CENTRAL OHIO COMMUNITY IMPROVEMENT CORPORATION

FRANKLIN COUNTY, OHIO

REGULAR AUDIT

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020





88 East Broad Street Columbus, Ohio 43215 IPAReport@ohioauditor.gov (800) 282-0370

Board of Directors Central Ohio Community Improvement Corporation 845 Parsons Avenue Columbus, Ohio 43206

We have reviewed the *Independent Auditor's Report* of the Central Ohio Community Improvement Corporation, Franklin County, prepared by Julian & Grube, Inc., for the audit period January 1, 2021 through December 31, 2021. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Central Ohio Community Improvement Corporation is responsible for compliance with these laws and regulations.

Keith Faber Auditor of State Columbus, Ohio

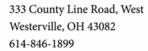
June 16, 2022



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Independent Auditor's Report

Central Ohio Community Improvement Corporation Franklin County 845 Parsons Avenue Columbus, Ohio 43206

To the Board of Directors:

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the Central Ohio Community Improvement Corporation, Franklin County, Ohio, as of and for the years ended December 31, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Central Ohio Community Improvement Corporation's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Central Ohio Community Improvement Corporation, as of December 31, 2021 and 2020, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Central Ohio Community Improvement Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

As described in Note 15 to the financial statements, the financial impact of COVID-19 and the continuing emergency measures may impact subsequent periods of the Central Ohio Community Improvement Corporation. Our opinions are not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Central Ohio Community Improvement Corporation's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Central Ohio Community Improvement Corporation Franklin County Independent Auditor's Report Page 2

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Central Ohio Community Improvement Corporation's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Central Ohio Community Improvement Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Central Ohio Community Improvement Corporation Franklin County Independent Auditor's Report Page 3

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated May 27, 2022 on our consideration of the Central Ohio Community Improvement Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Central Ohio Community Improvement Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Central Ohio Community Improvement Corporation's internal control over financial reporting and compliance.

Julian & Grube, Inc. May 27, 2022

Julian & Sube, Elne.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

This discussion and analysis, along with the accompanying financial report, of the Central Ohio Community Improvement Corporation ("COCIC") are designed to provide its Board Members, creditors, and other interested parties with a general overview of COCIC and its financial activities.

The mission of COCIC is to acquire properties in order to improve the quality of neighborhoods, increase property values and return unproductive properties to contributing, tax-paying status, and create diverse housing and business opportunities by leveraging resources to promote and facilitate the reclamation, rehabilitation and reutilization of vacant, abandoned, tax-foreclosed, or other real property in Franklin County.

FINANCIAL HIGHLIGHTS – 2021

COCIC's main initiatives are the Blight Removal Initiative, Strategic Reutilization Initiative, Trusted Partners, and Central Ohio Community Land Trust.

Blight Removal Initiative:

The Blight Removal Initiative (BRI) generally involves the demolition, environmental remediation, or both, of blighted properties, and the sale of the formerly blighted property to a responsible party for reutilization. Typically, sale proceeds are nominal and represent only a limited recovery of demolition, remediation, and transaction expenditures.

During 2021, the BRI demolished approximately 14 units at a cost of approximately \$105,000. Such costs were funded from the Franklin County Delinquent Tax Assessment & Collection (DTAC) funding. Property maintenance and other costs associated with demolitions amounted to approximately \$4,000.

Strategic Reutilization Initiative:

Land reutilization initiatives, conducted in collaboration with local government, and often involving the strategic conveyance of formerly blighted and stranded properties to responsible parties for re-use, all while balancing the competing goals of maximizing future tax revenues and other public benefits, with the recovery of expenditures, from grant and disposition proceeds.

Under COCIC's Community and Economic Development Program, COCIC began predevelopment/planning for the rehabilitation of property located at 879 E Long Street Columbus, Ohio (The Edna). As a National Register of Historic Places site, The Edna is known for its rich community history and significance to the social and cultural influence of African Americans in Columbus. A complete rehabilitation and renovation of the site will result in three floors of office space: approximately 8,700 sq ft. COCIC intends to occupy one floor of The Edna, offering the other available space at affordable rates to encourage small and minority owned businesses in the local community. During 2021 and 2020, approximately \$110,576 and \$12,485 respectively was added to Work in Process for the development of The Edna.

COCIC continued the Receivership Loan Program (RLP) in 2021. A Receiver, appointed by the Franklin County Environmental Court is charged with abating nuisances at distressed properties, conducting court approved rehabilitation and clearing title. COCIC assists the receiver by using a closed-end loan, disbursing up to \$65,000 per property based on the court approved expenditures proposed by the Receiver. The closed-end loan will earn interest of 3% per annum, compounded annually and is secured by the property. The

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

FINANCIAL HIGHLIGHTS – 2021 (continued)

term of the loan is payable upon demand, but payment is expected when the receiver sells the property which may take anywhere from 6 months to 24 months dependent on the ease of clearing the title. During 2021, five loans were made for a total of \$177,000. Of the loans made in 2021, one was repaid for \$43,000. Two loans from prior periods were repaid during 2021 for a total of \$84,000.

The Responsible Landlord Program (RLL) is a land reutilization program employing a strategic intervention for stabilizing or improving market support, executed through a loan program to responsible landlords engaged in market-based rehabilitation of blighted, distressed, or substandard properties. At the end of 2021, COCIC has seven notes receivable of approximately \$ 278,560 accruing interest between 1.25% and 1.5% per annum, compounded monthly beginning April 2020. A total of \$4,836 in interest was earned in 2021.

COCIC has undertaken an exterior emergency home repair program to stabilize the homes of those persons in need of immediate home repairs, executed through grants to non-profit agencies, engaged in preserving and stabilizing residential housing in Franklin County. In 2021, COCIC partnered with Habitat for Humanity and the Mid-Ohio Regional Planning Commission (MORPC) to administer the program, granting \$100,000 to Habitat and \$50,000 to MORPC.

Trusted Partners Initiative

The Trusted Partners Program (TPP) is also a land reutilization program, involving a strategic intervention for the purpose of stabilizing or improving market support, executed through a grant program to trusted partners engaged in the total rehabilitation of blighted properties or new construction in blighted neighborhoods, with a view to sale to owner-occupants. In 2021, COCIC expensed approximately \$390,000 of grants to trusted partners in connection with 25 properties.

Bedford Landfill/Golf Course Land & Club House Initiative

A land reutilization project warranting special over-sight and involving major environmental remediation with the extent of recover depend upon disposition after a long-term hold.

During 2021, COCIC began predevelopment/planning and execution of an expansion at the Golf Depot. The project will allow for additional commercial rental space at The Golf Depot which will be offered at a reduced rate to encourage and support small minority businesses. A new steel building approximately 1,500 sq ft will be constructed along with an expanded parking lot. During 2021, approximately \$125,000 was added to Work in Process for the development of The Golf Depot.

Central Ohio Community Land Trust (COCLT)

A subsidiary of COCIC formed for the purpose of supporting permanent affordable housing in Franklin County. Providing single residential, multi-family, and multi-use properties to be held as a community asset, in perpetuity.

In October 2021, COCLT entered into an agreement with the City of Columbus for \$3.060 million to continue the mission of providing affordable housing for income qualified buyers. The funds are used to reduce the purchase price of houses developed for the COCLT for income qualified buyers to make them

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

affordable. During 2021, COCIC, in conjunction with their partners completed the construction and sale of 12 properties to income qualified buyers (\$2,388,000 in total sales).

FINANCIAL HIGHLIGHTS - 2020

COCIC's main initiatives are the Blight Removal Initiative, Strategic Reutilization Initiative, Trusted Partners, and Central Ohio Community Land Trust.

Blight Removal Initiative:

The Blight Removal Initiative (BRI) generally involves the demolition, environmental remediation, or both, of blighted properties, and the sale of the formerly blighted property to a responsible party for reutilization. Typically, sale proceeds are nominal and represent only a limited recovery of demolition, remediation, and transaction expenditures.

During 2020, the BRI demolished approximately 50 units at a cost of approximately \$700,000. Such costs were funded with approximately \$659,000 from the Ohio Housing Finance Agency's Neighborhood Initiative Program (OHFA NIP) demolition grant and with approximately \$15,000 from the Franklin County Delinquent Tax Assessment & Collection (DTAC) funding. Property maintenance and other costs associated with demolitions amounted to approximately \$25,000.

Strategic Reutilization Initiative:

Land reutilization initiatives, conducted in collaboration with local government, and often involving the strategic conveyance of formerly blighted and stranded properties to responsible parties for re-use, all while balancing the competing goals of maximizing future tax revenues and other public benefits, with the recovery of expenditures, from grant and disposition proceeds.

In 2020, COCIC continued the Tax Lien Certificate Program. This program is used to assure an inventory of blighted structures for demolition with the OHFA NIP demolition grant. COCIC did not purchase any tax liens in 2020. Between 2016-2019 COCIC purchased a total of 726 deeply blighted properties, at a nominal cost, with the view to prosecuting tax lien foreclosures through forfeiture or sale and demolishing the forfeited properties. While the OHFA NIP demolition grant reimburses foreclosure costs, funding is required to carry the costs until reimbursement, typically a lag of nine months. To address the timing issue, COCIC identified \$1,500,000 of foreclosure cost funding. Franklin County Treasurer contributed \$500,000 in each of 2016 and 2017. COCIC encumbered \$125,000 in each of 2016 and 2017. The City of Columbus contributed \$250,000 in 2017. At year-end 2020, \$7,384 of foreclosure costs were incurred in connection with tax lien certificates on approximately 20 properties with \$164,371 in reimbursements from the OHFA NIP grant.

COCIC continued the Receivership Loan Program (RLP) in 2020. A Receiver, appointed by the Franklin County Environmental Court is charged with abating nuisances at distressed properties, conducting court approved rehabilitation and clearing title. COCIC assists the receiver by using a closed-end loan, disbursing up to \$65,000 per property based on the court approved expenditures proposed by the Receiver. The closed-end loan will earn interest of 3% per annum, compounded annually and is secured by the property. The term of the loan is payable upon demand, but payment is expected when the receiver sells the property

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

FINANCIAL HIGHLIGHTS – 2020 (continued)

which may take anywhere from 6 months to 24 months dependent on the ease of clearing the title. During 2020, one loan was made for a total of \$25,000. Seven loans from prior periods were repaid during 2020 for a total of \$183,000.

The Responsible Landlord Program (RLL) is a land reutilization program employing a strategic intervention for stabilizing or improving market support, executed through a loan program to responsible landlords engaged in market-based rehabilitation of blighted, distressed, or substandard properties. At the end of 2020, COCIC has seven notes receivable of approximately \$ 272,000 accruing interest between 1.25% and 1.5% per annum, compounded monthly beginning April 2020. A total of \$1,894 in interest was earned in 2020.

COCIC has undertaken an exterior emergency home repair program to stabilize the homes of those persons in need of immediate home repairs, executed through grants to non-profit agencies, engaged in preserving and stabilizing residential housing in Franklin County. In 2020, COCIC partnered with Habitat for Humanity and the Mid-Ohio Regional Planning Commission (MORPC) to administer the program, granting \$100,000 to each organization.

Trusted Partners Initiative

The Trusted Partners Program (TPP) is also a land reutilization program, involving a strategic intervention for the purpose of stabilizing or improving market support, executed through a grant program to trusted partners engaged in the total rehabilitation of blighted properties or new construction in blighted neighborhoods, with a view to sale to owner-occupants. In 2020, COCIC expensed approximately \$450,000 of grants to trusted partners in connection with 39 properties.

Central Ohio Community Land Trust (COCLT)

A subsidiary of COCIC formed for the purpose of supporting permanent affordable housing in Franklin County. Providing single residential, multi-family, and multi-use properties to be held as a community asset, in perpetuity.

The Central Ohio Community Land Trust entered into an agreement with the City of Columbus for \$3.8 million dollars to help start COCLT projects in Columbus neighborhoods on parcels owned by the City and County Land Banks. During 2020, an agreement for an additional \$200,000 was entered into with the City of Columbus for a total of \$4 million. The funds are used to reduce the purchase price of houses developed for the COCLT for income qualified buyers to make them affordable. With the City's funding commitment, the COCLT entered into agreements with four non-profit housing development partners to construct 44 new, single residential homes. During 2020, COCIC, in conjunction with their partners completed the construction and sale of 29 properties to income qualified buyers (\$5,735,00 in total sales).

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MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

NET POSITION COMPARISON

Table 1 summarizes the Comparison of the net position of COCIC.

| | 2021 | 2020 | | 2019 |
|-----------------------|------------------|------------------|----|------------|
| Assets | | | • | |
| Current Assets | \$ 9,978,107 | \$ 10,849,281 | \$ | 9,170,394 |
| Noncurrent Assets | 5,651,280 | 5,357,547 | | 5,350,714 |
| Total Assets | 15,629,387 | 16,206,828 | · | 14,521,108 |
| Liabilities | | | | |
| Current Liabilities | 3,239,964 | 830,172 | | 1,542,897 |
| Long-Term Liabilities | 1,892,306 | 3,698,123 | | 2,794,776 |
| Total Liabilities | 5,132,270 | 4,528,295 | | 4,337,673 |
| Total Net Position | \$ 10,497,117 | \$ 11,678,533 | \$ | 10,183,435 |

In 2021, Total Assets decreased over 2020 by 3.6% or \$577,441 due to a decrease in Cash of \$1,569,416, an increase in Accounts Receivable of \$389,382, an increase in Grants Receivable of \$110,052, an increase in Program Services Receivable of \$55,232, an increase in Property Inventory of \$165,735 and an increase in Capital Assets of \$293,651. Total Liabilities in 2021 increased 13.3% or \$603,975 over 2020 due to an increase in Accounts Payable of \$1,065,248, a decrease in Accrued Liabilities of \$145,244, paydown on the outstanding bond of \$100,000, and a decrease in Landfill Post Closure Care liability of \$215,101

STATEMENTS OF REVENUES, EXPENSES AND CHANGE IN NET POSITION

Table 2 summarizes the Statements of Revenues, Expenses and Change in Net Position.

| | | 2021 | 2020 | 2019 |
|-------------------------------|----|-------------|------------------|------------------|
| Operating Revenues | _ | | | |
| Total Operating Revenues | \$ | 6,448,594 | \$ 12,150,557 | \$ 6,027,925 |
| Operating Expenses | | | | |
| Total Operating Expenses | | 7,676,884 | 10,789,817 | 5,381,876 |
| Operating Income | | (1,228,290) | 1,360,740 | 646,049 |
| Non-Operating Revenues | | | | |
| Total Non-Operating Revenue | | 46,874 | 134,358 | 22,769 |
| Change in Net Position | | (1,181,416) | 1,495,098 | 668,818 |
| Net Assets Beginning of Year | | 11,678,533 | 10,183,435 | 9,514,617 |
| Net Assets End of Year | \$ | 10,497,117 | \$ 11,678,533 | \$ 10,183,435 |

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

STATEMENTS OF REVENUES, EXPENSES AND CHANGE IN NET POSITION (continued)

Operating Revenues decreased 46.9% or \$5,701,963 over 2020 due to a decrease in Grant Revenue of \$2,097,808, a decrease in COCLT Home Sales of \$2,634,642, and a decrease in Demo Recovery and Property Sales of \$601,085 and a decrease in DTAC receipts of \$376,728. The decrease of Operating Expenses over 2020 was 28.9% or \$3,112,933 mostly due to a decrease in Demolition expenses of \$585,000, a decrease of Construction and Development of \$2,512,451, a decrease in Program Services of \$84,918, a decrease in Legal & Professional expense of \$138,805, and an increase in Payroll Expense of \$134,223. The Change in Net Position in 2021 decreased \$2,676,514 or a 179% over 2020.

STATEMENTS OF CASH FLOWS

Table 3 summarizes the Cash Flows of COCIC.

| | | 2021 | 2020 | 2019 |
|--|-----|----------------|--------------|-------------|
| Change in Cash and cash equivalents Net Cash Provided by (Used for) Operating Activities | \$ | (964,948) \$ | 492,848 \$ | 158,593 |
| Net Cash Provided by Non-Capital Financing Activities | | 11,773 | 1,613,129 | 127,523 |
| Net Cash (Used for) Capital and Related Financing Activities | _ | (616,242) | (454,399) | (1,093,308) |
| Net Change in Cash and Cash Equivalents | \$_ | (1,569,417) \$ | 1,651,578 \$ | (807,192) |

Net Cash Provided by Operating Activities decreased 296% or \$1,457,796 during 2021 in comparison to 2020 from a decrease in Delinquent Tax Assessment & Collection Income (\$827,039), a decrease in Grant Receipts (\$2,353,642), a decrease in Demolition Recovery, Reimbursement & Property Sales (\$771,584), a decrease in Home Sales (\$2,617,956), a decrease in Demolition and Remediation Expense (\$839,771), a decrease in Construction and Development Expense (\$3,906,199) a decrease in Program Services Expense (\$161,171), and increase in Payroll Expense (\$170,291), a decrease in Legal & Professional Services (\$170,075) and a decrease in Landfill Closure Expense (\$248,175).

Net Cash Provided by Non-Capital Financing Activities decreased \$1,601,356 or 99% due a decrease in debt issuances (\$1,500,000), a decrease in Subsidies (\$50,000) and a reduction in interest income (\$54,729). Net Cash Used for Capital and Related Financing Activities increased 35.6% or \$161,843 due to an increase in the purchase of Capital Assets (\$282,459), and the reduction of purchases for Real Property (\$120,616).

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

CAPITAL ASSETS

Table 4 summarizes the Net Capital Assets of COCIC.

| | _ | 2021 | 2020 | _ | 2019 |
|---------------------------------|----|-----------|-----------------|----|-----------|
| Capital Assets: | | | | | |
| COCLT - Land | \$ | 122,945 | \$ 67,609 | \$ | 18,868 |
| Office - Land | | 39,200 | 39,200 | | 39,200 |
| Office - Building & Fixtures | | 1,000,758 | 1,020,624 | | 1,060,074 |
| Edna - Building & Fixtures | | 123,061 | 12,485 | | - |
| Landfill Land | | 3,381,391 | 3,381,391 | | 3,381,391 |
| Golf Depot Land | | 98,492 | 98,492 | | 98,492 |
| Golf Depot Buildings & Fixtures | _ | 724,127 | 576,522 | _ | 591,627 |
| Total Capital Assets | \$ | 5,489,974 | \$ 5,196,323 | \$ | 5,189,652 |

Capital Assets increased \$293,651 in 2021 due to the purchase of Land for the COCLT (\$55,336), replacement of HVAC and Fencing at Office (\$20,339), work completed on the Edna (\$110,576), work completed at Golf Depot (\$164,028) and increase in accumulated depreciation (\$56,628).

Table 5 summarizes the debt of COCIC.

| | | 2021 | | 2020 | | 2019 |
|--|------|-----------|-----|-----------|----|-----------|
| Debt: | | | | | | |
| Landfill Closure and Post Closure Care | \$ | 509,642 | \$ | 724,744 | \$ | 1,246,752 |
| FCAP Note | | 1,500,000 | | 1,500,000 | | - |
| Franklin County | _ | 1,500,000 | _ | 1,600,000 | _ | 1,700,000 |
| Total Debt | \$ _ | 3,509,642 | \$_ | 3,824,744 | \$ | 2,946,752 |

COCIC decrease debt in 2021 by \$315,102 a decrease in the Franklin County note by \$100,000 and reduction for landfill closure and post closure care (\$215,102).

BUDGET

Pursuant to the Board financial policies, COCIC prepares and adopts an annual budget which includes estimated revenues and expenditures for the fiscal year and a forecast of revenues and expenditures. COCIC will from time to time adopt budget revisions, as necessary.

CONTACT INFORMATION

Questions regarding this report and requests for additional information should be forwarded to President, Central Ohio Community Improvement Corporation, 845 Parsons Avenue, Columbus, Ohio, 43206.

STATEMENTS OF NET POSITION AT DECEMBER 31, 2021 AND 2020

| | 2021 | 2020 |
|---|------------------|------------------|
| ASSETS | _ | |
| Current Assets | | |
| Cash and Cash Equivalents | \$ 7,252,181 | \$ 8,821,680 |
| Accounts Receivable | 617,892 | 228,511 |
| Grants Receivable | 565,408 | 455,356 |
| Program Services Receivable | 416,315 | 361,083 |
| Property Inventory | 1,073,247 | 907,511 |
| Prepaids and Other Assets | 53,064 | 75,140 |
| Total Current Assets | 9,978,107 | 10,849,281 |
| Noncurrent Assets: | | |
| Cash and Cash Equivalents - Debt Service Reserve & Lease Deposits Capital Assets: | 161,306 | 161,224 |
| COCLT Land | 122,945 | 67,609 |
| Office Land, Building & Fixtures | 1,229,108 | 1,208,769 |
| Edna Building & Fixtures | 123,061 | 12,485 |
| Landfill Land | 3,381,391 | 3,381,391 |
| Golf Depot Land, Buildings & Fixtures | 866,735 | 702,707 |
| Accumulated Depreciation | (233,266) | (176,638) |
| Net Capital Assets | 5,489,974 | 5,196,323 |
| Total Noncurrent Assets | 5,651,280 | 5,357,547 |
| TOTAL ASSETS | 15,629,387 | 16,206,828 |
| LIABILITIES | | |
| Current Liabilities: | | |
| Accounts Payable | 1,219,495 | 154,174 |
| Accrued Liabilities | 397,633 | 542,877 |
| Landfill Post Closure Care Liability- Current Portion | 29,979 | 40,264 |
| Notes Payable- Current Portion | 1,592,857 | 92,857 |
| Total Current Liabilities | 3,239,964 | 830,172 |
| Long-Term Liabilities | | |
| Security Deposits Payable | 5,500 | 6,500 |
| Landfill Post Closure Care Liability - Non Current Portion | 479,663 | 684,480 |
| Notes Payable- Non Current Portion | 1,407,143 | 3,007,143 |
| Total Long-Term Liabilities | 1,892,306 | 3,698,123 |
| TOTAL LIABILITIES | 5,132,270 | 4,528,295 |
| NET POSITION | | |
| Net Investment in Capital Assets | 3,989,974 | 3,596,323 |
| Restricted - Expendable | 161,306 | 161,224 |
| Unrestricted | 6,345,837 | 7,920,986 |
| TOTAL NET POSITION | \$ 10,497,117 | \$ 11,678,533 |

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

| | 2021 | 2020 |
|---|---------------|---------------|
| Operating Revenues | | |
| Delinquent Tax Assessment & Collection Income | \$ 2,770,053 | \$ 3,146,781 |
| Land Lease Income | 10,975 | 2,675 |
| Grant Revenues | 1,760,516 | 3,858,324 |
| Demolition Recovery, Reimbursement & Property Sales | 146,964 | 748,049 |
| Home Sales | 1,760,086 | 4,394,728 |
| Total Operating Revenues | 6,448,594 | 12,150,557 |
| Operating Expenses | | |
| Demolition and Remediation | 757,302 | 1,342,302 |
| Construction and Development | 4,786,035 | 7,298,486 |
| Program Services Expense | 382,462 | 467,380 |
| Payroll Expense | 1,080,149 | 945,926 |
| Insurance Expense | 79,208 | 80,302 |
| Legal and Professional Expense | 165,024 | 303,829 |
| Maintenance and Repair Expense | 36,253 | 22,520 |
| Meeting Expense | 1,988 | 2,307 |
| Utilities Expense | 55,287 | 55,978 |
| Office Expense | 65,311 | 60,537 |
| Staff Training and Travel Expense | 5,733 | 6,782 |
| Depreciation Expense | 56,628 | 54,555 |
| Other Expense | 205,504 | 148,913 |
| Total Operating Expenses | 7,676,884 | 10,789,817 |
| Operating Income (Loss) | (1,228,290) | 1,360,740 |
| Non-Operating Revenues (Expenses) | | |
| Rent Income | 16,088 | 26,762 |
| Service Income | 27,385 | 43,252 |
| Subsidies | 50,000 | 50,000 |
| Interest | (46,599) | 14,344 |
| Total Non-Operating Revenues (Expenses) | 46,874 | 134,358 |
| Change in Net Position | (1,181,416) | 1,495,098 |
| Net Position, Beginning of Year | 11,678,533 | 10,183,435 |
| Net Position, End of Year | \$ 10,497,117 | \$ 11,678,533 |

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

| | | 2021 | | 2020 |
|---|----|-------------|----|-------------|
| Cash Flows from Operating Activities | | | | |
| Delinquent Tax Assessment & Collection Income | \$ | 2,770,053 | \$ | 3,597,092 |
| Land Lease Income | | 10,975 | | 2,675 |
| Grant Receipts | | 1,278,717 | | 3,632,359 |
| Demolition Recovery, Reimbursement & Property Sales | | (23,535) | | 748,049 |
| Home Sales | | 1,768,429 | | 4,386,385 |
| Demolition and Remediation Expense | | (751,686) | | (1,591,457) |
| Construction and Development Expense | | (3,797,610) | | (7,703,809) |
| Program Services Expense | | (327,745) | | (488,919) |
| Payroll Expense | | (1,074,156) | | (903,865) |
| Insurance Expense | | (57,131) | | (69,469) |
| Legal and Professional Expense | | (151,828) | | (321,903) |
| Maintenance and Repairs Expense | | (36,748) | | (21,399) |
| Meeting Expense | | (2,274) | | (2,221) |
| Utilities Expense | | (54,445) | | (59,134) |
| Office Expense | | (64,965) | | (62,030) |
| Staff Training and Travel Expense | | (5,733) | | (7,587) |
| Landfill Closure Expense | | (243,611) | | (491,786) |
| Other Operating Payments | | (201,655) | | (150,133) |
| Net Cash (Used)/Provided by Operating Activities | | (964,948) | | 492,848 |
| Cash Flows from Non-Capital Financing Activities | | | | |
| Proceeds from Subsidies | | - | | 50,000 |
| Service Income | | 25,473 | | 33,869 |
| Rental Proceeds and Fees | | 30,223 | | 18,454 |
| Interest | | (43,923) | | 10,806 |
| Proceeds from Note Issuance | | - | | 1,500,000 |
| Net Cash Provided by Non-Capital Financing Activities | | 11,773 | | 1,613,129 |
| Cash Flows from Capital and Related Financing Activities | | | | |
| Principal Paid on Debt | | (100,000) | | (100,000) |
| Golf Depot Improvements/Development | | (164,028) | | - |
| Edna Predevelopment | | (110,576) | | (12,485) |
| Purchase of Real Property | | (221,298) | | (341,914) |
| Land Bank Office Improvements | | (20,340) | | - |
| Net Cash Used In Capital and Related Financing Activities | | (616,242) | | (454,399) |
| Net Change in Cash and Cash Equivalents | | (1,569,417) | | 1,651,578 |
| Cash and Cash Equivalents Beginning of Year | | 8,982,904 | | 7,331,326 |
| Cash and Cash Equivalents End of Year | \$ | 7,413,487 | \$ | 8,982,904 |
| Cash and Cash Equivalents - Current | \$ | 7,252,181 | \$ | 8,821,680 |
| Cash and Cash Equivalents - Noncurrent | * | 161,306 | 7 | 161,224 |
| Total Cash and Cash Equivalents | \$ | 7,413,487 | \$ | 8,982,904 |

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

(continued)

| Reconciliation of Operating Income/(Loss) to Net Cash Provided by (Used In) Operating Activities | 2021 | 2020 | | |
|---|-------------------|------|-----------|--|
| Operating Income (Loss) | \$ (1,228,290) | \$ | 1,360,740 | |
| Depreciation Expense | 56,628 | | 54,555 | |
| (Increase) Decrease in Assets: | | | | |
| Accounts Receivable | (349,906) | | 366,346 | |
| Grants Receivable | (110,052) | | (225,965) | |
| Program Services Receivable | (55,232) | | 120,895 | |
| Prepaid Items | 22,077 | | 10,833 | |
| Increase (Decrease) in Liabilities: | | | | |
| Accounts Payable | 1,065,321 | | (416,338) | |
| Accrued Liabilities | (150,392) | | (256,210) | |
| Landfill Post Closure Care Liability | (215,102) | | (522,008) | |
| Net Cash (Used)/Provided by Operating Activities | \$ (964,948) | \$ | 492,848 | |

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NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

NOTE 1 – DESCRIPTION OF REPORTING ENTITY

The Central Ohio Community Improvement Corporation (COCIC) was formed as a nonprofit corporation on May 9, 2005 pursuant to Ohio Revised Code Chapter 1724 to assist in economic development of nonproductive and distressed properties in Franklin County. It was reconstituted on March 25, 2012 as the land reutilization corporation for Franklin County under Ohio Revised Code Chapters 1724 and 5722. A nine-member Board of Directors has been established for oversight of the operations. The Franklin County Commissioners and the Franklin County Treasurer are Ex-Officio members of the Board, as well as three other members appointed by the Commissioners and Treasurer. The Ohio Revised Code requires that the Board consists of a representative of the County's largest city and a representative of townships having more than 10,000 population in their unincorporated area. The COCIC's management believes the financial statements present all activities for which the COCIC is financially accountable.

Reporting Entity

The reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of COCIC are not misleading. The primary government consists of all funds, departments, boards, and agencies that are not legally separate from COCIC. For COCIC, there are no other boards and agencies other than COCIC. Component units are legally separate organizations for which COCIC is financially accountable. COCIC is financially accountable for an organization if COCIC appoints a voting majority of the organization's governing board and (1) COCIC is able to significantly influence the programs or services performed or provided by the organization; or (2)(a) COCIC is legally entitled to or can otherwise access the organization's resources; (b) COCIC is legally obligated to or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or (c) COCIC is obligated for the debt of the organization. Component units may also include organizations for which COCIC approves the budget, the issuance of debt or levying of taxes. In 2018, The Central Ohio Community Land Trust Corporation (COCLT) was established and is reported as a blended component unit of COCIC. The Poindexter Community Renaissance LLC is also a blended component unit of COCIC which was renamed and re-organized in 2017. See note 17 for additional information regarding blended component units of COCIC.

The Central Ohio Community Land Trust (COCLT), under the laws of the State of Ohio, incorporated on May 25, 2018 for the purpose of establishing affordable single-family housing that is owner occupied and to establish and provide multi-family rental housing. The COCLT applied for its 501 (c)(3) exemption from federal income tax in 2019 and was approved on July 8, 2019, made effective from our incorporation date. The COCLT was classified further as a public charity under the IRC Section 509 (a)(2). COCLT's board of managers and officers are COCIC's President, COCIC's Secretary/Treasurer and COCIC's Assistant Secretary. COCLT began conducting official business in 2019. COCLT is considered a blended component unit of COCIC due to the following: COCLT has no employees and all function are performed by COCIC staff; COCIC is the sole member of the corporation; and COCLT's board of managers and officers are COCIC's President, COCIC's Secretary/Treasurer, and COCIC's Assistant Secretary.

Poindexter Community Renaissance LLC (PCR) was established in 2006 to assist in the acquisition of the blighted and vacant Poindexter Tower condo units in Columbus, Ohio. PCR did not conduct any official business and was dormant almost since its inception. Not having use under its original purpose, PCR was renamed to PCR2 LLC and reorganized to become an agent of COCIC in strategic activities/transactions and in any project approved by COCIC's Board that is consistent with COCIC's mission. PCR2 is considered a blended component unit of COCIC due to the following: PCR2 has no employees, and all function are performed by COCIC staff; COCIC is the sole member of the corporation; and PCR2 LLC's

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

board of managers and officers are COCIC's President, COCIC's Secretary/Treasurer, and COCIC's Assistant Secretary.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Measurement Focus and Basis of Accounting

COCIC's operations are accounted for on a flow of economic resources measurement focus and the accrual basis of accounting. With this measurement focus, all assets and all liabilities associated with the operation are included on the statement of net position. The operating statement presents increases (i.e. revenues) and decreases (i.e. expenses) in net position.

Basis of Presentation

Basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements and measurement focus relates to the timing of the measurements made.

COCIC's basic financial statements consist of a statement of net position, a statement of revenues, expenses, and changes in net position, and a statement of cash flows. The financial statements of COCIC have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB). COCIC uses enterprise fund accounting to maintain its financial records during the fiscal year. Enterprise fund accounting focuses on the determination of operating income, changes in net position, financial position, and cash flows. Enterprise accounting is used to account for any activity for which a fee is charged to external users for goods or services.

Net Position is comprised of unrestricted and restricted components. Operating statements present increases (e.g. revenues) and decreases (e.g. expenses) in net position.

Net position is the difference between the COCIC's assets, its liabilities, and deferred outflows/inflows of resources. GASB establishes standards for external financial reporting which require that resources be classified for accounting and reporting purposes into the following net position categories:

<u>Net investment in capital assets</u>: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.

<u>Restricted – Expendable</u>: Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the Organization or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. COCIC first applies restricted resources when an expense is incurred for which both restricted and unrestricted net position are available. As of December 31, 2021, and 2020, \$161,306 and \$161,224, respectively, were restricted related to bond reserve funds held as security for outstanding bond debt as well as security deposits related to leased property.

<u>Unrestricted</u>: Net position whose use by COCIC is not subject to externally imposed stipulations. Unrestricted net position may be designated for specific purposes by action of management or the Board of Trustees or may otherwise be limited by contractual agreements with outside parties.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

Accounting Pronouncements

The following are pronouncements that either became effective during fiscal year 2021 or will become effective in future fiscal years and could impact COCIC's financial reports:

GASB 84 – "Fiduciary Activities." Effective for reporting periods beginning after December 15, 2018. Per GASB 95 the effective date has been updated to reporting periods beginning after December 15, 2019.

GASB 87 – "Leases." Effective for reporting periods beginning after December 15, 2019. Per GASB 95 the effective date has been postponed until June 15, 2021.

GASB 89 – "Accounting for Interest Cost Incurred before the End of a Construction Period" Effective for reporting periods beginning after December 15, 2019. Per GASB 95 the effective date has been updated to reporting periods beginning after December 15, 2020.

GASB 90 – "Majority Equity Interests – an amendment of GASB Statements No.14 and No. 61" Effective for reporting periods beginning after December 15, 2018. Per GASB 95 the effective date has been updated to reporting periods beginning after December 15, 2019.

GASB 91 – "Conduit Debt Obligations" Effective for reporting periods beginning after December 15, 2020. Per GASB 95 the effective date has been updated to reporting periods beginning after December 15, 2021.

GASB 92 – "Omnibus 2020" Various effective dates depending on applicable section. Per GASB 95 the effective date has been postponed one year from the original effective dates.

GASB 93 – "Replacement of Interbank Offered Rate" Various effective dates depending on applicable section. Per GASB 95 the effective date has been postponed one year from the original effective dates.

GASB 94 – "Public-Private and Public-Public Partnerships and Availability Payment Arrangements" Effective for fiscal years beginning after June 15, 2022 and all reporting periods thereafter.

GASB 95 - "Postponement of the Effective Dates of Certain Authoritative Guidance" Effective immediately.

GASB 96 – "Subscription-Based Information Technology Arrangements" Effective for fiscal years beginning after June 15, 2022.

GASB 97 – "Certain Component Unit Criteria, and Accounting for Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans" Various effective dates depending on the applicable section.

GASB 98 – "The Annual Comprehensive Financial Report" Effective for fiscal years ending after December 15, 2021.

COCIC has adopted all applicable GASB standards that were effective during its fiscal years 2021 and 2020. COCIC determined those standards adopted had no material impact on its financial statements as of December 31, 2021 and 2020.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

COCIC has not fully determined the effect statements with effective dates subsequent to current reporting period will have on its financial reporting in subsequent fiscal years.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Grant and Account Receivables

Expenses incurred during the year that will be reimbursed in future years are recognized as revenue and receivables in the year the expense is incurred.

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the current fiscal year, are recorded as prepaid items using the consumption method by recording a current asset for the prepaid amount and reflecting the expense in the year in which services are consumed.

Property Inventory

COCIC's land reutilization activities often require that it hold title to real property, typically until reutilization activities can be completed or to satisfy a holding period prescribed by the terms of grant funding. Beginning in 2019, COCIC began acquiring real property to build affordable housing throughout Franklin County. COCIC, through its subsidiary COCLT, will retain ownership of the land to ensure future affordable housing opportunities. Other properties acquired by COCIC are of nominal value and, in the aggregate, not material to the financial statements. Property Inventory being held for the purposes of completing COCIC's mission with a cost or acquisition value of \$1,500 or more will be capitalized.

Capital Assets

Capital assets are capitalized at cost and updated for additions and retirements during the year. Donated capital assets are recorded at their acquisition value as of the date received. COCIC has a capitalization threshold of \$5,000 for all assets except land and property inventory. Land being held for the purposes of completing COCIC's mission with a cost or acquisition value of \$1,500 or more will be capitalized. Depreciation is computed using the straight-line method over the following useful lives:

| Description | Estimated Lives |
|----------------------------------|------------------------|
| Furniture & Fixtures | 10 |
| Equipment | 6-15 |
| Building & Building Improvements | 40 |
| Land Improvements | 15-20 |
| IT Equipment | 5 |

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

Capital Contributions

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets or from grants or outside contributions of resources restricted to capital acquisition and construction.

Accrued Liabilities and Notes Long-Term Obligations

All payables and other accrued liabilities are reported on the statement of net position.

Deferred Outflows and Deferred Inflows

In addition to assets, the statement of net position may report a separate category of deferred outflows of resources. Deferred outflows represent consumption of net position that applies to future periods and will not be recognized as an outflow of resources (expense) until then. On December 31, 2021 and 2020, COCIC reported no deferred outflows of resources. In addition to liabilities, the statement of net position may report a separate category of deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will not be recognized as an inflow of resources (revenues) until then. On December 31, 2021 and 2020, COCIC reported no deferred inflows of resources.

Capitalization of Land Development Costs

Land and development costs are generally capitalized at the time development begins based on actual costs incurred.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of COCIC. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the COCIC. All revenues and expenses not meeting this definition are reported as non-operating.

Income Taxes

COCIC was formed as a nonprofit organization and was then determined by the IRS as exempt from federal income taxes under Section 501(c)(4) of the Internal Revenue Code. In 2012 when COCIC was reconstituted as the Franklin County land reutilization corporation, it was organized to be exempt under Section 115(1) of the Internal Revenue Code. As the IRS has made no determination of exemption under Section 115(1), COCIC, as a precautionary measure, pursued and received in 2017 a reinstatement of the determination of exemption under Section 501(c)(4) which lapsed after the 2012 reconstitution.

Uncertain Tax Positions

COCIC adopted the provisions of Accounting for Uncertainty in Income Taxes on January 1, 2009. Those provisions clarify the accounting and recognition for income tax positions taken or expected to be taken in COCIC's income tax returns. COCIC's income tax filings are subject to audit by various taxing authorities. In evaluating COCIC's tax provisions and accruals, future taxable income, and the reversal of temporary differences, interpretations and tax planning strategists are considered. COCIC has analyzed the tax positions taken and believes there are no uncertain positions taken or expected to be taken that would require recognition of a liability or an asset.

NOTE 3 - CASH

The COCIC maintains its cash balance in banking accounts. At December 31, 2021 and 2020, the COCIC's carrying values of cash were \$7,413,487 and \$8,982,904, respectively, including \$161,306 and \$161,224, respectively, in cash held as security for repayment of outstanding bonds payable and security deposits. At December 31, 2021 and 2020, the COCIC's bank balances, held by two different financial institutions, were

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

\$7,517,253 and \$9,144,923, respectively. Carrying values of cash and bank balances reconcile when adjusted for outstanding items. Of the bank balances, as of December 31, 2021 and 2020, \$2,013,324 and \$2,013,228 respectively, were covered by FDIC insurance, and \$5,487,397 and \$7,121,810, respectively, were covered by government securities collateralizing public deposits. COCIC cash holdings include funds held in money market account extra (MMAX) bank funds. These accounts allow deposits to be distributed to multiple banks in network up to the \$250,000 FDIC limit per bank. As of December 31, 2021, and 2020, funds covered by FDIC insurance include \$1,230,004 and \$1,229,515 respectively, in MMAX covered funds. As of December 31, 2021, and 2020, \$8,442 and \$1,905 respectively is on deposit with the Franklin County Sheriff Office.

Custodial Credit Risk is the risk that in the event of bank failure, the COCIC's deposits may not be returned. The COCIC has no policy regarding custodial credit risk. COCIC's practice is to maintain all deposits within FDIC limits or require collateralization consistent with state laws governing public deposits. The funds held by the Franklin County Sherriff Office are refundable at any time and do not represent custodial risk to COCIC.

The State Treasurer of Ohio's office administers the Ohio Pooled Collateral System that allows eligible financial institutions to pool collateral to secure deposits of Ohio's public entities. The State Treasurer of Ohio's office has deemed collateral equal to 50% of public deposits held by certain institutions (including the institution used by COCIC) to be sufficient collateral over those deposits. In 2019 COCIC requested that our financial institutions collateralize our funds at 100%. On December 31, 2021 and 2020, COCIC's deposits were not exposed to custodial risk.

As of December 31, 2021, and 2020, COCIC does not maintain any investments.

NOTE 4 – PROGRAM SERVICES RECEIVABLE

Responsible Landlord Program

The Responsible Landlord Program (RLL) is a loan program to assist in rehabilitation of rental residential properties. A closed-end revolving loan accruing interest at 1.5% per annum and compounded monthly, is made for the rehabilitation of blighted, distressed, or substandard properties. The loan is secured by a mortgage against the property. Since the program's inception in 2014, COCIC has issued nine loans. As of December 31, 2021, and 2020 COCIC had advances outstanding of \$290,000 and \$272,455 respectively. \$11,437 has been repaid as of December 31, 2021, resulting in a balance due of \$278,563. Interest accrued during 2021 and 2020 was \$2,026 and \$1,894 respectively.

Receivership Loan Program

Through the Receivership Loan Program, a Receiver, appointed by the Franklin County Environmental Court is charged with abating nuisances at distressed properties, conducting court approved rehabilitation and clearing title. COCIC assists the receiver by using a close-ended revolving loan, disbursing up to \$65,000 per property based on the court approved expenditures proposed by the receiver. The loan is secured by a mortgage against the property and will earn interest of 3%, compounded annually with a term due upon demand but expected to repay within approximately 6 months to 24 months, dependent on the ease of clearing the title. As of December 31, 2021, and 2020, there was \$134,000 and \$84,000 in loan principal advances outstanding, respectively. Interest accrued during 2021 and 2020 was \$1,726 and \$2,734, respectively.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

NOTE 5 – PROPERTY INVENTORY

Property inventory as of December 31, 2021 and 2020 was \$1,073,247 and \$907,511, respectively. Activity during 2021 consisted of the sale of 1541 Aberdeen (\$4,042), 1545 Aberdeen (\$4,620), and 2683 Winchester Pike (\$185,000) and obtaining the following properties:

| Parcel ID/Property Address | A | Mount |
|---------------------------------|----|---------|
| 161-000649-00 0 Vine St | | 2,343 |
| 191-001475-00 1930 Stelzer Road | | 304,726 |
| Total Purchases | \$ | 307,069 |

The following properties were transferred from Property Inventory to COCLT Land during 2021:

| Parcel ID/Property Address | Α | mount |
|------------------------------|----|--------|
| 161-000283-00 2830 Walnut | | 3,687 |
| 161-000449-00 3372 1st Ave | | 17,484 |
| 161-000452-00 3356 1st Ave | | 5,091 |
| 161-000458-00 3652 1st Ave | | 2,570 |
| 161-000659-00 3504 4th Ave | | 2,725 |
| 161-000778-00 2822 Walnut St | | 10,851 |
| Total Purchases | \$ | 42,408 |

During 2020, COCIC sold 1829 Long Street for \$255,000 and acquired 11 properties for \$518,851.

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NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

NOTE 6 – CAPITAL ASSETS

Capital asset activity for the years ended December 31, 2021 and 2020 was as follows:

| | - <u>-</u> | 1/1/2021 | Additions | Deductions | 12/31/2021 |
|----------------------------------|----------------|-----------|-----------|------------|------------|
| Non-Depreciable Assets: | _ | | | | |
| Land (COCLT) | \$ | 67,609 | 55,336 | - \$ | 122,945 |
| Land (Landfill) | | 3,381,391 | - | - | 3,381,391 |
| Golf Depot Land | | 98,492 | - | - | 98,492 |
| Office - Land | | 39,200 | - | - | 39,200 |
| Depreciable Assets: | | | | | |
| Edna - Building & Fixtures | | 12,485 | 110,576 | - | 123,061 |
| Office - Building & Fixtures | | 1,169,569 | 20,339 | _ | 1,189,908 |
| Golf Depot - Building & Fixtures | | 604,215 | 164,028 | - | 768,243 |
| Total Capital Assets | | 5,372,961 | 350,279 | | 5,723,240 |
| Accumulated Depreciation | | (176,638) | (56,628) | _ | (233,266) |
| Net Capital Assets | \$ | 5,196,323 | 293,651 | - \$ | 5,489,974 |
| Non-Depreciable Assets: | _ | 1/1/2020 | Additions | Deductions | 12/31/2020 |
| Land (COCLT) | \$ | 18,868 | 48,741 | - \$ | 67,609 |
| Land (Landfill) | | 3,381,391 | - | - | 3,381,391 |
| Golf Depot Land | | 98,492 | - | - | 98,492 |
| Office - Land | | 39,200 | - | - | 39,200 |
| Depreciable Assets: | | | | | |
| Edna - Building & Fixtures | | - | 12,485 | - | 12,485 |
| Office - Building & Fixtures | | 1,169,569 | - | - | 1,169,569 |
| Golf Depot - Building & Fixtures | _ | 604,215 | | | 604,215 |
| Total Capital Assets | | 5,311,735 | 61,226 | - | 5,372,961 |
| Accumulated Depreciation | | (122,083) | (54,555) | | (176,638) |
| Net Capital Assets | \$ | 5,189,652 | 6,671 | \$ | 5,196,323 |

NOTE 7 – NOTES PAYABLE

| <u>2021</u> | Amount Outstanding 1/1/2021 | Additions | Deletions | Amount Outstanding 12/31/2021 | Amounts Due in One Year |
|---|-----------------------------|-----------|--------------|-------------------------------------|-------------------------|
| Franklin County - Direct FCAP - Direct | \$ 1,600,000 1,500,000 | - | (100,000) \$ | 1,500,000 \$ 1,500,000 | 92,857 1,500,000 |
| Total Notes Payable | \$ 3,100,000 | | (100,000) \$ | 3,000,000 \$ | 1,592,857 |
| <u>2020</u> | Amount Outstanding 1/1/2020 | Additions | Deletions | Amount Outstanding 12/31/2020 | Amounts Due in One Year |
| Franklin County - Direct FCAP - Direct | \$ 1,700,000 | 1,500,000 | (100,000) \$ | 1,600,000 \$ 1,500,000 | 92,857 |
| Total Notes Payable | \$ 1,700,000 | 1,500,000 | (100,000) \$ | 3,100,000 \$ | 92,857 |

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

In December 2009, COCIC received additional working capital from the sale of a \$2,600,000, 30-year, 0% interest, Ohio Air Quality Development Authority Bond which was purchased by the Community Improvement Corporation of Gahanna and immediately assigned to Franklin County. \$150,000 of the proceeds was deposited in an account at Heartland Bank to secure the repayment of the Bond. COCIC is responsible for the debt service on this Bond. The balance on December 31, 2021 was \$1,500,000. This outstanding note contains (1) a provision that in an event of default, the timing of repayment of outstanding amounts can be due immediately with an interest rate of 10% (or legal limit) and (2) if payment is not received by the due date or accelerated date an additional 5% charge will be added.

In December 2020, COCIC entered into a loan agreement with Finance Fund Capital Corporation for a \$1,500,000, 2-year, 3.5% interest note. The intent of the note is to fund the construction of 10 affordable homes in Columbus, Ohio. The balance on December 31, 2021 was \$1,500,000. This outstanding note contains (1) a provision that in an event of default, the timing of repayment of outstanding amounts can be due immediately with an interest rate of 16% (or legal limit) and (2) if payment is not received by the due date or accelerated date an additional 5% charge will be added.

Both loan agreements are considered direct borrowings. Direct borrowings have terms negotiated directly between the COCIC and the lender and are not offered for public sale. The loans have no significant finance-related terms related to events of default, termination events, or subjective acceleration clauses.

The following is the scheduled maturities of the debt agreement as of December 31, 2021:

| | Principal | Interest |
|-------------|--------------|----------|
| 2022 | 1,592,857 | 52,500 |
| 2023 | 92,857 | - |
| 2024 | 92,857 | - |
| 2025 | 92,857 | - |
| 2026 | 92,857 | |
| 2027 - 2031 | 464,285 | - |
| 2032 - 2036 | 464,285 | - |
| 2037 - 2039 | 107,145 | - |
| Total | \$ 3,000,000 | \$52,500 |

NOTE 8 – LANDFILL CLOSURE COSTS AND CHANGE IN ESTIMATE

State and federal laws and regulations require COCIC to place a final cover on its Bedford Landfill and to perform certain maintenance and monitoring functions at the site for thirty years after closure. The Bedford Landfill was officially closed June 13, 2008. As of December 31, 2021, and 2020, the book value of the landfill, excluding the related closure and post closure liability is \$1,031,249.

The \$509,642 and \$724,744 reported as landfill closure and post-closure care liability on December 31, 2021 and 2020, respectively, represents the remaining estimated cost of closure and post-closure care. Total expenditures in 2021 and 2020 for this liability were \$215,101 and \$522,009, respectively.

COCIC is required by state and federal laws and regulations to maintain a trust to finance closure and post-closure care. Although COCIC did not establish a trust, they performed alternative actions approved by the Ohio EPA Director to satisfy the requirements. The City of Gahanna is required to pay up to \$50,000 per year to COCIC to cover any shortfall.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

NOTE 9 – TAX LIEN CERTIFICATE PURCHASE

In 2016 COCIC established the tax lien program to acquire blighted and abandoned properties throughout Franklin County. When a tax lien sale occurs COCIC can select and purchase the lien for \$1 per parcel. This lien allows COCIC to prosecute tax lien foreclosures through forfeiture or sale. The balance of the tax lien is payable under a non-recourse note. Such note limits COCIC's liability thereunder to any recover of delinquent taxes and assessments resulting from redemptions or foreclosures of the tax certificates, which are expected to be nominal. COCIC does not recognize possible redemption or foreclosure proceeds as receivables, unit received, at which time the same are applied in full satisfaction of COCIC's obligations under the note. There were no tax lien purchases in 2021 or 2020.

While there is no obligation for COCIC to foreclose the purchased tax lien certificates, COCIC has identified \$1,500,000 of funding for the cost of foreclosures. In 2016, Franklin County Treasurer contributed \$500,000 and COCIC \$125,000. In 2017, Franklin County and COCIC again contributed \$500,000 and \$125,000, respectively and the City of Columbus contributed \$250,000 in 2017. Further, foreclosure costs are reimbursable under the OHFA NIP grant, making the reimbursements available to fund continuing foreclosure and demolition activity. Tax Lien Certificate title search expenses were (\$5,334) in 2021 and \$7,284 in 2020. The negative expense in 2021 is a result of refunds received for court deposits. Reimbursement of the title search expenses from the OHFA NIP grant in 2020 was \$164,371.

NOTE 10 – GRANT REVENUES

Under terms of a cooperative agreement signed with the Ohio Housing Finance Agency (OHFA), COCIC receives grant funding from OHFA's Neighborhood Initiative Program (NIP). OHFA receives funding for NIP through the Hardest Hit Fund (HHF), a program authorized under the Emergency Economic Stabilization Act (EESA) and funded through the U.S. Department of the Treasury. Through the cooperative agreement, OHFA and COCIC utilize NIP funding to strategically target residential demolition in designated areas. The goal of the program is to stabilize property values by removing and greening vacant and abandoned properties in an effort to prevent future foreclosures for existing homeowners. The maximum assistance provided under this program is \$25,000 per property to be demolished. Financial assistance through the NIP program is provided through a non-interest-bearing loan and secured by the property. The loan however is forgiven at the end of three years. Payment is only required in the event there are proceeds from a sale or refinance, which is considered remote. Therefore, COCIC records proceeds received under the NIP as revenues and does not record any loan payable back to OHFA on its statement of financial position. Disbursement of funds was completed in 2020 with all notes and mortgages being released by September 2021.

In 2019, COCLT (a subsidiary of COCIC) entered into an agreement with the City of Columbus for \$3.8 million dollars to help start COCLT projects in Columbus neighborhoods on parcels owned by the City and County Land Banks. The funds are used to reduce the purchase price of houses developed for the COCLT for income qualified buyers to make them affordable. During 2020, COCLT entered into an agreement with the City of Columbus for an additional \$200,000 for a total grant award of \$4 million. In October 2021, COCLT entered into an additional agreement with the City of Columbus for \$3.060 million to continue the mission of providing affordable housing for income qualified buyers. During 2021, and 2020, \$1,164,506 and \$1,720,902 has been drawn on the grants respectively. A balance of \$2,494,592 is remaining on the grants as of December 31, 2021. The 2019 and 2020 grant allocations have been fully exhausted as of December 31, 2021. The grants are reimbursable grants therefore, a receivable for the balance of the undrawn funds has not been established.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

In 2020, COCLT entered into an agreement with the Franklin County Commissioners (Economic Development & Planning office) for \$2.375 million to start COCLT projects within Franklin County. The funds are used to reduce the purchase price of houses developed for the COCLT for income qualified buyers to make them affordable. In December 2021, the grant agreement was modified to extend the draw period through December 31, 2022. An additional \$2.375 million was also awarded for a total of \$4.75 million. During 2021, \$52,227 has been drawn on the grants. A balance of \$4,697,773 is remaining on the grants as of December 31, 2021. The grants are reimbursable grants therefore, a receivable for the balance of the undrawn funds has not been established.

During 2021, COCLT began establishing a Construction Financing Fund (CFF) to fund the cost of construction when COCLT is the developer on projects. The fund is a revolving fund that is replenished by completed homes sales and the aforementioned grant dollars from the City of Columbus or Franklin County. In December 2021, the Franklin County Commissioners approved a \$2.625 million grant to fund the CFF. The grant is not payable to the COCLT until the beginning of 2022 therefore, a receivable was not established.

NOTE 11 – RISK MANAGEMENT

Commercial Insurance

COCIC has obtained commercial insurance for the following risks:

- Comprehensive property and general liability
- Builders Risk
- Vehicles
- Environmental Insurance
- Directors and Officers Insurance

Settled claims have not exceeded commercial coverage in the past three years and there has been no significant decrease in coverage from the prior year.

NOTE 12 - EMPLOYEE BENEFIT 401(k) PLAN

COCIC offers a defined contribution 401(k) plan to its employees. Eligible employees must be at least 21 years of age, have 12 consecutive months of service and have worked at least 1,000 hours. Under the plan, COCIC may make an employer discretionary contribution, which is vested 100% at the time of contribution.

The plan also allows eligible employees to contribute from 1% up to 90% of their salary and wages. The employer and employee contributions are not to exceed Internal Revenue Service limits.

COCIC's contribution expense at the end of December 31, 2021 and 2020 was \$38,500 and \$38,500, respectively.

NOTE 13 – LEASE AGREEMENTS

Land Bank Office, 845 Parsons Avenue:

COCIC as lessor, is leasing part of the Land Bank office space to the City of Columbus Land Redevelopment Office, the city's land bank office. The lease began in February 2017 and will end on

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

January 31, 2024, with an annual lease renewal. Lease income received during 2021 and 2020 was \$21,384 and \$21,762, respectively.

The following is the scheduled of annual lease obligation from the city's land bank as of December 31, 2021:

| 2022 | 22,026 |
|-------|-----------|
| 2023 | 22,686 |
| Total | \$ 44,712 |

During 2019 COCIC entered into a lease management agreement with the City of Columbus and two private entities. While COCIC holds legal title to the two properties, the City of Columbus maintains control over all decision making and bears all costs associated with the properties. Rent received from the tenants is passed through to the City of Columbus. As a result, COCIC has deemed that the arrangement does not constitute leases under GASB. COCIC earns a 10% management fee on the rental payments received from the private tenants. Admin income earned in 2021 and 2020 was \$6,554 and \$9,724 respectively.

NOTE 14 – CONTINGENT LIABILITIES

Amounts grantor agencies pay to the COCIC are subject to audit and adjustment by the grantor. The grantor may require refunding any disallowed costs. Management cannot presently determine amounts grantors may disallow.

COCIC is also subject to litigation and claims. In the opinion of management, the ultimate liabilities, if any, resulting from such litigation and claims will not materially affect the financial position of COCIC.

NOTE 15 – COVID-19

The United States and the State of Ohio declared a state of emergency in March of 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the continuing emergency measures may impact subsequent periods of the COCIC. In addition, the impact on the COCIC's future operating costs, revenues, and additional recovery from emergency funding, either federal or state, cannot be estimated.

NOTE 16 – SUBSEQUENT EVENTS

On April 22, 2022, the COCLT Board of Directors approved a \$3 million revolving line of credit with IFF for the purpose of constructing affordable single-family homes. The loan will be a direct loan with IFF bearing a fixed interest rate of 5.5% for up to 24 months. The loan will be interest only payments due monthly based on the balance of the loan. Repayment of the loan will be from the sale of COCLT homes, and the gap grants with the City of Columbus and Franklin County.

NOTE 17 – BLENDED COMPONENT UNIT

Condensed combining information for COCIC's blended component units are presented as follows:

NOTES TO THE BASIC FINANCIAL STATEMENTS BLENDED COMPONENT UNITS AT DECEMBER 31, 2021 AND 2020

| | COCLT | | | PC | | | CR2 | | TOTA | | | L |
|---------------------------------------|---------|--------------|----|-----------|----|--------|-----|--------|------|--------------|----|-----------|
| | <u></u> | 2021 | | 2020 | | 2021 | | 2020 | | 2021 | | 2020 |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash and Cash Equivalents | \$ | 1,681,054 | \$ | 1,998,297 | \$ | 33,320 | \$ | 33,713 | \$ | 1,714,374 | \$ | 2,032,010 |
| Accounts Receivable | | 218,505 | | 8,343 | | - | | - | | 218,505 | | 8,343 |
| Intercompany Receivable | | - | | - | | - | | 87 | | - | | 87 |
| Grants Receivable | | 565,408 | | 455,356 | | - | | - | | 565,408 | | 455,356 |
| Property Inventory | | - | | 235 | | - | | _ | | - | | 235 |
| Prepaids and Other Assets | | 4,280 | | 9,476 | | - | | - | | 4,280 | | 9,476 |
| Total Current Assets | | 2,469,247 | | 2,471,707 | | 33,320 | | 33,800 | | 2,502,567 | | 2,505,507 |
| Noncurrent Assets: Capital Assets: | | | | | | | | | | | | |
| COCLT Land | | 122,945 | | 67,609 | | _ | | | | 122,945 | | 67,609 |
| Net Capital Assets | | 122,945 | | 67,609 | | - | | | | 122,945 | | 67,609 |
| Total Noncurrent Assets | | 122,945 | | 67,609 | | - | | | | 122,945 | | 67,609 |
| TOTAL ASSETS | | 2,592,192 | | 2,539,316 | | 33,320 | | 33,800 | | 2,625,512 | | 2,573,116 |
| LIABILITIES Current Liabilities: | | | | | | | | | | | | |
| Accounts Payable | | 1,012,859 | | 8,953 | | - | | - | | 1,012,859 | | 8,953 |
| Intercompany Payable | | 52,000 | | 77,558 | | - | | - | | 52,000 | | 77,558 |
| Notes Payable- Current Portion | | 1,500,000 | | | | - | | | | 1,500,000 | | - |
| Total Current Liabilities | | 2,564,859 | | 86,511 | | | | - | | 2,564,859 | | 86,511 |
| Long-Term Liabilities | | | | | | | | | | | | |
| Notes Payable- Non Current Portion | | | | 1,500,000 | | | | _ | | - | | 1,500,000 |
| Total Long-Term Liabilities | | | | 1,500,000 | | | | | | - | | 1,500,000 |
| TOTAL LIABILITIES | | 2,564,859 | | 1,586,511 | | - | | - | | 2,564,859 | | 1,586,511 |
| NET POSITION | | | | | | | | | | | | |
| Net Investment in Capital Assets | | 122,945 | | 67,609 | | - | | - | | 122,945 | | 67,609 |
| Unrestricted | | (95,612) | | 885,196 | | 33,320 | | 33,800 | | (62,292) | | 918,996 |
| TOTAL NET POSITION | Φ. | 27,333 | \$ | 952,805 | • | 33,320 | \$ | 33,800 | | 60,653 | | 986,605 |

NOTES TO THE BASIC FINANCIAL STATEMENTS BLENDED COMPONENT UNITS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

| | | COCLT | PC | CR2 | TOTAL | | | | |
|---------------------------------------|----------------|--------------|-----------|-----------|--------------|--------------|--|--|--|
| | 2021 2020 | | 2021 | 2020 | 2021 | 2020 | | | |
| Operating Revenues | | | | | | | | | |
| Grant Revenues | \$ 1,281,633 | \$ 1,790,902 | \$ - | \$ - | \$ 1,281,633 | \$ 1,790,902 | | | |
| Land Lease Income | 10,975 | 2,675 | - | - | 10,975 | 2,675 | | | |
| Home Sales | 1,760,086 | 4,394,728 | <u> </u> | <u> </u> | 1,760,086 | 4,394,728 | | | |
| Total Operating Revenues | 3,052,694 | 6,188,305 | | - | 3,052,694 | 6,188,305 | | | |
| Operating Expenses | | | | | | | | | |
| Construction and Development | 4,781,110 | 7,291,686 | - | - | 4,781,110 | 7,291,686 | | | |
| Legal and Professional Expense | 72,088 | 91,669 | - | - | 72,088 | 91,669 | | | |
| Office Expense | - | 463 | - | - | - | 463 | | | |
| Staff Training and Travel Expense | 510 | - | - | - | 510 | - | | | |
| Other Expense | 68,766 | 55,037 | 480 | 480 | 69,246 | 55,517 | | | |
| Total Operating Expenses | 4,922,474 | 7,438,855 | 480 | 480 | 4,922,954 | 7,439,335 | | | |
| Operating Income (Loss) | \$ (1,869,780) | (1,250,550) | (480) | (480) | (1,870,260) | (1,251,030) | | | |
| Non-Operating Revenue (Expense) | | | | | | | | | |
| Interest | (55,692) | 783 | - | - | (55,692) | 783 | | | |
| Interfund Transfer | 1,000,000 | | | 87 | 1,000,000 | 87 | | | |
| Total Non-Operating Revenue (Expense) | 944,308 | 783 | | 87 | 944,308 | 870 | | | |
| Change in Net Position | (925,472) | (1,249,767) | (480) | (393) | (925,952) | (1,250,160) | | | |
| Net Position, Beginning of Year Net | 952,805 | 2,202,572 | 33,800 | 34,193 | 986,605 | 2,236,765 | | | |
| Position, End of Year | \$ 27,333 | \$ 952,805 | \$ 33,320 | \$ 33,800 | \$ 60,653 | \$ 986,605 | | | |

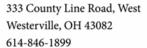
NOTES TO THE BASIC FINANCIAL STATEMENTS BLENDED COMPONENT UNITS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

| | COCLT | | | PCI | R2 | | TOTAL | | | | |
|---|-------|-------------|----|-------------|--------------|----|--------|----------|-------------|----|-------------|
| | | 2021 | | 2020 | 2021 | | 2020 | | 2021 | | 2020 |
| Cash Flows from Operating Activities | | _ | | | | | | | | | _ |
| Grant Receipts | | 953,076 | | 1,335,546 | - | | - | | 953,076 | | 1,335,546 |
| Land Lease Income | | 10,975 | | 2,675 | - | | - | | 10,975 | | 2,675 |
| Home Sales | | 1,760,086 | | 4,394,728 | - | | - | | 1,760,086 | | 4,394,728 |
| Construction and Development Expense | | (3,809,682) | | (7,700,127) | - | | - | | (3,809,682) | | (7,700,127) |
| Insurance Expense | | 5,196 | | (9,476) | - | | - | | 5,196 | | (9,476) |
| Legal and Professional Expense | | (62,483) | | (111,369) | - | | - | | (62,483) | | (111,369) |
| Staff Training and Travel Expense | | (462) | | (3,862) | - | | - | | (462) | | (3,862) |
| Other Operating Payments | | (64,613) | | (53,898) | (480) | | (480) | | (65,093) | | (54,378) |
| Net Cash Provided by (Used In) Operating Activities | | (1,207,907) | | (2,145,783) | (480) | | (480) | | (1,208,387) | | (2,146,263) |
| Cash Flows from Non-Capital Financing Activities | | | | | | | | | | | |
| Proceeds from Note Issuance | | - | | 1,500,000 | - | | - | | - | | 1,500,000 |
| Interest | | (51,317) | | 783 | - | | - | | (51,317) | | 783 |
| Transfers | | 1,000,000 | | - | 87 | | 31 | | 1,000,087 | | 31 |
| Net Cash Provided by Non-Capital Financing Activities | | 948,683 | | 1,500,783 | 87 | | 31 | | 948,770 | | 1,500,814 |
| Cash Flows from Capital and Related Financing Activities | | | | | | | | | | | |
| Purchase of Real Property | | (58,019) | | (12,334) | | | | | (58,019) | | (12,334) |
| Net Cash Used In Capital and Related Financing Activities | | (58,019) | | (12,334) | - | | - | | (58,019) | | (12,334) |
| Net Change in Cash and Cash Equivalents | | (317,243) | | (657,334) | (393) | | (449) | | (317,636) | | (657,783) |
| Cash and Cash Equivalents Beginning of Year | | 1,998,297 | | 2,655,631 | 33,713 | | 34,162 | | 2,032,010 | | 2,689,793 |
| Cash and Cash Equivalents End of Year | \$ | 1,681,054 | \$ | 1,998,297 | \$ 33,320 | \$ | 33,713 | \$ | 1,714,374 | \$ | 2,032,010 |
| Cash and Cash Equivalents - Current | \$ | 1,681,054 | \$ | 1,998,297 | \$ 33,320 | \$ | 33,713 | \$ | 1,714,374 | \$ | 2,032,010 |
| Cash and Cash Equivalents - Noncurrent | | | | <u> </u> | <u> </u> | | | <u> </u> | | | <u>-</u> |
| Total Cash and Cash Equivalents | \$ | 1,681,054 | \$ | 1,998,297 | \$ 33,320 | \$ | 33,713 | \$ | 1,714,374 | \$ | 2,032,010 |

NOTES TO THE BASIC FINANCIAL STATEMENTS BLENDED COMPONENT UNITS FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

(Continued)

| Reconciliation of Operating Income/(Loss) to Net Cash | COCLT | | | | | PCI | | TOTAL | | | | |
|---|-------|-------------|----|-------------|----|-------|----|-------|----|-------------|----|-------------|
| Provided by (Used In) Operating Activities | | 2021 | | 2020 | | 2021 | | 2020 | | 2021 | | 2020 |
| Operating Income (Loss) | \$ | (1,869,780) | \$ | (1,250,550) | \$ | (480) | \$ | (480) | \$ | (1,870,260) | \$ | (1,251,030) |
| (Increase) Decrease in Assets: | | | | | | | | | | | | |
| Accounts Receivable | | (210,162) | | (8,343) | | - | | - | | (210,162) | | (8,343) |
| Grants Receivable | | (110,052) | | (455,356) | | - | | - | | (110,052) | | (455,356) |
| Property Inventory | | 235 | | - | | - | | - | | 235 | | - |
| Prepaid Items | | 5,196 | | (9,476) | | - | | - | | 5,196 | | (9,476) |
| Increase (Decrease) in Liabilities: | | | | | | | | | | | | |
| Accounts Payable | | 1,002,214 | | (453,091) | | - | | - | | 1,002,214 | | (453,091) |
| Intercompany Payable | | (25,558) | | 31,033 | | | | | | (25,558) | | 31,033 |
| Net Cash Provided by (Used In)Operating Activities | \$ | (1,207,907) | \$ | (2,145,783) | \$ | (480) | \$ | (480) | \$ | (1,208,387) | \$ | (2,146,263) |





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Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Central Ohio Community Improvement Corporation Franklin County 845 Parsons Avenue Columbus, Ohio 43206

To the Board of Directors:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Central Ohio Community Improvement Corporation, Franklin County, Ohio, as of and for the years ended December 31, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Central Ohio Community Improvement Corporation's basic financial statements, and have issued our report thereon dated May 27, 2022, wherein we noted as described in Note 15 to the financial statements, the financial impact of COVID-19 and the continuing emergency measures may impact subsequent periods.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Central Ohio Community Improvement Corporation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Central Ohio Community Improvement Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Central Ohio Community Improvement Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Central Ohio Community Improvement Corporation's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Central Ohio Community Improvement Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Central Ohio Community Improvement Corporation Franklin County

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards* Page 2

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Central Ohio Community Improvement Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Central Ohio Community Improvement Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Julian & Grube, Inc.

Julian & Sube, the.

May 27, 2022



CENTRAL OHIO COMMUNITY IMPROVEMENT CORPORATION

FRANKLIN COUNTY

AUDITOR OF STATE OF OHIO CERTIFICATION

This is a true and correct copy of the report, which is required to be filed pursuant to Section 117.26, Revised Code, and which is filed in the Office of the Ohio Auditor of State in Columbus, Ohio.



Certified for Release 6/28/2022

88 East Broad Street, Columbus, Ohio 43215 Phone: 614-466-4514 or 800-282-0370