fiscal Charges	0	64,633	0	27,161	91,794
Total Expenditures	5,316,660	2,370,720	843,228	2,950,457	11,481,065
Excess of Revenues					
Over (Under) Expenditures	292,790	(1,265,325)	(249,147)	(111,046)	(1,332,728)
Other Financing Sources (Uses)					
General Obligation Notes Issued	0	1,000,000	670,000	0	1,670,000
Transfers In	0	0	31,542	322,183	353,725
Transfers Out	(322,183)	0	0	(31,542)	(353,725)
Total Other Financing Sources (Uses)	(322,183)	1,000,000	701,542	290,641	1,670,000
Net Change in Fund Balances	(29,393)	(265,325)	452,395	179,595	337,272
Fund Balances Beginning of Year	2,248,289	894,188	593,641	991,872	4,727,990
Fund Balances End of Year	\$2,218,896	\$628,863	\$1,046,036	\$1,171,467	\$5,065,262

City of Salem, Ohio Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2020

Net Change in Fund Balances - Total Government	nental Funds	\$337,272
Amounts reported for governmental activities in different because	the statement of activities are	
Governmental funds report capital outlays as exp of activities, the cost of those assets is allocated depreciation expense. This is the amount by w depreciation in the current period: Capital Asset Additions Capital Outlays	d over their estimated useful lives as hich capital outlay exceeded 1,394,066	
Current Year Depreciation	(917,954)	
Total		476,112
Governmental funds only report the disposal of c received from the sale. In the statement of acti reported for each disposal.		(16,223)
Revenues in the statement of activities that do no are not reported as revenues in the funds:	t provide current financial resources	
Delinquent Property Taxes	8,034	
Income Taxes	(125,410)	
Intergovernmental	(87,347)	
Total		(204,723)
Repayment of long-term obligations is an expenditure repayment reduces long-term liabilities in the		2,200,012
Some expenses reported in the statement of activ financial resources and therefore are not reported Accrued Interest on Bonds Amortization of Loss on Refunding		
Total		18,236
Some expenses, such as compensated absences, of financial resources and therefore are not reported funds.		(3,873)
Contractually required contributions are reported the statement of net position reports these amou Pension OPEB	as expenditures in governmental funds: however, unts as deferred outflows: 751,914 14,135	
Total		766,049
Except for amounts reported as deferred inflows/ reported as pension expense in the statement of Pension OPEB		
Total		(1,559,779)
Other financing sources, such as general obligation increase long-term liabilities in the statement of		(1,670,000)
Change in Net Position of Governmental Activitie	es	\$343,083
See accompanying notes to the basic financial sta	atements	

Statement of Revenues, Expenditures and Changes In Fund Balance - Budget (Non-GAAP Basis) and Actual General Fund For the Year Ended December 31, 2020

	Budgeted A	Amounts Final	Actual	Variance with Final Budget Positive (Negative)
Revenues				
Property Taxes	\$587,272	\$580,000	\$602,624	\$22,624
Municipal Income Taxes	4,768,633	4,824,168	4,309,628	(514,540)
Charges for Services	60,752	60,000	59,715	(285)
Fees, Licenses and Permits	130,111	128,500	119,206	(9,294)
Fines and Forfeitures	20,251	20,000	9,283	(10,717)
Intergovernmental	229,745	226,900	478,053	251,153
Interest	85,964	84,900	186,967	102,067
Rentals	1,944	1,920	1,920	0
Contributions and Donations	20,251	20,000	20,050	50
Special Assessments	203	200	0	(200)
Other	63,650	82,216	93,884	11,668
Total Revenues	5,968,776	6,028,804	5,881,330	(147,474)
Expenditures Current:				
General Government	1,692,772	1,666,102	1,329,671	336,431
Security of Persons and Property	4,081,532	4,122,657	3,734,006	388,651
Transportation	28,235	28,500	22,450	6,050
Community Development	175,613	195,524	131,917	63,607
Intergovernmental	61,515	61,515	61,515	03,007
mergovernmentar	01,313	01,313	01,313	
Total Expenditures	6,039,667	6,074,298	5,279,559	794,739
Excess of Revenues Over (Under) Expenditures	(70,891)	(45,494)	601,771	647,265
Other Financing Sources (Uses) Transfers Out	(407,604)	(412,000)	(322,183)	89,817
Net Change in Fund Balance	(478,495)	(457,494)	279,588	737,082
Fund Balance Beginning of Year	1,588,384	1,588,384	1,588,384	0
Prior Year Encumbrances Appropriated	24,762	24,762	24,762	0
Fund Balance End of Year	\$1,134,651	\$1,155,652	\$1,892,734	\$737,082

City of Salem, Ohio Statement of Fund Net Position Proprietary Funds December 31, 2020

	Enterprise		
	Water	Wastewater	Total
Assets			
Current Assets: Equity in Pooled Cash and Cash Equivalents	\$2,289,192	\$3,746,025	\$6,035,217
Accounts Receivable	310,459	271,878	582,337
Special Assessments Receivable	0	161,809	161,809
Materials and Supplies Inventory	387,967	15,108	403,075
Prepaid Items	18,668	19,170	37,838
Interfund Receivable	0	770,855	770,855
Total Current Assets	3,006,286	4,984,845	7,991,131
Noncurrent Assets:			
Net Pension Asset	13,315	15,418	28,733
Nondepreciable Capital Assets Depreciable Capital Assets, Net	642,855 11,239,877	1,041,468 19,217,705	1,684,323
			30,457,582
Total Noncurrent Assets	11,896,047	20,274,591	32,170,638
Total Assets	14,902,333	25,259,436	40,161,769
Deferred Outflows of Resources	125 (0)	146.010	271 715
Pension OPEB	125,696 88,490	146,019 102,659	271,715 191,149
Total Deferred Outflows of Resources	214,186	248,678	462,864
Liabilities			
Current Liabilities:			
Accounts Payable	42,747	292,576	335,323
Accrued Wages Intergovernmental Payable	22,535 11,229	27,793 5,597	50,328 16,826
Interfund Payable	700,000	0,597	700,000
Accrued Interest Payable	0	17,879	17,879
OPWC Loans Payable	33,696	0	33,696
Compensated Absences Payable	4,907	6,525	11,432
General Obligation Bonds Payable	0	300,000	300,000
Total Current Liabilities	815,114	650,370	1,465,484
Long-Term Liabilities (net of current portion):			-0
OPWC Loans Payable	286,413	0	286,413
OWDA Loans Payable Compensated Absences Payable	9,153 63,207	0 63,209	9,153 126,416
General Obligation Bonds Payable	03,207	1,800,000	1,800,000
Net Pension Liability	753,875	872,908	1,626,783
Net OPEB Liability	525,850	608,882	1,134,732
Total Long-Term Liabilities	1,638,498	3,344,999	4,983,497
Total Liabilities	2,453,612	3,995,369	6,448,981
Deferred Inflows of Resources			
Pension	226,454	285,964	512,418
OPEB	107,801	138,342	246,143
Total Deferred Inflows of Resources	334,255	424,306	758,561
Net Position	11.562.622	10 150 000	20.712.642
Net Investment in Capital Assets	11,562,623	18,150,020	29,712,643
Unrestricted	766,029	2,938,419	3,704,448
Total Net Position	\$12,328,652	\$21,088,439	\$33,417,091

Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds For the Year Ended December 31, 2020

		Enterprise	
	Water	Wastewater	Total
Operating Revenues			
Charges for Services	\$2,394,686	\$2,393,726	\$4,788,412
Intergovernmental	41,423	45,605	87,028
Other	79,134	41,246	120,380
Total Operating Revenues	2,515,243	2,480,577	4,995,820
Operating Expenses			
Personal Services	851,977	978,651	1,830,628
Materials and Supplies	295,373	1,550,272	1,845,645
Contractual Services	449,808	432,814	882,622
Depreciation	484,848	700,867	1,185,715
Other	0	393	393
Total Operating Expenses	2,082,006	3,662,997	5,745,003
Operating Income (Loss)	433,237	(1,182,420)	(749,183)
Non-Operating Revenue (Expenses)			
Interest	0	40,002	40,002
Interest and Fiscal Charges	(5,000)	(63,898)	(68,898)
Loss on Disposal of Capital Assets	(7,094)	(5,915)	(13,009)
Total Non-Operating Revenue (Expenses)	(12,094)	(29,811)	(41,905)
Change in Net Position	421,143	(1,212,231)	(791,088)
Net Position Beginning of Year	11,907,509	22,300,670	34,208,179
Net Position End of Year	\$12,328,652	\$21,088,439	\$33,417,091

Statement of Cash Flows Proprietary Funds For the Year Ended December 31, 2020

	Enterprise			
	Water	Wastewater	Total	
Increase in Cash and Cash Equivalents				
Cash Flows from Operating Activities				
Cash Received from Customers	\$2,380,573	\$2,428,192	\$4,808,765	
Intergovernmental Cash Receipts	41,423	45,605	87,028	
Other Cash Receipts	79,134	41,246	120,380	
Cash Payments to Employees for Services	(774,522)	(905,883)	(1,680,405)	
Cash Payments for Goods and Services	(726,951)	(2,521,581)	(3,248,532)	
Other Cash Payments	0	(393)	(393)	
Net Cash Provided by (Used for) Operating Activities	999,657	(912,814)	86,843	
Cash Flows from Noncapital Financing Activities				
Advances In	0	210,000	210,000	
Advances Out	(200,000)	0	(200,000)	
Net Cash Provided by (Used for)				
Noncapital Financing Activities	(200,000)	210,000	10,000	
Cash Flows from Capital and				
Related Financing Activities				
Proceeds from OWDA Loans	10,170	0	10,170	
Principal Paid on Revenue Bonds	0	(300,000)	(300,000)	
Interest Paid on Revenue Bonds	0	(65,352)	(65,352)	
Interest Paid on Interfund Loans	(5,000)	0	(5,000)	
Payments for Capital Acquisitions	(297,024)	(4,542,982)	(4,840,006)	
Principal Paid on OWDA Loans	(1,017)	0	(1,017)	
Principal Paid on OWPC Loans	(43,946)	0	(43,946)	
Net Cash Provided by (Used for) Capital				
and Related Financing Activities	(336,817)	(4,908,334)	(5,245,151)	
Cash Flows from Investing Activities				
Interest on Investments	0	38,850	38,850	
Net Increase (Decrease) in Cash and Cash Equivalents	462,840	(5,572,298)	(5,109,458)	
Cash and Cash Equivalents Beginning of Year	1,826,352	9,318,323	11,144,675	
Cash and Cash Equivalents End of Year	\$2,289,192	\$3,746,025	\$6,035,217	
			(continued)	

Statement of Cash Flows Proprietary Funds (continued) For the Year Ended December 31, 2020

	Enterprise			
	Water	Sewer	Total	
Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities				
Operating Income (Loss)	\$433,237	(\$1,182,420)	(\$749,183)	
Adjustments:				
Depreciation	484,848	700,867	1,185,715	
(Increase) Decrease in Assets:				
Accounts Receivable	(14,113)	3,860	(10,253)	
Special Assessments Receivable	0	30,606	30,606	
Materials and Supplies Inventory	(9,219)	3,103	(6,116)	
Prepaid Items	(391)	(382)	(773)	
Net Pension Asset	(1,937)	(2,243)	(4,180)	
(Increase) Decrease in Deferred Outflows - Pension	177,191	209,191	386,382	
(Increase) Decrease in Deferred Outflows - OPEB	80,806	93,852	174,658	
Increase (Decrease) in Liabilities:				
Accounts Payable	27,665	(541,252)	(513,587)	
Accrued Wages	3,613	8,123	11,736	
Compensated Absences Payable	8,207	5,014	13,221	
Intergovernmental Payable	342	1,233	1,575	
Net Pension Liability	17,079	19,775	36,854	
Net OPEB Liability	31,998	37,051	69,049	
Increase (Decrease) in Deferred Inflows - Pension	(172,279)	(213,157)	(385,436)	
Increase (Decrease) in Deferred Inflows - OPEB	(67,390)	(86,035)	(153,425)	
Total Adjustments	566,420	269,606	836,026	
Net Cash Provided by (Used for) Operating Activities	\$999,657	(\$912,814)	\$86,843	

Statement of Fiduciary Net Position Custodial Fund December 31, 2020

Assets Equity in Pooled Cash and Cash Equivalents	\$828
Liabilities	0
Net Position Restricted for:	
Individuals and Other Governments	\$828
See accompanying notes to the basic financial statements	

Statement of Changes in Fiduciary Net Position Custodial Fund For the Year Ended December 31, 2020

Additions Fines and Forfeitures for Other Governments	\$412
Deductions Fines and Forfeitures to Other Governments and Others	1,750
Net Increase (Decrease) in Fiduciary Net Position	(1,338)
Net Position Beginning of Year	2,166
Net Position End of Year	\$828

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 1 – Description of the City and Reporting Entity

The City of Salem (the "City") was incorporated in 1887 and is a statutory municipal corporation under the laws of the State of Ohio. The City operates under a Mayor-Council form of government. The Mayor is elected for a four-year term. There are 8 Council members, 3 at-large, one for each of the 4 wards and a President of Council, all elected for four year staggered terms.

Reporting Entity

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the City consists of all funds, Boards and agencies that are not legally separate from the City. For the City of Salem, this includes the agencies and Boards that provide the following services: police and fire protection, parks and recreation, planning, zoning, street maintenance, health and other governmental services. In addition, the City owns and operates a water treatment and distribution system and a wastewater treatment and collection system which are reported as enterprise funds. The operation of each of these activities is directly controlled by City Council through the budgetary process.

Component units are legally separate organizations for which the City is financially accountable. The City is financially accountable for an organization if the City appoints a voting majority of the organization's governing board and 1) the City is able to significantly influence the programs or services performed or provided by the organization; or 2) the City is legally entitled to or can otherwise access the organization's resources; the City is legally obligated or has otherwise assumed the responsibility to finance deficits of, or provide financial support to, the organization. Component units may also include organizations that are fiscally dependent on the City in that the City approves the budget, the issuance of debt, or the levying of taxes and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government.

Discretely Presented Component Units – The component unit columns in the financial statements identifies the financial data of the City's component unit, the City of Salem Health District. It is reported separately to emphasize that it is legally separate from the City. Information for the component unit is presented in Note 24.

City of Salem Health District – The City of Salem Health District (the District) is a legally separate organization. Among its various duties, the District provides for the prompt investigation and control of communicable diseases. The District is also required by law to inspect businesses where food is manufactured, handled, stored, or offered for sale. The District is operated by a Board with all members being appointed by the Mayor and confirmed by City Council. The rates charged by the District are subject to the approval of the Board. In addition, the City provides funding to the District, thus the City can impose will on the District, and the District imposes a financial burden to the City. Therefore, the District is considered a discretely presented component unit of the City of Salem. Separately issued financial statements can be obtained from The City of Salem Health District at Kent State City Center, 230 North Lincoln Avenue, Salem, Ohio 44460.

The City participates in the Public Entities Pool of Ohio a Public Entity Risk Pool. This organization is presented in Note 12 to the basic financial statements.

The City's management believes these financial statements present all activities for which the City is financially accountable.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 2 – Summary of Significant Accounting Policies

The financial statements of the City of Salem have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to local governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles. The more significant of the City's accounting policies are described below.

Basis of Presentation

The City's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements The statement of net position and the statement of activities display information about the City as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the City that are governmental and those that are considered business-type.

The statement of net position presents the financial condition of the governmental and business-type activities of the City at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the City's governmental and for the business-type activities of the City. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the City, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program or business activity is self-financing or draws from the general revenues of the City.

Fund Financial Statements During the year, the City segregates transactions related to certain City functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the City at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by type.

Fund Accounting

The City uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self balancing set of accounts. There are three categories of funds: governmental, proprietary and fiduciary.

Governmental Funds Governmental funds are those through which most governmental functions are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and deferred outflows of resources and liabilities and deferred inflows of resources is reported as fund balance. The following are the City's major governmental funds:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

General Fund - The general fund accounts for and reports all financial resources except those required to be accounted for and reported in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the general laws of Ohio.

Street Improvement Fund – The street improvement capital project fund accounts for and reports income tax receipts that are restricted for major street capital projects undertaken by the City.

Income Tax Improvement Capital Fund – The income tax capital improvement capital project fund accounts for and reports income tax receipts that are restricted for major capital projects undertaken by the City.

The other governmental funds of the City account for grants and other resources whose use is restricted, committed or assigned to a particular purpose.

Proprietary Funds Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service. The City reports no internal service funds.

Enterprise Funds - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods or services. The following are the City's major enterprise funds:

Water Fund - The water fund accounts for revenues generated from the charges for distribution of water to the residential and commercial users located within the City.

Wastewater Fund - The wastewater fund accounts for sanitary sewer services to City individuals and commercial users in the City. The costs of providing these services are financed primarily through user charges.

Fiduciary Funds

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension (and other employee benefit) trust funds, investment trust funds, private purpose trust funds, and custodial funds. Trust funds are distinguished from custodial funds by the existence of a trust agreement or equivalent arrangement that has certain characteristics. The City does not have any trust funds. Custodial funds are used to report fiduciary activities that are not required to be reported in a trust fund.

The City's fiduciary funds are custodial funds. The City's custodial fund accounts for fines and forfeitures collected for the benefit of and distributed to individuals and other governments.

Measurement Focus

Government-wide Financial Statements The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of the City are included on the Statement of Net Position. The Statement of Activities presents increases (i.e., revenues) and decreases (i.e., expenses) in total net position.

Fund Financial Statements All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and deferred outflows of resources and current liabilities and deferred inflows of resources, generally are included on the balance

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary and fiduciary funds are accounted for on a flow of economic resources measurement focus. All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of these funds are included on the statement of fund net position. In fiduciary funds, a liability to the beneficiaries of fiduciary activity is recognized when an event has occurred that compels the government to disburse fiduciary resources. Fiduciary fund liabilities other than those to beneficiaries are recognized using the economic resources measurement focus.

For proprietary funds, the statement of changes in fund net position presents increases (i.e., revenues) and decreases (i.e., expenses) in net total position. The statement of cash flows provides information about how the City finances and meets the cash flow needs of its proprietary activities.

Fiduciary funds present a statement of changes in fiduciary net position which reports additions to and deductions from custodial funds.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements and the statements presented for proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, in the recording of deferred outflows/inflows of resources, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Nonexchange Transactions Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the City, available means expected to be received within sixty days of year-end.

Nonexchange transactions, in which the City receives value without directly giving equal value in return, include income taxes, property taxes, grants, entitlements and donations. On an accrual basis, revenue from income taxes is recognized in the year in which the income is earned. Revenue from property taxes is recognized in the year for which the taxes are levied (See Note 7). Revenue from grants, entitlements and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the City must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the City on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: income tax, state-levied locally shared taxes (including gasoline tax and motor vehicle license fees), fines and forfeitures, interest, grants and rentals.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Deferred Outflows/Inflows of Resources In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the City, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding, pension and OPEB. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The deferred outflows of resources related to pension and OPEB are explained in Notes 17 and 18.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time. For the City, deferred inflows of resources include property taxes, payments in lieu of taxes, pension, OPEB and unavailable revenue. Property taxes and payment in lieu of taxes represent amounts for which there is an enforceable legal claim as of December 31, 2020, but which were levied to finance fiscal year 2021 operations. These amounts have been recorded as a deferred inflow on both the government-wide statement of net position and the governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet, and represents receivables which will not be collected within the available period. For the City unavailable revenue includes delinquent property taxes, income taxes and intergovernmental grants. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. The details of these unavailable revenues are identified on the reconciliation of total governmental fund balance to net position of governmental activities found on page 19. Deferred inflows of resources related to pension and OPEB plans are reported on the government-wide statement of net position. (See Notes 17 and 18).

Expenses/Expenditures On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Cash and Cash Equivalents

To improve cash management, cash received by the City is pooled. Monies for all funds are maintained in this pool. Individual fund integrity is maintained through the City's records. Interest in the pool is presented as "equity in pooled cash and cash equivalents."

Investment procedures are restricted by the provisions of the Ohio Revised Code. Interest revenue credited to the general fund during 2020 amount to \$98,372, of which \$73,268 is assigned from other City funds.

Investments with an original maturity of three months or less at the time of purchase and investments of the cash management pool are presented on the financial statements as cash equivalents.

Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2020, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount at the time of purchase and reflecting the expenditure/expense in the year in which the services are consumed.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Inventory

Inventories are presented at cost on a first-in, first out basis and are expended/expensed when used. Inventory consists of expendable supplies held for consumption.

Restricted Assets

Assets are reported as restricted when limitations on their use change in nature or normal understanding of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments or imposed by law through constitutional provisions or enabling legislation. Restricted assets in the general fund represent money set aside for unclaimed monies and amounts held on deposit for contractors.

Capital Assets

General capital assets are capital assets which are associated with and generally arise from governmental activities. They generally result from expenditures in the governmental funds. General capital assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the enterprise funds are reported both in the business-type activities column of the government-wide statement of net position and in the respective funds.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. The City was able to estimate the historical cost for the initial reporting of infrastructure by backtrending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). Donated capital assets are recorded at their acquisition values as of the date received. The City maintains a capitalization threshold of \$1,000 with the exception of land as land was included regardless of cost. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the City's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

Governmental and
Business-Type Activities
Estimated Lives
20 - 50 years
50 - 67 years
80 years
3 - 20 years
50 - 100 years

The City reports infrastructure consisting of roadways, sanitary and storm sewers, bridges and culverts, waterlines, traffic signals and sidewalks and includes infrastructure acquired prior to December 31, 1980.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employee's rights to receive the compensation are attributable to services already rendered and it is probable that the City will compensate the employees for the benefits through paid time off or some other means. The City records a liability for all accumulated unused vacation time when earned for all employees.

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those the City has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employee's wage rates at year end, taking into consideration any limits in the City's termination policy. The City records a liability for accumulated unused sick leave for all employees after five years of service.

The entire compensated absences liability is reported on the government-wide financial statements.

On the governmental fund financial statements, compensated absences are recognized as liabilities and expenditures to the extent payments come due each period upon the occurrence of employee resignations and retirements. These amounts are recorded in the account "matured compensated absences payable" in the fund(s) from which the employees who have resigned or retired will be paid.

Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments and compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Bonds and long-term loans are recognized as a liability on the governmental fund financial statements when due. Net pension/OPEB liability should be recognized in the governmental funds to the extent that benefit payments are due and payable and the pension/OPEB plan's fiduciary net position is not sufficient for payment of those benefits.

Pensions/Other Postemployment Benefits (OPEB)

For purposes of measuring the net pension/OPEB asset and liability, deferred outflows of resources, and deferred inflows of resources related to pensions/OPEB plans, and pension/OPEB expense, information about the fiduciary net position of the pension/OPEB plans and additions to/deductions from their fiduciary net position have been determined on the same basis as they are reported by the pension/OPEB plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The pension/OPEB plans report investments at fair value.

Fund Balance

Fund balance is divided into five classifications based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable The nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Restricted Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation (City Ordinances).

Enabling legislation authorizes the City to assess, levy, charge, or otherwise mandates payment of resources (from external resource providers) and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation. Legal enforceability means the City can be compelled by an external party-such as citizens, public interest groups, or the judiciary to use resources created by enabling legislation only for the purposes specified by the legislation.

Committed The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by a formal action (ordinance or resolution, as both are equally binding) of City Council. Those committed amounts cannot be used for any other purpose unless City Council removes or changes the specified use by taking the same type of action (ordinance or resolution, as both are equally binding) it employed to previously commit those amounts. In contrast to fund balance that is restricted by enabling legislation, the committed fund balance classification may be redeployed for other purposes with appropriate due process. Constraints imposed on the use of committed amounts are imposed by City Council, separate from the authorization to raise the underlying revenue; therefore, compliance with these constraints is not considered to be legally enforceable. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. These amounts are assigned by the City Council. In the general fund, assigned amounts represent intended uses established by policies of the Council or a City official delegated that authority by ordinance, or by State Statute. State statute authorizes the City Auditor to assign balance for purchases on order provided such amounts have been lawfully appropriated. City Council assigned fund balance to cover a gap between estimated revenue and appropriations in 2021's budget and for the Shade Tree program.

Unassigned Unassigned fund balance is the residual classification for the general fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit fund balance.

The City applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

Net Position

Net position represents the difference between all other elements in a statement of financial position. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net position are reported as restricted when there are limitations imposed on their use either through enabling legislation or through external restrictions imposed by creditors, grantors or laws or regulations of other

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

governments. Net position restricted for other purposes include resources restricted for elderly bus fare, the community block grant program and cemetery maintenance.

The City applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the City, these revenues are charges for services for water and wastewater services. Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. Revenues and expenses which do not meet these definitions are reported as non-operating.

Internal Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Internal events that are allocations of overhead expenses from one function to another or within the same function are eliminated on the Statement of Activities. Interfund payments for services provided and used are not eliminated.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in proprietary funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Interfund Balances

On the fund financial statements, outstanding interfund loans and unpaid amounts for interfund services are reported as "interfund receivables/payables". Interfund loans which do not represent available expendable resources are classified as nonspendable fund balance. Interfund balance amounts are eliminated in the statement of net position, except for any net residual amounts due between governmental and business-type activities, which are presented as internal balances.

Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Budgetary Process

All funds, except custodial funds, are legally required to be budgeted and appropriated. For reporting purposes, various custodial funds, utilized for internal control purposes, have been combined with the general fund and park special revenue fund. These custodial funds are not required to be budgeted and appropriated and therefore are not included in the Accountability and Compliance note (Note 3). The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amount Council may appropriate. The appropriation resolution is Council's authorization to spend resources and sets annual limits

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

on expenditures plus encumbrances at the level of control selected by Council. The legal level of control has been established by Council at the object level by department for all funds. Budgetary modification may only be made by resolution of the City Council at the legal level of control. Authority to further allocate Council appropriations within the object level has been given to the City Auditor.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the City Auditor. The amounts reported as the original and final budgeted amounts on the budgetary statements reflect the amounts on the certificate of estimated resources when the original and final appropriations were enacted by Council.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as the original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by Council during the year.

Note 3 - Accountability

Fund balances at December 31, 2020, included the following individual fund deficits:

	Deficit Fund Balances
Special Revenue Funds:	
Police Pension	\$26,155
Fire Pension	25,182

The special revenue funds' deficit is caused by the recognition of expenditures on the modified accrual basis of accounting. The general fund is liable for any deficit in this fund and provides transfers when cash is required, not when accruals occur.

Note 4 - Fund Balances

Fund balance is classified as nonspendable, restricted, committed, assigned and/or unassigned based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the government funds. The constraints placed on fund balance for the major governmental funds and all other governmental funds are presented below:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

		Street	Income Tax	Other Governmental	
Fund Balances	General	Improvement	Capital	Funds	Total
Nonspendable					
Prepaids	\$69,470	\$0	\$0	\$6,693	\$76,163
Inventory	90,405	0	0	88,850	179,255
Unclaimed Monies	5,361	0	0	0	5,361
Total Nonspendable	165,236	0	0	95,543	260,779
Restricted for					
Park Operations	0	0	0	392,996	392,996
Public Safety	0	0	0	79,924	79,924
Community Development	0	0	0	269,276	269,276
Street Maintenance	0	628,863	0	230,233	859,096
Capital Improvements	0	0	1,046,036	0	1,046,036
Debt Service Payments	0	0	0	84,081	84,081
Total Restricted	0	628,863	1,046,036	1,056,510	2,731,409
Committed to					
Municipal Events	0	0	0	22,899	22,899
Storm Water Study	0	0	0	43,417	43,417
Capital Improvements	0	0	0	4,435	4,435
Total Committed	0	0	0	70,751	70,751
Assigned to					
Shade Tree Program	624	0	0	0	624
2021 Appropriations	1,092,332	0	0	0	1,092,332
Purchases on Order:					
Materials and Supplies	12,255	0	0	0	12,255
Puchased Services	1,828	0	0	0	1,828
Total Assigned	1,107,039	0	0	0	1,107,039
Unassigned (Deficit)	946,621	0	0	(51,337)	895,284
Total Fund Balances	\$2,218,896	\$628,863	\$1,046,036	\$1,171,467	\$5,065,262

Note 5 - Budgetary Basis of Accounting

While reporting financial position, results of operations, and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual for the general fund is presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and the GAAP basis are as follows:

- 1. Revenues are recorded when received in cash (budget) as opposed to when susceptible to accrual (GAAP).
- 2. Expenditures are recorded when paid in cash (budget) as opposed to when the liability is incurred (GAAP).

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

- 3. Encumbrances are treated as expenditures (budget) rather than restricted, committed or assigned fund balance (GAAP).
- 4. Unrecorded cash represents amounts received but not reported by the City on the operating statements (budget), but which is reported on the GAAP basis operating statement.
- 5. Investments are reported at cost (budget) rather than fair value (GAAP basis).

The following table summarized the adjustments necessary to reconcile the GAAP basis statements to the budgetary basis statements for the general fund:

Net Change in Fund Balances

	General
GAAP Basis	(\$29,393)
Net Adjustment for Revenue Accruals	240,002
Beginning GASB 31 Adjustment	6,587
Beginning Unrecorded Cash	25,291
Net Adjustment for Expenditures Accruals	94,614
Encumbrances	(57,513)
Budget Basis	\$279,588

Note 6 - Deposits and Investments

The City has chosen to follow State statutes and classify monies held by the City into three categories.

Active deposits are public deposits determined to be necessary to meet current demands upon the City treasury. Active deposits must be maintained either as cash in the City Treasury, in commercial accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that Council has identified as not required for use within the current five year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Protection of the City's deposits is provided by the Federal Deposit Insurance Corporation (FDIC), by eligible securities pledged by the financial institution as security for repayment, or by the financial institutions participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited with a qualified trustee and pledged to the Treasurer of State to secure the repayment of all public monies deposited in the financial institution.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Interim monies held by the City can be deposited or invested in the following securities:

- 1. United States Treasury bills, bonds, notes, or any other obligation or security issued by the United States Treasury, or any other obligation guaranteed as to principal and interest by the United States;
- 2. Bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, including, but not limited to, Federal National Mortgage Association, Federal Home Loan Bank, Federal Farm Credit Bank, Federal Home Loan Mortgage Corporation and Government National Mortgage Association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
- 3. No-load money market mutual funds consisting exclusively of obligations described in (1) or (2) and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions;
- 4. Time certificates of deposit or savings or deposit accounts including, but not limited to, passbook accounts;
- 5. Bonds and other obligations of the State of Ohio, and, with certain limitations including a requirement for maturity within ten years from the date of settlement, bonds and other obligations of political subdivisions of the State of Ohio, if training requirements have been met:
- 6. The State Treasurer's investment pool (STAR Ohio);
- 7. Certain bankers' acceptances (for a period not to exceed one hundred eighty days) and commercial paper notes (for a period not to exceed two hundred seventy days) in an amount not to exceed 40 percent of the interim monies available for investment at any one time if training requirements have been met; and
- 8. Written repurchase agreements in the securities described in (1) or (2) provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and the term of the agreement must not exceed thirty days.

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the treasurer or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

The City has passed an ordinance allowing the City to invest monies not required to be used for a period of six months or more in the following:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

- 1. Bonds of the State of Ohio;
- 2. Bonds of any municipal corporation, village, county, township, or other political subdivision of this State, as to which there is no default of principal, interest, or coupons;
- 3. Obligations of the City.

Note 7 - Receivables

Receivables at December 31, 2020, consisted primarily of municipal income taxes, property and other taxes, payments in lieu of taxes, intergovernmental receivables arising from entitlements and shared revenues, special assessments, and accounts (billings for utility service).

All receivables, except property and income taxes, are expected to be received within one year. Property and income taxes, although ultimately collectible, include some portion of delinquencies that will not be collected within one year.

No allowance for doubtful accounts has been recorded because uncollectible amounts are expected to be insignificant and collected within one year. All special assessments are expected to be collected within one year and none are delinquent.

Property Taxes

Property taxes include amounts levied against all real and public utility property located in the City. Property tax revenue received during 2020 for real and public utility property taxes represents collections of 2019 taxes.

2020 real property taxes were levied after October 1, 2020, on the assessed value as of January 1, 2020, the lien date. Assessed values are established by State law at 35 percent of appraised market value. 2020 real property taxes are collected in and intended to finance 2021.

Real property taxes are payable annually or semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31, with the remainder payable by June 20. Under certain circumstances, State statute permits later payment dates to be established.

Public utility tangible personal property currently is assessed at varying percentages of true value; public utility real property is assessed at 35 percent of true value. 2020 public utility property taxes which became a lien December 31, 2019, are levied after October 1, 2020, and are collected in 2021 with real property taxes.

The full tax rate for all City operations for the year ended December 31, 2020, was \$5.70 per \$1,000 of assessed value. The assessed values of real and public utility tangible property upon which 2020 property tax receipts were based are as follows:

Real Property	\$226,515,940
Public Utility Personal Property	12,726,200
Total	\$239,242,140

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

The County Treasurer collects property taxes on behalf of all taxing districts in the county, including the City. The County Auditor periodically remits to the City its portion of the taxes collected. Property taxes receivable represents real and public utility property taxes and outstanding delinquencies which were measurable as of December 31, 2020, and for which there was an enforceable legal claim. In governmental funds, the portion of the receivable not levied to finance 2020 operations is offset to deferred inflows of resources – property taxes. On the accrual basis, collectible delinquent property taxes have been recorded as a receivable and revenue while on the modified accrual basis the revenue has been reported as deferred inflows of resources – unavailable revenue.

Income Taxes

The City levies a municipal income tax of 1.25 percent on gross salaries, wages, commissions and other personal service compensation earned by residents of the City and on the earnings of nonresidents working within the City. This tax also applies to the net income of businesses operating within the City. Residents of the City are granted a credit up to the amount owed for taxes paid to other municipalities.

Employers within the City are required to withhold income tax on employee compensation and remit the tax to the City either monthly or quarterly, as required. Corporations and other individual taxpayers are required to pay their estimated tax quarterly and file a declaration annually. One percent of the income tax proceeds is distributed 82.5 percent to the general fund while the remaining 17.5 percent is distributed first to the general obligation bond retirement fund to cover debt payments then any remaining amount goes into the income tax capital improvement fund. The additional .25 percent income tax will be received by the street improvement capital projects fund for a five year period that started January 1, 2016 and ended December 31, 2020. In November 2019 voters approved to continue the .25% additional tax levy for an additional five years beginning January 1, 2021 to December 31, 2025. The new income tax proceeds will be restricted for streets, alleys, sidewalks, curbs and storm sewers.

Intergovernmental Receivables

A summary of intergovernmental receivables follows:

	Amounts
Governmental Activities	
Gasoline and Municipal Cents per Gallon	\$260,297
Local Government	69,749
Homestead and Rollback	53,843
Motor Vehicle License Tax	36,251
Permissive Tax	35,639
U.S. Department of Treasury	7,195
Columbiana County	3,524
Salem City Schools	4,167
Ohio Bureau of Worker's Compensation	1,377
Total Governmental Activities	\$472,042

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Payments in Lieu of Taxes

According to state law, the City has established several tax incremental financing districts within the City under which the City has granted property tax exemptions and agreed to construct certain infrastructure improvements. The property owners have agreed to make payments to the City to help pay the cost of the infrastructure improvements. The amount of those payments generally reflects all or a portion of the property taxes which the property owners would have paid if the property had not been declared exempt. The property owners' contractual promise to make these payments in lieu of taxes generally continues until the costs of the improvement have been paid or the agreement expires, whichever occurs first. Future development by these owners or others may result in subsequent agreements to make payments in lieu of taxes and may therefore spread the costs of the improvements to a larger number of property owners.

Note 8 – Tax Abatements

As of December 31, 2020, the City of Salem provides tax incentives under the Community Reinvestment Area (CRA).

Real Estate Tax Abatements

In 1981, the City established a Community Reinvestment Area comprised of the Central and Northwest Industrial Area. In 2017, an ordinance was passed that opened up the Community Reinvestment Area to the rest of the City of Salem that had not been covered under the previous resolutions. Under this program, the City of Salem authorizes incentives through passage of public resolutions, based upon each business' investment and job creation commitment. To qualify for abatement, the work must be done in an abated area, a Salem City Zoning Permit must be obtained, a Community Reinvestment Tax Abatement application must be completed and filed with the Zoning Office before December 15th of the year the project is completed. The abatement equals an agreed upon percentage of the additional property tax resulting from the increase in assessed value as a result of the improvements. The amount of the abatement is deducted from the recipient's property tax bill. The establishment of the Community Reinvestment Area gave the City the ability to maintain and expand business located in the City and create new jobs.

Current Tax Abatement Activity

The City of Salem currently has one active CRA abatement. The City considers projects based on program criteria specified by the Ohio Revised Code. The City adheres to State prescribed minimum investment and job creation for determining the application of abatement for projects.

Below is the information relevant to the disclosure of those programs for the year ended December 31, 2020.

	Total Amount of
	Taxes Abated
	(Incentives Abated)
	For the year 2020
Tax Abatement Program	(In Actual Dollars)
Community Reinvestment Area (CRA)	
- Commercial/Industrial	\$10,641

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 9 – Other Employee Benefits

Compensated Absences

The criteria for determining vacation and sick leave benefits are derived from negotiated agreements and State laws. Employees earn ten to twenty-five days of vacation per year, depending upon length of service. Earned unused vacation time is paid upon termination of employment. Employees earn sick leave at a rate of 0.06 per hour worked. Sick leave accrual is continuous, without limit. Upon retirement or death, an employee will be paid for 25 percent of accumulated, unused sick leave up to a maximum of 320 hours.

Insurance

The City provides medical, prescription, dental, and vision insurances for all full-time employees as well as the Mayor, Auditor and Law Director. Medical/surgical and prescription insurance is provided through Anthem. Dental and vision insurance is provided through Anthem. The City pays monthly premiums up to a maximum amount, per union agreements. The additional premium costs are paid by the employee. City premiums are paid from the same funds that pay the employees' salaries.

Life insurance is provided to full-time employees through American United Life Insurance. Full-time employees receive \$25,000 term life coverage. The City pays the total monthly premium.

Note 10 - Contingencies

Litigation

The City is party to legal proceedings. The City management is of the opinion that the ultimate disposition of these claims and legal proceedings will not have a material effect, if any, on the financial condition of the City.

Grants

The City received financial assistance from federal and State agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the general fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material adverse effect on the overall financial position of the City at December 31, 2020.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 11 - Capital Assets

Capital asset activity for the year ended December 31, 2020, was as follows:

	Balance 12/31/2019	Additions	Deductions	Balance 12/31/2020
Governmental Activities				
Capital Assets not being Depreciated:				
Land	\$4,606,592	\$0	\$0	\$4,606,592
Construction in Progress	0	735,802	0	735,802
Total Capital Assets not being Depreciated	4,606,592	735,802	0	5,342,394
Capital Assets being Depreciated:				
Buildings	2,379,219	0	(6,119)	2,373,100
Improvements Other Than Buildings	478,803	122,910	(29,149)	572,564
Land Improvements	643,037	3,300	0	646,337
Machinery and Equipment	4,718,495	351,918	(7,705)	5,062,708
Infrastructure	31,288,457	180,136	(1,646)	31,466,947
Total Capital Assets being Depreciated	39,508,011	658,264	(44,619)	40,121,656
Less Accumulated Depreciation:				
Buildings	(1,651,825)	(53,006)	0	(1,704,831)
Improvements Other Than Buildings	(467,538)	(3,570)	23,066	(448,042)
Land Improvements	(327,161)	(10,476)	0	(337,637)
Machinery and Equipment	(3,189,961)	(367,182)	4,028	(3,553,115)
Infrastructure	(15,487,863)	(483,720)	1,302	(15,970,281)
Total Accumulated Depreciation	(21,124,348)	(917,954) *	28,396	(22,013,906)
Total Capital Assets being Depreciated, Net	18,383,663	(259,690)	(16,223)	18,107,750
Governmental Activities Capital Assets, Net	\$22,990,255	\$476,112	(\$16,223)	\$23,450,144

^{*}Depreciation expense was charged to governmental activities as follows:

General Government	\$24,550
Security of Persons and Property	247,044
Transportation	593,324
Leisure Time Activities	53,036
Total Depreciation Expense	\$917,954

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	Balance 12/31/2019	Additions	Deductions	Balance 12/31/2020
Business Type Activities:				
Capital Assets not being Depreciated:	ΦζζΩ 22.4	Φ.Ο.	ФО	Φ.(.(), 22.4
Land	\$669,334	\$0	\$0	\$669,334
Construction in Progress	956,466	4,574,817	(4,516,294)	1,014,989
Total Capital Assets not being Depreciated	1,625,800	4,574,817	(4,516,294)	1,684,323
Capital Assets being Depreciated:				
Buildings	22,314,006	42,176	0	22,356,182
Improvements Other Than Buildings	111,137	24,525	(2,780)	132,882
Machinery and Equipment	9,386,710	175,323	(33,272)	9,528,761
Infrastructure	21,879,305	4,539,459	0	26,418,764
Total Capital Assets being Depreciated	53,691,158	4,781,483	(36,052)	58,436,589
Less Accumulated Depreciation:				
Buildings	(13,429,134)	(471,994)	0	(13,901,128)
Improvements Other Than Buildings	(97,495)	(1,017)	0	(98,512)
Machinery and Equipment	(8,387,549)	(133,058)	23,043	(8,497,564)
Infrastructure	(4,902,157)	(579,646)	0	(5,481,803)
Total Accumulated Depreciation	(26,816,335)	(1,185,715)	23,043	(27,979,007)
Total Capital Assets being Depreciated, Net	26,874,823	3,595,768	(13,009)	30,457,582
Business Type Activities Capital Assets, Net	\$28,500,623	\$8,170,585	(\$4,529,303)	\$32,141,905

Note 12 - Public Entity Risk Pool

Risk Sharing Authority

Property and Liability

The City belongs to the Public Entities Pool of Ohio (PEP), a risk-sharing pool available to Ohio local governments. PEP provides property and casualty coverage for its members. York Risk Pooling Services, Inc. (YORK), functions as the administrator of PEP and provides underwriting, claims, loss control, risk management, and reinsurance services for PEP. PEP is a member of the American Public Entity Excess Pool (APEEP), which is administered by YORK. Member governments pay annual contributions to fund PEP. PEP pays judgments, settlements and other expenses resulting from covered claims that exceed the members' deductibles.

Casualty and Property Coverage

APEEP provides PEP with an excess risk-sharing program. Under this arrangement, PEP retains insured risks up to an amount specified in the contracts. At December 31, 2020, the Pool retained \$500,000 for casualty claims and \$250,000 for property claims. The Board of Directors and York periodically review the financial strength of the Pool and other market conditions to determine the appropriate level of risk the Pool will retain.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

The aforementioned casualty and property reinsurance agreements do not discharge PEP's primary liability for claims payments on covered losses. Claims exceeding coverage limits are the obligation of the respective PEP member.

Financial Position

PEP's financial statements conform to generally accepted accounting principles, and preliminarily show the following assets, liabilities and net position at December 31, 2020:

Casualty and Property Coverage	2020
Assets	\$57,336,499
Liabilities	16,156,805
Net Position - Unrestricted	\$41,179,694

At December 31, 2020, the liabilities above include unknown amounts of estimated incurred claims payable. The casualty coverage assets and net position above include approximately \$13.5 million of unpaid claims to be billed to approximately 571 member governments in the future, as of December 31, 2020. These amounts will be included in future contributions from members when the related claims are due for payment. This payable includes subsequent year's contributions due if the City terminates participation, as described in the last paragraph below.

Based on discussions with PEP, the expected rates PEP charges to compute member contributions, which are used to pay claims as they become due, are not expected to change significantly from those used to determine the historical contributions detailed below. By contract, the annual liability of each member is limited to the amount of financial contributions required to be made to PEP for each year of membership.

This was the third year the City was a member of the PEP. The contribution for 2020 was \$128,494.

After completing one year of membership, members may withdraw on each anniversary date of the date they joined PEP, provided they give written notice to PEP 60 days in advance of the anniversary date. Upon withdrawal, members are eligible for a full or partial refund of their capital contributions, minus the subsequent year's budgetary contribution. Withdrawing members have no other future obligations to the pool. Also upon withdrawal, payments for all casualty claims and claim expenses become the sole responsibility of the withdrawing member, regardless of whether a claim occurred or was reported prior to withdrawal.

Note 13 – Interfund Transfers and Balances

Interfund Transfers

Interfund transfers for the year ended December 31, 2020, consisted of the following:

Transfer From				
	Other	_		
General	Total			
\$0	\$31,542	\$31,542		
159,623	0	159,623		
162,560	0	162,560		
\$322,183	\$31,542	\$353,725		
	\$0 159,623 162,560	General Other Governmental \$0 \$31,542 159,623 0 162,560 0		

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

The transfers to the police pension and fire pension special revenue funds were to move unassigned balances to support programs and projects accounted for in other funds. The transfer from the debt service fund to the income tax capital improvement fund were to assist in covering costs of capital projects.

Interfund Balances

On February 10, 2017, the City issued \$110,000 in manuscript debt for a 12 year period at a rate of 1.00 percent. The City has purchased this debt. The City has identified the wastewater enterprise fund as the fund that received the proceeds and the tax increment financing debt service fund as the fund that purchased the debt. For reporting purposes, these transactions are reflected as an interfund receivable and an interfund payable in the respective funds. During 2018, the City returned \$17,297 in unspent proceeds leaving a balance of \$92,703. During 2019, the City retired \$13,000 leaving a balance of \$79,703. During 2020, the City retired \$8,848 leaving a balance of \$70,855.

Interfund
Receivable
Wastewater
\$70,855

Principal and interest requirements to maturity on this manuscript debt are as follows:

	Principal	Interest
2021	\$8,936	\$837
2022	9,026	748
2023	9,116	658
2024	9,207	566
2025	9,299	474
2026-2029	25,271	957
Total	\$70,855	\$4,240

On May 30, 2018, the City issued \$1,100,000 in manuscript debt for a 5 year period at a rate of 2.50 percent. The City has purchased this debt. The City has identified the wastewater enterprise fund as the fund that received the proceeds and the water enterprise fund as the fund that purchased the debt. For reporting purposes, these transactions are reflected as an interfund receivable and an interfund payable in the respective funds. Proceeds were used for waterline improvements. During 2020, the City retired \$200,000 leaving a balance of \$700,000. The remaining principal and interest are due on May 30, 2023.

	Interfund
	Receivable
Interfund Payable	Wastewater
Water	\$700,000
water	\$700,00

During 2020, the general fund made an advance in the amount of \$10,000 to other governmental funds for design review board services. The advance is expected to be repaid within one year.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 14 – Note Debt

The City's note activity, including amounts outstanding and interest rates, is as follows:

Balance				Balance
	12/31/2019	Additions	Reductions	12/31/2020
			_	
Infrastructure Improvement Note, Series 2020	\$0	\$1,000,000	\$0	\$1,000,000

At December 31, 2020, the City had \$1,000,000 in outstanding notes related to infrastructure improvements. These notes were refinanced on April 30, 2021. \$1,000,000 of these notes was paid down and is reflected as a fund liability. The remaining \$1,000,000 was reissued and is reflected as a long-term liability.

The \$1,000,000 outstanding notes payable in the street improvement fund represents its share of notes issued for the infrastructure improvements. These notes mature on April 30, 2021 and carry an interest rate of 2.18 percent.

The notes were backed by the full faith and credit of the City of Salem and mature within one year. The note liabilities are reflected in the funds which receive the proceeds. The notes are generally issued in anticipation of long-term bond financing and are refinanced until such bonds are issued.

Note 15 - Long-Term Obligations

Original issue amounts and interest rates of the City's debt issues are as follows:

Debt Issue	Interest Rate	Original Issue	Year of Maturity
Governmental Activities:			
General Obligation Bonds:			
Various Purpose Bonds, Series A	2.59 %	\$328,000	2023
Various Purpose Refunding Bonds	2.45	1,540,000	2025
OPWC Loan from Direct Borrowing			
East Pershing Street Improvement	0.00	376,179	2042
Long Term Notes			
Infrastructure Improvement Note	2.18	1,000,000	2021
Firetruck Acquisition Note	2.35	670,000	2025
Business-Type Activities:			
OPWC Loans from Direct Borrowings			
Stewart Road Water Tank	0.00	410,000	2020
Roosevelt Ave Water Tank	0.00	673,917	2030
OWDA Loan from Direct Borrowing			
Asset Management Plan	NA	10,170	2025
Wastewater System Improvement Bond	2.90	3,000,000	2027

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

A schedule of changes in bonds and other long-term obligations of the City during 2020 follows:

	Amount Outstanding 12/31/2019	Additions	Deletions	Amount Outstanding 12/31/2020	Amounts Due In One Year
Governmental Activities Obligations:	12/31/2019	ridditions	Beletions	12/31/2020	One rear
General Obligation Bonds					
Various Purpose Bonds, Series A	\$107,106	\$0	(\$37,473)	\$69,633	\$33,106
Various Purpose Refunding Bonds, Series 2014	959,281	0	(150,000)	809,281	155,000
Total General Obligation Bonds	1,066,387	0	(187,473)	878,914	188,106
OPWC Loan from Direct Borrowings East Pershing Street Improvement	275,867	0	(12,539)	263,328	12,540
Other Long-term Liabilities: Net Pension Liability					
OPERS	3,104,600		(882,655)	2,221,945	0
OP&F	8,119,869		(1,450,432)	6,669,437	0
Total Net Pension Liability:	11,224,469	0	(2,333,087)	8,891,382	0
Net OPEB Liability	1 465 666	0.4.202		1 540 060	0
OPERS OP&F	1,465,666 905,882		0	1,549,868 977,935	0
Total Net OPEB Liability:	2,371,548		0	2,527,803	0
•	2,000,000		(2,000,000)	1,000,000	0
Infrastructure Improvement Notes Firetruck Acquisition Notes	2,000,000	 	(2,000,000)	670,000	60,261
Compensated Absences	424,386		(151,066)	428,259	146,957
Total Governmental Activities Obligations	\$17,362,657	_	(\$4,684,165)	\$14,659,686	\$407,864
	Amount Outstanding 12/31/2019	Additions	Deletions	Amount Outstanding 12/31/2020	Amounts Due In One Year
Business-Type Activities:					
OPWC Loans from Direct Borrowings	440.550	4.0	(0.40.5.70)	40	4.0
Stewart Road Water Tank	\$10,250	\$0	(\$10,250)	\$0	\$0
Roosevelt Ave Water Tank	353,805	0	(33,696)	320,109	33,696
Total Ohio Public Works Commission	364,055	0	(43,946)	320,109	33,696
OWDA Loan from Direct Borrowing	0			0.152	0
		10,170	(1,017)	9,153	200,000
Wastewater System Improvement Bond Other Long-term Liabilities: Nat Pension Liability OPERS:	2,400,000	0	(300,000)	9,153 2,100,000	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS:	2,400,000	0	(300,000)	2,100,000	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS: Water	2,400,000	0	(300,000)	2,100,000 753,875	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS	2,400,000	0	(300,000)	2,100,000	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS Net OPEB Liability - OPERS:	2,400,000 1,171,549 1,405,857 2,577,406	0 0 0	(300,000) (417,674) (532,949) (950,623)	2,100,000 753,875 872,908	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS	2,400,000 1,171,549 1,405,857	0 0	(300,000) (417,674) (532,949)	2,100,000 753,875 872,908 1,626,783	300,000
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS Net OPEB Liability - OPERS: Water	2,400,000 1,171,549 1,405,857 2,577,406 553,084	0 0 0	(300,000) (417,674) (532,949) (950,623) (27,234)	2,100,000 753,875 872,908 1,626,783 525,850	300,000 0 0 0
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS Net OPEB Liability - OPERS: Water Sewer	2,400,000 1,171,549 1,405,857 2,577,406 553,084 663,701	0 0 0 0	(300,000) (417,674) (532,949) (950,623) (27,234) (54,819)	2,100,000 753,875 872,908 1,626,783 525,850 608,882	300,000 0 0 0 0
Other Long-term Liabilities: Net Pension Liability - OPERS: Water Sewer Total Net Pension Liability - OPERS Net OPEB Liability - OPERS: Water Sewer Total Net OPEB Liability - OPERS	2,400,000 1,171,549 1,405,857 2,577,406 553,084 663,701 1,216,785	0 0 0 0	(300,000) (417,674) (532,949) (950,623) (27,234) (54,819) (82,053)	2,100,000 753,875 872,908 1,626,783 525,850 608,882 1,134,732	300,000 0 0 0 0 0

In 2020, the City issued \$1,000,000 in long term Infrastructure Improvement notes. These notes were issued at an interest rate of 2.18 percent and mature on April 30, 2021.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

In 2020, the City issued \$670,000 in Firetruck Acquisition notes through direct placement for the purchase of a new firetruck. These notes were issued at an interest rate of 2.35 percent and retire on April 3, 2025. The notes will be paid from the income tax capital improvement fund.

In 2019, the City issued \$2,000,000 in long term Infrastructure Improvement notes. These notes were issued at an interest rate of 2.5 percent and matured on April 30, 2020.

In 2013, the City issued \$328,000 of general obligation bonds for the cost of constructing and installing improvements comprising the Springdale Street extension project. General obligations bonds will be paid from the general obligation debt service fund.

On September 30, 2014, the City issued \$1,540,000 in general obligation bonds to refund a portion of the 2005 general obligation various purpose improvement bonds. The bonds were issued for an eleven year period with a final maturity at December 1, 2025.

In 2017, the City issued \$3,000,000 in wastewater system improvement bonds for the purpose of paying the cost of constructing and installing improvements comprising the Snyder Road Sanitary Sewer Improvement Project and other wastewater system improvements in the City. These bonds were issued at an interest rate of 2.897 percent and mature on March 20, 2027. The bonds will be paid from the wastewater enterprise fund.

The City's outstanding OPWC loans from direct borrowings of \$263,328 related to governmental activities and \$320,109 related to business-type activities contain provisions that in an event of default (1) OPWC may apply late fees of 8 percent per year, (2) loans more than 60 days late will be turned over to the Attorney General's office for collection, and as provided by law, the OPWC may require that such payment be taken from the City's share of the City undivided local government fund, and (3) the outstanding amounts shall, at OPWC's option, become immediately due and payable. OPWC loans will be paid from water and wastewater enterprise fund user service charges and monies from the general obligation bond retirement fund.

The City's outstanding OWDA loan from direct borrowings of \$10,170 contains provisions that in the event of default (1) the amount of such default shall bear interest at the default rate from the due date until the date of payment, (2) if any of the charges have not been paid within 30 days, in addition to the interest calculated at the default rate, a late charge of 1 percent on the amount of each default shall also be paid to the OWDA, and (3) for each additional 30 days during which the charges remain unpaid, the City shall continue to pay an additional late charge of 1 percent on the amount of the default until such charges are paid. The OWDA loan will be paid from the water enterprise fund user service charges.

There is no repayment schedule for the net pension/OPEB liabilities, however, employer pension contributions are made from the fund benefiting from their service. For additional information related to the net pension/OPEB liabilities see Notes 17 and 18. Compensated absences will be paid from the general fund, the street construction maintenance and repair and the parks special revenue funds and the water and wastewater enterprise funds.

The City has pledged future revenues, net of operating expenses, to repay OPWC loans in the water fund. The debt is payable solely from net revenues and are payable through 2030. Annual principal and interest payments on the debt issues are expected to require 4.76 percent of net revenues. The total principal remaining to be paid on the loans is \$320,109. Principal paid for the current year and total net revenues were \$43,946 and \$923,085, respectively.

A line of credit have been established with the Ohio Water Development Authority in the amount of \$10,170 in the water fund. Since the loan repayment schedules have not yet been finalized, a repayment schedule is not included in the schedule of debt service requirements. Until a final repayment schedule is available, the

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

City is paying based on estimates. The balance of these loans is as follow:

	Balance	
	December 31,	
	2020	Line of Credit
OWDA Loans Not Finalized:		
Asset Management Plan	\$9,153	\$10,170

The City's overall legal debt margin was \$21,308,183 at December 31, 2020. Principal and interest requirements to retire long-term obligations outstanding at December 31, 2020, are as follows:

Governmental Activities:

	General Obligation Bonds		Firetruck Acquisition Notes		From Direct Borrowings OPWC Loan
	Principal	Interest	Principal	Interest	Principal
2021	\$188,106	\$22,272	\$60,261	\$15,745	\$12,540
2022	193,969	17,612	61,631	14,330	12,539
2023	162,557	12,806	63,080	12,882	12,539
2024	165,000	8,207	64,562	11,399	12,539
2025	169,282	4,165	420,466	9,882	12,539
2026-2030	0	0	0	0	62,695
2031-2035	0	0	0	0	62,698
2036-2040	0	0	0	0	62,700
2041	0	0	0	0	12,539
Total	\$878,914	\$65,062	\$670,000	\$64,238	\$263,328

Business-Type Activities:

	Wastewate Improveme	•	From Direct Borrowings OPWC
	Principal	Interest	Loans
2021	\$300,000	\$57,240	\$33,696
2022	300,000	48,428	33,696
2023	300,000	39,616	33,696
2024	300,000	30,901	33,696
2025	300,000	21,993	33,696
2026-2030	600,000	17,551	151,629
Total	\$2,100,000	\$215,729	\$320,109

Conduit Debt

The City has issued Revenue Bonds to provide financial assistance to the City's hospital facilities. The monies are used primarily for upgrades to these facilities. In addition, the City has issued bonds to provide the necessary funds for the construction of a community recreation center. During 2013, the hospital revenue bonds were refunded. At December 31, 2020, the outstanding bonds have a principal amount outstanding of \$44,375,000. The City is not obligated in any way to pay debt charges on the bonds from any of its funds, and therefore they have been excluded entirely for the City's debt presentation. There has not been any condition of default under the bonds or the related financing documents.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 16 - Risk Management

Property and Liability

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2020, the City contracted with the Public Entities Pool of Ohio (PEP) for various types of insurance as follows:

Туре	Coverage
Bodily Injury and Property	\$7,000,000
Law Enforcement	7,000,000
Emergency Medical Services	7,000,000
Fire Damage Legal	7,000,000
Personal and Advertising Injury	7,000,000
Public Officials	7,000,000
Employee Benefit	1,000,000
Municipal Attorney & Law Directors	7,000,000
Stop Gap	7,000,000
Medical Payments	5,000
Automobile	7,000,000
Uninsured/Underinsured Motorist	100,000
Canine	40,000
Abuse/Molestation	7,000,000

Claims have not exceeded this coverage in any of the past three years and there has been no significant reduction in commercial coverage in any of the past three years.

Workers' Compensation

The City pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs.

Note 17 - Defined Benefit Pension Plans

The Statewide retirement systems provide both pension benefits and other postemployment benefits (OPEB).

Net Pension Liability (Asset) /Net OPEB Liability (Asset)

The net pension liability (asset) and the net OPEB liability (asset) reported on the statement of net position represent liabilities to employees for pensions and OPEB, respectively. Pensions/OPEB are a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. Pensions/OPEB are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for pensions is a present obligation because it was created as a result of employment exchanges that already have occurred.

The net pension/OPEB liability (asset) represent the City's proportionate share of each pension/OPEB plan's collective actuarial present value of projected benefit payments attributable to past periods of service, net of each pension/OPEB plan's fiduciary net position. The net pension/OPEB liability (asset) calculation is

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments and others. While these estimates use the best information available, unknowable future events require adjusting these estimates annually.

Ohio Revised Code limits the City's obligation for this liability to annually required payments. The City cannot control benefit terms or the manner in which pensions are financed; however, the City does receive the benefit of employees' services in exchange for compensation including pension and OPEB.

GASB 68/75 assumes the liability is solely the obligation of the employer, because (1) they benefit from employee services; and (2) State statute requires funding to come from these employers. All pension contributions to date have come solely from these employers (which also includes pension costs paid in the form of withholdings from employees). The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits. In addition, health care plan enrollees pay a portion of the health care costs in the form of a monthly premium. State statute requires the retirement systems to amortize unfunded pension liabilities within 30 years. If the pension amortization period exceeds 30 years, each retirement system's board must propose corrective action to the State legislature. Any resulting legislative change to benefits or funding could significantly affect the net pension/OPEB liability (asset). Resulting adjustments to the net pension/OPEB liability (asset) would be effective when the changes are legally enforceable. The Ohio Revised Code permits, but does not require the retirement systems to provide healthcare to eligible benefit recipients.

The proportionate share of each plan's unfunded benefits is presented as a *net pension/OPEB asset* or a long-term *net pension/OBEB liability* on the accrual basis of accounting. Any liability for the contractually-required pension/OPEB contribution outstanding at the end of the year is included in *intergovernmental payable* on both the accrual and modified accrual bases of accounting. The remainder of this note includes the required pension disclosures. See Note 18 for the required OPEB disclosures.

Plan Description – Ohio Public Employees Retirement System (OPERS)

Plan Description - City employees, other than full-time police and firefighters, participate in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The traditional pension plan is a cost-sharing, multiple-employer defined benefit pension plan. The member-directed plan is a defined contribution plan and the combined plan is a combination cost-sharing, multiple-employer defined benefit/defined contribution pension plan. Participating employers are divided into state, local, law enforcement and public safety divisions. While members in the state and local divisions may participate in all three plans, law enforcement and public safety divisions exist only within the traditional plan.

OPERS provides retirement, disability, survivor and death benefits, and annual cost of living adjustments to members of the traditional and combined plans. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report that includes financial statements, required supplementary information and detailed information about OPERS' fiduciary net position that may be obtained by visiting https://www.opers.org/financial/reports.shtml, by writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling 800-222-7377.

Senate Bill (SB) 343 was enacted into law with an effective date of January 7, 2013. In the legislation, members in the traditional and combined plans were categorized into three groups with varying provisions of the law applicable to each group. The following table provides age and service requirements for retirement and the retirement formula applied to final average salary (FAS) for the three member groups under the traditional and combined plans as per the reduced benefits adopted by SB 343 (see OPERS Comprehensive

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Annual Financial Report referenced above for additional information, including requirements for reduced and unreduced benefits):

\sim	
(-roun	Δ

Eligible to retire prior to January 7, 2013 or five years after January 7, 2013

Group B

20 years of service credit prior to January 7, 2013 or eligible to retire ten years after January 7, 2013

Group C

Members not in other Groups and members hired on or after January 7, 2013

State and Local

Age and Service Requirements:

Age 60 with 60 months of service credit or Age 55 with 25 years of service credit

Traditional Plan Formula:

2.2% of FAS multiplied by years of service for the first 30 years and 2.5% for service years in excess of 30

Combined Plan Formula:

1% of FAS multiplied by years of service for the first 30 years and 1.25% for service years in excess of 30

State and Local

Age and Service Requirements:

Age 60 with 60 months of service credit or Age 55 with 25 years of service credit

Traditional Plan Formula:

2.2% of FAS multiplied by years of service for the first 30 years and 2.5% for service years in excess of 30

Combined Plan Formula:

1% of FAS multiplied by years of service for the first 30 years and 1.25% for service years in excess of 30

State and Local

Age and Service Requirements:

Age 57 with 25 years of service credit or Age 62 with 5 years of service credit

Traditional Plan Formula:

2.2% of FAS multiplied by years of service for the first 35 years and 2.5% for service years in excess of 35

Combined Plan Formula:

1% of FAS multiplied by years of service for the first 35 years and 1.25% for service years in excess of 35

Final average Salary (FAS) represents the average of the three highest years of earnings over a member's career for Groups A and B. Group C is based on the average of the five highest years of earnings over a member's career.

Members who retire before meeting the age and years of service credit requirement for unreduced benefits receive a percentage reduction in the benefit amount. The initial amount of a member's pension benefit is vested upon receipt of the initial benefit payment for calculation of an annual cost-of-living adjustment.

When a traditional plan benefit recipient has received benefits for 12 months, current law provides for an annual cost of living adjustment (COLA). This COLA is calculated on the base retirement benefit at the date of retirement and is not compounded. Members retiring under the combined plan receive a cost—of—living adjustment on the defined benefit portion of their pension benefit. For those who retired prior to January 7, 2013, the cost of living adjustment is 3 percent. For those retiring subsequent to January 7, 2013, beginning in calendar year 2019, current law provides that the COLA will be based on the average percentage increase in the Consumer Price Index, capped at 3 percent.

Defined contribution plan benefits are established in the plan documents, which may be amended by the Board. Member-directed plan and combined plan members who have met the retirement eligibility requirements may apply for retirement benefits. The amount available for defined contribution benefits in the combined plan consists of the member's contributions plus or minus the investment gains or losses resulting from the member's investment selections. Combined plan members wishing to receive benefits must meet the requirements for both the defined benefit and defined contribution plans. Member-directed participants must have attained the age of 55, have money on deposit in the defined contribution plan and have terminated public service to apply for retirement benefits. The amount available for defined contribution benefits in the member-directed plan consists of the members' contributions, vested employer contributions and investment gains or losses resulting from the members' investment selections. Employer contributions and associated investment earnings vest over a five-year period, at a rate of 20 percent each year. At retirement, members may select one of several distribution options for payment of the vested balance in their individual OPERS accounts. Options include the annuitization of the benefit (which includes joint and survivor options), partial lump-sum payments (subject to limitations), a rollover of the vested account balance to another financial institution, receipt of entire account balance, net of taxes withheld, or a combination of these options.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Beginning in 2022, the Combined Plan will be consolidated under the Traditional Pension Plan (defined benefit plan) and the Combined Plan option will no longer be available for new hires beginning in 2022.

Funding Policy - The Ohio Revised Code (ORC) provides statutory authority for member and employer contributions as follows:

	State and Local
2020 Statutory Maximum Contribution Rates	
Employer	14.0 %
Employee *	10.0 %
2020 Actual Contribution Rates	
Employer:	
Pension **	14.0 %
Post-employment Health Care Benefits **	0.0 %
Total Employer	14.0 %
Employee	10.0 %

- * Member contributions within the combined plan are not used to fund the defined benefit retirement allowance.
- ** These pension and employer health care rates are for the traditional and combined plans. The employer contributions rate for the member-directed plan is allocated 4 percent for health care with the remainder going to pension.

Employer contribution rates are actuarially determined and are expressed as a percentage of covered payroll.

For 2020, The City's contractually required contribution was \$379,444 for the traditional plan, \$25,385 for the combined plan and \$7,716 for the member-directed plan. Of these amounts, \$30,222 is reported as an intergovernmental payable for the traditional plan, \$2,023 for the combined plan, and \$597 for the member-directed plan.

Plan Description – Ohio Police & Fire Pension Fund (OP&F)

Plan Description – City full-time police and firefighters participate in Ohio Police and Fire Pension Fund (OP&F), a cost-sharing, multiple-employer defined benefit pension plan administered by OP&F. OP&F provides retirement and disability pension benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. OP&F issues a publicly available financial report that includes financial information and required supplementary information and detailed information about OP&F fiduciary net position. The report that may be obtained by visiting the OP&F website at www.op-f.org or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

Upon attaining a qualifying age with sufficient years of service, a member of OP&F may retire and receive a lifetime monthly pension. OP&F offers four types of service retirement: normal, service commuted, age/service commuted and actuarially reduced. Each type has different eligibility guidelines and is calculated using the member's average annual salary. The following discussion of the pension formula relates to normal service retirement.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

For members hired after July 1, 2013, the minimum retirement age is 52 for normal service retirement with at least 25 years of service credit. For members hired on or before after July 1, 2013, the minimum retirement age is 48 for normal service retirement with at least 25 years of service credit.

The annual pension benefit for normal service retirement is equal to a percentage of the allowable average annual salary. The percentage equals 2.5 percent for each of the first 20 years of service credit, 2.0 percent for each of the next five years of service credit and 1.5 percent for each year of service credit in excess of 25 years. The maximum pension of 72 percent of the allowable average annual salary is paid after 33 years of service credit (see OP&F Comprehensive Annual Financial Report referenced above for additional information, including requirements for Deferred Retirement Option Plan provisions and reduced and unreduced benefits).

Under normal service retirement, retired members who are at least 55 years old and have been receiving OP&F benefits for at least one year may be eligible for a cost-of-living allowance adjustment. The age 55 provision for receiving a COLA does not apply to those who are receiving a permanent and total disability benefit, surviving beneficiaries, and statutory survivors. Members participating in the DROP program have separate eligibility requirements related to COLA.

Members retiring under normal service retirement, with less than 15 years of service credit on July 1, 2013, will receive a COLA equal to either three percent or the percent increase, if any, in the consumer price index over the 12 month period ending on September 30th of the immediately preceding year, whichever is less. The COLA amount for members with at least 15 years of service credit as of July 1, 2013, is equal to 3 percent of their base pension or disability benefit.

Funding Policy – The Ohio Revised Code (ORC) provides statutory authority for member and employer contributions as follows:

	Police	Firefighters
2020 Statutory Maximum Contribution Rates		
Employer	19.50 %	24.00 %
Employee	12.25 %	12.25 %
2020 Actual Contribution Rates		
Employer:		
Pension	19.00 %	23.50 %
Post-employment Health Care Benefits	0.50	0.50
Total Employer	19.50 %	24.00 %
Employee	12.25 %	12.25 %

Employer contribution rates are expressed as a percentage of covered payroll. The City's contractually required contribution to OP&F was \$518,197 for 2020. Of this amount, \$61,826 is reported as an intergovernmental payable.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability (asset) for OPERS was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. OP&F's total pension liability was measured as of December 31, 2019, and was determined by rolling forward the total pension liability as of January 1, 2019, to December 31, 2019. The City's proportion of the net pension liability (asset) was based on the City's share of contributions to the pension plan relative to the contributions of all participating entities. Following is information related to the proportionate share and pension expense of the City's defined benefit pension plans:

	OPERS	OPERS		
	Traditional Plan	Combined Plan	OP&F	Total
Proportion of the Net Pension				_
Liability/Asset:				
Current Measurement Date	0.01947178%	0.03259782%	0.09900400%	
Prior Measurement Date	0.02074636%	0.03348052%	0.09947600%	
Change in Proportionate Share	-0.00127458%	-0.00088270%	-0.00047200%	
Proportionate Share of the:				
Net Pension Liability	\$3,848,728	\$0	\$6,669,437	\$10,518,165
Net Pension Asset	0	67,974	0	67,974
Pension Expense	571,897	7,446	881,515	1,460,858

2020 pension expense for the member-directed defined contribution plan was \$7,716. The aggregate pension expense for all pension plans was \$1,468,574 for 2020.

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to defined benefit pensions from the following sources:

	OPERS	OPERS		
	Traditional Plan	Combined Plan	OP&F	Total
Deferred Outflows of Resources				
Differences between expected and				
actual experience	\$0	\$0	\$252,460	\$252,460
Changes of assumptions	205,567	7,009	163,717	376,293
Changes in proportion and differences				
between City contributions and proportionate share of contributions	20,005	1,966	108,067	130,038
City contributions subsequent to the				
measurement date	379,444	25,385	518,197	923,026
Total Deferred Outflows of Resources	\$605,016	\$34,360	\$1,042,441	\$1,681,817

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	OPERS Traditional Plan	OPERS Combined Plan	OP&F	Total
Deferred Inflows of Resources				
Differences between expected and actual experience	\$48,663	\$15,958	\$343,970	\$408,591
Net difference between projected				
and actual earnings on pension plan investments	767,734	8,816	322,188	1,098,738
Changes in proportion and differences				
between City contributions and proportionate share of contributions	167,925	3,527	92,415	263,867
Total Deferred Inflows of Resources	\$984,322	\$28,301	\$758,573	\$1,771,196

\$923,026 reported as deferred outflows of resources related to pension resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability or increase to the net pension asset in 2021 Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

	OPERS Traditional Plan	OPERS Combined Plan	OP&F	Total
Year Ending December 31:	Plan	Pian	OP&F	Total
2021	(\$177,782)	(\$4,549)	(\$40,857)	(\$223,188)
2022	(307,917)	(4,384)	(20,154)	(332,455)
2023	31,793	(1,925)	150,202	180,070
2024	(304,844)	(5,153)	(291,827)	(601,824)
2025	0	(1,140)	(31,693)	(32,833)
Thereafter	0	(2,175)	0	(2,175)
Total	(\$758,750)	(\$19,326)	(\$234,329)	(\$1,012,405)

Actuarial Assumptions - OPERS

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and cost trends. Actuarially determined amounts are subject to continual review or modification as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial-reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation. The total pension liability was determined by an actuarial valuation as of December 31, 2019, using the following actuarial assumptions applied to all periods included in the measurement in accordance with the requirements of GASB 67. Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, prepared as of December 31, 2019, are presented below.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	OPERS Traditional Plan	OPERS Combined Plan
Wage Inflation	3.25 percent	3.25 percent
Future Salary Increases,	3.25 to 10.75 percent	3.25 to 8.25 percent
including inflation	including wage inflation	including wage inflation
COLA or Ad Hoc COLA:		
Pre-January 7, 2013 Retirees	3 percent, simple	3 percent, simple
Post-January 7, 2013 Retirees	1.4 percent, simple through 2020,	1.4 percent, simple through 2020,
	then 2.15 percent, simple	then 2.15 percent, simple
Investment Rate of Return	7.2 percent	7.2 percent
Actuarial Cost Method	Individual Entry Age	Individual Entry Age

In October 2019, the OPERS Board adopted a change in COLA for Post-January 7, 2013 retirees, changing it from 3 percent simple through 2018 then 2.15 simple to 1.4 percent simple through 2020 the 2.15 percent simple.

Pre-retirement mortality rates are based on the RP-2014 Employees mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates are based on the RP-2014 Healthy Annuitant mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates for disabled retirees are based on the RP-2014 Disabled mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Mortality rates for a particular calendar year are determined by applying the MP-2015 mortality improvement scale to all of the above described tables.

The most recent experience study was completed for the five year period ended December 31, 2015.

During 2019, OPERS managed investments in three investment portfolios: the Defined Benefit portfolio, the Health Care portfolio, and the Defined Contribution portfolio. The Defined Benefit portfolio contains the investment assets for the Traditional Pension Plan, the defined benefit component of the Combined Plan and the annuitized accounts of the Member-Directed Plan. Within the Defined Benefit portfolio, contributions into the plans are all recorded at the same time, and benefit payments all occur on the first of the month. Accordingly, the money-weighted rate of return is considered to be the same for all plans within the portfolio. The annual money-weighted rate of return expressing investment performance, net of investment expenses and adjusted for the changing amounts actually invested, for the Defined Benefit portfolio was 17.2 percent for 2019.

The allocation of investment assets with the Defined Benefit portfolio is approved by the Board of Trustees as outlined in the annual investment plan. Plan assets are managed on a total return basis with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the defined benefit pension plans. The long-term expected rate of return on defined benefit investment assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected real rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adjusted for inflation. Best estimates of arithmetic real rates of return were provided by the Board's investment consultant. For each major asset class that is included in the Defined Benefit portfolio's target asset allocation as of December 31, 2019, these best estimates are summarized in the following table:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return (Arithmetic)
Fixed Income	25.00 %	1.83 %
Domestic Equities	19.00	5.75
Real Estate	10.00	5.20
Private Equity	12.00	10.70
International Equities	21.00	7.66
Other investments	13.00	4.98
Total	100.00 %	5.61 %

Discount Rate The discount rate used to measure the total pension liability was 7.2 percent for the traditional plan and the combined plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefits payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments for the traditional pension plan, combined plan and member-directed plan was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate The following table presents the City's proportionate share of the net pension liability (asset) calculated using the current period discount rate assumption of 7.2 percent, as well as what the City's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.2 percent) or one-percentage-point higher (8.2 percent) than the current rate:

	1% Decrease (6.20%)	Discount Rate (7.20%)	1% Increase (8.20%)
City's proportionate share of the net pension liability (asset)			
OPERS Traditional Plan	\$6,347,800	\$3,848,728	\$1,602,138
OPERS Combined Plan	(41,073)	(67,974)	(87,362)

Actuarial Assumptions - OP&F

OP&F's total pension liability as of December 31, 2019, is based on the results of an actuarial valuation date of January 1, 2019, and rolled-forward using generally accepted actuarial procedures. The total pension liability is determined by OP&F's actuaries in accordance with GASB Statement No. 67, as part of their annual valuation. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about probability of occurrence of events far into the future. Examples include assumptions about future employment mortality, salary increases, disabilities, retirements and employment terminations. Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future. Assumptions considered were: withdrawal rates, disability retirement, service retirement, DROP elections, mortality, percent married and forms of the payment, DROP interest rate, CPI-based COLA, investment returns, salary increases and payroll growth.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, prepared as of January 1, 2019, are presented below.

Valuation Date	January 1, 2019, with actuarial liabilities
	rolled forward to December 31, 2019
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	8.0 percent
Projected Salary Increases	3.75 percent to 10.5 percent
Payroll Growth	3.25 percent per annum,
	compounded annually, consisting of
	Inflation rate of 2.75 percent plus
	productivity increase rate of 0.5 percent
Cost of Living Adjustments	3.00 percent simple; 2.2 percent simple
	for increases based on the lesser of the
	increase in CPI and 3 percent

Mortality for non-disabled participants is based on the RP-2014 Total Employee and Healthy Annuitant Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck Modified 2016 Improvement Scale. Rates for surviving beneficiaries are adjusted by 120 percent.

Age	Police		Fire	
67 or less	77	%	68	%
68-77	105		87	
78 and up	115		120	

Mortality for disabled retirees is based on the RP-2014 Disabled Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck Modified 2016 Improvement Scale.

Age	Police	Fire
59 or less	35 %	35 %
60-69	60	45
70-79	75	70
80 and up	100	90

The most recent experience study was completed for the five year period ended December 31, 2016.

The long-term expected rate of return on pension plan investments was determined using a building-block approach and assumes a time horizon, as defined in the Statement of Investment Policy. A forecasted rate of inflation serves as the baseline for the return expected. Various real return premiums over the baseline inflation rate have been established for each asset class. The long-term expected nominal rate of return has been determined by calculating a weighted averaged of the expected real return premiums for each asset class, adding the projected inflation rate and adding the expected return from rebalancing uncorrelated asset classes. Best estimates of the long-term expected geometric real rates of return for each major asset class included in OP&F's target asset allocation as of December 31, 2019, are summarized below:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Cash and Cash Equivalents	- %	1.00 %
Domestic Equity	16.00	5.40
Non-US Equity	16.00	5.80
Private Markets	8.00	8.00
Core Fixed Income *	23.00	2.70
High Yield Fixed Income	7.00	4.70
Private Credit	5.00	5.50
U.S. Inflation Linked Bonds*	17.00	2.50
Master Limited Partnerships	8.00	6.60
Real Assets	8.00	7.40
Private Real Estate	12.00	6.40
Total	120.00 %	
Note: Assumptions are geometric		

Note: Assumptions are geometric.

OP&F's Board of Trustees has incorporated the risk parity concept into OP&F's asset liability valuation with the goal of reducing equity risk exposure, which reduces overall Total Portfolio risk without sacrificing return, and creating a more risk-balanced portfolio based on their relationship between asset classes and economic environments. From the notional portfolio perspective above, the Total Portfolio may be levered up to 1.2 times due to the application of leverage in certain fixed income asset classes.

Discount Rate The total pension liability was calculated using the discount rate of 8.00 percent. The projection of cash flows used to determine the discount rate assumed the contributions from employers and from the members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earning were calculated using the longer-term assumed investment rate of return of 8.00 percent. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, a long-term expected rate of return on pension plan investments was applied to all periods of projected benefits to determine the total pension liability.

Sensitivity of the City's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate Net pension liability is sensitive to changes in the discount rate, and to illustrate the potential impact, the following table presents the net pension liability calculated using the discount rate of 8.00 percent, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (7.00 percent), or one percentage point higher (9.00 percent) than the current rate.

	Current		
	1% Decrease	Discount Rate	1% Increase
	(7.00%)	(8.00%)	(9.00%)
City's proportionate share			
of the net pension liability	\$9,243,610	\$6,669,437	\$4,516,399

^{*} levered 2x

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 18 - Defined Benefit OPEB Plans

See Note 17 for a description of the net OPEB liability.

Plan Description – Ohio Public Employees Retirement System (OPERS)

Plan Description - The Ohio Public Employees Retirement System (OPERS) administers three separate pension plans: the traditional pension plan, a cost-sharing, multiple-employer defined benefit pension plan; the member-directed plan, a defined contribution plan; and the combined plan, a cost-sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan.

OPERS maintains a cost-sharing, multiple-employer defined benefit postemployment health care trust, which funds multiple health care plans including medical coverage, prescription drug coverage and deposits to a Health Reimbursement Arrangement to qualifying benefit recipients of both the traditional pension and the combined plans. This trust is also used to fund health care for member-directed plan participants, in the form of a Retiree Medical Account (RMA). At retirement or separation, member-directed plan participants may be eligible for reimbursement of qualified medical expenses from their vested RMA balance.

In order to qualify for postemployment health care coverage, age and service retirees under the traditional pension and combined plans must have twenty or more years of qualifying Ohio service credit with a minimum age of 60, or generally 30 years of qualifying service at any age. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post Employment Benefit (OPEB) as described in GASB Statement 75. See OPERS Comprehensive Annual Financial Report referenced below for additional information.

The Ohio Revised Code permits, but does not require OPERS to provide health care to its eligible benefit recipients. Authority to establish and amend health care coverage is provided to the Board in Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report. Interested parties may obtain a copy by visiting https://www.opers.org/financial/reports.shtml, by writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling (614) 222-5601 or 800-222-7377.

Funding Policy - The Ohio Revised Code provides the statutory authority allowing public employers to fund postemployment health care through their contributions to OPERS. When funding is approved by OPERS' Board of Trustees, a portion of each employer's contribution to OPERS is set aside to fund OPERS health care plans. Beginning in 2018, OPERS no longer allocated a portion of its employer contributions to health care for the traditional plan and the combined plan.

Employer contribution rates are expressed as a percentage of the earnable salary of active members. In 2020, state and local employers contributed at a rate of 14.0 percent of earnable salary and public safety and law enforcement employers contributed at 18.1 percent. These are the maximum employer contribution rates permitted by the Ohio Revised Code. Active member contributions do not fund health care.

Each year, the OPERS Board determines the portion of the employer contribution rate that will be set aside to fund health care plans. For 2020, OPERS did not allocate any employer contribution to health care for members in the Traditional Pension Plan and Combined Plan. The OPERS Board is also authorized to establish rules for the retiree or their surviving beneficiaries to pay a portion of the health care provided. Payment amounts vary depending on the number of covered dependents and the coverage selected. The

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

employer contribution as a percentage of covered payroll deposited into the RMA for participants in the member-directed plan for 2020 was 4.0 percent.

Employer contribution rates are actuarially determined and are expressed as a percentage of covered payroll. The City's contractually required contribution was \$3,087 for 2020. Of this amount, \$246 is reported as an intergovernmental payable.

Plan Description – Ohio Police & Fire Pension Fund (OP&F)

Plan Description – The City contributes to the Ohio Police and Fire Pension Fund (OP&F) sponsored healthcare program, a cost-sharing, multiple-employer defined post-employment health care plan administered by a third-party provider. This program is not guaranteed and is subject to change at any time upon action of the Board of Trustees. On January 1, 2019, OP&F implemented a new model for health care. Under this new model, OP&F provides eligible retirees with a fixed stipend earmarked to pay for health care and Medicare Part B reimbursements.

A retiree is eligible for the OP&F health care stipend unless they have access to any other group coverage including employer and retirement coverage. The eligibility of spouses and dependent children could increase the stipend amount. If the spouse or dependents have access to any other group coverage including employer or retirement coverage, they are not eligible for stipend support from OP&F. Even if an OP&F member or their dependents are not eligible for a stipend, they can use the services of the third-party administrator to select and enroll in a plan. The stipend provided by OP&F meets the definition of an Other Post Employment Benefit (OPEB) as described in Governmental Accounting Standards Board (GASB) Statement No. 75.

The Ohio Revised Code allows, but does not mandate, OP&F to provide OPEB benefits. Authority for the OP&F Board of Trustees to provide health care coverage to eligible participants and to establish and amend benefits is codified in Chapter 742 of the Ohio Revised Code.

OP&F issues a publicly available financial report that includes financial information and required supplementary information for the plan. The report may be obtained by visiting the OP&F website at www.op-f.org or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

Funding Policy – The Ohio Revised Code provides for contribution requirements of the participating employers and of plan members to the OP&F defined benefit pension plan. Participating employers are required to contribute to the pension plan at rates expressed as percentages of the payroll of active pension plan members, currently 19.5 percent and 24 percent of covered payroll for police and fire employer units, respectively. The Ohio Revised Code states that the employer contribution may not exceed 19.5 percent of covered payroll for police employer units and 24 percent of covered payroll for fire employer units. Active members do not make contributions to the OPEB Plan.

The Board of Trustees is authorized to allocate a portion of the total employer contributions for retiree health care benefits. For 2020, the portion of employer contributions allocated to health care was 0.5 percent of covered payroll. The amount of employer contributions allocated to the health care plan each year is subject to the Trustees' primary responsibility to ensure that pension benefits are adequately funded.

The OP&F Board of Trustees is also authorized to establish requirements for contributions to the health care plan by retirees and their eligible dependents or their surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

The City's contractually required contribution to OP&F was \$12,353 for 2020. Of this amount, \$1,475 is reported as an intergovernmental payable.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

The net OPEB liability and total OPEB liability for OPERS were determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date of December 31, 2019, by incorporating the expected value of health care cost accruals, the actual health care payment, and interest accruals during the year. OP&F's total OPEB liability was measured as of December 31, 2019, and was determined by rolling forward the total OPEB liability as of January 1, 2019, to December 31, 2019. The City's proportion of the net OPEB liability was based on the City's share of contributions to the retirement plan relative to the contributions of all participating entities. Following is information related to the proportionate share and OPEB expense:

	OPERS	OP&F	
Proportion of the Net OPEB Liability:			
Current Measurement Date	0.01943589%	0.09900400%	
Prior Measurement Date	0.02057467%	0.09947600%	
Change in Proportionate Share	-0.00113878%	-0.0004720%	
			Total
Proportionate Share of the Net			
OPEB Liability	\$2,684,600	\$977,935	\$3,662,535
OPEB Expense	\$281,743	\$113,497	\$395,240

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

OPERS	OP&F	Total
\$71	\$0	\$71
424,944	571,738	996,682
22,475	71,819	94,294
3,087	12,353	15,440
\$450,577	\$655,910	\$1,106,487
	\$71 424,944 22,475 3,087	\$71 \$0 424,944 571,738 22,475 71,819 3,087 12,353

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	OPERS	OP&F	Total
Deferred Inflows of Resources			
Differences between expected and			
actual experience	\$245,519	\$105,167	\$350,686
Changes of assumptions	0	208,413	208,413
Net difference between projected and			
actual earnings on OPEB plan investments	136,699	45,001	181,700
Changes in proportion and differences			
between City contributions and proportionate			
share of contributions	86,185	3,114	89,299
Total Deferred Inflows of Resources	\$468,403	\$361,695	\$830,098

\$15,440 reported as deferred outflows of resources related to OPEB resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

	OPERS	OP&F	Total
Year Ending December 31:			
2021	\$39,646	\$51,999	\$91,645
2022	(2,253)	51,999	49,746
2023	108	61,230	61,338
2024	(58,414)	46,677	(11,737)
2025	0	49,714	49,714
Thereafter	0	20,243	20,243
Total	(\$20,913)	\$281,862	\$260,949

Actuarial Assumptions - OPERS

Actuarial valuations of an ongoing plan involve estimates of the values of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and cost trends. Actuarially determined amounts are subject to continual review or modification as actual results are compared with past expectations and new estimates are made about the future.

Projections of health care costs for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of coverage provided at the time of each valuation and the historical pattern of sharing of costs between OPERS and plan members. The total OPEB liability was determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date of December 31, 2019. The actuarial valuation used the following actuarial assumptions applied to all prior periods included in the measurement in accordance with the requirements of GASB 74:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Wage Inflation 3.25 percent
Projected Salary Increases, 3.25 to 10.75 percent
including inflation including wage inflation

Single Discount Rate:

Current measurement date 3.16 percent
Prior Measurement date 3.96 percent
Investment Rate of Return 6.00 percent

Municipal Bond Rate:

Current measurement date 2.75 percent Prior Measurement date 3.71 percent

Health Care Cost Trend Rate:

Prior Measurement date

Current measurement date 10.0 percent, initial

3.50 percent, ultimate in 2030 7.25 percent, initial 3.25 percent, ultimate in 2029

Actuarial Cost Method Individual Entry Age Normal

Pre-retirement mortality rates are based on the RP-2014 Employees mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates are based on the RP-2014 Healthy Annuitant mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates for disabled retirees are based on the RP-2014 Disabled mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Mortality rates for a particular calendar year are determined by applying the MP-2015 mortality improvement scale to all of the above described tables.

The most recent experience study was completed for the five year period ended December 31, 2015.

During 2019, OPERS managed investments in three investment portfolios: the Defined Benefit portfolio, the Health Care portfolio and the Defined Contribution portfolio. The Health Care portfolio includes the assets for health care expenses for the Traditional Pension Plan, Combined Plan and Member-Directed Plan eligible members. Within the Health Care portfolio, if any contribution are made into the plans, the contributions are assumed to be received continuously throughout the year based on the actual payroll payable at the time contributions are made. Health care-related payments are assumed to occur mid-year. Accordingly, the money-weighted rate of return is considered to be the same for all plans within the portfolio. The annual money-weighted rate of return expressing investment performance, net of investment expenses and adjusted for the changing amounts actually invested, for the Health Care portfolio was 19.7 percent for 2019.

The allocation of investment assets within the Health Care portfolio is approved by the Board of Trustees as outlined in the annual investment plan. Assets are managed on a total return basis with a long-term objective of continuing to offer a sustainable health care program for current and future retirees. OPERS' primary goal is to achieve and maintain a fully funded status for the benefits provided through the defined pension plans. Health care is a discretionary benefit. The long-term expected rate of return on health care investment assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected real rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adjusted for inflation. For each major asset class that is included in the Health Care's portfolio's target asset allocation as of December 31, 2019, these best estimates are summarized in the following table:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Asset Class	TargetAllocation	Weighted Average Long-Term Expected Real Rate of Return (Arithmetic)
Fixed Income	36.00 %	1.53 %
Domestic Equities	21.00	5.75
Real Estate Investment Trust	6.00	5.69
International Equities	23.00	7.66
Other investments	14.00	4.90
Total	100.00 %	4.55 %

Discount Rate A single discount rate of 3.16 percent was used to measure the OPEB liability on the measurement date of December 31, 2019. A single discount rate of 3.96 percent was used to measure the OPEB liability on the measurement date of December 31, 2018. Projected benefit payments are required to be discounted to their actuarial present value using a single discount rate that reflects (1) a long-term expected rate of return on OPEB plan investments (to the extent that the health care fiduciary net position is projected to be sufficient to pay benefits), and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the contributions for use with the long-term expected rate are not met). This single discount rate was based on an expected rate of return on the health care investment portfolio of 6.00 percent and a municipal bond rate of 2.75 percent. The projection of cash flows used to determine this single discount rate assumed that employer contributions will be made at rates equal to the actuarially determined contribution rate. Based on these assumptions, the health care fiduciary net position and future contributions were sufficient to finance health care costs through 2034. As a result, the long-term expected rate of return on health care investments was applied to projected costs through the year 2034, and the municipal bond rate was applied to all health care costs after that date.

Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate The following table presents the City's proportionate share of the net OPEB liability calculated using the single discount rate of 3.16 percent, as well as what the City's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower (2.16 percent) or one-percentage-point higher (4.16 percent) than the current rate:

		Current	
	1% Decrease	Discount Rate	1% Increase
	(2.16%)	(3.16%)	(4.16%)
City's proportionate share			
of the net OPEB liability	\$3,513,231	\$2,684,600	\$2,021,138

Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate Changes in the health care cost trend rate may also have a significant impact on the net OPEB liability. The following table presents the net OPEB liability calculated using the assumed trend rates, and the expected net OPEB liability if it were calculated using a health care cost trend rate that is 1.0 percent lower or 1.0 percent higher than the current rate.

Retiree health care valuations use a health care cost-trend assumption that changes over several years built into the assumption. The near-term rates reflect increases in the current cost of health care; the trend starting in 2020 is 10.50 percent. If this trend continues for future years, the projection indicates that years from now virtually all expenditures will be for health care. A more reasonable alternative is that in the not-too-distant

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

future, the health plan cost trend will decrease to a level at, or near, wage inflation. On this basis, the actuaries project premium rate increases will continue to exceed wage inflation for approximately the next decade, but by less each year, until leveling off at an ultimate rate, assumed to be 3.50 percent in the most recent valuation.

		Current Health Care	
		Cost Trend Rate	
	1% Decrease	Assumption	1% Increase
City's proportionate share			
of the net OPEB liability	\$2,605,381	\$2,684,600	\$2,762,812

Changes between Measurement Date and Reporting Date

On January 15, 2020, the Board approved several changes to the health care plan offered to Medicare and pre-Medicare retirees in efforts to decrease costs and increase the solvency of the health care plan. These changes are effective January 1, 2022, and include changes to base allowances and eligibility for Medicare retirees, as well as replacing OPERS-sponsored medical plans for pre-Medicare retirees with monthly allowances, similar to the program for Medicare retirees. These changes are not reflected in the current year financial statements but are expected to decrease the associated OPEB liability.

Actuarial Assumptions - OP&F

OP&F's total OPEB liability as of December 31, 2019, is based on the results of an actuarial valuation date of January 1, 2019, and rolled-forward using generally accepted actuarial procedures. The total OPEB liability is determined by OP&F's actuaries in accordance with GASB Statement No. 74, as part of their annual valuation. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, salary increases, disabilities, retirements and employment terminations. Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employers and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

Actuarial calculations reflect a long-term perspective. For a newly hired employee, actuarial calculations will take into account the employee's entire career with the employer and also take into consideration the benefits, if any, paid to the employee after termination of employment until the death of the employee and any applicable contingent annuitant. In many cases, actuarial calculations reflect several decades of service with the employer and the payment of benefits after termination.

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, are presented below.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Valuation Date	January 1, 2019, with actuarial liabilities
	rolled forward to December 31, 2019
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	8.0 percent
Projected Salary Increases	3.75 percent to 10.5 percent
Payroll Growth	3.25 percent
Single discount rate:	
Current measurement date	3.56 percent
Prior measurement date	4.66 percent
Cost of Living Adjustments	3.00 percent simple; 2.2 percent simple
	for increased based on the lesser of the
	increase in CPI and 3 percent

Mortality for non-disabled participants is based on the RP-2014 Total Employee and Healthy Annuitant Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck Modified 2016 Improvement Scale. Rates for surviving beneficiaries are adjusted by 120 percent.

Age	Police Fire	
67 or less	77 (% 68 %
68-77	105	87
78 and up	115	120

Mortality for disabled retirees is based on the RP-2014 Disabled Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck Modified 2016 Improvement Scale.

Age	Age Police Fi	
59 or less	35 %	35 %
60-69	60	45
70-79	75	70
80 and up	100	90

The most recent experience study was completed for the five year period ended December 31, 2016.

The OP&F health care plan follows the same asset allocation and long-term expected real rate of return for each major asset class as the pension plan, see Note 17.

Discount Rate For 2019, the total OPEB liability was calculated using the discount rate of 3.56 percent. For 2018, the total OPEB liability was calculated using the discount rate of 4.66 percent. The projection of cash flows used to determine the discount rate assumed the contribution from employers and from members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earnings were calculated using the longer-term assumed investment rate of return of 8 percent. Based on those assumptions, OP&F's fiduciary net position was projected to not be able to make all future benefit payments of current plan members. Therefore, a municipal bond rate of 2.75 percent at December 31, 2019 and 4.13 percent at December 31, 2018, was blended with the long-term rate of 8 percent, which resulted in a blended discount rate of 3.56 percent for 2019 and 4.66 percent for 2018. The municipal bond rate was determined using the Bond Buyers General Obligation 20-year Municipal Bond Index Rate. The

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

OPEB plan's fiduciary net position was projected to be available to make all projected OPEB payments until 2034. The long-term expected rate of return on health care investments was applied to projected costs through 2034, and the municipal bond rate was applied to all health care costs after that date.

Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate Net OPEB liability is sensitive to changes in the discount rate, and to illustrate the potential impact the following table presents the net OPEB liability calculated using the discount rate of 3.56 percent, as well as what the net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.56 percent), or one percentage point higher (4.56 percent) than the current rate.

		Current	
	1% Decrease	Discount Rate	1% Increase
	(2.56%)	(3.56%)	(4.56%)
City's proportionate share		_	
of the net OPEB liability	\$1,212,576	\$977,935	\$782,964

Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate The total OPEB liability is based on a medical benefit that is a flat dollar amount; therefore, it is unaffected by a health care cost trend rate. An increase or decrease in the trend rate would have no effect on the total OPEB liability.

Note 19 – Encumbrances

Encumbrances are commitments related to unperformed contracts for goods or services. Encumbrance accounting is utilized to extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. At the year end the amount of encumbrances expected to be honored upon performance by the vendor in the next year were as follows:

Governmental Funds		Proprietary Fun	ıds
General	\$57,513	Water	\$318,934
Street Improvement	159,849	Wastewater	1,711,418
Income Tax Capital Improvement	177,285		\$2,030,352
Other Government Funds	226,181		
Total Governemntal Funds	\$620,828		

Note 20 – Change in Accounting Principle

For 2020, the City implemented the Governmental Accounting Standard Board's (GASB) Statement No. 83, Certain Asset Retirement Obligations. GASB Statement 83 addresses accounting and financial reporting for certain asset retirement obligations (AROs). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. The implementation of GASB Statement No. 83 had no effect on net position as of December 31, 2019.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Note 21 – Asset Retirement Obligations

Ohio Revised Code Section 6111.44 requires the City to submit any changes to their sewerage system to the Ohio EPA for approval. Through this review process, the City would be responsible to address any public safety issues associated with their waste water treatment facilities. Any ARO associated with these public safety issues are not reasonably estimable. Currently, there is significant uncertainty as to what public safety items would need addressed; therefore, a reliable estimated amount could not be determined.

Note 22 – COVID-19

The United States and the State of Ohio declared a state of emergency in March of 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the continuing emergency measures may impact subsequent periods of the City. The City's investment portfolio fluctuates with market conditions, and due to market volatility, the amount of gains or losses that will be realized in subsequent periods, if any, cannot be determined. In addition, the impact on the City's future operating costs, revenues, and additional recovery from emergency funding, either federal or state, cannot be estimated. Additional funding will be available through the Consolidated Appropriations Act, 2021, passed by Congress on December 21, 2020 and/or the American Rescue Plan Act, passed by Congress on March 11, 2021.

In March of 2020, Ohio's General Assembly passed House Bill 197 which addressed various topics, including income tax collection. This legislation indicated that for the period of the state of emergency related to COVID-19 declared on March 9, 2020, and for thirty days after the conclusion of that period, any day on which an employee performs personal services at a location, including the employee's home, to which the employee is required to report for employment duties because of the declaration shall be deemed to be a day performing personal services at the employee's principal place of work. The provisions of this legislation are being challenged in court, and the ultimate disposition is not known. The City's income tax receivable/revenue has been calculated consistent with the provisions of House Bill 197.

Note 23 – Subsequent Events

On April 30, 2021, the City rolled \$1,000,000 of the infrastructure improvement note at a rate of 1.25 percent. The notes will mature April 29, 2022.

Note 24 – City of Salem Health District

Description of Reporting Entity

The City of Salem Health District, (the District) is a legally separate organization formed by the City of Salem Mayor and Council. Among its various duties, the District provides for the prompt investigation and control of communicable diseases. The District is also required by law to inspect businesses where food is manufactured, handled, stored, or offered for sale.

Summary of Significant Accounting Policies

The financial statements of the District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

(GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

Basis of Presentation

The District's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities.

Fund Accounting

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. All of the District's general fund is a governmental fund.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting.

Measurement Focus

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and deferred outflows of resources and liabilities and deferred inflows of resources associated with the operation of the District are included on the statement of net position. The statement of activities presents increases (i.e. revenues) and decreases (i.e. expenses) in total net position.

Revenues – **Exchange and Non-exchange Transactions** Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place.

Non-exchange transactions, in which the District receives value without directly giving equal value in return, include grants. Revenue from grants are recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis.

Deferred Outflows/Inflows of Resources In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

Expenses/Expenditures On the accrual basis of accounting, expenses are recognized at the time they are incurred.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

Cash and Cash Equivalents

The City of Salem Auditor is custodian for the District's deposits. The City's deposit and investment pool holds the District's assets, valued at the City Auditor's reported carrying amount.

Prepaid Items

Payments made to vendors for services that will benefit periods beyond the current year, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount at the time of purchase and reflecting the expenditure/expense in the year in which the services are consumed.

Inventory Items

Inventory is presented at cost on a first-in, first-out basis and is expended/expensed when used. Inventory consists of expendable supplies held for consumption.

Capital Assets

All of the District's capital assets are general capital assets generally resulting from expenditures in governmental funds. These assets are reported in the governmental activities column on the government-wide statement of net position.

All capital assets are capitalized at cost and updated for additions and reductions during the year. Donated capital assets are recorded at their acquisition value on the date donated. The District maintains a capitalization threshold of six hundred dollars. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not capitalized.

All capital assets are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Description	Estimated Lives
Furniture, Fixtures and Equipment	3 - 20 years

Compensated Absences

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those the District has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employee's wage rates at year end, taking into consideration any limits in the District's termination policy. The District records a liability for accumulated unused sick leave for all employees.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Pensions/Other Postemployment Benefits (OPEB)

For purposes of measuring the net pension/OPEB asset/liabilities, deferred outflows of resources and deferred inflows of resources related to pensions/OPEB, and pension/OPEB expense, information about the fiduciary net position of the pension/OPEB plans and additions to/deductions from their fiduciary net position have been determined on the same basis as they are reported by the pension/OPEB plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The pension/OPEB plans report investments at fair value.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgment and compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment during the current year. Net pension/OPEB liabilities should be recognized in the governmental funds to the extent that benefit payments are due and payable and the pension/OPEB plans' fiduciary net position is not sufficient for payment of those benefits.

Receivables

Receivables at December 31, 2020, consisted of an intergovernmental receivables in the amount \$61,515 from a grant from the City of Salem and \$1,013 from a reimbursement from the Columbiana County Health Department.

Capital Assets

Capital asset activity for the year ended December 31, 2020, was as follows:

	Balance 12/31/2019	Additions	Deductions	Balance 12/31/2020
Capital Assets being Depreciated				
Buildings and Improvements	\$0	\$2,215	\$0	\$2,215
Furniture, Fixtures and Equipment	9,453	7,643	0	17,096
Total Capital Assets being Depreciated	9,453	9,858	0	19,311
Less: Accumulated Depreciation				
Buildings and Improvements	0	(55)	0	(55)
Furniture, Fixtures and Equipment	(8,314)	(971)	0	(9,285)
Total Accumulated Depreciation	(8,314)	(1,026)	0	(9,340)
Total Capital Assets, Net	\$1,139	\$8,832	\$0	\$9,971

The District's increase in capital assets was due to purchases made during 2020 including hands-free faucets, a pharmaceutical refrigerator and laptops, offset by current year depreciation resulting in an ending net value of \$9,971 at December 31, 2020.

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Operating Lease

During 2016, the District entered into an operating lease with Kent State University, Salem Campus, for the period of June 1, 2016 to May 31, 2017, renewable annually, for the use of office space for the District. The terms of the lease require payment in two installments in the amount of \$2,700.

Long-Term Obligations

The District has long-term obligations consisting of net pension liability of \$119,034, net OPEB liability of \$83,030 and accrued compensated absences of \$3,884 at December 31, 2020.

Net Pension Liability

The City of Salem Health District participates in the Ohio Public Employees Retirement System (OPERS). See Note 17 for a description of the net pension liability. For 2020, The District's contractually required contribution was \$11,735 for the traditional plan, \$785 for the combined plan and \$239 for the member-directed plan. Of these amounts, \$1,317 is reported as an intergovernmental payable for the traditional plan, \$88 for the combined plan, and \$11 for the member-directed plan.

Pension Liabilities (Asset), Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability (asset) for OPERS was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability (asset) was based on the District's share of contributions to the pension plan relative to the contributions of all participating entities. Following is information related to the proportionate share and pension expense of the District's defined benefit pension plans:

	OPERS	OPERS	
	Traditional Plan	Combined Plan	Total
Proportion of the Net Pension			
Liability/Asset:			
Current Measurement Date	0.00060222%	0.00100818%	
Prior Measurement Date	0.00064164%	0.00103548%	
Change in Proportionate Share	-0.00003942%	-0.00002730%	
Proportionate Share of the:			
Net Pension Liability	\$119,034	\$0	\$119,034
Net Pension Asset	0	2,103	2,103
Pension Expense	17,689	230	17,919

2020 pension expense for the member-directed defined contribution plan was \$239. The aggregate pension expense for all pension plans was \$18,158 for 2020.

At December 31, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to defined benefit pensions from the following sources:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	OPERS Traditional Plan	OPERS Combined Plan	Total
Deferred Outflows of Resources Changes of assumptions Changes in proportion and differences	\$6,358	\$217	\$6,575
between District contributions and proportionate share of contributions District contributions subsequent to the	619	44	663
measurement date	11,735	785	12,520
Total Deferred Outflows of Resources	\$18,712	\$1,046	\$19,758
Deferred Inflows of Resources			
Differences between expected and actual experience	\$1,505	\$494	\$1,999
Net difference between projected and actual earnings on pension plan investments	23,744	273	24,017
Changes in proportion and differences between District contributions and	23,744	213	24,017
proportionate share of contributions	5,194	92	5,286
Total Deferred Inflows of Resources	\$30,443	\$859	\$31,302

\$12,520 reported as deferred outflows of resources related to pension resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability or increase to the net pension asset in 2021 Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

	OPERS OPERS Traditional Combined Plan Plan		Total
Year Ending December 31:	Pian	Pian	Total
2021	(\$5,497)	(\$142)	(\$5,639)
2022	(9,525)	(136)	(9,661)
2023	984	(60)	924
2024	(9,428)	(160)	(9,588)
2025	0	(35)	(35)
Thereafter	0	(65)	(65)
Total	(\$23,466)	(\$598)	(\$24,064)

Sensitivity of the District's Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate The following table presents the District's proportionate share of the net pension liability (asset) calculated using the current period discount rate assumption of 7.2 percent, as well as what the District's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.2 percent) or one-percentage-point higher (8.2 percent) than the current rate:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	1% Decrease (6.20%)	Discount Rate (7.20%)	1% Increase (8.20%)
District's proportionate share			
of the net pension liability (asset)			
OPERS Traditional Plan	\$196,324	\$119,034	\$49,551
OPERS Combined Plan	(1,270)	(2,103)	(2,702)

Net Other Postemployment Benefits Liability

See Note 17 and 18 for a description of the net OPEB liability. The District's contractually required contribution was \$95 for 2020. Of this amount, \$27 is reported as an intergovernmental payable.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

The net OPEB liability and total OPEB liability for OPERS were determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date of December 31, 2019, by incorporating the expected value of health care cost accruals, the actual health care payment, and interest accruals during the year. The District's proportion of the net OPEB liability was based on the District's share of contributions to the retirement plan relative to the contributions of all participating entities. Following is information related to the proportionate share and OPEB expense:

	OPERS
Proportion of the Net OPEB Liability:	
Current Measurement Date	0.00060111%
Prior Measurement Date	0.00063633%
Change in Proportionate Share	-0.00003522%
Proportionate Share of the Net	
OPEB Liability	\$83,030
OPEB Expense	\$8,713

At December 31, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

	OPERS
Deferred Outflows of Resources	
Differences between expected and	
actual experience	\$3
Changes of assumptions	13,142
Changes in proportion and differences	
between District contributions and	
proportionate share of contributions	697
District contributions subsequent to the	
measurement date	95
Total Deferred Outflows of Resources	\$13,937
Deferred Inflows of Resources	
Differences between expected and	
actual experience	\$7,593
Net difference between projected and	
actual earnings on OPEB plan investments	4,228
Changes in proportion and differences	
between District contributions and proportionate	
share of contributions	2,665
Total Deferred Inflows of Resources	\$14,486

\$95 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

	OPERS
Year Ending December 31:	
2021	ф1.220
2021	\$1,229
2022	(69)
2023	3
2024	(1,807)
	'
Total	(\$644)

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate The following table presents the District's proportionate share of the net OPEB liability calculated using the single discount rate of 3.16 percent, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower (2.16 percent) or one-percentage-point higher (4.16 percent) than the current rate:

	Current		
	1% Decrease	Discount Rate	1% Increase
	(2.16%)	(3.16%)	(4.16%)
District's proportionate share			
of the net OPEB liability	\$108,657	\$83,030	\$62,509

Notes to the Basic Financial Statements For The Year Ended December 31, 2020

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate Changes in the health care cost trend rate may also have a significant impact on the net OPEB liability. The following table presents the net OPEB liability calculated using the assumed trend rates, and the expected net OPEB liability if it were calculated using a health care cost trend rate that is 1.0 percent lower or 1.0 percent higher than the current rate.

Retiree health care valuations use a health care cost-trend assumption that changes over several years built into the assumption. The near-term rates reflect increases in the current cost of health care; the trend starting in 2020 is 10.50 percent. If this trend continues for future years, the projection indicates that years from now virtually all expenditures will be for health care. A more reasonable alternative is that in the not-too-distant future, the health plan cost trend will decrease to a level at, or near, wage inflation. On this basis, the actuaries project premium rate increases will continue to exceed wage inflation for approximately the next decade, but by less each year, until leveling off at an ultimate rate, assumed to be 3.50 percent in the most recent valuation.

	Current Health Care				
	Cost Trend Rate				
	1% Decrease Assumption 1% Inc.				
District's proportionate share					
of the net OPEB liability	\$80,579	\$83,030	\$85,448		



Required Supplementary Information Schedule of the City's Proportionate Share of the Net Pension Liability Ohio Public Employees Retirement System - Traditional Plan Last Seven Years (1)

	2020	2019	2018	2017
City's Proportion of the Net Pension Liability	0.01947178%	0.02074636%	0.02037582%	0.02035300%
City's Proportionate Share of the Net Pension Liability	\$3,848,728	\$5,682,006	\$3,295,434	\$4,621,821
City's Covered Payroll	\$2,740,507	\$2,801,307	\$2,775,923	\$2,631,075
City's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	140.44%	202.83%	118.71%	175.66%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	82.17%	74.70%	84.66%	77.25%

⁽¹⁾ Although this schedule is intended to reflect information for ten years, information prior to 2014 is not available. An additional column will be added each year

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

2016	2015	2014
0.02139100%	0.02084400%	0.02084400%
\$3,705,192	\$2,514,019	\$2,457,236
\$2,662,293	\$2,555,433	\$2,389,663
139.17%	98.38%	102.83%
81.08%	86.45%	86.36%

Required Supplementary Information
Schedule of the City's Proportionate Share of the
Net Pension Asset
Ohio Public Employees Retirement System - Combined Plan
Last Three Years (1)

	2020	2019	2018
City's Proportion of the Net Pension Asset	0.03259782%	0.03348052%	0.02903113%
City's Proportionate Share of the Net Pension Asset	\$67,974	\$37,440	\$40,743
City's Covered Payroll	\$145,114	\$143,193	\$122,569
City's Proportionate Share of the Net Pension Asset as a Percentage of its Covered Payroll	-46.84%	-26.15%	-33.24%
Plan Fiduciary Net Position as a Percentage of the Total Pension Asset	145.28%	126.64%	137.28%

⁽¹⁾ Amounts for the combined plan are not presented prior to 2018 as the City's participation in this plan was considered immaterial in previous years.

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

Required Supplementary Information Schedule of the City's Proportionate Share of the Net OPEB Liability Ohio Public Employees Retirement System - OPEB Plan Last Four Years (1)

	2020	2019	2018	2017
City's Proportion of the Net OPEB Liability	0.01943589%	0.02057467%	0.01999170%	0.02029000%
City's Proportionate Share of the Net OPEB Liability	\$2,684,600	\$2,682,451	\$2,238,094	\$2,049,359
City's Covered Payroll	\$2,937,296	\$2,974,325	\$2,919,567	\$2,804,067
City's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	91.40%	90.19%	76.66%	73.09%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	47.80%	46.33%	54.14%	54.04%

⁽¹⁾ Although this schedule is intended to reflect information for ten years, information prior to 2017 is not available. An additional column will be added each year.

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

Required Supplementary Information Schedule of the City's Proportionate Share of the Net Pension Liability Ohio Police and Fire Pension Fund Last Seven Years (1)

	2020	2019	2018	2017
City's Proportion of the Net Pension Liability	0.09900400%	0.09947600%	0.09949100%	0.09687400%
City's Proportionate Share of the Net Pension Liability	\$6,669,437	\$8,119,869	\$6,106,211	\$6,135,900
City's Covered Payroll	\$2,370,914	\$2,268,909	\$2,195,764	\$2,099,783
City's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	281.30%	357.88%	278.09%	292.22%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	69.89%	63.07%	70.91%	68.36%

⁽¹⁾ Although this schedule is intended to reflect information for ten years, information prior to 2014 is not available. An additional column will be added each year

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

2016	2015	2014
0.10044400%	0.09727560%	0.09727560%
\$6,461,633	\$5,039,282	\$4,737,627
\$2,047,305	\$1,934,895	\$1,828,582
315.62%	260.44%	259.09%
66.77%	71.71%	73.00%

Required Supplementary Information
Schedule of the City's Proportionate Share of the
Net OPEB Liability
Ohio Police and Fire Pension Fund
Last Four Years (1)

	2020	2019	2018	2017
City's Proportion of the Net OPEB Liability	0.09900400%	0.09947600%	0.09949100%	0.09687400%
City's Proportionate Share of the Net OPEB Liability	\$977,935	\$905,882	\$5,637,020	\$4,598,391
City's Covered Payroll	\$2,370,914	\$2,268,909	\$2,195,764	\$2,099,783
City's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	41.25%	39.93%	256.72%	218.99%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	47.08%	46.57%	14.13%	15.96%

⁽¹⁾ Although this schedule is intended to reflect information for ten years, information prior to 2017 is not available. An additional column will be added each year

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

This page intentionally left blank.

Required Supplementary Information Schedule of the City's Contributions Ohio Public Employees Retirement System Last Eight Years (1)

	2020	2019	2018	2017
Net Pension Liability - Traditional Plan	2020	2017	2010	2017
Contractually Required Contribution	\$379,444	\$383,671	\$392,183	\$360,870
Contributions in Relation to the Contractually Required Contribution	(379,444)	(383,671)	(392,183)	(360,870)
Contribution Deficiency (Excess)	\$0	\$0	\$0	\$0
City Covered Payroll	\$2,710,314	\$2,740,507	\$2,801,307	\$2,775,923
Pension Contributions as a Percentage of Covered Payroll	14.00%	14.00%	14.00%	13.00%
Net Pension Liability - Combined Plan				
Contractually Required Contribution	\$25,385	\$20,316	\$20,667	\$15,934
Contributions in Relation to the Contractually Required Contribution	(25,385)	(20,316)	(20,667)	(15,934)
Contribution Deficiency (Excess)	\$0	\$0	\$0	\$0
City Covered Payroll	\$181,321	\$145,114	\$143,193	\$122,569
Pension Contributions as a Percentage of Covered Payroll	14.00%	14.00%	14.43%	13.00%
Net OPEB Liability - OPEB Plan (3)				
Contractually Required Contribution	\$3,087	\$2,067	\$1,230	\$29,828
Contributions in Relation to the Contractually Required Contribution	(3,087)	(2,067)	(1,230)	(29,828)
Contribution Deficiency (Excess)	\$0	\$0	\$0	\$0
City Covered Payroll (2)	\$2,968,810	\$2,937,296	\$2,974,325	\$2,919,567
OPEB Contributions as a Percentage of Covered Payroll	0.10%	0.07%	0.04%	1.02%

⁽¹⁾ Information prior to 2013 is not available.

⁽²⁾ The OPEB plan includes the members from the traditional plan, the combined plan and the member directed plan. The member directed pension plan is a defined contribution pension plan; therefore, the pension side is not included above.

⁽³⁾ Information prior to 2016 is not available.

2016	2015	2014	2013
\$315,729	\$319,475	\$306,652	\$310,656
(315,729)	(319,475)	(306,652)	(310,656)
\$0	\$0	\$0	\$0
\$2,631,075	\$2,662,293	\$2,555,433	\$2,389,663
12.00%	12.00%	12.00%	13.00%
\$14,669	\$15,172	\$14,397	\$14,111
(14,669)	(15,172)	(14,397)	(14,111)
\$0	\$0	\$0	\$0
\$122,242	\$126,433	\$119,975	\$108,546
12.00%	12.00%	12.00%	13.00%

\$57,096

(57,096)

\$0

\$2,804,067

2.04%

Required Supplementary Information Schedule of the City's Contributions Ohio Police and Fire Pension Fund Last Ten Years

	2020	2019	2018	2017
Net Pension Liability				
Contractually Required Contribution	\$518,197	\$497,303	\$476,024	\$459,876
Contributions in Relation to the Contractually Required Contribution	(518,197)	(497,303)	(476,024)	(459,876)
Contribution Deficiency (Excess)	\$0	\$0	\$0	\$0
City Covered Payroll (1)	\$2,470,743	\$2,370,914	\$2,268,909	\$2,195,764
Pension Contributions as a Percentage of Covered Payroll	20.97%	20.98%	20.98%	20.94%
Net OPEB Liability				
Contractually Required Contribution	\$12,353	\$11,854	\$11,344	\$10,979
Contributions in Relation to the Contractually Required Contribution	(12,353)	(11,854)	(11,344)	(10,979)
Contribution Deficiency (Excess)	\$0	\$0	\$0	\$0
OPEB Contributions as a Percentage of Covered Payroll	0.50%	0.50%	0.50%	0.50%
Total Contributions as a Percentage of Covered Payroll	21.47%	21.48%	21.48%	21.44%

⁽¹⁾ The City's covered payroll is the same for Pension and OPEB.

2016	2015	2014	2013	2012	2011
\$440,794	\$430,900	\$407,092	\$327,489	\$265,348	\$255,073
(440,794)	(430,900)	(407,092)	(327,489)	(265,348)	(255,073)
\$0	\$0	\$0	\$0	\$0	\$0
\$2,099,783	\$2,047,305	\$1,934,895	\$1,828,582	\$1,799,399	\$1,723,989
20.99%	21.05%	21.04%	17.91%	14.75%	14.80%
\$10,499	\$10,237	\$9,675	\$66,134	\$121,460	\$116,370
(10,499)	(10,237)	(9,675)	(66,134)	(121,460)	(116,370)
\$0	\$0	\$0	\$0	\$0	\$0
0.50%	0.50%	0.50%	3.62%	6.75%	6.75%
21.49%	21.55%	21.54%	21.53%	21.50%	21.55%

Notes to the Required Supplementary Information For the year ended December 31, 2020

Changes in Assumptions – OPERS Pension – Traditional Plan

Amounts reported beginning in 2019 incorporate changes in assumptions used by OPERS in calculating the total pension liability in the latest actuarial valuation. These new assumptions compared with those used in prior years are presented below:

	2019	2018 and 2017	2016 and prior
Wage Inflation	3.25 percent	3.25 percent	3.75 percent
Future Salary Increases,	3.25 to 10.75 percent	3.25 to 10.75 percent	4.25 to 10.05 percent
including inflation	including wage inflation	including wage inflation	including wage inflation
COLA or Ad Hoc COLA:			
Pre-January 7, 2013 Retirees	3 percent, simple	3 percent, simple	3 percent, simple
Post-January 7, 2013 Retirees	see below	see below	see below
Investment Rate of Return	7.2 percent	7.5 percent	8 percent
Actuarial Cost Method	Individual Entry Age	Individual Entry Age	Individual Entry Age

The assumptions related COLA or Ad Hoc COLA for Post-January 7, 2013 Retirees are as follows:

COLA or Ad Hoc COLA, Post-January 7, 2013 Retirees:

2020	1.4 percent, simple through 2020
	then 2.15 percent, simple
2017 through 2019	3.0 percent, simple through 2018
	then 2.15 percent, simple
2016 and prior	3.0 percent, simple through 2018
	then 2.80 percent, simple

Amounts reported beginning in 2017 use mortality rates based on the RP-2014 Healthy Annuitant mortality table. For males, Healthy Annuitant Mortality tables were used, adjusted for mortality improvement back to the observation period base of 2006 and then established the base year as 2015. For females, Healthy Annuitant Mortality tables were used, adjusted for mortality improvements back to the observation period base year of 2006 and then established the base year as 2010. The mortality rates used in evaluating disability allowances were based on the RP-2014 Disabled mortality tables, adjusted for mortality improvement back to the observation base year of 2006 and then established the base year as 2015 for males and 2010 for females. Mortality rates for a particular calendar year for both healthy and disabled retiree mortality tables are determined by applying the MP-2015 mortality improvement scale to the above described tables.

Amounts reported for 2016 and prior use mortality rates based on the RP-2000 Mortality Table projected 20 years using Projection Scale AA. For males, 105 percent of the combined healthy male mortality rates were used. For females, 100 percent of the combined healthy female mortality rates were used. The mortality rates used in evaluating disability allowances were based on the RP-2000 mortality table with no projections. For males 120 percent of the disabled female mortality rates were used set forward two years. For females, 100 percent of the disabled female mortality rates were used.

Changes in Assumptions - OPERS Pension - Combined Plan

For 2020, the Combined Plan had the same change in COLA or Ad Hoc COLA for Post-January 2, 2013 retirees as the Traditional Plan. For 2019, the investment rate of return changed from 7.5 percent to 7.2 percent.

Notes to the Required Supplementary Information For the year ended December 31, 2020

Changes in Assumptions – OP&F Pension

Amounts reported beginning in 2018 incorporate changes in assumptions used by OP&F in calculating the total pension liability in the latest actuarial valuation. These new assumptions compared with those used in 2017 and prior are presented below:

	Beginning in 2018	2017 and Prior
Valuation Date	January 1, 2017, with actuarial liabilities	January 1, 2016, with actuarial liabilities
	rolled forward to December 31, 2017	rolled forward to December 31, 2016
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Investment Rate of Return	8.0 percent	8.25 percent
Projected Salary Increases	3.75 percent to 10.5 percent	4.25 percent to 11 percent
Payroll Growth	Inflation rate of 2.75 percent plus	Inflation rate of 3.25 percent plus
	productivity increase rate of 0.5 percent	productivity increase rate of 0.5 percent
Cost of Living Adjustments	3.00 percent simple; 2.2 percent simple	3.00 percent simple; 2.6 percent simple
	for increased based on the lesser of the	for increased based on the lesser of the
	increase in CPI and 3 percent	increase in CPI and 3 percent

Amounts reported beginning in 2018 use valuation, mortality for non-disabled participants is based on the RP-2014 Total Employee and Healthy Annuitant Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck/Conduent Modified 2016 Improvement Scale. Rates for surviving beneficiaries are adjusted by 120 percent.

Age	Police	Fire
67 or less	77 %	68 %
68-77	105	87
78 and up	115	120

Amounts reported beginning in 2018 use valuation, mortality for disabled retirees is based on the RP-2014 Disabled Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Buck/Conduent Modified 2016 Improvement Scale.

Age	Police	Fire
59 or less	35 %	35 %
60-69	60	45
70-79	75	70
80 and up	100	90

Amounts reported for 2017 and prior use valuation, rates of death were based on the RP2000 Combined Table, age-adjusted as follows. For active members, set back six years. For disability retirements, set forward five years for police and three years for firefighters. For service retirements, set back zero years for police and two years for firefighters. For beneficiaries, set back zero years. The rates are applied on a fully generational basis, with a base year of 2009, using mortality improvement Scale AA.

Notes to the Required Supplementary Information For the year ended December 31, 2020

Changes in Assumptions – OPERS OPEB

Investment Return Assumption:	
Beginning in 2019	6.00 percent
2018	6.50 percent
Municipal Bond Rate:	
2020	2.75 percent
2019	3.71 percent
2018	3.31 percent
Single Discount Rate:	
2020	3.16 percent
2019	3.96 percent
2018	3.85 percent
Health Care Cost Trend Rate:	
2020	10.0 percent, initial
	3.5 percent, ultimate in 2030
2019	10.0 percent, initial
	3.25 percent, ultimate in 2029
2018	7.5 percent, initial
	3.25 percent, ultimate in 2028

Changes in Assumptions – OP&F OPEB

Single Discount Rate:

2020	3.56 percent
2019	4.66 percent
2018	3.24 percent

Changes in Benefit Terms – OP&F OPEB

For 2019, OP&F recognized a change in benefit terms. Under this new model, OP&F provides eligible retirees with a fixed stipend earmarked to pay for health care and Medicare Part B reimbursements. This new model replaced the self-insured health care plan used in prior years.

CITY OF SALEM COLUMBIANA COUNTY

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2020

FEDERAL GRANTOR	Federal	Pass Through	
Pass Through Grantor	CFDA	Entity Identifying	Total Federal
Program / Cluster Title	Number	Number	Expenditures
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			
Passed Through Ohio Department of Services Agency			
HOME Investment Partnerships Program	14.239	N/A	\$136,980
CDBG - Entitlement Grants Cluster			
Community Development Block Grants/Entitlement Grants	14.218	N/A	93,340
CDBG - Entitlement Grants Cluster			93,340
Total U.S. Department of Housing and Urban Development			230,320
U.S. DEPARTMENT OF TREASURY			
Passed Through Ohio Department of Budget and Management			
COVID-19 Coronavirus Relief Fund	21.019	N/A	690,494
COVID-19 Colonavilus Nellei i uliu	21.019	IN/A	090,494
Total U.S. Department of Treasury			690,494
,			
Total Expenditures of Federal Awards			\$920,814
Total U.S. Department of Treasury Total Expenditures of Federal Awards			

The accompanying notes are an integral part of this schedule.

CITY OF SALEM COLUMBIANA COUNTY

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS 2 CFR 200.510(b)(6) FOR THE YEAR ENDED DECEMBER 31, 2020

NOTE A - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal award activity of the City of Salem (the City) under programs of the federal government for the year ended December 31, 2020. The information on this Schedule is prepared in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the City, it is not intended to and does not present the financial position, changes in net position, or cash flows of the City.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the cash basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance wherein certain types of expenditures may or may not be allowable or may be limited as to reimbursement.

NOTE C - INDIRECT COST RATE

The City has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE D - SUBRECIPIENTS

The City did not provide any funds to subrecipients.

NOTE E - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) AND HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME) GRANT PROGRAMS WITH REVOLVING LOAN CASH BALANCE

The current cash balance on the City's local program income account as of December 31, 2020 is \$13,351.



Conference Center, Suite 154 6000 Frank Ave. NW North Canton, OH 44720 EastRegion@ohioauditor.gov (800) 443-9272

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

City of Salem Columbiana County 231 South Broadway Ave. Salem. Ohio 44460

To the City Council:

We have audited, in accordance with auditing standards generally accepted in the United States and the Comptroller General of the United States' Government Auditing Standards, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Salem, Columbiana County, (the City) as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements and have issued our report thereon dated September 7, 2021. We noted the financial impact of COVID-19 and the continuing emergency measures which may impact subsequent periods of the City.

Internal Control Over Financial Reporting

As part of our financial statement audit, we considered the City's internal control over financial reporting (internal control) as a basis for designing audit procedures appropriate in the circumstances to the extent necessary to support our opinion on the financial statements, but not to the extent necessary to opine on the effectiveness of the City's internal control. Accordingly, we have not opined on it.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, when performing their assigned functions, to prevent, or detect and timely correct misstatements. A material weakness is a deficiency, or combination of internal control deficiencies resulting in a reasonable possibility that internal control will not prevent or detect and timely correct a material misstatement of the City's financial statements. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all internal control deficiencies that might be material weaknesses or significant deficiencies. Given these limitations, we did not identify any deficiencies in internal control that we consider material weaknesses. However, unidentified material weaknesses may exist.

Efficient • Effective • Transparent

City of Salem
Columbiana County
Independent Auditor's Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters
Required by Government Auditing Standards
Page 2

Compliance and Other Matters

As part of reasonably assuring whether the City's financial statements are free of material misstatement, we tested its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could directly and materially affect the financial statements. However, opining on compliance with those provisions was not an objective of our audit and accordingly, we do not express an opinion. The results of our tests disclosed no instances of noncompliance or other matters we must report under *Government Auditing Standards*.

Purpose of this Report

This report only describes the scope of our internal control and compliance testing and our testing results, and does not opine on the effectiveness of the City's internal control or on compliance. This report is an integral part of an audit performed under *Government Auditing Standards* in considering the City's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

Keith Faber Auditor of State Columbus, Ohio

September 7, 2021



Conference Center, Suite 154 6000 Frank Ave. NW North Canton, OH 44720 EastRegion@ohioauditor.gov (800) 443-9272

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO THE MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

City of Salem Columbiana County 231 South Broadway Ave. Salem, Ohio 44460

To the City Council:

Report on Compliance for the Major Federal Program

We have audited the City of Salem's (the City) compliance with the applicable requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could directly and materially affect the City of Salem's major federal program for the year ended December 31, 2020. The *Summary of Auditor's Results* in the accompanying schedule of findings identifies the City's major federal program.

Management's Responsibility

The City's Management is responsible for complying with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal program.

Auditor's Responsibility

Our responsibility is to opine on the City's compliance for the City's major federal program based on our audit of the applicable compliance requirements referred to above. Our compliance audit followed auditing standards generally accepted in the United States of America; the standards for financial audits included in the Comptroller General of the United States' *Government Auditing Standards*; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). These standards and the Uniform Guidance require us to plan and perform the audit to reasonably assure whether noncompliance with the applicable compliance requirements referred to above that could directly and materially affect a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe our audit provides a reasonable basis for our compliance opinion on the City's major program. However, our audit does not provide a legal determination of the City's compliance.

Efficient • Effective • Transparent

City of Salem
Columbiana County
Independent Auditor's Report On Compliance With Requirements
Applicable To The Major Federal Program And On Internal Control Over
Compliance Required By The Uniform Guidance
Page 2

Opinion on the Major Federal Program

In our opinion, the City of Salem complied, in all material respects with the compliance requirements referred to above that could directly and materially affect its major federal program for the year ended December 31, 2020.

Report on Internal Control Over Compliance

The City's management is responsible for establishing and maintaining effective internal control over compliance with the applicable compliance requirements referred to above. In planning and performing our compliance audit, we considered the City's internal control over compliance with the applicable requirements that could directly and materially affect a major federal program, to determine our auditing procedures appropriate for opining on each major federal program's compliance and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not to the extent needed to opine on the effectiveness of internal control over compliance. Accordingly, we have not opined on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, when performing their assigned functions, to prevent, or to timely detect and correct, noncompliance with a federal program's applicable compliance requirement. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a federal program compliance requirement will not be prevented, or timely detected and corrected. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with federal program's applicable compliance requirement that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This report only describes the scope of our internal control over compliance tests and the results of this testing based on Uniform Guidance requirements. Accordingly, this report is not suitable for any other purpose.

Keith Faber Auditor of State Columbus, Ohio

September 7, 2021

CITY OF SALEM COLUMBIANA COUNTY

SCHEDULE OF FINDINGS 2 CFR § 200.515 DECEMBER 31, 2020

1. SUMMARY OF AUDITOR'S RESULTS

(d)(1)(i)	Type of Financial Statement Opinion	Unmodified
(d)(1)(ii)	Were there any material weaknesses in internal control reported at the financial statement level (GAGAS)?	No
(d)(1)(ii)	Were there any significant deficiencies in internal control reported at the financial statement level (GAGAS)?	No
(d)(1)(iii)	Was there any reported material noncompliance at the financial statement level (GAGAS)?	No
(d)(1)(iv)	Were there any material weaknesses in internal control reported for major federal programs?	No
(d)(1)(iv)	Were there any significant deficiencies in internal control reported for major federal programs?	No
(d)(1)(v)	Type of Major Programs' Compliance Opinion	Unmodified
(d)(1)(vi)	Are there any reportable findings under 2 CFR § 200.516(a)?	No
(d)(1)(vii)	Major Programs (list):	COVID-19 Coronavirus Relief Fund - CFDA # 21.019
(d)(1)(viii)	Dollar Threshold: Type A\B Programs	Type A: > \$ 750,000 Type B: all others
(d)(1)(ix)	Low Risk Auditee under 2 CFR § 200.520?	No

2. FINDINGS RELATED TO THE FINANCIAL STATEMENTS REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS

None

3. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

None

This page intentionally left blank.



CITY OF SALEM

COLUMBIANA COUNTY

AUDITOR OF STATE OF OHIO CERTIFICATION

This is a true and correct copy of the report, which is required to be filed pursuant to Section 117.26, Revised Code, and which is filed in the Office of the Ohio Auditor of State in Columbus, Ohio.



Certified for Release 10/12/2021