

Objectives



- Identify elected officials role in the budgetary process
- Understand the process and timing issues
- Identify compliance items/limitations
- Review the budgetary documents

Governing Board (Trustee, Council, Board) Role in the Budgetary Process

Taxes

- Set/approve property tax rates and levies
- Enact taxes / fees

Appropriations

$\underline{Appropriations}$

- Establish legal level of control
- Approve annual or temporary appropriations
- Prepare appropriation resolutions
 Approve supplemental appropriations

Governing Board Role in Budgetary **Process**



- Establish reserve funds ORC §5705.13
 Budget stabilization, reserve balance accounts

 - · Capital projects set-asides
- Establish target carryover balances
- Set/approve salaries of officers, clerks, and employees
 Township's elected officials salary set by statute and employees salary set by Board of Trustees

Efficient • Effective • Transparent

Governing Board Role in Budgetary **Process**

- Preparation of the annual tax ordinance/tax budget
- Presentation of annual tax ordinance/tax budget to governing board



Efficient • Effective • Transparent

Fiscal Officer's Role in **Budgetary Process**

- · Identify and certify estimated receipts (not a function of the governing board)
- Certify purchase obligations
- Maintain financial records demonstrating compliance with budget (receipt, appropriations, cash disbursements)
- Prepare appropriation measurers (convenience issue)
- · Assist with the preparation of the tax ordinance/tax budget (practical matter)
- Reconciliations of financial records

D	U	1	7	3

Budgetary Documents

- Budgetary process is prescribed by the ORC Chapter 5705 and includes:
- A tax budget
- · A resolution setting tax amounts and rates
- An official certificate of estimated resources
- · A certificate of year-end balances
- An amended official certificate of estimated resources
- · An appropriations ordinance or resolution
- The County Auditor's certification of appropriations within estimated resources



Definitions

The tax budget is a financial plan for the operations of the next calendar year. It identifies how much money is expected from local, state, and federal sources, the anticipated carryover fund balances, and how much is needed to carry out governmental functions in the next calendar year. The budget is submitted to the county budget commission and used to fix property tax rates. In some counties the submission of a formal budget is no longer required.

Efficient • Effective • Transparent

Definitions

Estimated Resources the estimated receipts the entity expects to receive during the year plus the unencumbered/unreserved fund balance from the prior year.

Appropriations the governing body's authorization to spend the government's resources.

Encumbrance

authorized purchase commitments related to unperformed contracts for goods or services. Expenditures and encumbrances reduce available appropriations.

-		

Tax Budget



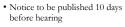
- Used to set tax property tax rates
- Used to allocate local government fund
- · Planning for the next year
- · Presents need for tax levies
- May be waived by budget commission
- Tax Budget is submitted by President of Board of Trustees, or the Mayor or President of the Board

Hambour #2 Bold moon

Efficient • Effective • Transparent

10

Tax Budget Hearing



- Hearing is to provide interested parties with an opportunity to have input
- Tax budget to be adopted/approved by governing board by July 15
- Tax budget to be filed with the county auditor by July 20



11

Tax Budget Hearing Assumes adoption on July 15

When	Who	Action
March/April	Executive Officer	Instruct department heads to prepare estimate of revenues and expenditures for upcoming year.
April/May	Department Heads	File with the Executive Officer the estimate of revenues and expenditures.
Around June 1	Executive Officer	Present draft of budget to governing board for review.
Ten days before adopting	Governing board	File two copies of the budget with the fiscal officer for public inspection and set at least one public hearing.
Ten days before public hearing	Governing board	Give notice of hearing by at least one publication.
July 15	Governing board	Shall adopt tax budget.
July 20	Governing	Shall submit budget to County Auditor.

Efficient • Effective • Transparen

•			
•			
•			
•			

Content of the Tax Budget

- A summary of the amounts required from general (inside Millage) property tax approved by budget commission and County Auditor's estimated tax rates
- \bullet A summary of levies outside the 10 mill limitation exclusive of debt levies
- Actual and estimated receipts, disbursements and balances of the general fund (4 years)
- A summary of general obligation bonds and notes as of January 1st of coming year and the requirements of bond retirement fund
- · An official certificate of estimated resources

Handout #2 Bold page 6-7

Efficient • Effective • Transparent

Tax Budget

Official Estimated Resources

- After review of the tax budget by the budget commission, the entity receives:
 - A signed copy of the tax budget
 - An "Official Certificate of Estimated Resources" (included in the tax budget)
 - A resolution accepting the amounts and rates for property tax as determined by the budget commission. It is to be adopted and returned by October 1.

Handout #2 pages 13-17

Efficient • Effective • Transparent

14

Waiver of the Tax Budget

- The county budget commission, by an affirmative vote (ORC §5705.28) of a majority of the commission, may waive the requirement that a tax budget be adopted.
- Waives the required budget hearing
- Waives published legal notice of budget hearing
- The budget commission shall require a taxing authority to provide information to the commission as may be required by the commission to perform its duties.
- Property tax information
- Estimated fund balances and receipts for the official certificate
- Budget commission must provide an official certificate before appropriations can be adopted (no certificate = \$0 appropriations)



Efficient • Effective • Transparent

Estimated Resources

- · Certificate of year-end balance
- · Official certificate
- · Amended official certificate
- Amendments
- Fiscal officer's responsibility (only)
- · No approval of governing board required
- Governing board may request fiscal officer to amend the certificate so they can appropriate new or additional receipts

Efficient • Effective • Transparent

16

Certificate of Year-end Balances

- Proper title is "Certificate of Total Amount from All Sources Available for Expenditures and Balances"
- The purpose of this form is twofold
- to report the actual unencumbered fund balances
- to adjust estimated revenues, if necessary
- It is completed by the fiscal officer and filed with the County Auditor around the first of the year (no later than January)
- Report reserve balances so as to exclude reserve balances from Fund Balance Available for Appropriation
- Attached resolution establishing reserve balances

andout #2 pages 18-2

Efficient • Effective • Transparent

17

KEEP CALM

Official and Amended Certificates

- The official certificate is in the tax budget
- Signed by the budget commission and returned in September
- Must be provided regardless of waiver of tax budget
- · Amended official certificate of estimated resources
- First amended certificate generally issued after the year-end balances are certified
- May be amended as needed throughout the year
- Fiscal officer responsible for estimates therein and the

Handout #2 pages 10-11 and 21-22

Efficient • Effective • Transparent

Reasons to Amend the Official or Amended Official Certificate

Upon a determination by the fiscal officer of a subdivision that the revenue to be collected by the subdivision will be greater or less than the amount included in an official certificate, the fiscal officer may certify the amount of the deficiency or excess to the commission, and if the commission determines that the fiscal officer's certification is reasonable, the commission shall certify an amended official certificate reflecting the deficiency or excess (ORC §5705.36).







fficient • Effective • Transparent

19

Reasons to Amend the Official or Amended Official Certificate

Upon a determination by the fiscal officer of a subdivision that the revenue to be collected by the subdivision will be greater than the amount included in an official certificate and the legislative authority intends to appropriate and expend the excess revenue, the fiscal officer shall certify the amount of the excess to the commission, and if the commission determines that the fiscal officer's certification is reasonable, the commission shall certify an amended official certificate reflecting the excess (ORC §5705.36).





Efficient • Effective • Transparent

20

Reasons to Amend the Official or Amended Official Certificate





Upon a determination by the fiscal officer of a subdivision that the revenue to be collected by the subdivision will be less than the amount included in an official certificate and that the amount of the deficiency will reduce available resources below the level of current appropriations, the fiscal officer shall certify the amount of the deficiency to the commission, and the commission shall certify an amended certificate reflecting the deficiency (ORC §5705.36).

Handout #2 pages 30-31

Efficient • Effective • Transparent

_			

Budgetary Compliance/Limitation



The total appropriations made during the fiscal year from any fund shall not exceed the amount set forth as available for expenditure from such fund in the official certificate of estimated resources, or any amendment thereof, certified prior to the making of the appropriation or supplemental appropriation (ORC §5705.36).

Efficient • Effective • Transparent

Appropriations Measurers



- Annual appropriation ordinance/resolution
- Must adopt by April 1,
- Temporary appropriation ordinance/resolution
 Covers Jan. 1 to Mar. 31, <u>limited to ordinary expenditures</u>
- Items must be included in annual ...
- Amendments
- Supplemental
- Modifications (movement from one account to another) within the same fund)

Efficient • Effective • Transparent

What is an Appropriation?

- A legal authorization granted by the legislative body to make expenditures and incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.
- Does not imply cash is available to be spent immediately

Appropriations Measurers



TIMING ISSUES

- No appropriation measure <u>shall become effective until</u> the County Auditor files with the appropriating authority a certificate that the total appropriations from each fund, taken together with all other outstanding appropriations, do not exceed the official or amended official estimate.
- The County Auditor shall give a certificate forthwith upon receiving from the appropriating authority <u>a certified copy</u> of the appropriation measure.
- If county is not providing certificate timely, proceed without certificate, but have <u>written support</u> that appropriations are within estimated resources.

Handout #2 mass 25

Efficient • Effective • Transparent

25

Budgetary Compliance/Limitations

- Estimated Resources vs. Appropriations
- Estimated resources equals cash fund balance minus prior year-end encumbrances, minus reserves, plus current year estimated revenues.

Handout #2 pages 22 and 26

- Appropriations vs. Expenditures
 - Expenditures equal cash disbursements plus encumbrances

 Handout #2 pages 25 and 26



Efficient • Effective • Transparent

26

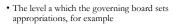
Legal Level of Control











- Fund (does not meet required statutory level)
- Fund and department/activity
- Fund, department/activity, major object
- Fund, department/activity, all objects
- Legal level of control should remain consistent throughout the year

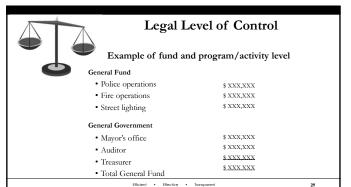
Efficient • Effective • Transparent

Legal Level of Control

• Example of fund level

\$ XXX,XXX • General \$ XXX,XXX Street/Gas Tax State Highway/MVL \$ XXX,XXX • Water \$ XXX,XXX Sewer \$ XXX,XXX • Total appropriations \$ XXX.XXX

Efficient • Effective • Transparent



Legal Level of Control

Example

Fund department/activity, and major object level

- General fund
 Police operations
 Personal services \$ XXX,XXX · All other expenditures \$ XXX,XXX • Fire operations \$ XXX,XXX Personal services
 All other expenditures \$ XXX,XXX

This is the minimum level implied by statute (ORC §5705.38(C))

Legal Level of Control Example fund department/activity, and major object level (Generally matches up with appropriation/expenditure reports) General Fund Police operations Salaries and wages Employee benefits Contractual services Materials and supplies Other Capital outlay Total Police operations \$ XXX,XXX \$ XXX,XXX \$ XXX,XXX \$ XXX,XXX \$ XXX,XXX \$ XXX,XXX \$ XXX.XXX

Efficient • Effective • Transparent

Legal Level of Control

Example

fund department/activity, and all objects
• General Fund

- | General Fund | Public operations |
 | Personal services |
 | Regular salaries and wages |
 | Overtime | \$XXX,XXX |
 | Employee benefits |
 | Employer retirement |
 | Health insurance | \$XXX,XXX |
 | Workers' compensation |
 | Contractual services |
 | Utilities |
 | Summary |
 | Utilities |
 | Summary |

 - \$ XXX.XXX

Efficient • Effective • Transparent

What Legal Level Should be Used?

Considerations

- Frequencies of amendments
- Flexibility to be granted to management
- Existence of other budgetary policies or control levels



-		

Legal Level of Control



Statutory appropriation level

 ORC §5705.38(C), appropriation measures shall be classified so as to set forth separately the amounts appropriated for each office, department, and division, and, within each, the amount appropriated for personal services.

Implies salaries and other as the minimum level to be appropriated for each office, department, and division

Efficient • Effective • Transparent

Recording/Posting of the Budget

Ohio Administrative Code, Section 117-2-02(C)(1)

- All local public offices should integrate the budgetary accounts, at the legal level of control or lower, into the financial accounting system.
 This means designing an accounting system to provide ongoing and timely information on unrealized budgetary revenues and remaining uncommitted balances of appropriations.
- Estimated revenues posted to the accounting system should equal the estimated revenues on the certificate of estimated resources.
- Appropriations posted to the accounting system should equal the sum of the annual appropriation measurer and all supplemental appropriation measurers.

Efficient • Effective • Transparent

Monitoring of the Budget



Who should review the monthly financial

- · Council/Trustees/Board o Finance committee
- Mayor
- Fiscal officerDepartment heads

Efficient	Effective	Transparent



Monitoring of the Budget

What should be reviewed?

- Estimated revenues vs. actual receipts
- Estimated resources vs. appropriations
- Appropriations vs. expenditures
- Outstanding purchase orders/contracts/encumbrances
- Fund cash and unencumbered cash balances
- Bank reconciliation

Efficient • Effective • Transparent

Monitoring of the Budget

Governing Board should:

- Review appropriation line-items for possible deficiencies or excesses in the appropriated amounts
- At least monthly
 Modifications/Amendments to appropriations
- Old outstanding purchase orders
 Close to free up available appropriations by Fiscal Officer
- Help express importance to Department Heads
- Review revenue line-items for under collected revenues
- · At least monthly
- · Reconciliations performed
- · Available fund cash and unencumbered balances
- · Balances and year-to-date amounts

Certification of the Fiscal Officer

Types of certifications

- •Standard certification
- •Blanket certification
- •Super blanket certification
- •Then and now certification

_				
-				
_				
_				
_				
-				
_				

Transfers

Fund #1001



- Transfers are permanent movements of money.
- 2023 Ohio Compliance Supplement Implementation Guide, Appendix A-1, page 51 -
- ORC §§5705.14 and 5705.15
- ORC §5705.16 is a different type of transfer.
- \bullet Transfers must be budgeted for / appropriated.

Efficient • Effective • Transparent

Advances

Fund #1001



- Basically, one fund "loans" another fund money expecting it to be <u>returned</u> at a later date.
- 2023 Ohio Compliance Supplement Implementation Guide, Appendix A-1, pages 51 -53
- If it is determined that an advance will not be repaid, the advance must be forgiven by the Governing Body.

Efficient • Effective • Transparent



Anna Mary Thomas, Assistant Chief Project Manager Local Government Services Section 88 E. Broad St. Columbus, Ohio 43215 Presenter phone: (800) 345-2519









